

St. Johns County
Board of County Commissioners



**Tentative Millage & Budget
Hearing Fiscal Year 2022
Tentative Budget
September 7, 2021**

St. Johns County
Board of County Commissioners
Fiscal Year 2022 Tentative Budget Hearing
September 7, 2021
5:01 PM

PROCEDURES PRESCRIBED BY FLORIDA STATUTE 200.065

1. Discussion of the Percentage Increase Over the Rolled-back Rate

- The first substantive issue to be discussed at the hearing is the percentage increase, if any, in the millage rate over the rolled-back rate.
- The percentage increase from the rolled back rate is 4.40%
- Specific purposes for the increase over the rolled back rate, if any, to be discussed.

2. Public Comment

3. Adopt Tentative Millage Rate Resolution

The **Tentative Millage Rate** resolution must be adopted **First**.

Prior to adoption, it is necessary to publicly announce:

- | | |
|--|------------------|
| ● The Taxing Authority | St. Johns County |
| ● The Rolled-back Rate | 6.5273 mils |
| ● % Increase in Property Taxes From the Rolled-back Rate | 4.40% |
| ● The Tentative Aggregate Millage Rate | 6.8147 mils |

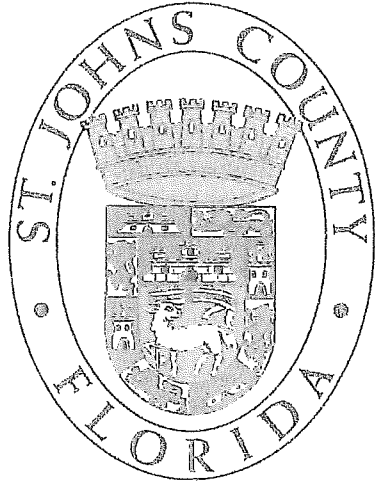
4. Adopt Tentative Budget Resolution

The **Tentative Budget** resolution must be adopted **Second**.

The resolutions must be adopted by **separate votes**.

5. Establishment of the date, time and place of the final hearing:

September 21, 2021 at 5:01 PM in the County Auditorium.



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RESOLUTION NO. 2021 - _____

RESOLVED, that the following **FISCAL YEAR 2022 TENTATIVE MILLAGE RATE** is hereby set by the Board of County Commissioners of St. Johns County, Florida, for all property in St. Johns County, as of January 1, 2021.

General Fund	4.6537
County Transportation Trust Fund	0.8444
County Health Unit Trust Fund	0.0160
Fire District, Countywide, <i>Except City of St. Augustine</i>	1.3813
Vilano Street Lighting District	0.0473
St. Augustine South Street Lighting District	0.1968
Summerhaven M.S.T.U.	7.3392
Coastal Highway M.S.T.U.	0.5000
Ponte Vedra Beach Dune & Beach Restoration M.S.T.U.	0.0000
South Ponte Vedra Beach Dune & Beach Restoration M.S.T.U.	0.0000
Serenata Beach Dune & Beach Restoration M.S.T.U.	0.0000
AGGREGATE MILLAGE RATE	6.8147
Rolled-back Rate	6.5273
<i>Percentage increase in Property Taxes from rolled-back rate:</i>	<i>4.40%</i>

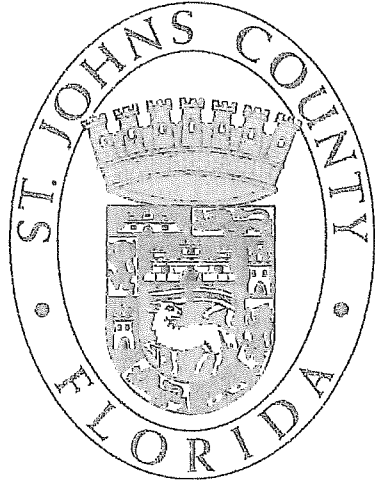
ADOPTED this 7th day of September 2021.

BOARD OF COUNTY COMMISSIONERS
ST. JOHNS COUNTY, FLORIDA

BY: _____
Jeremiah R. Blocker, Chair

ATTEST: Brandon J. Patty, Clerk of the Circuit Court & Comptroller

BY: _____
Deputy Clerk



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RESOLUTION NO. 2021 - _____

RESOLVED, that the following **FISCAL YEAR 2022 TENTATIVE BUDGET** of the Board of County Commissioners of St. Johns County, Florida, developed using the certified taxable value of \$34,613,934,308, generating an estimated \$235,884,708 in taxes, is hereby adopted, resulting in a total budget of \$1,298,036,820 as follows:

General Fund	395,443,638
Special Revenue Funds	
- Transportation Trust	111,643,121
- Fire District	61,225,158
- Health Department	555,419
- Building Services	34,430,487
- Cultural Events	22,306,390
- Tourist Development	21,763,810
- Impact Fees - Public Buildings	17,514,600
- Impact Fees - Police Services	2,397,525
- Impact Fees - Fire Rescue	12,448,699
- Impact Fees - Roads	63,454,121
- Impact Fees - Parks	14,119,548
- Beach Services	2,678,561
- County Pier	709,475
- Golf Course	1,397,104
- Alcohol & Drug Abuse Trust	37,169
- Community Based Care	8,637,516
- Transit System	9,116,809
- State Housing Initiative Partnership	2,765,415
- Tree Bank	2,843,456
- Sidewalk Mitigation	108,703
- E-911 Communications	2,007,918
- Law Enforcement Trust	13,100
- Crimes Prevention Trust	74,100
- Court Innovation	143,903
- Legal Aid	348,687
- Law Library	109,441
- Juvenile Alternative Programs	50,000
- Court Technology	8,143,182
- Communications Surcharge	141,075
- Florida Boating Improvement	253,991
- Northwest Tower	403,696
- Court Facilities Trust	436,574
- Driver's Safety Education	71,148
- American Recovery Plan	25,704,717
- FEMA Emergency Disaster Relief	33,832,869
- Emergency Rental Assistance	14,302,149
- Equitable Sharing Justice	10,761
- Equitable Sharing Treasury	3,282
- Equitable Sharing Task Force	27,965
- West Augustine CRA	548,817
- Flagler Estates CRA	268,973
- Vilano CRA	560,583
- Vilano Street Lighting District	40,605
- Elkton Drainage District	54,239

Special Revenue Funds Continued

- St. Aug. South St. Lighting District	120,455
- Treasure Beach M.S.B.U.	240,473
- Summer Haven M.S.T.U.	422,532
- Durbin CTITF	686,620
- Coastal Hwy Dune & Beach M.S.T.U.	252,617
- SPV Blvd Dune & Beach M.S.T.U.	342,801

Debt Service Funds

- 12 Transportation Refunding Bonds	1,365,000
- Ponte Vedra MSD Sewer Contract	1,513,285
- Commercial Paper	849,863
- Trane Capital Lease	241,561
- Public Facility Note	413,753
- 12 Sales Tax Refunding Bonds	2,283,400
- Series 2012 Chase Note	1,279,698
- 15 Transportation Refunding Bonds	1,659,244
- 14 Revenue Sharing Refunding Bonds	1,166,907
- 15 Sales Tax Refunding Bonds	3,932,025
- 19 CBA Refunding Bond	1,449,250
- 20 Special Obligation Revenue Note	4,888,912
- 21 Special Obligation Revenue Note	1,416,680

Capital Improvement Funds

- Beach Re-Nourishment Projects	2,132,558
- SR 207 CIG Developers Projects	1,086,085
- Public Facilities Projects	1,116,148
- Sheriff Training Facility	285,213
- 2019 Capital Improvement Projects	16,287,300
- Coastal Hwy Dune & Beach Project	496,830
- PV Beach Dune & Beach Project	501,950
- Land Acquisition & Management Program	1,000,000
- 2022 Capital Improvement Projects	33,500,000
- Golf Course Reconstruction	7,905,634

Enterprise Funds

- Solid Waste Management	52,684,092
- Utility Services	201,609,367
- Ponte Vedra Utility Services	33,151,699
- Convention Center	804,745

Internal Service Funds

- Worker Compensation Insurance	3,443,088
- Health Insurance	39,234,686

Trust & Agency Funds

- FSA-Medical	902,531
- FSA-Dependent	125,337
- OPEB Trust	4,095,982

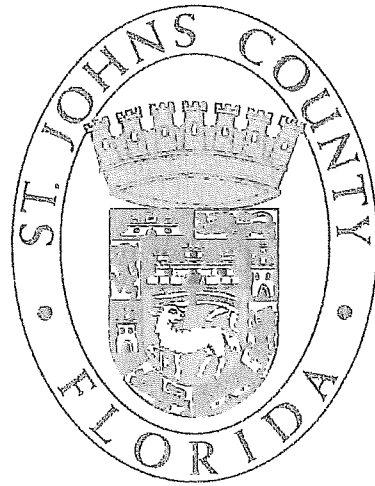
ADOPTED this 7th day of September 2021.

BOARD OF COUNTY COMMISSIONERS
ST. JOHNS COUNTY, FLORIDA

BY: _____
Jeremiah R. Blocker, Chair

ATTEST: Brandon J. Patty, Clerk of the Circuit Court & Comptroller

BY: _____
Deputy Clerk



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FY 2022 St. Johns County Tentative Budget
Office of Management & Budget
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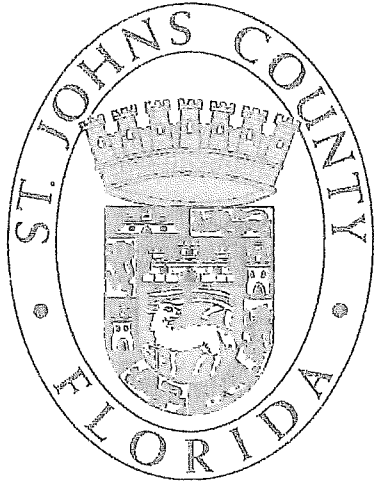
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ALL FUNDS COUNTY BUDGET SUMMARY

FUND	Actual FY '20	Adopted* FY '21	Recommended FY '22	Tentative FY '22	% Change
General Fund	\$248,604,316	\$367,016,147	\$385,012,065	\$395,443,638	2.7%
Special Revenue Funds					
- Transportation Trust	\$78,974,955	\$96,165,210	\$74,179,289	\$111,643,121	50.5%
- Fire District	39,638,199	51,918,488	58,838,421	61,225,158	4.1%
- Health Department	483,715	487,867	555,419	555,419	0.0%
- Building Services	9,179,347	29,196,188	33,802,813	34,430,487	1.9%
- Cultural Events	6,941,578	15,495,177	16,321,822	22,306,390	36.7%
- Tourist Development	9,630,023	13,863,765	16,814,905	21,763,810	29.4%
- Impact Fees - Public Buildings	4,479,468	11,236,854	13,427,336	17,514,600	30.4%
- Impact Fees - Police Services	2,618,836	1,153,430	2,327,883	2,397,525	3.0%
- Impact Fees - Fire Rescue	3,315,605	8,544,780	11,843,917	12,448,699	5.1%
- Impact Fees - Roads	15,164,114	45,579,687	37,497,325	63,454,121	69.2%
- Impact Fees - Parks	3,558,398	6,156,901	10,213,493	14,119,548	38.2%
- Beach Services	1,390,541	2,124,566	2,666,561	2,678,561	0.5%
- County Pier	314,060	533,284	700,266	709,475	1.3%
- Golf Course	1,636,425	1,948,755	1,397,104	1,397,104	0.0%
- Alcohol & Drug Abuse Trust	19,931	28,839	37,169	37,169	0.0%
- Community Based Care	7,063,981	7,779,335	8,575,914	8,637,516	0.7%
- Transit System	2,334,473	7,330,935	5,279,350	9,116,809	72.7%
- State Housing Initiative Partnership	1,252,637	1,813,890	2,130,102	2,765,415	29.8%
- Tree Bank	989,165	1,912,330	2,388,216	2,843,456	19.1%
- Sidewalk Mitigation	78,615	53,795	70,564	108,703	54.0%
- E-911 Communications	1,316,116	2,103,666	2,007,918	2,007,918	0.0%
- Law Enforcement Trust	982	81,443	13,100	13,100	0.0%
- Crimes Prevention Trust	69,949	74,100	74,100	74,100	0.0%
- Court Innovation	102,414	139,923	143,903	143,903	0.0%
- Legal Aid	335,145	341,850	348,687	348,687	0.0%
- Law Library	42,034	40,333	109,441	109,441	0.0%
- Juvenile Alternative Programs	42,022	41,800	50,000	50,000	0.0%
- Court Technology	1,129,225	7,028,420	8,143,182	8,143,182	0.0%
- Communications Surcharge	119,438	350,456	141,075	141,075	0.0%
- Florida Boating Improvement	92,837	338,993	174,293	253,991	45.7%
- Northwest Tower	236,874	333,718	403,696	403,696	0.0%
- Court Facilities Trust	348,318	495,781	436,574	436,574	0.0%
- Driver's Safety Education	55,919	77,134	71,148	71,148	0.0%
- Utility Authority	2,542	0	0	0	0.0%

ALL FUNDS COUNTY BUDGET SUMMARY (cont.)

FUND	Actual FY '20	Adopted* FY '21	Recommended FY '22	Tentative FY '22	% Change
Special Revenue Funds (cont.)					
- American Recovery Plan	\$0	\$0	\$51,409,434	\$25,704,717	-50.0%
- FEMA Emergency Disaster Relief	0	0	0	33,832,869	100.0%
- Emergency Rental Assistance	0	0	6,323,659	14,302,149	126.2%
- Equitable Sharing Justice	61,572	0	10,761	10,761	0.0%
- Equitable Sharing Treasury	3,280	0	3,282	3,282	0.0%
- Equitable Sharing Task Force	27,947	0	27,965	27,965	0.0%
- West Augustine CRA	407,062	450,551	542,314	548,817	1.2%
- Flagler Estates CRA	154,605	195,674	268,973	268,973	0.0%
- Vilano CRA	443,358	470,143	554,583	560,583	1.1%
- Vilano Street Lighting District	12,489	36,235	40,605	40,605	0.0%
- Elkton Drainage District	33,850	50,805	54,239	54,239	0.0%
- St. Aug. South St. Lighting District	51,113	97,462	120,455	120,455	0.0%
- Treasure Beach M.S.B.U.	272,574	255,360	240,473	240,473	0.0%
- Deerwood Lane M.S.B.U.	10,238	10,198	0	0	0.0%
- Summer Haven M.S.T.U.	73,251	356,400	342,218	422,532	23.5%
- Durbin CTITF	107,688	438,908	686,620	686,620	0.0%
- PV Beach Dune & Beach M.S.T.U.	0	0	0	0	0.0%
- Coastal Hwy Dune & Beach M.S.T.U.	12,086,560	86,115	28,129	252,617	798.1%
- SPV Blvd Dune & Beach M.S.T.U.	5,160	439,963	8,556	342,801	3906.6%
- Serenata Beach M.S.T.U.	0	0	0	0	0.0%
TOTAL	\$206,708,628	\$317,659,507	\$371,847,252	\$479,770,359	29.0%

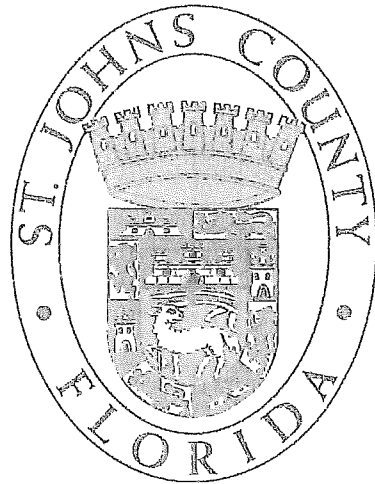
Debt Service Funds

- 12 Transportation Refunding Bonds	\$2,008,826	\$2,013,375	\$1,365,000	\$1,365,000	0.0%
- Ponte Vedra MSD Sewer Contract	357,473	1,619,403	1,614,856	1,513,285	-6.3%
- Commercial Paper	1,892,801	1,791,533	849,863	849,863	0.0%
- Flagler Estates Loan	506,717	515,038	0	0	0.0%
- 09 Sales Tax Bonds	0	0	0	0	0.0%
- 09A Sales Tax Refunding Bonds	0	0	0	0	0.0%
- Trane Capital Lease	241,071	241,561	241,561	241,561	0.0%
- Public Facility Note	410,284	410,723	413,753	413,753	0.0%
- 12 Sales Tax Refunding Bonds	3,635,713	3,636,769	2,283,400	2,283,400	0.0%
- Series 2012 Chase Note	1,272,298	1,279,817	1,279,698	1,279,698	0.0%
- 15 Transportation Refunding Bonds	1,655,493	1,661,244	1,659,244	1,659,244	0.0%
- 14 Revenue Sharing Refunding Bonds	1,155,304	1,168,507	1,166,907	1,166,907	0.0%
- 15 Sales Tax Refunding Bonds	3,962,652	3,921,275	3,932,025	3,932,025	0.0%
- 19 CBA Refunding Bond	1,456,376	1,448,250	1,449,250	1,449,250	0.0%
- Hastings Capital City Loan	0	0	0	0	0.0%
- 20 Special Obligation Revenue Note	291,397	497,109	7,049,089	4,888,912	-30.6%
- 21 Special Obligation Revenue Note	0	0	1,416,680	1,416,680	0.0%
TOTAL	\$18,846,405	\$20,204,604	\$24,721,326	\$22,459,578	-9.1%

ALL FUNDS COUNTY BUDGET SUMMARY (cont.)

FUND	Actual FY '20	Adopted* FY '21	Recommended FY '22	Tentative FY '22	% Change
Capital Improvement Funds					
- Beach Re-Nourishment Projects	\$510,577	\$2,271,516	\$1,679,636	\$2,132,558	27.0%
- SR 207 CIG Developers Projects	305,448	471,448	617,805	1,086,085	75.8%
- Public Facilities Projects	1,316,231	2,651,726	206,307	1,116,148	441.0%
- 15 Sales Tax Construction Projects	920	0	0	0	0.0%
- Sheriff Training Facility	1,357,933	11,902,767	8,244	285,213	3359.6%
- 2019 Capital Projects	16,664,116	17,172,362	773,354	16,287,300	2006.1%
- Coastal Hwy Dune & Beach Project	0	223,026	272,342	496,830	82.4%
- PV Beach Dune & Beach Project	500,000	500,000	501,950	501,950	0.0%
- LAMP	0	0	1,000,000	1,000,000	0.0%
- Capital Improvement Projects	0	0	33,500,000	33,500,000	0.0%
- Golf Course Reconstruction	0	0	7,945,192	7,905,634	-0.5%
TOTAL	\$20,655,225	\$35,192,845	\$46,504,830	\$64,311,718	38.3%
Enterprise Funds					
- Solid Waste Management	\$28,000,781	\$49,263,696	\$53,025,471	\$52,684,092	-0.6%
- Utility Services	82,238,845	181,863,695	148,378,733	201,609,367	35.9%
- Ponte Vedra Utility Services	16,901,501	36,251,937	25,645,478	33,151,699	29.3%
- Convention Center	1,374,116	1,692,100	804,745	804,745	0.0%
TOTAL	\$128,515,243	\$269,071,428	\$227,854,427	\$288,249,903	26.5%
Internal Service Funds					
- Worker Compensation Insurance	\$2,540,024	\$3,205,837	\$3,443,088	\$3,443,088	0.0%
- Health Insurance	28,563,794	38,908,907	39,228,239	39,234,686	0.0%
TOTAL	\$31,103,818	\$42,114,744	\$42,671,327	\$42,677,774	0.0%
Trust & Agency Funds					
- FSA-Medical	\$762,069	\$974,850	\$902,531	\$902,531	0.0%
- FSA-Dependent	110,909	182,635	125,337	125,337	0.0%
- OPEB Trust	\$6,138,848	\$3,980,883	\$4,095,982	\$4,095,982	0.0%
TOTAL	\$7,011,826	\$5,138,368	\$5,123,850	\$5,123,850	0.0%
Grand Total	\$661,445,461	\$1,056,397,643	\$1,103,735,077	\$1,298,036,820	17.6%

* = "Adopted*" as amended as of January 31, 2021



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GENERAL FUND EXPENDITURE SUMMARY

Department / Program	Actual FY '20	Adopted* FY '21	Recommended FY '22	Tentative FY '22	% Change
General Government					
Board of County Commissioners	\$1,031,772	\$1,094,041	\$1,229,174	\$1,238,068	0.7%
County Attorney	1,345,848	1,518,304	1,588,616	1,731,497	9.0%
County Administration	1,622,255	1,380,260	1,343,945	1,405,945	4.6%
Intergovernmental Services	(25)	0	650,310	757,830	16.5%
Personnel Services	1,214,906	1,410,218	2,235,694	2,235,694	0.0%
Information Systems	3,721,112	4,342,321	4,223,690	4,383,690	3.8%
Management & Budget	989,991	1,265,228	1,240,889	1,325,889	6.8%
Purchasing	512,134	817,698	1,077,820	1,135,820	5.4%
Risk Management	151,664	171,320	183,201	183,201	0.0%
Construction Services	398,610	421,273	590,536	590,536	0.0%
Facilities Management	5,717,592	6,889,356	8,915,420	10,043,691	12.7%
Building Operations	3,986,711	4,361,176	4,722,519	4,744,434	0.5%
Subtotal	\$20,692,570	\$23,671,195	\$28,001,814	\$29,776,295	6.3%
Constitutional Officers & Court Services					
Clerk of Court					
County Court	\$150,000	\$150,000	\$200,000	\$200,000	0.0%
Finance Department	1,971,800	1,947,800	2,322,691	2,322,691	0.0%
Sheriff's Office					
Law Enforcement Operations	55,930,311	61,730,675	66,025,547	66,025,547	0.0%
Corrections Division	22,330,394	22,921,659	24,100,391	24,100,391	0.0%
Bailiffs Section	1,689,920	1,842,547	2,027,547	2,027,547	0.0%
School Guard Crossing	974,920	1,102,613	1,339,266	1,339,266	0.0%
Inmate Healthcare	774,131	1,212,837	1,220,196	1,220,196	0.0%
Property Appraiser	4,510,190	4,391,019	4,848,160	4,848,160	0.0%
Supervisor of Elections	2,538,652	2,584,633	2,989,930	2,989,930	0.0%
Tax Collector	6,393,107	7,351,898	8,004,723	8,004,723	0.0%
Court Services					
Circuit Court	9,484	19,120	19,059	19,059	0.0%
County Court	3,051	6,240	6,210	6,210	0.0%
Court Reporting	1,452	1,495	1,563	1,563	0.0%
Veterans Court	66,986	84,700	84,578	84,578	0.0%
Guardian Ad Litem	77,554	82,310	86,595	86,595	0.0%
States Attorney	17,677	20,130	23,466	23,466	0.0%
Public Defender	527	1,021	1,016	1,016	0.0%
Juvenile Justice	188,782	211,070	292,686	197,523	-32.5%
Subtotal	\$97,628,938	\$105,661,767	\$113,593,624	\$113,498,461	-0.1%

GENERAL FUND EXPENDITURE SUMMARY (cont.)

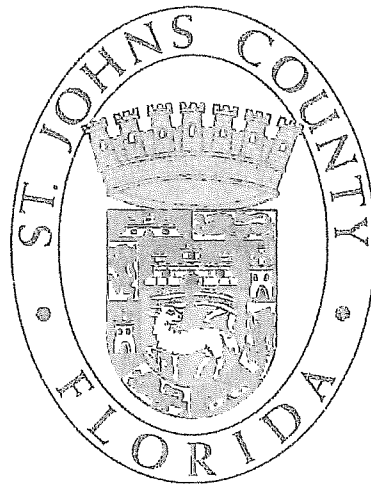
Department / Program	Actual FY '20	Adopted* FY '21	Recommended FY '22	Recommended FY '22	% Change
Public Safety					
Codes Enforcement	\$620,811	\$0	\$0	\$0	0.0%
Animal Control	1,171,211	1,388,439	1,391,136	1,537,024	10.5%
Communications	1,499,342	1,528,409	2,079,922	2,079,922	0.0%
Emergency Management	873,339	1,267,447	1,260,235	1,315,781	4.4%
Emergency Medical Services	11,845,250	12,223,246	12,901,290	13,317,535	3.2%
Interoperable Radio System	1,601,777	996,475	1,291,439	1,291,439	0.0%
Medical Examiner	668,122	900,852	743,734	743,734	0.0%
Sheriff's Complex Maintenance	1,548,562	1,962,507	2,180,361	2,180,361	0.0%
Disaster Recovery	1,883,620	1,153,810	1,144,570	824,570	-28.0%
COVID-19 Cares Act	3,482,856	28,500,000	0	556,495	100.0%
Facilities Maintenance - Public Safety Projects	0	0	0	0	0.0%
Subtotal	\$25,194,890	\$49,921,185	\$22,992,687	\$23,846,861	3.7%
Physical Environment					
Agriculture & Home Economics	\$653,380	\$745,752	\$757,384	\$757,384	0.0%
Growth Management	4,560,895	5,403,403	5,715,164	5,715,164	0.0%
Physical Environment - Independent Agencies:					
Hastings Agricultural Research	\$93,599	\$93,599	\$93,599	\$93,599	0.0%
Soil & Water Conservation District	63,044	64,733	67,607	67,607	0.0%
N.E. Florida Reg. Planning Council	97,884	97,884	97,884	97,884	0.0%
Ponte Vedra Zoning & Adjust. Board	18,959	18,641	17,518	17,518	0.0%
Subtotal	\$5,487,761	\$6,424,012	\$6,749,156	\$6,749,156	0.0%
Health & Human Services					
Social Services	2,859,697	3,358,416	3,430,080	3,592,141	4.7%
Veteran Services	297,818	312,017	277,320	478,352	72.5%
Human Services - Independent Agencies:					
Alpha Omega Miracle Home	40,834	40,834	40,834	40,834	0.0%
Betty Griffin House	236,324	236,324	236,324	236,324	0.0%
Betty Griffin House - Hope Program	50,000	50,000	50,000	50,000	0.0%
Early Learning Coalition of Putnam and St. Johns	133,712	133,712	133,712	133,712	0.0%
Emergency Svcs/Homeless Coalition	83,226	83,226	83,226	83,226	0.0%
Epic Community Services	0	0	0	0	0.0%
EPIC Adult & Juvenile Drug Court **	214,910	214,910	214,910	214,910	0.0%
EPIC – SJC Intensive Care Coordination	165,471	165,471	165,471	165,471	0.0%
EPIC Recovery (Detoxification) Center	331,284	348,663	348,663	348,663	0.0%
Good Samaritan Health Centers	101,653	101,653	101,653	101,653	0.0%

GENERAL FUND EXPENDITURE SUMMARY (cont.)

Department / Program	Actual FY '20	Adopted* FY '21	Recommended FY '22	Recommended FY '22	% Change
Human Services - Independent Agencies (continued):					
SJC Council on Aging for OAA/CCE	157,701	157,701	157,701	157,701	0.0%
SJC Council on Aging Insurance	4,739	5,166	6,050	6,050	0.0%
SJC Welfare Federation	94,558	94,558	94,558	94,558	0.0%
S.A.Y.S. - Community Action Team	58,623	58,623	58,623	58,623	0.0%
S.A.Y.S. - Mobile Crisis Response Team	132,947	138,758	138,758	138,758	0.0%
St. Francis House	95,079	95,079	95,079	95,079	0.0%
Flagler Hospital - Medicaid Buyback	350,156	350,000	350,000	350,000	0.0%
Flagler Hospital - Care Coordination	120,000	120,000	120,000	120,000	0.0%
Stewart-Marshman	229,992	350,000	230,000	230,000	0.0%
Northeast Florida Fire Watch Council	15,000	25,000	30,000	30,000	0.0%
Grant Management Software	37,190	40,221	40,221	40,221	0.0%
Grant Match - Epic Detox Expansion	0	200,000	0	0	0.0%
Subtotal	\$5,810,914	\$6,680,332	\$6,403,183	\$6,766,276	5.7%
Economic Environment					
St. Johns Housing Partnership	\$29,938	\$29,938	\$29,938	\$29,938	0.0%
Housing / Community Services	1,467,158	4,861,312	3,011,722	3,710,902	23.2%
Economic Development	1,698,694	1,584,360	3,136,081	3,486,081	11.2%
Lincolnton CRA	340,205	380,295	455,118	455,118	0.0%
Historic CRA	487,158	536,404	528,460	528,460	0.0%
CDBG-Disaster Recovery	4,138,296	84,719,114	70,144,225	76,121,779	8.5%
Subtotal	\$8,161,449	\$92,111,423	\$77,305,544	\$84,332,278	9.1%
Culture & Recreation					
Recreation Programs & Facilities	\$7,835,728	\$9,328,605	\$10,353,796	\$10,646,522	2.8%
Aquatics Program	361,951	470,515	406,683	450,035	10.7%
Library Services	6,086,566	6,866,189	7,051,532	7,101,934	0.7%
Subtotal	\$14,284,245	\$16,665,309	\$17,812,011	\$18,198,491	2.2%
Non-Operational					
EMS Bad Debts	\$1,395,295	\$1,930,600	\$1,500,000	\$1,500,000	0.0%
Transfers to Funds	23,557,567	5,956,912	43,164,852	42,576,264	-1.4%
Reserves: Restricted	0	15,778,468	13,647,102	14,247,979	4.4%
Reserves: Working Capital	0	31,074,391	33,820,000	33,820,000	0.0%
Reserves: Unrestricted (including BCC 1%)	0	11,140,553	20,022,092	20,131,577	0.5%
Subtotal	\$24,952,862	\$65,880,924	\$112,154,046	\$112,275,820	0.1%
GRAND TOTAL	\$202,213,629	\$367,016,147	\$385,012,065	\$395,443,638	2.7%

Note: FY '19 and FY '20 Reserves are zero because reserves are not recognized as actual expenditures.

* = amended as of January 31, 2021



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County Personnel Summary in Full Time Equivalents

	FY18	FY19	FY 20	FY 21	FY 22	FY 22
<u>GENERAL GOVERNMENT:</u>	Actual	Actual	Actual	Estimated	Recommend	Tentative
County Commissioners	8	8	8	8	9	9
County Administration	9.6	9.6	8.6	8.9	6.9	6.9
County Attorney	8	8	9	9	9	9
Personnel Services	8.4	8	10.4	11.4	14.4	14.4
Mngt. Information Services	30	30	30	30	28	28
Public Affairs	0	0	0	0	5	5
Management & Budget	6	6	7	7	7	7
Purchasing	7	7	8	9	12	12
Risk Management	1.35	1.35	1.35	1.35	1.35	1.35
Construction Services	6	6	4	4	5	5
Facilities Maintenance	31	33	35	36	36	36
Building Operations	19	19	20	20	20	20
Hastings School Building	2	2	2	2	2	2
Health & Human Svc Maintenance	4	4	4	4	4	4
Health Insurance	0	0	0	0	0	0
Workers Compensation	3.25	3.25	3.25	3.25	3.25	3.25
Total	143.60	145.20	150.60	153.90	162.90	162.90
 <u>CONSTITUTIONAL OFFICERS:</u>						
Clerk of Court	2.67	0.6	0.00	0.00	3.00	3.00
Clerk - Finance	21.04	21.99	22.24	21.44	25.29	25.29
Court Services	2	3	3	3	3	3
Property Appraiser	51	46	47	47	47	47
Law Enforcement*	436	436	471	517	539	539
Detention Facilities*	205	205	210	202	206	206
E-911*	8	8	8	7	7	7
Bailiffs*	16	16	16	18	20	20
Supervisor of Elections	11	11	11	12	12	12
Tax Collector	76	76	76	76	76	76
Total	828.71	823.59	864.24	903.44	938.29	938.29
 <u>PUBLIC SAFETY:</u>						
Codes Enforcement	9	9	9	11	14	14
Animal Control	15.4	15.35	15.35	15.35	15.35	15.35
Communications	20.675	20.675	20.675	21	21	21
Emergency Management	5	5	5	5	5	5
Disaster Recovery	10	10	11	18	14	21
Emergency Medical Services	81.75	83.75	89.75	89.75	95.75	95.75
Medical Examiner	7	7	12	12	12	12
Interoperable Radio Systems	1	1	1	1	1	1
Building Services	67.885	77.885	78.885	76.15	78.15	78.15
Beach Services	4	4	4	4	5	5
Sheriff Complex Maintenance	8	7	7	8	10	10
Fire Services	242	250	267	271.15	289.15	289.15
Total	471.71	490.66	520.66	532.40	560.40	567.40
 <u>PHYSICAL ENVIRONMENT:</u>						
Growth Management Administration	57.965	58.965	60.965	62.75	63.75	63.75
Soil & Water Conservation District	1	1	1	1	1	1
Ponte Vedra Zoning & Adj. Board	0.25	0.25	0.25	0.25	0.25	0.25
Transit Planning	1	1	1	1	1	1
Solid Waste:						
Facility Operations	6.35	6.35	7.20	7.25	7.65	7.65
Residential Collections	5.6	5.6	6.5	6.5	7.0	7.0
Recycling	3.1	3.1	3.5	3.5	3.5	3.5
Longterm Care	1.3	1.3	1.4	1.4	1.5	1.5

County Personnel Summary in Full Time Equivalents

	FY18	FY19	FY 20	FY 21	FY 22	FY 22
<u>PHYSICAL ENVIRONMENT:(cont.)</u>	Actual	Actual	Actual	Estimated	Recommend	Tentative
Utility Services:						
Utility Administration	59.1	58.1	60.6	61.65	62.65	62.65
Water Treatment	13	13	13	13	13	13
Transmission & Distribution	20	22	22	22	22	22
County Lab	5	5	5	5	5	5
Wastewater Treatment	23	23	24	25	24	24
Lift Stations	20	21	21	21	23	23
Industrial Pretreatment	2	2	2	2	2	2
SCADA	4	5	5	5	5	5
PV Utility Administration	8	8	8	8	8	8
PV Water Treatment	4	4	4	4	4	4
PV Transmission & Distribution	4	4	4	4	4	4
PV Wastewater Treatment	11	11	11	11	11	11
PV Lift Stations	4	4	4	4	4	4
Total	253.67	257.67	265.42	269.30	273.30	273.30
<u>TRANSPORTATION:</u>						
Public Works Administration	10.85	14.85	15.10	15.15	12.15	12.15
Road & Bridge	70	74	74	75	76	76
Fleet Maintenance	14	12	12	12	12	12
Traffic & Transportation	13	13	13	13	15	15
Engineering	17	17	19	19	19	19
Land Management Systems	25	23	23	23	23	23
Total	149.85	153.85	156.10	157.15	157.15	157.15
<u>ECONOMIC ENVIRONMENT:</u>						
Economic Development	2	2	2	2.25	2.25	2.25
SHIP	1.5	1.5	2	1.5	2.5	2.5
Housing & Community Services	3.7	3.7	5.3	5.7	5.7	5.7
Tourist Development	3.1	3.1	3.1	3.2	3.2	3.2
Total	10.30	10.30	12.40	12.65	13.65	13.65
<u>HEALTH & HUMAN SERVICES:</u>						
Social Services	13.21	13.21	14.44	15.21	15.21	15.21
Veteran Services	3	4	4	5	4	5
Veterans Court	1	1	1	1	1	1
Community Based Care	40.59	42.59	45.26	44.59	44.59	44.59
Total	57.80	60.80	64.70	65.80	64.80	65.80
<u>CULTURE & RECREATION:</u>						
Parks & Recreation	79.425	78.425	76.425	75.325	77.325	77.325
Library Services	73.65	73.65	78.625	78.625	79.225	79.225
Pier Operations	3.1	3.1	3.1	3.1	3.1	3.1
Golf Course	6.6	6.6	6.6	6.6	6.6	6.6
Cultural Events	24	25	25	25.0	26.0	26.0
Total	186.78	186.78	189.75	188.65	192.25	192.25
GRAND TOTAL	2,102.41	2,128.84	2,223.87	2,283.29	2,362.74	2,370.74
Board Employee Total	1,275.70	1,308.25	1,362.63	1,382.85	1,427.45	1,435.45
Constitutional Officers Total	826.71	820.59	861.24	900.44	935.29	935.29
GRAND TOTAL	2,102.41	2,128.84	2,223.87	2,283.29	2,362.74	2,370.74

*FTE's only include Full-Time positions for the Sheriff's Operations.

FY 2022 St. Johns County Position Request Summary

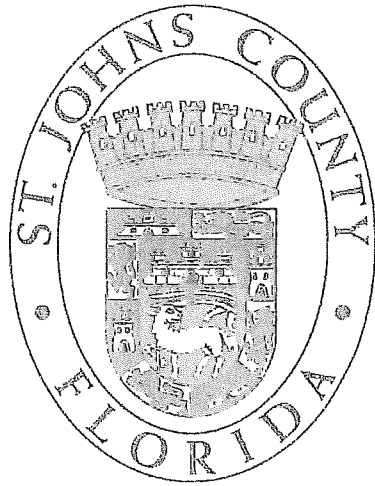
Fund/Program	Position	Annual Salary	FY 22 Workshop	FY22 Rec.	FY22 Tentative
General Fund					
Board of County Commissioners	Administrative Coordinator	\$40,677	1.00	1.00	1.00
Construction Services	CIP Manager	\$84,038	0.00	1.00	1.00
County Administration	Assistant County Administrator	\$137,706	1.00	1.00	1.00
Purchasing	Procurement Coordinator	\$54,517	3.00	3.00	3.00
Purchasing/OMB	Administrative Assistant	\$36,851	1.00	0.00	0.00
Personnel Services	Training & Develop Coord.	\$54,308	1.00	1.00	1.00
Personnel Services	Employee Relations Mngr	\$54,517	1.00	1.00	1.00
Personnel Services	Human Resource Generalist	\$54,517	1.00	1.00	1.00
Facilities Management	Bldg. Maint. Superintendent	\$60,385	1.00	0.00	0.00
Facilities Management	Bldg. Maint. Engineer	\$51,890	1.00	0.00	0.00
Facilities Management	Maint. Technician	\$36,851	1.00	1.00	1.00
Building Operations	Custodian	\$27,401	1.00	0.00	0.00
EMS	Fire Rescue Engineer	\$45,993	1.00	1.00	1.00
EMS	Fire Rescue EMT	\$40,632	5.00	5.00	5.00
EMS	Marine Rescue Capt	\$65,578	1.00	0.00	0.00
Library Services	Office Specialist Part-Time	\$33,385	0.60	0.60	0.60
Recreation Facilities Maintenance	Maint. Worker	\$30,246	1.00	1.00	1.00
Growth Management Administration	Environmental Technician	\$40,677	1.00	0.00	0.00
Growth Management Administration	Application Review Specialist	\$40,677	1.00	1.00	1.00
Sheriff Complex Maintenance	Maint. Technician	\$36,851	1.00	1.00	1.00
Sheriff Complex Maintenance	Maint. Technician III	\$44,900	1.00	1.00	1.00
Subtotal		\$1,246,767	25.600	20.600	20.600
Transportation Trust Fund					
Road & Bridge	Road & Bridge Inspector	\$44,900	1.00	1.00	1.00
Traffic & Transportation	Traffic Signal Technician	\$40,677	2.00	2.00	2.00
Land Management Services	Senior GIS Coordinator	\$83,716	1.00	0.00	0.00
Subtotal		\$209,969	4.00	3.00	3.00
Fire District Fund					
Fire Rescue	Fire Inspector	\$44,900	1.00	1.00	1.00
Fire Rescue	Fire Rescue Engineer	\$45,993	2.00	0.00	0.00
Fire Rescue	Fire Rescue Engineer	\$45,993	3.00	3.00	3.00
Fire Rescue	Fire Rescue EMT	\$40,632	9.00	9.00	9.00
Fire Rescue	Fire Rescue Lieutenant	\$56,667	4.00	4.00	4.00
Fire Rescue	Fire / Life Safety Educator	\$45,376	1.00	0.00	0.00
Fire Rescue	PPE / SCBA Manager	\$40,677	1.00	1.00	1.00
Subtotal		\$953,277	21.00	18.00	18.00

FY 2022 St. Johns County Position Request Summary

Fund/Program	Position	Annual Salary	FY 22 Workshop	FY22 Rec.	FY22 Tentative
SHIP					
SHIP	Housing Prog Specialist	51,890	1.00	1.00	1.00
	Subtotal	\$51,890	1.00	1.00	1.00
Building Services					
Codes Compliance	Code Enforcement Officer	\$40,677	2.00	2.00	2.00
Codes Compliance	Code Enforcement Clerk	\$33,385	1.00	1.00	1.00
Building Services	Permit Technician	\$36,851	1.00	1.00	1.00
Building Services	Building Services Spec	\$40,677	1.00	1.00	1.00
	Subtotal	\$192,267	5.00	5.00	5.00
Beach Fund					
Beach: Lifeguards	Lifeguard III (4)	\$40,521	4.00	0.00	0.00
Beach: Beach Services	Beach Services Technician	\$40,677	1.00	1.00	1.00
	Subtotal	\$202,761	5.00	1.00	1.00
Cultural Events Fund					
Cultural Events	Production Coordinator	\$45,072	0.50	0.50	0.50
Cultural Events	Event Coordinator	\$42,900	0.50	0.50	0.50
	Subtotal	\$43,986	1.00	1.00	1.00
Solid Waste Fund					
Solid Waste: Long-Term Care	Household Haz Waste Tech.	\$40,677	0.10	0.10	0.10
Solid Waste: Facility Operations	Household Haz Waste Tech.	\$40,677	0.40	0.40	0.40
Solid Waste: Collections	Household Haz Waste Tech.	\$40,677	0.50	0.50	0.50
	Subtotal	\$40,677	1.00	1.00	1.00
Utility Services Fund					
Administration	Systems Support Tech.	\$44,900	1.00	0.00	0.00
Administration	Utility Field Inspector	\$44,900	1.00	0.00	0.00
Water Treatment	Plant Operator C	\$38,717	1.00	0.00	0.00
Lift Stations	Lead Utility Maint. Tech	\$40,677	1.00	1.00	1.00
Lift Stations	Utility Maint. Tech	\$36,851	1.00	1.00	1.00
	Subtotal	\$206,044	5.00	2.00	2.00
	Workshop Grand Total	\$3,147,638	68.60		
	Recommended Grand Total	\$2,437,216		52.60	
	Recommended Difference from Workshop	(\$710,422)		(16.00)	
	Tentative Grand Total	\$2,437,216			52.60
	Difference from Workshop	(\$710,422)			(16.00)

FY 2022 St. Johns County Position Changes Summary

Fund/Program	Position	Annual Salary	FY 22 Workshop	FY22 Rec.	FY22 Tentative
General Fund					
Coastal Management	Project Manager	\$76,134	1.00	1.00	1.00
Coastal Management	Project Specialist	\$51,890	1.00	1.00	1.00
Coastal Management	Administrative Manager	\$92,762	1.00	1.00	1.00
Public Affairs	Director Of Public Affairs	\$91,122	1.00	1.00	1.00
Public Affairs	Communications Manager	\$92,762	1.00	1.00	1.00
Public Affairs	Communications Specialist	\$44,900	1.00	1.00	1.00
Public Affairs	Web Manager	\$76,134	1.00	1.00	1.00
Public Affairs	Web Develop Support Tech	\$44,900	1.00	1.00	1.00
County Administration	Director Of Public Affairs	\$91,122	(1.00)	(1.00)	(1.00)
County Administration	Communications Manager	\$92,762	(1.00)	(1.00)	(1.00)
County Administration	Communications Specialist	\$44,900	(1.00)	(1.00)	(1.00)
Mgmt. Information Systems	Web Manager	\$76,134	(1.00)	(1.00)	(1.00)
Mgmt. Information Systems	Web Develop Support Tech	\$44,900	(1.00)	(1.00)	(1.00)
Facilities Maintenance	Parks Inspector	\$40,677	0.00	(1.00)	(1.00)
Recreation Facilities	Parks Inspector	\$40,677	0.00	1.00	1.00
	Subtotal	\$220,786	3.00	3.00	3.00
Transportation Trust Fund					
Administration	Project Manager	\$76,134	(1.00)	(1.00)	(1.00)
Administration	Project Specialist	\$51,890	(1.00)	(1.00)	(1.00)
Administration	Administrative Manager	\$92,762	(1.00)	(1.00)	(1.00)
	Subtotal	(\$220,786)	(3.00)	(3.00)	(3.00)
Utility Services Fund					
Administration	Assistant Director: Operations	\$113,021	1.00	1.00	1.00
Wastewater Treatment	Assistant Director: Operations	\$113,021	(1.00)	(1.00)	(1.00)
	Subtotal	\$0	0.00	0.00	0.00
	Workshop Grand Total		0.00		
	Recommended Grand Total	\$0		0.00	
	Recommended Difference from Workshop	\$0		0.00	
	Tentative Grand Total	\$0			0.00
	Difference from Workshop	\$0			0.00



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FY 2022 St. Johns County Vehicle Summary

Fund/Program	Item	Unit Cost	Workshop		Tentative Qty	Cost
			New	Repl		
General Fund						
Administration	Full-Size SUV 4x4	\$43,000	0	1	1	\$43,000
Construction Services	1/2 Ton 4x4 Ext Cab Truck CNG (New Position)	\$49,300	0	0	1	\$49,300
Building Operations	Cargo Van w/ Shelf Package	\$30,000	0	1	1	\$30,000
Building Operations	Cargo Van	\$26,000	0	1	1	\$26,000
Facilities Maintenance	1 Ton 4x2 Service Body Truck CNG	\$68,000	0	1	1	\$68,000
Facilities Maintenance	Cargo Van w/ Shelf Package	\$30,000	0	1	1	\$30,000
Facilities Maintenance	3/4 Ton 4x4 Ext Cab Truck CNG	\$49,000	0	1	1	\$49,000
Facilities Maintenance	1/2 Ton 4x4 Ext Cab Truck CNG	\$48,000	0	1	0	\$0
Facilities Maintenance	1/2 Ton 4x2 Truck CNG	\$43,000	0	1	1	\$43,000
Facilities Maintenance	Cargo Van w/ Shelf Package (New Position)	\$30,000	1	0	0	\$0
Medical Examiner	Mid-Size SUV 4x4	\$28,250	0	1	0	\$0
Agriculture & Home Economics	12 Passenger Van	\$35,000	0	1	0	\$0
Animal Control	3/4 Ton 4x4 Ext Cab Truck	\$75,000	0	2	2	\$150,000
Animal Control	3/4 Ton 4x4 Ext Cab Truck *	\$72,151	0	0	1	\$72,151
Recreation Programs	Mid-Size SUV	\$29,000	0	1	1	\$29,000
Recreation Facilities	3/4 Ton 4x4 Ext Cab Truck CNG (New Position)	\$49,000	1	0	1	\$49,000
Recreation Facilities	1/2 Ton 4x2 Ext Cab Truck CNG	\$45,000	0	1	1	\$45,000
Recreation Facilities	2 1/2 Ton Dump Body Truck	\$90,000	0	1	0	\$0
Recreation Facilities	Cargo Van	\$26,000	0	1	0	\$0
Growth Management	Mid-Size SUV	\$30,000	1	1	1	\$30,000
Growth Management	1/2 Ton 4x4 Ext Cab Truck CNG	\$47,000	0	1	1	\$47,000
Sheriff Complex Maintenance	Cargo Van	\$26,000	0	2	1	\$26,000
	Subtotal	\$978,250	3	20	17	\$786,451
Transportation Trust Fund						
Road & Bridge	3/4 Ton 4x4 Ext Cab Truck CNG	\$55,000	0	1	1	\$55,000
Traffic & Transportation	1/2 Ton 4x4 Ext Cab Truck CNG (New Positions)	\$55,000	1	0	1	\$55,000
Traffic & Transportation	1 Ton 4x4 Crew Cab Svc Body CNG *	\$68,729	0	0	1	\$68,729
	Subtotal	\$110,000	1	1	3	\$178,729
Building Services						
Code Enforcement	1/2 Ton 4x4 Ext Cab Truck CNG (New Positions)	\$45,000	2	0	2	\$90,000
	Subtotal	\$90,000	2	0	2	\$90,000
Fire District Fund						
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck	\$48,600	1	0	0	\$0
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck (New Position)	\$42,760	1	0	1	\$42,760
Fire Rescue - Fire Division	Utility Van (New Position)	\$40,100	1	0	1	\$40,100
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck (New Position)	\$51,000	1	0	1	\$51,000
Fire Rescue - Fire Division	Full-Size SUV 4x4	\$82,000	0	1	0	\$0
Fire Rescue - Fire Division	3/4 Ton 4x4 Ext Cab Truck	\$57,600	0	1	1	\$57,600
Fire Rescue - Fire Division	MERV, ATV Replacement	\$30,000	0	1	0	\$0
Fire Rescue - Fire Division	1/2 Ton 4x4 Ext Cab Truck Rolldown Program	\$35,000	0	4	4	\$140,000
	Subtotal	\$492,060	4	7	8	\$331,460

FY 2022 St. Johns County Vehicle Summary

Fund/Program	Item	Unit Cost	Workshop		Tentative	
			New	Repl	Qty	Cost
Community Based Care						
CBC Administration	Small SUV	\$22,000	0	1	1	\$22,000
	Subtotal	\$22,000	0	1	1	\$22,000
Utility Services Fund						
Utility Services Administration	1/2 Ton 4x2 Truck CNG	\$43,000	0	3	2	\$86,000
Utility Services Administration	Midsize Cargo Van - Shelf Package	\$34,000	0	1	0	\$0
Utility Services Administration	1/2 Ton 4x4 Ext Cab Truck CNG	\$47,000	0	1	0	\$0
Water Transmission & Distribution	VacCon Truck	\$458,000	0	1	1	\$458,000
Wastewater Treatment	1/2 Ton 4x2 Truck CNG	\$44,000	0	2	1	\$44,000
Sewer Lift Stations	2 Ton 4x4 Service Body w/ Crane (New Position)	\$119,000	1	0	1	\$119,000
Sewer Lift Stations	2 Ton 4x2 Service Body w/ Crane	\$116,000	0	2	2	\$232,000
SCADA	Large Cargo Van w/Ladder Rack & Shelves	\$40,000	0	1	0	\$0
	Subtotal	\$1,147,000	1	11	7	\$939,000
	Workshop Total	\$2,839,310	11	40		
	Tentative Total				38	\$2,347,640
	Difference From Workshop					(\$491,670)

* = Carry forward from FY 2021

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative	
General Fund					
Board of County Commissioners	MS Office Standard (5)	\$1,269	\$1,269	\$1,269	
	Cisco Call Manager & Voicemail License	\$0	\$175	\$175	
	Cisco IP Phone Replacement	\$80	\$80	\$80	
	Cisco 6 Line Phone	\$0	\$130	\$130	
	Standard PC Replacement (3)	\$1,965	\$1,965	\$1,965	
	Laptop Replacement	\$775	\$834	\$834	
	Standard PC	\$655	\$655	\$655	
	Monitor (4)	\$445	\$525	\$525	
	UPS (4)	\$384	\$400	\$400	
	County Administration	Cisco Call Manager & Voicemail License	\$175	\$175	\$175
		Adobe Pro Replacements (3)	\$1,045	\$1,045	\$1,045
		MS Office Standard (4)	\$1,016	\$1,016	\$1,016
		Laptop Replacement	\$775	\$834	\$834
MacBook		\$1,800	\$1,800	\$1,800	
Cisco IP Phone Replacement		\$80	\$80	\$80	
Cisco 6 Line Phone		\$130	\$130	\$130	
Standard PC Replacement (3)		\$1,965	\$1,965	\$1,965	
Monitor (5)		\$785	\$900	\$900	
Standard PC		\$655	\$655	\$655	
Color Laser Jet Printer		\$429	\$429	\$429	
UPS (4)		\$380	\$400	\$400	
Construction Services		MS Project Standard	\$379	\$379	\$379
	Adobe Pro	\$350	\$350	\$350	
	MS Office Standard	\$0	\$254	\$254	
	Cisco Call Manager & Voicemail License	\$0	\$175	\$175	
	24 inch Display (3)	\$157	\$540	\$540	
	UPS (2)	\$95	\$205	\$205	
	Standard Laptop	\$0	\$834	\$834	
	Cisco 4 Line Phone	\$0	\$80	\$80	
	Port Replicator	\$0	\$170	\$170	
	Management and Budget	Adobe Pro	\$350	\$350	\$350
		MS Office Standard	\$254	\$254	\$254
		Cisco IP Phone Replacement (2)	\$160	\$160	\$160
		UPS (3)	\$285	\$300	\$300
Standard PC Replacement		\$655	\$655	\$655	
24 inch Display (4)		\$628	\$720	\$720	
Public Affairs		MS Office Standard (2)	\$508	\$508	\$508
	Cisco IP Phone Replacement	\$80	\$80	\$80	
	Monitor Replacement	\$170	\$210	\$210	
	Laptop Replacement	\$775	\$834	\$834	
	MacBook Replacement	\$1,800	\$1,800	\$1,800	
	UPS	\$95	\$100	\$100	
Management Info Systems	Cisco DNA License (2)	\$1,200	\$1,200	\$1,200	
	SQL Monitoring Tool	\$8,300	\$8,300	\$8,300	
	MS SQL Server Standard	\$22,050	\$22,050	\$22,050	
	MS SQL Server - BOCCVC12	\$552	\$0	\$0	

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative	
Management Info Systems cont.	Active Boot	\$100	\$100	\$100	
	MS Office Standard (6)	\$1,524	\$1,524	\$1,524	
	Eurosoft PC Check	\$110	\$110	\$110	
	Marcium Reflect	\$75	\$75	\$75	
	Cisco IP Phone Replacement (5)	\$400	\$400	\$400	
	24 inch Display (6)	\$1,256	\$1,440	\$1,440	
	UPS (6)	\$570	\$600	\$600	
	Scanner Replacement	\$450	\$450	\$450	
	PC Replacement	\$855	\$855	\$855	
	Standard Laptop Replacement	\$775	\$834	\$834	
	Standard PC Replacement (2)	\$1,310	\$1,310	\$1,310	
	Nimble Shelf (2)	\$79,000	\$79,000	\$79,000	
	Nimble Flash Drive	\$20,000	\$20,000	\$20,000	
	Aruba Network Equipment	\$5,000	\$5,000	\$5,000	
	Firewall Replacement (2)	\$58,000	\$58,000	\$58,000	
	Cisco Port Switches Replacement (2)	\$5,200	\$5,200	\$5,200	
	Support for County Hardware	\$35,000	\$35,000	\$35,000	
	UPS Batteries (1,000)	\$8,000	\$8,000	\$8,000	
	Purchasing	MS Office Standard (3)	\$759	\$759	\$759
		Adobe Pro (3)	\$1,050	\$1,050	\$1,050
Cisco Call Manager & Voicemail License (3)		\$525	\$525	\$525	
Standard PC		\$655	\$0	\$0	
24 inch Display (6)		\$942	\$1,080	\$1,080	
Cisco IP Phone (3)		\$240	\$240	\$240	
Port Replicator (3)		\$320	\$570	\$570	
Laptop (3)		\$1,630	\$2,502	\$2,502	
Scanner (3)		\$1,350	\$1,350	\$1,350	
UPS (3)		\$285	\$300	\$300	
Personnel		MS Office Standard (6)	\$1,524	\$1,524	\$1,524
		Adobe Pro (5)	\$1,750	\$1,750	\$1,750
	Cisco Call Manager & Voicemail License (3)	\$525	\$525	\$525	
	UPS (6)	\$570	\$600	\$600	
	Cisco IP Phone (3)	\$240	\$240	\$240	
	Cisco 6 Line Phone Replacement	\$130	\$130	\$130	
	Laptop Replacement (2)	\$1,550	\$1,668	\$1,668	
	Port Replicator (5)	\$800	\$950	\$950	
	Wireless Keyboard & Mouse (5)	\$150	\$150	\$150	
	Monitor Replacement (4)	\$848	\$570	\$570	
	24 inch Display (8)	\$1,256	\$1,440	\$1,440	
	Color Laser Jet Printer (2)	\$1,500	\$1,500	\$1,500	
	Standard Laptop (3)	\$2,325	\$2,502	\$2,502	
	High Speed Scanner (2)	\$3,200	\$3,200	\$3,200	
	County Attorney	MS Office Standard	\$254	\$254	\$254
Adobe Pro (3)		\$1,050	\$1,050	\$1,050	
Monitor Replacement (3)		\$425	\$525	\$525	
Cisco IP Phone Replacement (3)		\$240	\$240	\$240	

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative	
County Attorney cont.	Standard PC Replacement	\$655	\$655	\$655	
	iPad Pro Replacement	\$999	\$999	\$999	
	UPS (3)	\$285	\$300	\$300	
Guardian Ad Litem	MS Office Standard	\$254	\$254	\$254	
	Standard Laptop Replacement	\$775	\$834	\$834	
	Port Replicator	\$160	\$160	\$160	
	20 inch Display Replacement	\$85	\$105	\$105	
	Cisco IP Phone Replacement	\$80	\$80	\$80	
	UPS	\$95	\$100	\$100	
Facilities Maintenance	MS Office Standard (4)	\$1,016	\$1,016	\$1,016	
	MS Office Pro Plus	\$345	\$345	\$345	
	Cisco Call Manager & Voicemail License	\$175	\$175	\$175	
	Windows Server	\$600	\$600	\$600	
	Adobe Pro	\$350	\$350	\$350	
	Laptop	\$815	\$834	\$834	
	Laser Printer (2)	\$260	\$260	\$260	
	Cisco IP Phone (2)	\$160	\$160	\$160	
	Standard Laptop Replacement (2)	\$1,550	\$1,668	\$1,668	
	Standard PC Replacement	\$655	\$655	\$655	
	Port Replicator	\$160	\$190	\$190	
	20 inch Display (3)	\$255	\$315	\$315	
	24 inch Display (2)	\$314	\$360	\$360	
	Printer Replacement	\$119	\$119	\$119	
	UPS (3)	\$285	\$300	\$300	
	DVR Server Replacement	\$6,200	\$6,200	\$6,200	
	Building Operations (Judicial Cntr)	Windows Server	\$600	\$600	\$600
		Additional Software	\$508	\$508	\$508
		Standard PC Replacement (4)	\$2,620	\$2,620	\$2,620
Monitor Replacements		\$255	\$315	\$315	
Cisco IP Phone Replacement		\$80	\$80	\$80	
UPS		\$280	\$300	\$300	
DVR Server Replacement		\$7,435	\$7,435	\$7,435	
Annex - Ponte Vedra		MS Office Standard	\$254	\$254	\$254
	Standard PC Replacement	\$655	\$655	\$655	
	Cisco IP Phone Replacement	\$80	\$80	\$80	
	20 inch Display	\$85	\$105	\$105	
	UPS	\$95	\$100	\$100	
Communications	APCO Intellicom Software Maintenance	\$7,000	\$7,000	\$7,000	
	Lefta Software	\$2,000	\$2,000	\$2,000	
Emergency Management	MS Office Standard (6)	\$1,524	\$1,524	\$1,524	
	Additional Software	\$508	\$508	\$508	
	Windows Server (3)	\$1,800	\$1,800	\$1,800	
	Remote Desktop CALS (55)	\$4,510	\$4,510	\$4,510	
	Standard Laptop Replacement (3)	\$2,334	\$2,502	\$2,502	
	Standard PC Replacement (2)	\$1,310	\$1,310	\$1,310	
	Thin Client Replacement	\$250	\$250	\$250	

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative	
Emergency Management cont.	Monitor Replacements	\$255	\$315	\$315	
	20 inch Display (3)	\$255	\$315	\$315	
	UPS (3)	\$285	\$300	\$300	
	File Server Replacement	\$10,000	\$10,000	\$10,000	
	MS Surface Replacement (3)	\$4,560	\$4,560	\$4,560	
	Mapper Software WEBEOC *	\$0	\$0	\$6,620	
Emergency Medical Service	Pulse Point	\$9,000	\$9,000	\$9,000	
	MS Office Standard (3)	\$762	\$762	\$762	
	Laptops (3)	\$2,445	\$2,742	\$2,742	
	Standard PC Replacement	\$655	\$655	\$655	
	Contingency per MIS	\$5,000	\$5,000	\$5,000	
	Mobile Router (2)	\$800	\$800	\$800	
	Antenna (2)	\$400	\$400	\$400	
	24 inch Display (3)	\$471	\$540	\$540	
	Printer (3)	\$597	\$597	\$597	
	Narcotics Tracking *	\$0	\$0	\$9,500	
	Pulse Point Software *	\$0	\$0	\$20,000	
	Medical Examiner	MS Office Standard (3)	\$762	\$762	\$762
		Adobe Pro Replacement	\$550	\$550	\$550
Cisco 6 Line Phone Replacement (2)		\$260	\$260	\$260	
Standard PC Replacement (2)		\$1,310	\$1,310	\$1,310	
Standard Laptop Replacement		\$775	\$834	\$834	
20 inch Display (4)		\$340	\$420	\$420	
UPS (2)		\$190	\$200	\$200	
Agriculture & Home Economics		MS Office Standard (3)	\$762	\$762	\$762
		Adobe Pro Replacement	\$350	\$350	\$350
		Windows Server	\$600	\$600	\$600
	Cisco IP Phone Replacement (2)	\$160	\$160	\$160	
	Standard PC Replacement (2)	\$1,310	\$1,310	\$1,310	
	20 inch Display (2)	\$170	\$210	\$210	
	Standard Laptop Replacement	\$775	\$834	\$834	
	UPS (3)	\$285	\$300	\$300	
	Printer Replacement	\$199	\$199	\$199	
	Port Replicator	\$160	\$190	\$190	
Economic Development	DVR Server Replacement	\$6,200	\$6,200	\$6,200	
	Adobe Software Subscription	\$624	\$624	\$624	
Veterans Services	Adobe Pro Replacement (2)	\$700	\$700	\$700	
	Cisco IP Phone Replacement (2)	\$160	\$160	\$160	
	HP Printer Replacement	\$199	\$199	\$199	
	20 inch Display (4)	\$340	\$420	\$420	
	Scanner Replacement (2)	\$900	\$900	\$900	
	UPS (2)	\$190	\$200	\$200	
	New Laptop for New Position	\$0	\$0	\$834	
	Port Replicator	\$0	\$0	\$190	
	Cisco 4 Line Phone	\$0	\$0	\$8	
	Animal Control	Windows Remote Desktop CAL	\$902	\$902	\$902
Chameleon Software *		\$0	\$0	\$35,000	

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
Social Services	MS Office Standard (7)	\$1,778	\$1,778	\$1,778
	MS Sharepoint Licenses (14)	\$1,176	\$1,176	\$1,176
	20 inch Display (2)	\$170	\$170	\$170
	Port Replicator	\$160	\$160	\$160
	Wireless Keyboard and Mouse	\$30	\$30	\$30
	MS Surface Pro	\$999	\$999	\$999
	MS Surface Pro Type Cover	\$125	\$125	\$125
	UPS	\$95	\$95	\$95
Library Services	MS Office Pro Academic (5)	\$216	\$270	\$270
	Adobe Pro	\$0	\$350	\$350
	MS Office Standard (17)	\$935	\$935	\$935
	Cisco Call Manager & Voicemail License (6)	\$675	\$850	\$850
	Hardware Replacement	\$5,000	\$5,000	\$5,000
	Verizon Jetpack MIFI (5)	\$1,340	\$1,340	\$1,340
	Bar Code Scanner Replacement (14)	\$3,400	\$3,400	\$3,400
	Port Replicator (3)	\$320	\$570	\$570
	Printer Replacement (3)	\$498	\$498	\$498
	Cisco IP Phone Replacement (8)	\$640	\$640	\$640
	Standard Laptop Replacement (7)	\$5,465	\$5,838	\$5,838
	Standard Laptop	\$0	\$834	\$834
	Standard PC Replacement (11)	\$7,205	\$7,205	\$7,205
	Standard PC (2)	\$1,310	\$1,310	\$1,310
	Cisco 6 Line Phone (2)	\$125	\$255	\$255
	Laptop 16GB	\$860	\$910	\$910
	Black and White Printer	\$300	\$300	\$300
	20 inch Display (17)	\$1,350	\$1,890	\$1,890
	Receipt Printer Replacement (8)	\$2,800	\$2,800	\$2,800
	Cisco 24 POE Switch	\$850	\$850	\$850
	Scanner Replacement (3)	\$1,275	\$1,275	\$1,275
	Dymo Lable Printer	\$150	\$150	\$150
	UPS (18)	\$1,615	\$1,800	\$1,800
	Mouse and Keyboard	\$0	\$30	\$30
	Wireless Headset (5)	\$1,100	\$1,100	\$1,100
	Recreation Programs	MS Office Standard (3)	\$762	\$762
Adobe Pro		\$350	\$350	\$350
Port Replicator		\$160	\$190	\$190
Cisco IP Phone		\$80	\$80	\$80
Standard PC Replacement (3)		\$1,965	\$1,965	\$1,965
20 inch Display (3)		\$255	\$315	\$315
24 inch Display (2)		\$314	\$360	\$360
UPS (3)		\$285	\$300	\$300
Housing/Community Services		MS Office Standard (2)	\$508	\$508
	Housing Software	\$1,100	\$1,100	\$1,100
	MS Sharepoint CALs	\$672	\$672	\$672
	Standard Laptop Replacement (2)	\$1,550	\$1,668	\$1,668
	Cisco IP Phone (2)	\$160	\$160	\$160

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
Housing/Community Services cont.	20 inch Display (4)	\$340	\$420	\$420
	UPS (2)	\$190	\$200	\$200
	Port Replicator (2)	\$320	\$380	\$380
Growth Management	MS Office Standard (8)	\$1,761	\$1,761	\$1,761
	MS Office Pro Replacement	\$345	\$345	\$345
	Scanner License	\$90	\$90	\$90
	Adobe Pro Replacement (2)	\$700	\$700	\$700
	Cisco IP Phone Replacement (4)	\$320	\$320	\$320
	Standard Laptop Replacement	\$775	\$834	\$834
	Standard PC Replacement (6)	\$3,930	\$3,930	\$3,930
	Monitor (6)	\$850	\$1,100	\$1,100
	Port Replicator	\$225	\$225	\$225
	USB DVD Drive	\$50	\$50	\$50
	Scanner	\$450	\$450	\$450
	UPS (6)	\$570	\$600	\$600
	Scanner Replacement	\$1,400	\$1,400	\$1,400
	Laptop Replacement	\$1,800	\$1,800	\$1,800
	MS Surface Pro Replacement	\$1,520	\$1,520	\$1,520
SouthEast Annex	MS Office Standard	\$254	\$254	\$254
	Standard PC Replacement	\$655	\$655	\$655
	Cisco IP Phone	\$80	\$80	\$80
	24 inch Display	\$157	\$180	\$180
	UPS	\$95	\$100	\$100
Sheriff Office Complex Maintenance	MS Office Standard (4)	\$1,012	\$1,012	\$1,012
	Standard PC Replacement (2)	\$1,310	\$1,310	\$1,310
	Cisco IP Phone (2)	\$160	\$160	\$160
	20 inch Display (2)	\$170	\$210	\$210
	Standard Laptop Replacement	\$775	\$834	\$834
	24 inch Display	\$157	\$180	\$180
	Laptop	\$815	\$834	\$834
	Color Laser Jet Printer Replacement	\$199	\$199	\$199
Interoperable Radio System	UPS (2)	\$190	\$200	\$200
	Exacom Software Upgrade	\$20,000	\$20,000	\$20,000
HHS Complex	Windows Server	\$1,200	\$1,200	\$1,200
	DVR Server Replacement	\$14,870	\$14,870	\$14,870
Disaster Recovery	AutoCAD	\$1,800	\$1,800	\$1,800
	Port Replicator	\$200	\$200	\$200
	High End Laptop	\$2,000	\$2,000	\$2,000
CDGB-DR	MS Office Standard	\$0	\$0	\$254
	Laptop	\$0	\$0	\$834
	Port Replicator	\$0	\$0	\$190
	Wireless Keyboard & Mouse	\$0	\$0	\$30
	Cisco 4 Line Phone	\$0	\$0	\$80
	UPS	\$0	\$0	\$9
	Subtotal		\$514,715	\$523,860

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
SHIP				
SHIP	MS Office Standard	\$254	\$254	\$254
	Adobe Pro	\$350	\$350	\$350
	Cisco Call Manager & Voicemail License	\$175	\$175	\$175
	Laptop	\$815	\$834	\$834
	Port Replicator	\$160	\$190	\$190
	Cisco IP Phone	\$80	\$80	\$80
	20 inch Display	\$170	\$210	\$210
	UPS	\$95	\$100	\$100
	Subtotal	\$2,099	\$2,193	\$2,193
Building Services				
Building Services	MS Office Standard (7)	\$1,774	\$1,774	\$1,774
	Adobe Pro (5)	\$1,750	\$1,750	\$1,750
	AIRS Software	\$2,500	\$2,500	\$2,500
	Cisco Call Manager & Voicemail License (2)	\$350	\$350	\$350
	Cisco IP Phone Replacement (2)	\$160	\$160	\$160
	Cisco IP Phone New (2)	\$310	\$310	\$310
	iPads (25)	\$20,000	\$20,000	\$20,000
	Standard PC (2)	\$1,310	\$1,310	\$1,310
	Standard PC Replacement (3)	\$1,965	\$1,965	\$1,965
	Scanner Replacement (3)	\$1,350	\$1,350	\$1,350
	Scanner	\$450	\$450	\$450
	20 inch Display (6)	\$510	\$630	\$630
	24 inch Display (4)	\$520	\$720	\$720
	UPS (5)	\$465	\$500	\$500
	Smart Board - Large	\$4,200	\$4,200	\$4,200
	Smart Board - Extra Large	\$10,600	\$10,600	\$10,600
	Scanner	\$3,200	\$3,200	\$3,200
	WebCams	\$11,700	\$11,700	\$11,700
Codes Compliance	MS Office Standard (4)	\$1,013	\$1,013	\$1,013
	Cisco Call Manager & Voicemail License (3)	\$525	\$525	\$525
	Standard PC Replacement	\$655	\$655	\$655
	Standard PC (3)	\$1,965	\$1,965	\$1,965
	MS Surface Pro (2)	\$3,800	\$3,800	\$3,800
	Cisco IP Phone Replacement	\$80	\$80	\$80
	Scanner Replacement	\$450	\$450	\$450
	Scanner	\$1,350	\$1,350	\$1,350
	Cisco IP Phone New (3)	\$465	\$465	\$465
	20 inch Display (2)	\$170	\$210	\$210
	24 inch Display (6)	\$780	\$1,080	\$1,080
	UPS (4)	\$365	\$400	\$400
	Subtotal	\$74,732	\$75,462	\$75,462

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
Beach Services Fund				
Beach Services	MS Office Standard	\$254	\$254	\$254
	Standard Laptop Replacement	\$775	\$834	\$834
Life Saving Corps	Thin Client Replacement	\$250	\$250	\$250
	Subtotal	\$1,279	\$1,338	\$1,338
Cultural Events				
Amphitheatre Operations	MS Office Standard (5)	\$1,270	\$1,270	\$1,270
	Cisco IP Phone Replacement (2)	\$160	\$160	\$160
	Standard PC Replacement (5)	\$3,275	\$3,275	\$3,275
	UPS (5)	\$475	\$500	\$500
	20 inch Display (6)	\$510	\$630	\$630
	Subtotal	\$5,690	\$5,835	\$5,835
Fire District Fund				
Administration	20 inch Display (36)	\$3,060	\$3,780	\$3,780
	24 inch Display (11)	\$1,430	\$1,980	\$1,980
	MS Office Standard (160)	\$40,499	\$40,499	\$40,499
	Adobe Pro (3)	\$1,050	\$1,050	\$1,050
	Cisco Call Manager & Voicemail License (12)	\$2,100	\$2,100	\$2,100
	MS Exchange CAL (32)	\$1,952	\$1,952	\$1,952
	MS File Server CAL (53)	\$1,378	\$1,378	\$1,378
	Final Cut Pro (2)	\$600	\$600	\$600
	Remote Desktop Server CAL (199)	\$16,318	\$16,318	\$16,318
	FireRMS Mobile Zoll License	\$732	\$732	\$732
	Logic Pro (2)	\$400	\$400	\$400
	Cisco Router FR Admin	\$1,500	\$1,500	\$1,500
	Cisco 4 Line Phone (16)	\$1,280	\$1,280	\$1,280
	Cisco 6 Line Phone	\$130	\$130	\$130
	Contengency per MIS	\$5,000	\$5,000	\$5,000
	Fireworks Analytics	\$6,000	\$6,000	\$6,000
	Fireworks Hydrants	\$12,000	\$12,000	\$12,000
	Fireworks Preplans	\$15,000	\$15,000	\$15,000
	Laptop Replacement (8)	\$6,400	\$6,895	\$6,895
	Standard PC Replacement (14)	\$9,170	\$9,170	\$9,170
	Havis Dock (63)	\$50,400	\$50,400	\$50,400
	HDMI Cable	\$15	\$15	\$15
	HP Printer Replacement	\$199	\$199	\$199
	Imaging Scanner	\$450	\$450	\$450
	27 inch iMac	\$6,500	\$6,500	\$6,500
	Macbook Pro	\$2,500	\$2,500	\$2,500
	Mobile Data Terminal (63)	\$173,250	\$173,250	\$173,250
	MS Type Cover	\$100	\$100	\$100
	MS Surface (2)	\$3,040	\$3,040	\$3,040
	Port Replicator (6)	\$920	\$1,040	\$1,040

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
Administration cont.	Router Antenna (17)	\$3,300	\$3,300	\$3,300
	Router for Vehicles (16)	\$7,050	\$7,050	\$7,050
	Rugged Case & Protector	\$110	\$110	\$110
	SAN Replacement	\$12,465	\$12,465	\$12,465
	SAN Cable (4)	\$300	\$300	\$300
	Telestaff License	\$58,000	\$58,000	\$58,000
	Thin Client (32)	\$8,000	\$8,000	\$8,000
	Toughbook Replacement (7)	\$18,300	\$20,100	\$20,100
	UPS (17)	\$1,615	\$1,700	\$1,700
	Wireless Keyboard & Mouse (4)	\$130	\$130	\$130
	Fireworks Hydrants *	\$0	\$0	\$17,500
	Fireworks Preplans *	\$0	\$0	\$23,000
		Subtotal	\$472,643	\$476,413
Tourist Development Trust Fund				
TDC Administration	Software Update	\$1,000	\$1,000	\$1,000
	Subtotal	\$1,000	\$1,000	\$1,000
Community Based Care				
CBC Admin	MS Office Standard (2)	\$490	\$490	\$490
	Standard Laptop Replacement (2)	\$1,550	\$1,668	\$1,668
	Subtotal	\$2,040	\$2,158	\$2,158
Court Technology Trust Fund				
Court Administration	Antivirus	\$1,200	\$1,200	\$1,200
	MS Office 365	\$9,219	\$9,219	\$9,219
	VM Work Sphere	\$3,000	\$3,000	\$3,000
	Log Me In	\$1,500	\$1,500	\$1,500
	Zoom	\$1,500	\$1,500	\$1,500
	E-Warrants	\$5,400	\$5,400	\$5,400
	Upgraded PC (10)	\$8,500	\$8,500	\$8,500
	24 inch Display (20)	\$2,600	\$2,600	\$2,600
	San Storage Backup	\$20,000	\$20,000	\$21,000
	Firewall	\$7,500	\$7,500	\$7,500
	VM Server Memory	\$7,000	\$7,000	\$7,000
	Contingency Repairs	\$5,000	\$5,000	\$5,000
	State Attorney	Network Hardware Upgrade	\$40,000	\$40,000
	Scanners (5)	\$10,000	\$10,000	\$10,000
	Software Licensing	\$14,990	\$14,990	\$14,990
	Data Storage Supplies	\$25,000	\$25,000	\$25,000
Public Defender	Westlaw License	\$15,032	\$15,032	\$15,032
	24 inch Display (10)	\$3,000	\$3,000	\$3,000
	UPS Backup (10)	\$2,000	\$2,000	\$2,000
	Dell Desktop PC (5)	\$6,000	\$6,000	\$6,000
	Dell Laptop (5)	\$15,000	\$15,000	\$15,000
	Wireless AP Access Point (7)	\$2,450	\$2,450	\$2,450

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative	
Public Defender cont.	Cisco 48 Point Switch	\$3,400	\$3,400	\$3,400	
	Dell Server	\$8,000	\$8,000	\$8,000	
	Synology Storage (2)	\$4,500	\$4,500	\$4,500	
	Subtotal	\$221,791	\$221,791	\$222,791	
Transportation Trust Fund					
Public Works Administration	MS Office Standard	\$254	\$254	\$254	
	MS Office Pro (2)	\$690	\$690	\$690	
	Windows Server (2)	\$1,200	\$1,200	\$1,200	
	Adobe Pro (2)	\$350	\$700	\$700	
	Adobe Pro Upgrade	\$200	\$200	\$200	
	Visio Pro	\$325	\$325	\$325	
	Call Manager License (2)	\$250	\$250	\$250	
	Call Center License (5)	\$7,585	\$7,585	\$7,585	
	Port Replicator	\$160	\$190	\$190	
	UPS (5)	\$475	\$500	\$500	
	24 inch Display (2)	\$314	\$360	\$360	
	20 inch Display (4)	\$340	\$420	\$420	
	32 inch Display (6)	\$1,578	\$1,800	\$1,800	
	Cisco Conference Room Phone (2)	\$900	\$900	\$900	
	Cisco 6 Line Phone	\$130	\$130	\$130	
	Scanner Replacement (2)	\$900	\$900	\$900	
	WebCam	\$120	\$120	\$120	
	SAS Cables (4)	\$300	\$300	\$300	
	AVL Hardware Device	\$0	\$1,250	\$1,250	
	Toughbook Replacement	\$1,150	\$1,150	\$1,150	
	Upgraded PC Replacement	\$1,270	\$1,270	\$1,270	
	Slot-In PC for Smartboard	\$1,600	\$1,600	\$1,600	
	Storage Array Network	\$13,900	\$13,900	\$13,900	
	Meeting Pro Owl Cam	\$0	\$1,000	\$1,000	
	Road & Bridge	MS Office Standard (4)	\$1,016	\$1,016	\$1,016
		Standard PC Replacement (3)	\$1,965	\$1,965	\$1,965
		Cisco IP Phone Replacement (3)	\$240	\$240	\$240
		Port Replicator (2)	\$600	\$600	\$600
		UPS (3)	\$285	\$300	\$300
		20 inch Display (2)	\$170	\$210	\$210
		Monitors	\$425	\$525	\$525
		Cal/Amp 4G LTE Device (3)	\$750	\$750	\$750
	AVL Hosted Service (3)	\$360	\$360	\$360	
	Toughbook Replacement (2)	\$5,200	\$5,200	\$5,200	
Traffic & Transportation	MS Office Standard (2)	\$507	\$507	\$507	
	PW Portal ARC GIS License	\$507	\$507	\$507	
	24 inch Display	\$157	\$180	\$180	
	Port Replicator (2)	\$600	\$600	\$600	

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative	
Traffic & Transportation cont.	Standard Laptop Replacement	\$775	\$834	\$834	
	UPS	\$95	\$100	\$100	
Engineering	Toughbook Replacement (2)	\$5,200	\$5,200	\$5,200	
	MS Office Standard (3)	\$762	\$762	\$762	
	Adobe Pro (3)	\$1,050	\$1,050	\$1,050	
	PW Portal ARC GIS License (3)	\$1,500	\$1,500	\$1,500	
	Port Replicator (3)	\$760	\$790	\$790	
	Cisco IP Phone Replacement	\$80	\$80	\$80	
	UPS (2)	\$190	\$200	\$200	
	20 inch Display	\$85	\$105	\$105	
	24 inch Display (2)	\$314	\$360	\$360	
	Laptop Replacement	\$1,150	\$1,150	\$1,150	
	Toughbook Replacement (2)	\$5,200	\$5,200	\$5,200	
Land Management	MS Office Standard (5)	\$1,265	\$1,265	\$1,265	
	MS Office Pro	\$345	\$0	\$0	
	Adobe Pro	\$350	\$0	\$0	
	MS Windows Data Center	\$4,740	\$4,740	\$4,740	
	MS Sql Server (2)	\$6,911	\$6,911	\$6,911	
	Call Manager License (1)	\$125	\$0	\$0	
	Voicemail License	\$50	\$0	\$0	
	Laptop Docking Station	\$160	\$0	\$0	
	Upgraded GIS PC (4)	\$6,330	\$5,080	\$5,080	
	32 inch Display (8)	\$2,630	\$2,400	\$2,400	
	Laptop Replacement	\$2,800	\$2,800	\$2,800	
	Laptop	\$1,075	\$0	\$0	
	UPS (4)	\$479	\$400	\$400	
	Subtotal		\$91,194	\$90,881	\$90,881
	Solid Waste Fund Landfill Operation	MS Office Standard (5)	\$1,266	\$1,266	\$1,266
Smash Text Journaling License		\$102	\$102	\$102	
Call Center License (6)		\$9,102	\$9,102	\$9,102	
Call Center Recording License (6)		\$6,990	\$6,990	\$6,990	
Port Replicator		\$160	\$190	\$190	
Printer Replacement		\$199	\$199	\$199	
20inch Display (5)		\$425	\$525	\$525	
Cisco 4 Line Phone (3)		\$240	\$240	\$240	
Laptop (2)		\$1,550	\$1,668	\$1,668	
PC Replacement (2)		\$1,310	\$1,310	\$1,310	
UPS (5)		\$475	\$500	\$500	
Subtotal			\$21,819	\$22,092	\$22,092
Golf Course Golf Course Admin		MS Office Standard	\$254	\$254	\$254
	File Server (2)	\$3,600	\$3,600	\$3,600	

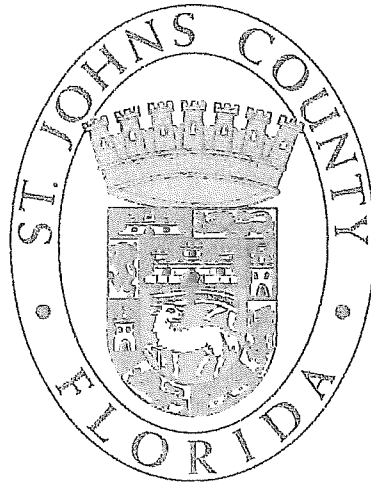
FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
Golf Course Admin cont.	Receipt Printer	\$350	\$350	\$350
	20inch Display	\$85	\$105	\$105
	PC Replacement	\$655	\$655	\$655
	MS Sql Server	\$965	\$965	\$965
	MS Windows Server (2)	\$1,200	\$1,200	\$1,200
	UPS	\$95	\$100	\$100
	Subtotal		\$7,204	\$7,229
Utilities				
Administration	MS Office Standard (2)	\$507	\$507	\$507
	File, Print and Email License	\$86	\$86	\$86
	MS Data Center (2)	\$18,960	\$18,960	\$18,960
	MS SQL Server	\$2,623	\$2,623	\$2,623
	Adobe Pro	\$350	\$350	\$350
	MS Office Pro (2)	\$690	\$690	\$690
	32 inch Display (8)	\$1,600	\$2,400	\$2,400
	24 inch Display (3)	\$471	\$540	\$540
	Monitors	\$399	\$465	\$465
	Conference Room Phone (5)	\$6,000	\$6,000	\$6,000
	Conference Room Microphone (5)	\$1,250	\$1,250	\$1,250
	Cisco 6 Line Phone (4)	\$520	\$520	\$520
	Cisco IP Phone	\$80	\$80	\$80
	Printer Replacement (2)	\$398	\$398	\$398
	Standard Laptop Replacement (2)	\$1,550	\$1,668	\$1,668
	Standard PC Replacement (2)	\$1,310	\$1,310	\$1,310
	SAN Replacement	\$50,000	\$50,000	\$50,000
	Network Area Storage	\$1,000	\$1,000	\$1,000
	File Server Replacement (2)	\$20,000	\$20,000	\$20,000
	UPS (7)	\$665	\$700	\$700
	Computer Repairs	\$10,000	\$10,000	\$10,000
	PC Replacement	\$1,260	\$1,260	\$1,260
	GIS Large Scale Plotter Replacement	\$6,000	\$6,000	\$6,000
Project Management Software *	\$0	\$0	\$50,000	
Water Treatment	MS Office Standard	\$254	\$254	\$254
	Computer Repairs	\$500	\$500	\$500
	Laser Jet Printer	\$199	\$199	\$199
	24 inch Display	\$157	\$180	\$180
	UPS	\$95	\$100	\$100
Transmission & Distribution County Lab	Computer Repairs	\$500	\$500	\$500
	MS Office Standard	\$254	\$254	\$254
	Computer Repairs	\$500	\$500	\$500
	20 inch Display (2)	\$170	\$210	\$210
Sewage Treatment & Disposal	UPS (2)	\$190	\$200	\$200
	MS Office Pro	\$345	\$345	\$345
	20 inch Display (2)	\$170	\$210	\$210

FY 2022 St. Johns County Computer Hardware/Software Summary

Fund/Program	Item	Workshop	Recommended	Tentative
Sewage Treatment & Disposal cont.	Computer Repairs	\$750	\$750	\$750
	UPS (2)	\$190	\$200	\$200
Sewer Lift Stations & Lines	Acrulog Software	\$250	\$250	\$250
	MS Office Standard (2)	\$508	\$508	\$508
	Cisco Call Manager & Voicemail License (2)	\$350	\$350	\$350
	MDM License (2)	\$134	\$134	\$134
	Computer Repairs	\$500	\$500	\$500
	Standard PC Replacements (2)	\$1,310	\$1,310	\$1,310
	Cisco 6 Line Phone (2)	\$230	\$230	\$230
	24 inch Display (4)	\$628	\$720	\$720
	UPS (2)	\$190	\$200	\$200
	iPad Pro Replacement	\$2,600	\$2,600	\$2,600
Industrial Pretreatment Disposal	Repairs and Replacements	\$250	\$250	\$250
SCADA	MS Office Standard	\$254	\$254	\$254
	Computer Repairs	\$2,000	\$2,000	\$2,000
	20 inch Display	\$85	\$85	\$85
	Cisco IP Phone	\$80	\$80	\$80
	UPS	\$95	\$95	\$95
	Subtotal	\$139,457	\$140,775	\$190,775
Ponte Vedra Utilities				
Water Treatment	Computer Repairs	\$500	\$500	\$500
	Printer Replacement	\$199	\$199	\$199
Transmission & Distribution	Computer Repairs	\$250	\$250	\$250
Sewer Treatment & Disposal	Computer Repairs	\$250	\$250	\$250
	SG Additional Testing	\$6,000	\$6,000	\$6,000
Sewer Lift Stations	Computer Repairs	\$250	\$250	\$250
SCADA	Computer Repairs	\$500	\$500	\$500
	Subtotal	\$7,949	\$7,949	\$7,949
	Grand Total	\$1,563,612	\$1,578,976	\$1,744,183

* = Carryforward from FY 21



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**FY 2022 St. Johns County
Capital Outlay Summary**

Fund/Program	Item	Workshop	Recommended	Tentative	
General Fund					
Facilities Maintenance	Backhoe Attachment	\$13,880	\$13,880	\$13,880	
	Comm Concrete Grinder	\$1,469	\$1,469	\$1,469	
	Office Furniture for Admin Manager	\$1,800	\$1,800	\$1,800	
	Office Furniture for New BME Position	\$1,500	\$0	\$0	
	Generator	\$40,950	\$40,950	\$40,950	
	Replacement Utility Locator	\$4,495	\$4,495	\$4,495	
	Staff Assembly Area Modification	\$0	\$2,900	\$0	
	Building Operations	Land Management Renovation	\$13,200	\$0	\$0
	Communications	Table for Dispatch Center	\$1,000	\$1,000	\$1,000
	Emergency Medical Services	Cardiac Monitors (3)	\$105,000	\$105,000	\$105,000
Commercial Paper Shredder (2)		\$2,500	\$1,400	\$1,400	
Hemorrhage Control Simulator (1)		\$5,350	\$2,675	\$2,675	
Med Vault (3)		\$6,000	\$6,000	\$6,000	
Simulaid Airway Management		\$2,400	\$2,400	\$2,400	
Slideout for Truck Bed		\$1,600	\$1,600	\$1,600	
Truck Topper (2)		\$4,000	\$4,000	\$4,000	
Zoll AED Replacement (15)		\$34,000	\$25,500	\$25,500	
Recreation Programs		Replace Kayak	\$2,000	\$2,000	\$2,000
		Replace Kayak *	\$0	\$0	\$2,159
	Workforce Dimensions Punch Clocks (3)	\$13,500	\$13,500	\$13,500	
Recreation Facilities	Aerator (2)	\$4,740	\$4,740	\$4,740	
	Bush Hog	\$1,660	\$0	\$0	
	Compactor	\$1,950	\$0	\$0	
	Replace 5 Gang Mowers (2)	\$37,980	\$37,980	\$37,980	
	Replace 60 in Mower (4)	\$46,160	\$46,160	\$46,160	
	Replace Trailer	\$1,400	\$1,400	\$1,400	
	Replace Gator (2)	\$12,520	\$12,520	\$12,520	
	Turf Groomer	\$3,950	\$0	\$0	
	Turf Tender	\$18,950	\$18,950	\$18,950	
	Utility Tractor	\$35,500	\$35,500	\$35,500	
	AED Closets	\$11,025	\$0	\$0	
	Bush Hog *	\$0	\$0	\$1,763	
	Compactor *	\$0	\$0	\$2,011	
	Turf Groomer *	\$0	\$0	\$3,943	
	Leaf Vaccum Shredder *	\$0	\$0	\$1,822	
	Rivertown Shed *	\$0	\$0	\$8,500	
	Aquatics	Replace Pool Cover	\$34,978	\$34,978	\$34,978
Sheriff Office Complex Maintenance	Replace Gator	\$9,204	\$6,260	\$6,260	
Interoperable Radio System	Radio Shelter Demo Water Plant	\$10,000	\$10,000	\$10,000	
	Legacy Radio Removal	\$20,000	\$0	\$0	
Disaster Recovery	ATV & Trailer	\$19,500	\$0	\$0	
	Subtotal	\$524,161	\$439,057	\$456,355	
Transportation Trust Fund					
Road & Bridge	Bat Wing Mower	\$23,000	\$23,000	\$23,000	
	Gradall	\$300,000	\$300,000	\$300,000	
	Light Trailer (2)	\$38,000	\$13,000	\$13,000	
	Motor Grader	\$300,000	\$300,000	\$300,000	
	Skidsteer	\$115,000	\$0	\$0	

**FY 2022 St. Johns County
Capital Outlay Summary**

Fund/Program	Item	Workshop	Recommended	Tentative
Road & Bridge cont.	Tractor	\$110,000	\$110,000	\$110,000
	UTV	\$20,000	\$10,000	\$10,000
	Water Trailer	\$25,000	\$0	\$0
	Boom Mower *	\$0	\$0	\$13,700
	Heavy Equipment Trailer *	\$0	\$0	\$24,207
	Rubber Tire Excavator *	\$0	\$0	\$297,711
	Telehandler *	\$0	\$0	\$66,613
	Tractor *	\$0	\$0	\$126,423
Traffic and Transportation	Conflict Monitor *	\$0	\$0	\$25,000
	Subtotal	\$931,000	\$756,000	\$1,309,654
Beach Fund				
Life Savings Corps	Floodwater Response Vessel	\$39,168	\$0	\$0
	Replacement Paddleboards	\$3,400	\$3,400	\$3,400
	Replacement PWC	\$21,795	\$21,795	\$21,795
	Rescue Boat - Ski Conversion	\$17,600	\$17,600	\$17,600
	Roll Down Vehicle Equipment	\$59,200	\$59,200	\$59,200
Beach Toll Collections	Replacement Toll Booths (2)	\$9,000	\$9,000	\$9,000
Beach Services	Mule Replacement *	\$0	\$0	\$12,000
	Subtotal	\$150,163	\$110,995	\$122,995
Fire District Fund				
SJC Fire Rescue-Fire Division	60 Gallon Air Compressor	\$1,200	\$0	\$0
	AC Refridgerant Recharge Machine	\$4,800	\$4,800	\$4,800
	Bed Frames with Drawers (4)	\$6,400	\$6,400	\$6,400
	Bike, Golf Cart Trailer	\$7,500	\$0	\$0
	Bunker Gear Storage Racks (8)	\$15,200	\$15,200	\$15,200
	Carpport Canopy Station 8	\$2,300	\$2,300	\$2,300
	CMC Equipment - USAR	\$4,500	\$0	\$0
	Core Drill	\$3,800	\$3,700	\$3,700
	Dining Tables - Station 2, 8 & 12	\$6,000	\$3,000	\$3,000
	Edraulic Combination Tool	\$14,000	\$14,000	\$14,000
	Extractor Station 18	\$20,500	\$20,500	\$20,500
	Fitness Equipment Station 19	\$3,800	\$0	\$0
	Flashover Simulator	\$64,000	\$64,000	\$64,000
	Forcible Entry Door Prop	\$3,600	\$3,600	\$3,600
	Gas Range Station 16	\$1,200	\$1,200	\$1,200
	Griphoist Rescue Kit (1)	\$6,000	\$3,000	\$3,000
	Heavy Duty Floor Lift	\$18,000	\$18,000	\$18,000
	Hub Telemetry System (2)	\$5,000	\$5,000	\$5,000
	Identifi R425 Radiation Meter	\$13,500	\$13,500	\$13,500
	Lift Gate - Acela	\$50,000	\$50,000	\$50,000
	Manikins for Fire Training	\$1,700	\$1,700	\$1,700
	Mass Decontamination Tent (2)	\$50,600	\$25,300	\$25,300
	Milwaukee Saw, Nailer	\$4,000	\$0	\$0
	MSA 60 min Air Cylinder	\$1,200	\$1,200	\$1,200
	MSA Air Lines Station 16	\$6,400	\$6,400	\$6,400
	MSA Air Lines Umbilicals	\$11,200	\$11,200	\$11,200
	MSA Alt Air 4X	\$2,500	\$2,500	\$2,500
	MSA Thermal Camera (3)	\$45,000	\$24,600	\$24,600
	Paratech Bases (6)	\$8,418	\$8,418	\$8,418

**FY 2022 St. Johns County
Capital Outlay Summary**

Fund/Program	Item	Workshop	Recommended	Tentative
SJC Fire Rescue-Fire Division cont.	Paratech Equipment	\$66,500	\$66,500	\$66,500
	Personal Radiation Meters (8)	\$32,088	\$16,044	\$16,044
	Piston Intake Valve Replacement (3)	\$4,950	\$4,950	\$4,950
	Radio Replacement	\$50,000	\$50,000	\$50,000
	Radio Special Events (24)	\$67,200	\$33,600	\$33,600
	Refrigerator Station 9	\$1,400	\$1,275	\$1,275
	Rescue Litters (4)	\$9,400	\$4,700	\$4,700
	SCBA Decontamination Washer	\$28,000	\$28,000	\$28,000
	Skid Units for Acela	\$25,000	\$25,000	\$25,000
	Skid Units (3)	\$90,000	\$60,000	\$60,000
	STTS Pipe Tree Simulator	\$8,900	\$0	\$0
	Technical Rescue Air Cart	\$7,500	\$7,500	\$7,500
	Tire Balancer	\$12,000	\$12,000	\$12,000
	Turtle Plastics Cribbing Kit	\$1,200	\$1,200	\$1,200
	UAS Drone	\$7,700	\$7,700	\$7,700
	USAR Search Camera	\$15,000	\$15,000	\$15,000
	Utility Trailer, Logistics	\$3,500	\$3,500	\$3,500
	Vehicle Chock Kit (2)	\$3,600	\$3,600	\$3,600
	Washer/Dryer - Stations 14 & 18 (2)	\$4,400	\$2,200	\$2,200
	Edraulics Hurst *	\$0	\$0	\$39,500
	Station 18 Storage Shed *	\$0	\$0	\$5,289
	Thermal Imagers (10) *	\$0	\$0	\$53,881
	Window Treatments Station 10	\$10,000	\$0	\$0
	MERV, ATV Replacement	\$0	\$30,000	\$30,000
	Warehouse HVAC	\$98,560	\$0	\$0
		Subtotal	\$929,216	\$682,287
 Communication Surcharge Fund				
Surcharge Projects	Network Replacement Boards	\$25,000	\$25,000	\$25,000
	Tower Light Replacement	\$5,500	\$5,500	\$5,500
	Transmitter Replacements	\$26,500	\$26,500	\$26,500
	VHF Radio Consolette	\$9,500	\$9,500	\$9,500
	Subtotal	\$66,500	\$66,500	\$66,500
 Solid Waste Fund				
Long-Term Care	SCADA	\$30,000	\$30,000	\$30,000
	Subtotal	\$30,000	\$30,000	\$30,000
 Utility Services Fund				
Office Administration	Mini TGB For Meter Reading System (2)	\$18,600	\$18,600	\$18,600
	TGBS For Meter Reading System	\$27,000	\$27,000	\$27,000
Water Treatment	Gator Utility Vehicle	\$12,000	\$9,200	\$9,200
	Hastings WTP Roof Replacement	\$40,000	\$0	\$0
	Storage Shed NW WTP	\$2,900	\$2,900	\$2,900
Water Transmission & Distribution	Buck & Broom Attachment Skid Steer	\$70,000	\$50,000	\$70,000
	Speedrooter Cleanout	\$3,000	\$3,000	\$3,000
	Tapping Tool 2 in (2)	\$8,000	\$8,000	\$8,000

**FY 2022 St. Johns County
Capital Outlay Summary**

Fund/Program	Item	Workshop	Recommended	Tentative
County Lab	BOD CBOD Incumbator	\$7,500	\$7,500	\$7,500
	Sample Fridge	\$1,000	\$1,000	\$1,000
	Top Loading Balance	\$2,000	\$2,000	\$2,000
Sewage & Treatment	Chemical Feed Pumps (5)	\$12,500	\$12,500	\$12,500
	Mag Meter SR 207 (2)	\$14,000	\$14,000	\$14,000
	NW WRF Side by Side	\$12,000	\$12,000	\$12,000
	Prominent CL2 Controller	\$2,200	\$2,200	\$2,200
	Prominent PH Controller	\$2,600	\$2,600	\$2,600
	YSI DO Probe	\$17,500	\$10,500	\$10,500
	YSI NH3 & NO3 Probes	\$13,000	\$13,000	\$13,000
SCADA	Hammer Drill	\$1,200	\$1,200	\$1,200
Lift Station Lines	Acrulog Odor Logger	\$1,800	\$1,800	\$1,800
	Crane Replacement Parts	\$0	\$0	\$20,000
	Subtotal	\$268,800	\$199,000	\$239,000
PV Utility Services Fund				
Water/Sewer Trans & Dist Lines	2 in Tapping Tools	\$8,000	\$8,000	\$8,000
Sewage Treatment & Disposal	Chlorine Pump Spare	\$5,400	\$0	\$5,400
	Hach Auto Samplers	\$7,000	\$7,000	\$7,000
	MLSS Testing Equipment - ML WWTF	\$3,000	\$3,000	\$3,000
	PC WRF Spare UVT Probe	\$21,000	\$0	\$21,000
	YSI NJ3 & NO3 Probes	\$13,000	\$13,000	\$13,000
	YSI Turbidity Probe	\$6,000	\$6,000	\$6,000
	Sewer Lift Stations	Acrulog Odor Logger	\$1,800	\$1,800
	Subtotal	\$65,200	\$38,800	\$65,200
	Grand Total	\$2,965,040	\$2,322,639	\$3,070,661

* - Carryforward from FY 21

FY 2022 St. Johns County Maintenance Summary

Fund/Program	Item	Workshop	Recommended	Tentative
General Fund				
Building Operations				
	Administration - Drainage Repairs	\$82,502	\$82,502	\$82,502
	Administration - Replace Garage Components	\$6,000	\$6,000	\$6,000
	Courthouse - Modernize Elevator 4-7	\$333,479	\$333,479	\$333,479
	Courthouse - Modernize Elevator 1	\$74,122	\$74,122	\$74,122
	Courthouse - Replace (9) Windows	\$45,365	\$45,365	\$45,365
	Courthouse - Replace East Gutters	\$9,232	\$9,232	\$9,232
	Courthouse - Replace Network Switch	\$5,500	\$5,500	\$5,500
	Courthouse - Modernize Elevator 8	\$0	\$76,989	\$76,989
	Courthouse - Modernize Elevator 9	\$0	\$73,995	\$73,995
	Property Appraiser Renovation	\$0	\$0	\$183,311
	Courthouse - Domestic Waterline Re-pipe*	\$0	\$0	\$49,500
	Hastings High School Fire Panel Replacement*	\$0	\$0	\$9,372
Julington Creek Annex				
	NW Annex - Replace Roof	\$93,800	\$93,800	\$93,800
Ponte Vedra Annex				
	PV Annex - Replace VCT Flooring	\$24,146	\$0	\$0
Southeast Annex				
	SE Annex - Replace Carpet	\$24,574	\$24,574	\$24,574
Agricultural Center				
	Ag Center - Install Lift Station	\$69,738	\$69,738	\$69,738
	Ag Center - Replace 5T HVAC Unit	\$6,500	\$6,500	\$6,500
	Ag Center - Replace Culvert	\$24,984	\$24,984	\$24,984
	Ag Center - Replace Electric Pole	\$18,000	\$18,000	\$18,000
	Ag Center - Replace Roof & Soffit	\$197,400	\$197,400	\$197,400
W.E. Harris Community Center				
	Paint Ext Wing & Rear of Gym	\$25,338	\$25,338	\$25,338
	Replace (10) Exterior Doors	\$13,622	\$13,622	\$13,622
Wind Mitigation Building				
	Replace 5T HVAC Unit	\$6,500	\$6,500	\$6,500
Pet Center				
	Replace HVAC in Kennel	\$73,000	\$73,000	\$73,000
Parks and Recreation				
	Replace Retaining Wall at Pope Road	\$94,938	\$94,938	\$94,938
	Ketterlinus Gym - Replace Sports Lighting	\$22,128	\$22,128	\$22,128
	Deleon Shores - Replace Tennis & Basketball Courts	\$134,800	\$134,800	\$134,800
	Treaty Park - Replace Drain Pipe	\$229,500	\$229,500	\$229,500
	Veterans Park - Replace artificial turf field	\$433,723	\$433,723	\$433,723
	Beach Walkover Replacements (Multiple Locations)	\$1,084,266	\$1,084,266	\$1,084,266
	Replace Play Equipment at Collier Blocker Puryear Park	\$0	\$150,000	\$150,000
	Replace Play Equipment at Deleon Shores Park	\$0	\$140,000	\$140,000
	Ketterlinus Gym - Roof Replacement*	\$0	\$0	\$157,507
	Usina Boat Ramp Carport Replacement*	\$0	\$0	\$24,250
	Royal Road Tennis Court Drainage Repairs*	\$0	\$0	\$10,725
	Vermont Heights Park Playground Equipment Replacement*	\$0	\$0	\$82,495
	Treaty Park - Sports Light Pole Replacement*	\$0	\$0	\$157,865
	Vilano Pier Floating Dock Replacement*	\$0	\$0	\$309,934
	Northshore Park Courts Replacement*	\$0	\$0	\$103,000
	Fairgrounds Roof Repairs*	\$0	\$0	\$4,576
Library Services				
	SE Library - Replace Chiller Plant*	\$104,055	\$104,055	\$124,146
Sheriff Complex Maintenance				
	Beach Operations - Replace Roof on Building 3	\$30,500	\$30,500	\$30,500
	Investigations - Replace Awnings	\$65,000	\$65,000	\$65,000
	Jail - Replace Controls for Boiler	\$8,086	\$8,086	\$8,086
	Jail - Replace Cell Door Lock	\$290,884	\$290,884	\$290,884
	Jail - Inspect Ducts in Alpha/Bravo	\$6,386	\$6,386	\$6,386
	Jail - Relocate Chiller Lines	\$28,758	\$28,758	\$28,758
	Jail - Replace Cutting Head	\$18,829	\$18,829	\$18,829
	Jail - Replace Ducts in Building L	\$60,816	\$60,816	\$60,816

FY 2022 St. Johns County Maintenance Summary

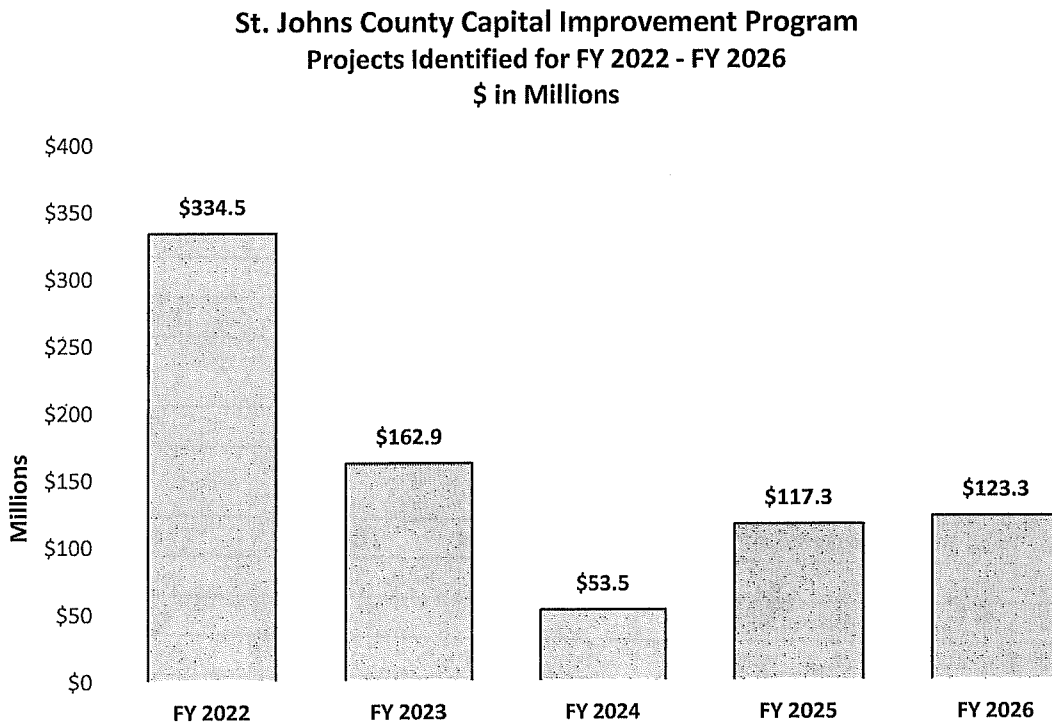
Fund/Program	Item	Workshop	Recommended	Tentative
Sheriff Complex Maintenance	Jail - Replace HVAC Fan Units	\$22,853	\$22,853	\$22,853
	Jail - Replace Sallyport Door	\$8,100	\$8,100	\$8,100
	Jail - Re-cover Communications West Parking Lot	\$0	\$135,000	\$135,000
	Sheriff's Office - Replace Roof on Buildings D,E,F	\$0	\$447,600	\$447,600
	Jail - Roll-up Door Replacement*	\$0	\$0	\$112,000
	Subtotal		\$3,777,424	\$4,776,862
Fire Rescue				
	Fire Station No. 12 - Re-pipe Water Line	\$16,057	\$16,057	\$16,057
	Fire Station No. 16 - Replace Parking Lights	\$32,000	\$32,000	\$32,000
	Fire Station No. 6 - Replace Exterior Doors	\$12,200	\$12,200	\$12,200
	Fire Station No. 7 - Replace HVAC System	\$8,644	\$8,644	\$8,644
	Fire Station No. 9 - Paint Exterior	\$9,641	\$9,641	\$9,641
	Fire Rescue Warehouse HVAC	\$98,560	\$98,560	\$98,560
	Subtotal	\$177,102	\$177,102	\$177,102
Vilano CRA				
	Repair Accessory Structures	\$79,690	\$79,691	\$79,691
	Subtotal	\$79,690	\$79,691	\$79,691
TDT Category III				
	Swing Park Improvements	\$0	\$0	\$300,000
	Subtotal	\$0	\$0	\$300,000
Amphitheater				
	Paint Rails in Seating Areas	\$30,310	\$30,310	\$30,310
	Replace Company Switches	\$19,743	\$19,743	\$19,743
	Replace Roof Over Stage	\$144,200	\$144,200	\$144,200
	Subtotal	\$194,253	\$194,253	\$194,253
Utility Services Fund				
Water Treatment	Hastings Water Treatment Plant Roof Replacement	\$40,000	\$40,000	\$40,000
	Subtotal	\$40,000	\$40,000	\$40,000
Grand Total		\$4,268,469	\$5,267,908	\$6,792,534

* - Carryforward from FY 21

St. Johns County Capital Improvement Plan

A Capital Improvements Plan (CIP) is a plan for current and future capital expenditures that identifies each capital project, its anticipated start and completion dates, the amount to be spent in each year for the project, and the source of funding.

Currently, the County's identified CIP projects, for the five year period FY 2022 – 2026 total approximately \$791.5 million. The following schedule reflects the CIP projects' suggested timing but does not infer a funding source.



St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
Constitutional Officers			
Jail Door Control System Replacement	1,193,850	890,634	-
Sheriff Criminal Justice Training Facility	8,184,408	215,571	-
Sheriff's Administration	-	4,500,000	-
Voting Equipment	300,710	254,025	-
Constitutional Officers Total	9,678,968	5,860,230	-
General Government			
Administration Renovation	-	126,687	-
Building Services: Electronic Plan Review	959,035	488,277	-
Building Services: First Floor Renovation	153,772	-	-
Enterprise Resource Planning for Finance & HR	-	400,000	-
HHS Renovations	-	210,015	-
Web-Based Budgeting / Automated Payroll	-	70,000	-
General Government Total	1,112,807	1,294,979	-
Health & Human Services			
CDBG: West King Drainage Improvements - Area 1	2,934	-	-
CDBG-DR: San Marcos Supportive Housing & Unified Service Center	2,000,000	13,715,925	-
CDBG-DR: Victoria Crossing Housing Complex & Integrated Service Center	1,200,000	14,770,587	-
Health & Human Services Total	3,202,934	28,486,512	-
Leisure Activities			
Alpine Shoreline Restoration	-	1,050,000	-
Athletic Field Expansion: Collier Blocker Puryear Park	-	-	1,000,000
Athletic Field Expansion: Davis Park	1,048,920	1,947,987	-
Athletic Field Expansion: Rivertown Sports Fields Lighting	-	1,100,000	-
Boating Club Road Boat Ramp Improvements	-	500,000	-
Countywide Beach Access	3,615	-	400,000
Countywide Field and Park Maximization	184,647	807,849	3,000,000
Countywide Nature Trails	50,000	50,000	200,000
Countywide Safety & ADA Accessibility	250,860	250,000	1,000,000
Countywide Waterway Access	-	2,000,000	-
Countywide Waterway Access Management Program	-	-	-
Entry Corridors/Parks Beautification	12,399	50,000	-
Field of Dreams ADA Restroom & Parking Expansion	-	195,000	400,000
Golf Course Improvements	39,558	7,905,634	-
Nature Trails: Master's Tract	-	-	110,000
Nocatee Preserve - Kayak Launch	2,173	-	-
Nocatee Skate Park Design	-	75,000	-
Off Beach Parking & Beach Access: Mussallem Beachfront Park	7,086	800,000	-

St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
Off Beach Parking: 7740 Coastal Highway	-	1,139,840	-
Off Beach Parking: Micklers Expansion	-	400,000	-
Off Beach Parking: North Beach	-	1,100,000	-
Other Amenity Expansion: Artificial Reef	401,178	100,000	-
Other Amenity Expansion: Flagler Estates Community Bldg and Park	77,703	258,307	-
Other Amenity Expansion: Ocean Pier Shop Expansion	-	125,000	-
Other Amenity Expansion: Vilano FCT Grant Obligation	7,802	1,112,198	-
Other Amenity Expansion: Beluthahatchee Improvements	5,323	-	-
Regional Park: Northwest Regional Park	-	10,000,000	-
Regional Park: Pacetti Bay Neighborhood Park	-	-	-
Regional Park: Villages Outdoor Court Facilities	-	50,000	1,050,000
Regional Park: Villages Regional Park East	10,999	-	-
Regional Park: Villages Regional Park West	40,432	7,702,518	-
Regional Park: Nocatee Athletic Facility	-	4,000,000	-
Regional Park: Silverleaf	-	175,000	-
Regional Park: Treaty Park Expansion	-	1,700,000	-
Trail Projects: Shore Drive Trail	-	1,240,000	-
Vilano Boat Ramp Dredge	142,500	435,347	-
Waterway Access: Doug Crane Boat Ramp Expansion	376	281,633	-
Waterway Access: Palm Valley Boat Ramp West	7,342	949,556	-
Waterway Access: Vilano Landing	-	500,000	-
Waterway Access: Butler West	-	1,100,000	-
Waterway Access: Palm Valley Boat Ramp East	5,912	317,234	-
Leisure Activities Total	2,298,825	49,418,103	7,160,000
Library Services			
World Golf Village Branch Library	825	9,295,256	-
Library Services Total	825	9,295,256	-
Physical Environment			
Beach Renourishment: Beach Access Improvements	101,375	-	-
Beach Renourishment: Coastal Highway Dune & Beach Restoration	-	-	-
Beach Renourishment: Ponte Vedra Beach Dune and Beach Restoration	422,130	3,143,587	-
Beach Renourishment: Sand Placement Permit	44,968	-	-
Beach Renourishment: South Ponte Vedra Blvd. Dune & Beach Restoration	97,927	334,176	-

St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
Beach Renourishment: St. Aug. Beach Current Funding (16SJ1)	20,622	233,897	-
Beach Renourishment: St. Aug. Beach Future Funding	-	195,000	4,290,000
GIS Orthophotography Update	140,000	-	280,000
Ponte Vedra USACE CSRM Feasibility	150,000	1,350,000	-
Porpoise Point USACE Section 103 CAP	300,000	25,000	-
PV Utility: Engineering Studies & Planning (Countywide)	-	-	340,000
PV Utility: Force Main Systems	222,306	3,206,354	1,000,000
PV Utility: GIS Mapping (Countywide)	-	-	200,000
PV Utility: Gravity Sewer Rehab Program (Countywide)	164,044	525,956	2,800,000
PV Utility: Inlet Beach Water Treatment Plant	99,953	-	2,300,000
PV Utility: Inlet Beach WWTP	-	-	300,000
PV Utility: Lift Station Improvements (Countywide)	679,533	2,411,717	4,600,000
PV Utility: Marsh Landing Water Treatment Plant	-	-	1,300,000
PV Utility: Marsh Landing WWTP	740,735	694,710	10,950,000
PV Utility: Plantation WTP	-	-	2,800,000
PV Utility: Players Club WWTP	76,081	412,401	300,000
PV Utility: Reuse Force Mains	-	-	800,000
PV Utility: Sawgrass WTP	831,750	86,250	2,200,000
PV Utility: Sawgrass WWTP	45,842	1,462,850	1,600,000
PV Utility: Telemetry System (Countywide)	-	-	600,000
PV Utility: Water Transmission Mains (Countywide)	12,610	593,643	3,000,000
PV Utility-Series 2016 DSRF Projects	-	-	-
SJC Main Utility: Anastasia Island WWTP Improvements	1,355,983	11,859,820	25,400,000
SJC Main Utility: CR 214 Water Plant Well Field	130,998	1,484,002	5,860,000
SJC Main Utility: CR 214 Water Treatment Plant Improvements	892,783	319,993	2,400,000
SJC Main Utility: Engineering Studies & Planning (Countywide)	431,833	1,758,155	2,200,000
SJC Main Utility: Force Main Systems (Countywide)	418,870	3,308,949	11,500,000
SJC Main Utility: GIS Mapping (Countywide)	288,668	1,150,925	2,240,000
SJC Main Utility: Hastings Utility Improvements	119,516	587,254	200,000
SJC Main Utility: Hastings Utility Improvements CDBG-DR Funding	1,882,851	6,057,683	-
SJC Main Utility: Infiltration Inflow Program (Countywide)	38,481	3,566,088	4,702,700

St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
SJC Main Utility: Northwest Plant Well Field	60,393	2,329,611	1,860,000
SJC Main Utility: Northwest Water Treatment Plant	2,400,053	684,750	7,500,000
SJC Main Utility: Northwest WWTP	-	90,000	45,360,000
SJC Main Utility: Office Expansion	583,225	3,355,112	-
SJC Main Utility: Reuse Force Mains (Countywide)	1,118,624	1,631,376	7,000,000
SJC Main Utility: Sewage Lift Station Improvements (Countywide)	1,996,714	11,531,489	19,594,733
SJC Main Utility: SR 16 WWTP Improvements	118,970	7,038,472	8,482,715
SJC Main Utility: SR 207 WWTP Improvements	90,472	3,519,528	106,200,000
SJC Main Utility: Telemetry System (Countywide)	94,930	420,824	800,000
SJC Main Utility: Utility Meter Infrastructure	824,046	2,550,954	9,300,000
SJC Main Utility: Water Booster Stations	334,638	4,008,186	6,000,000
SJC Main Utility: Water Transmission Mains (Countywide)	3,257,637	8,620,431	8,100,000
Solid Waste Hazmat Area Improvements	-	400,000	-
Solid Waste Leachate System Improvements	123,845	-	-
Solid Waste Tillman Ridge Transfer Station Floor Resurfacing	-	170,000	-
Physical Environment Total	20,713,406	91,119,143	314,360,148
Public Safety			
Two (2) New Ambulances	-	499,050	928,176
Air/Light/Rehab Unit	-	908,400	-
Apparatus Storage Pole Barn	8,933	320,067	-
Architectural funds for station remodel	40,000	-	-
Emergency Management: ARES Radio Communications	-	35,000	-
Emergency Management: Nocatee DRI Countywide Evacuation Shelter Program	420,000	420,000	188,616
Fire Safety/Education Trailer	-	225,000	-
Fire/EMS: Ambulance Replacement Schedule	436,208	1,086,238	3,422,509
Fire/EMS: Computer Aided Dispatch (CAD)	789,056	-	-
Fire/EMS: Fire Engine Replacement Schedule	586,603	2,962,615	9,280,482
Fire/EMS: Southwest SR 207 New Station	-	7,557,000	-
Medical Examiner: Office Renovation	76,555	-	-
Multi Purpose Rescue Vehicle	135,723	-	-
Nocatee Area Radio System Enhancement	-	265,000	-
Public Safety Dock @ Vilano	-	72,450	-
River Response Vessel	-	-	215,000
Security fence around Fire Administration	-	250,000	-
Public Safety Total	2,493,078	14,600,820	14,034,783
Public Works			
Bishop Estates Rd. Signs & Pavement Markings	299	154,334	-
CDBG-DR: Armstrong Road Drainage Improvements	55,966	1,040,668	-

St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
CDBG-DR: Avenue D Road Drainage Improvements	511,319	1,142,322	-
CDBG-DR: Big Sooeey Drainage and Conveyance Improvements	350,715	4,326,017	-
CDBG-DR: Cypress Rd and St Augustine Blvd Drainage Improvements	32,353	1,815,149	-
CDBG-DR: N. Rodriguez Street Drainage Improvements	51,356	977,134	-
CDBG-DR: Santa Rosa Drainage and Conveyance Improvements	318,872	2,940,875	-
CDBG-DR: South Holmes Blvd Drainage Improvements	404,262	3,957,432	-
CDBG-DR: South Orange Street Drainage Improvements	287,621	435,499	-
Countywide Bridge and Culvert Safety	-	260,000	1,180,000
Countywide Contour Mapping	-	-	-
Countywide Drainage Infrastructure	2,367,835	3,465,114	14,375,000
Countywide Mitigation Land	-	-	-
Countywide Safety & Striping Improvements	401,373	475,000	2,155,000
Countywide Sidewalk Construction	732,128	1,330,806	4,000,000
Countywide Stormwater Modeling	30,976	220,302	270,000
Countywide TMDLs - Stormwater Quality Drainage Improvements	56,889	78,655	265,000
Countywide Traffic Calming Program	-	100,000	400,000
Countywide Underdrain Infrastructure	676,870	1,236,394	4,000,000
CR 13 Culverts at Bass Haven	-	700,000	-
CR 13 Signs & Marking	151,309	218,691	-
CR 208 Town Branch Bridge #784023	81,464	698,536	2,900,000
CR 210 Roadway Improvements from I-95 to US1	167,182	9,338,826	-
CR 210 Widening from Greenbriar Road to Cimarrone Blvd.	280,898	26,677,724	-
CR 2209 (Central) from CR210 to CR208	-	1,000,000	4,500,000
CR 2209 SB Turn Lane at Johns Creek Parkway	-	-	-
CR 2209 SB Turn Lane Extension	-	450,000	-
CR 2209 Signal at IGP	30,000	1,970,000	-
CR214 Culvert Replacement	148,895	-	-
CR2209/CR210 Intersection/Interchange Modifications	-	-	600,000
Euclid Crosswalk & Signal	-	300,000	-
Fountain of Youth/Rio Del Mar drainage	173,928	-	-
Four Mile Road Westbound Turn Lane Approaching SR16	-	-	750,000
Fruit Cove Drive South Drainage Improvement	-	165,000	-
Fuel Tank and Pumps Replacement at SR 16 and Mizell Rd.	468,704	14,599	-
Guana Vegetation Maintenance	38,600	60,000	240,000

St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
HMGP: CR210 & US 1 Signal Replacement	32,092	-	-
HMGP: Kings Estate Road Drainage Improvements	347,460	-	-
HMGP: Kings Road Drainage Improvements	10,084	852,182	-
HMGP: North Beach Drainage 22nd and 23rd St.	-	535,688	-
HMGP: US 1 & Lewis Point Rd Signal Replacement	17,891	739,483	-
HMGP: US 1 & Shore Drive Signal Replacement	14,511	684,972	-
Holmes Blvd & King Street Extension Intersection Improvements	140,545	2,759,455	-
Holmes Blvd: Four Mile Road/Kenton Morrison Area Improvements	-	-	750,000
Jack Wright Island Road Culverts	-	700,000	-
Julieta Court and Domenico Circle Drainage	-	500,000	-
Kings Estate Road Corridor Improvements	4,700	1,995,300	5,900,000
L'Atrium Circle Sidewalk	19,650	586,350	-
Long Leaf Pine & Durbin Pkwy Signal	549,508	-	-
Longleaf Pine Parkway 4-Laning: Roberts Road to Veterans Parkway	-	8,835,990	-
Mickler Road & A1A Intersection Improvement	8,205	4,300,000	-
Mickler Roundabout Improvements	-	1,680,000	3,820,000
Miramnda Road Bridge #784046	-	-	2,800,000
Moultrie Trails Drainage	1,852,944	-	-
NPDES Permit	33,602	50,000	200,000
Oceanographic Gauge and a Beachfront Meteorological Station	100,000	40,000	160,000
Old A1A North (aka Summerhaven North)	10,993	8,558,344	-
Old A1A South (aka Summerhaven South)	1,075,517	265,091	-
Old Moultrie Rd. Impvmnts from SR 312 to US 1	58,832	5,080,366	3,506,127
Oyster Creek Basin Drainage Study	10,440	-	-
Pacetti Road at Meadowlark Lane Signalization	564,961	-	-
Palm Dr. & Tangerine Dr. Drainage	-	475,308	-
Palm Valley Road Sidewalk Phase I	71,848	357,834	-
Pavement Mgt. - Capital & Maintenance	8,698,243	11,319,703	53,069,250
Ponte Vedra Boulevard Drainage Improvements	-	-	3,000,000
Ponte Vedra Lakes Blvd & Marsh Landing Parkway A1A Intersection Improvements	-	300,000	-
Ponte Vedra SRA1A Corridor Intersection Improvements (PV5)	16,285	459,052	-
Porpoise Point Armoring	42,676	453,518	-
Porpoise Point Drainage	95,274	546,698	-
Race Track Road @ Durbin Creek Mast Arm Replacement	-	-	-
Race Track Road: West Peyton Parkway to Bartram Park Blvd.	-	800,000	3,200,000
Racetrack Road Improvements	14,450	-	-

St. Johns County Capital Improvement Projects 2022 - 2026

FY 2022 Tentative Budget

Category / Project	FY 21	FY 22	FY 23 - 26
Racy Point Bridge #784040 Structural Rehabilitation	3,910	456,134	-
Roscoe Intersection Improvements	49,587	1,450,413	-
San Diego Road Drainage Improvements	213,426	-	-
San Julian Wetland Secondary outfall	117,421	732,579	-
Santa Maria Boulevard Drainage Improvements	1,754,168	-	-
SR 16 / IGP Intersection Improvements	79,728	7,505,178	-
SR 16 from CR-16A to St. James Avenue (west entrance to King & Bear)	-	900,000	3,445,325
SR313 from Cordova Palms crossing US1	3,028,562	948,626	-
Surfwood Subdivision Drainage Improvements	93,135	1,406,865	-
Wildwood Drive from Publix to US 1	382,678	1,205,626	-
Winton Circle Drainage	170,836	883,511	-
Woodlawn Road Improvements	-	500,000	6,000,000
Public Works Total	27,503,976	134,413,342	121,485,702
Grand Total	67,004,819	334,488,385	457,040,633

GENERAL FUND

The General Fund is the largest and most diverse of the County's operating funds. It is used to account for all financial resources except those that are restricted to a specific use and therefore accounted for in separate funds. The major source of revenue for the General Fund is the property or ad valorem tax. The General Fund also receives revenue from other governments (mainly State and Federal), fees for services, fees for licenses and permits, fines, investment income, as well as other miscellaneous revenue sources.

0001 - General Fund

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	304,771,253	201,442,247	279,999,707	284,398,107
Transfers From Funds	7,179,649	9,117,723	10,002,023	10,031,348
Statutory Reduction	(8,817,499)	-	(9,664,107)	(9,735,501)
Fund Balance	63,882,744	126,477,271	104,674,442	110,749,684
Total	367,016,147	337,037,241	385,012,065	395,443,638

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	46,056,676	44,518,357	50,604,173	51,236,375
Operating Expenses	148,349,097	52,139,572	107,863,353	116,908,873
Capital Expenses	4,704,705	4,110,891	4,267,642	4,799,719
Other Expenses	167,905,669	125,518,737	222,276,897	222,498,671
Total	367,016,147	226,287,557	385,012,065	395,443,638

0001 - General Fund

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	146,051,215	140,743,145	159,490,684	159,490,684
31103	DELINQUENT AD VALOREM TAX	125,500	290,000	300,000	300,000
31390	OTHER FRANCHISE FEES	500,000	500,000	550,000	550,000
31500	LOCAL COMMUN. SVC TAX	2,259,700	2,215,006	2,215,006	2,215,006
31501	PY LOCAL COMMUN. SVC TAX	-	1,612,848	-	-
31600	LOCAL HASTINGS BUSNSS TAX	500	750	500	500
32103	OCCUPATIONAL LICENSES	251,175	251,000	251,000	251,000
33100	FEDERAL GRANT REVENUE	70,339	85,584	-	132,491
33110	GENERAL GOVT FEDERAL GRNT	291,618	-	-	-
33120	PUBLIC SAFETY FEDERAL GNT	119,834,436	10,881,368	73,756,549	75,425,879
33130	PHYSICAL ENVIRON FED GRNT	1,843,190	1,045,740	1,877,937	2,700,862
33140	TRANSPORTATION FED GRANT	-	-	-	-
33160	HUMAN SVCS FEDERAL GRANT	-	-	-	32,966
33170	CULTURE/REC FEDERAL GRANT	20,895	-	-	-
33301	FEDERAL PYMT IN LIEU OF T	550	-	-	-
33420	PUBLIC SAFETY STATE GRANT	581,931	115,063	222,783	222,783
33430	PHYSICAL ENVIRON STATE GT	70,000	120,000	-	-
33470	CULTURE/RECR STATE GRANT	304,481	87,844	350,043	337,844
33512	STATE REVENUE SHARING	4,072,281	6,000,000	5,550,000	5,550,000
33513	INS AGENTS COUNTY LICENSE	40,000	50,000	50,000	50,000
33514	MOBILE HOME LICENSE	60,620	63,500	63,500	63,500
33515	ALCOHOLIC BEVERAGE LIC	100,495	111,000	111,000	111,000
33516	RACE TRACK REVENUES	239,750	239,750	239,750	239,750
33518	LOCAL GOVT HALF CENT TAX	10,623,660	18,000,000	17,000,000	17,600,000
33709	MGMT SVC - TDC	-	-	183,417	183,417
33710	GENERAL GOVT GRANTS OTHER	-	-	-	250,000
33712	MGMT SVC-UTILITIES	1,999,547	1,999,547	1,999,547	1,999,547
33713	MGMT SVC-LANDFILL	333,449	333,449	333,449	333,449
33717	MGMT SVC-FIRE SERVICE	1,367,685	1,367,685	1,367,685	1,367,685
33719	MGMT SVC-BUILDING DEPT.	566,413	566,413	566,413	566,413
33723	MGMT SVC-TRANSPRTN	248,982	248,982	248,982	248,982
33724	MGMT SVC-CBC	260,760	260,760	260,760	260,760
33770	OTHER CULTURE/REC GRANTS	57,673	-	-	75,000
33773	SCHOOL BOARD REIMBURSEMNT	-	-	-	-
34101	SALE OF COPIES	2,500	3,000	3,000	3,000
34111	ZONING FEES	41,950	37,500	41,950	41,950
34112	PLANNING FEES	398,000	550,000	500,000	500,000
34113	PLANS & SPECIFICATIONS	90,000	120,000	120,000	120,000
34115	DEV PUBLIC SHELTER FEE	-	300	-	-
34116	PROPERTY REGISTRATION FEE	59,275	-	-	-
34151	SHERIFF-CIVIL FEES	132,000	75,000	75,000	75,000
34152	SHERIFF FEES	8,500	3,500	3,500	3,500
34155	SUPERVISOR OF ELECTIONS	9,000	-	-	-
34159	SHERIFF MISC REVENUE	4,800	2,750	2,750	2,750
34191	SALE OF MAPS & PUBLICATIO	19,500	17,500	15,000	15,000
34195	SALE OF MAPS & PUBLICATIO	2,500	2,500	2,500	2,500
Budget Detail		3-3			

0001 - General Fund

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34221	DEVELOPMENT FEES	-	75,000	-	-
34231	ROOM & BOARD-PRISONERS	51,000	-	-	-
34261	AMBULANCE SERVICE FEES	6,525,000	6,432,500	6,525,000	6,525,000
34262	AMBULANCE MILEAGE	1,010,000	1,140,000	1,140,000	1,140,000
34263	MISC AMBULANCE FEES	300	482	490	490
34264	INSURANCE DISALLOWANCES	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)
34291	MEDICAL EXAMINER SERVICES	125,000	135,000	135,000	135,000
34330	CONDT BND FIN REVIEW FEE	-	2,000	2,000	2,000
34351	RECYCLING RECEIPTS	3,500	1,000	1,000	1,000
34374	PLAN REVIEW FEES	1,600,000	2,400,000	2,106,000	2,106,000
34379	RECLAIMED WATER FEES	12,000	13,650	12,000	12,000
34491	ROAD FEES - STATE	62,440	-	-	-
34641	VICIOUS DOG REGISTRATION	3,500	5,000	3,500	3,500
34642	ANIMAL IMPOUND FEES	5,000	3,500	4,000	4,000
34643	ANIMAL ADOPTION FEES	12,000	20,000	12,000	12,000
34644	ANIMAL MISC FEES	7,800	10,000	7,800	7,800
34645	ANIMAL CNTRL DONATIONS	-	7,821	-	-
34723	ADMISSIONS	-	965	-	-
34724	ADMISSIONS-TAX EXEMPT	150,000	122,000	52,000	52,000
34725	REC ASSOC FEES TAX EXEMPT	13,800	42,500	25,000	25,000
34753	CASH SHORT & OVER	-	-	-	-
34785	TAX EXMPT SELF PROMOTER	24,500	29,000	20,000	20,000
34790	POOL FEES-YMCA	20,000	2,634	15,000	15,000
34791	PARK MAINT SURCHARGE FEE	155,000	300,000	165,000	165,000
34792	PARK IMPRVEMENT ASSOC FEE	-	10,500	8,000	8,000
34813	COUNTY CRIM COURT COSTS	30,000	70,000	70,000	70,000
34902	IMPACT FEES 3% ADMIN FEE	820,000	1,750,000	1,750,000	1,750,000
34904	SALE OF COPIES	1,500	1,000	1,000	1,000
34907	SALES TAX COMMISSION	185	200	200	200
35100	JUDGMENTS AND FINES	200,000	11,500	11,500	11,500
35102	COURT FINES AND COSTS	11,000	25,000	25,000	25,000
35104	POLICE EDUCATION	52,000	50,000	50,000	50,000
35110	DOM VIOLENCE SCHG 938.08	21,500	25,000	21,500	21,500
35202	LIBRARY FEES	108,000	40,000	75,000	75,000
35901	RETURNED CHECK-SVC CHARGE	-	750	-	-
35904	PUBLIC DEFENDER FEES	1,500	1,500	1,500	1,500
35906	LEGAL SETTLEMENTS	-	-	-	-
36101	INTEREST EARNINGS	104,271	41,500	41,500	35,387
36102	INTEREST EARNINGS-SBA	85,000	40,000	40,000	40,000
36113	INTEREST EARNINGS-TAX COL	105,000	5,266	5,000	5,000
36121	INTEREST-SURPLUS FUNDS	275,000	650,000	525,000	525,000
36122	INTEREST-MONEY MRKT	95,000	7,200	7,200	7,200
36127	FEIT EARNINGS	33,000	14,500	14,500	14,500
36128	FEIT FIXED EARNINGS	225,000	1,500	1,500	1,500
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
362	Budget Deficit	3-4 3,600	3,600	3,600	3,600

0001 - General Fund

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36204	TAX EXEMPT RENTAL INCOME	209,518	247,000	247,000	247,000
36205	BUILDING RENTAL INCOME	555	9,034	-	-
36206	TOWER LEASE/RENT	69,540	69,540	69,540	69,540
36207	PARKS TAXABLE RENT INCOME	115,000	110,000	103,000	103,000
36208	FAIRGROUNDS RENTAL	9,000	16,800	6,000	6,000
36209	FAIRGROUND RENTAL-TX EXMP	-	675	-	-
36212	ANNEX RENTALS	-	250	-	-
36217	BILLBOARD LEASE/RENT	-	3,672	3,672	3,672
36218	TXBLE RESERV TN FEES	-	1,200	-	-
36400	SURPLUS PROP SALE (EXMPT)	552,000	396,166	-	600,000
36402	INSURANCE PROCEEDS	-	14,750	-	234,000
36403	RECOVERIES-RESTITUTIONS	-	1,830	-	-
36603	CONTRIBUTIONS	-	1,200	-	-
36608	LIBRARY DONATIONS	7,327	9,260	-	-
36901	REFUND PY EXPENDITURES	-	13,589	-	-
36904	MISCELLANEOUS REVENUE	-	90,647	-	-
36905	PROGRAM INCOME	10,000	14,059	-	-
36910	REBATES	-	6,623	-	-
36911	GUARNTD ENRGY SAVINGS FEE	-	40,000	40,000	40,000
36912	CREDIT CHECK FEE	1,047	2,400	-	-
38101	TRANSFER FROM FUNDS	2,194,753	2,097,753	3,001,397	3,001,397
38103	ADVANCE FROM FUNDS	281,315	741,389	725,626	754,951
38610	TRNSF FROM CLERK TO BOARD	500,000	850,000	850,000	850,000
38640	TRANSFER FROM SHERIFF	-	25,000	25,000	25,000
38660	TRNSFR FROM PROP APPRAISR	403,581	403,581	400,000	400,000
38670	TRANSFER FROM TAX COLLECT	3,800,000	5,000,000	5,000,000	5,000,000
38680	TRANSFER FROM SUP OF ELEC	-	-	-	-
38998	5% REDUCTION	(8,817,499)	-	(9,664,107)	(9,735,501)
38999	CARRYFORWARD	63,882,744	126,477,271	104,674,442	110,749,684
Total		367,016,147	337,037,241	385,012,065	395,443,638

GENERAL FUND

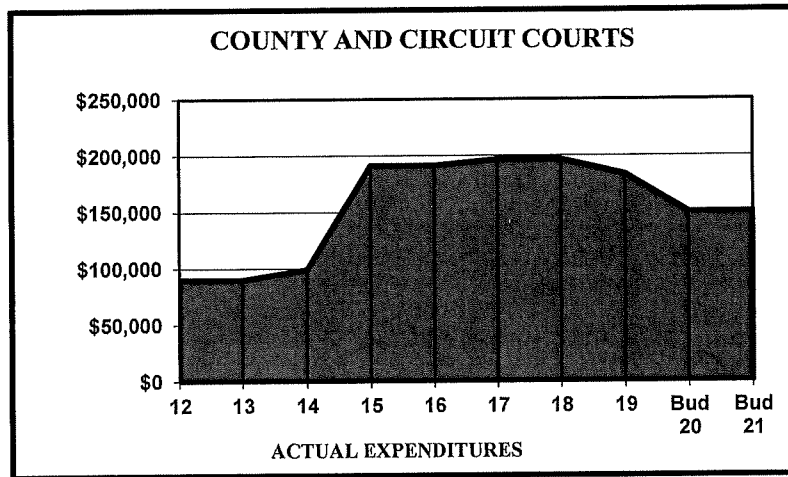
SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: CLERK OF COURT
PROGRAM ELEMENT: COUNTY AND CIRCUIT COURTS

PROGRAM DESCRIPTION:

Article V, Section 14 of the Constitution of the State of Florida states that the County is responsible to "...fund the cost of communications services, existing radio systems, existing multi-agency criminal justice information systems, and the cost of construction or lease, maintenance, utilities, and security of facilities for the circuit and county courts, public defenders' offices, states attorneys' offices, guardian ad litem offices and the office of the clerks of the circuit and county courts performing court related functions." In this capacity, the Clerk's functions are as follows:

- ◆ Servicing and maintaining the phone system including billing.
- ◆ Servicing and maintaining court-related financial and judicial hardware and software applications.
- ◆ Servicing and maintaining court-related facsimile equipment contracts including billing.

MISSION: The Clerk of the Circuit Court is responsible under Florida Statutes 34.032 for recording and handling all minutes and related duties for all misdemeanors, felonies, small claims and traffic cases for the County and Circuit Courts. The Clerk of the Court serves as the Clerk of the Board of County Commissioners, as well as auditor, recorder and custodian of all County funds.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 personnel services budget reflects a reduction in staff and contribution for Other Postemployment Benefits (or OPEB).

REVENUE:

The revenue to partially fund the Clerk of Court's County Court budget is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$129,550	\$147,550	\$146,550	\$118,000	\$106,190
Operating Expenses	63,000	43,000	31,000	32,000	41,310
Capital Outlay	4,000	6,000	6,000	0	2,500
TOTAL	\$196,550	\$196,550	\$183,550	\$150,000	\$150,000

0022 - Clerk Of Court

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	150,000	150,000	200,000	200,000
Total		150,000	150,000	200,000	200,000

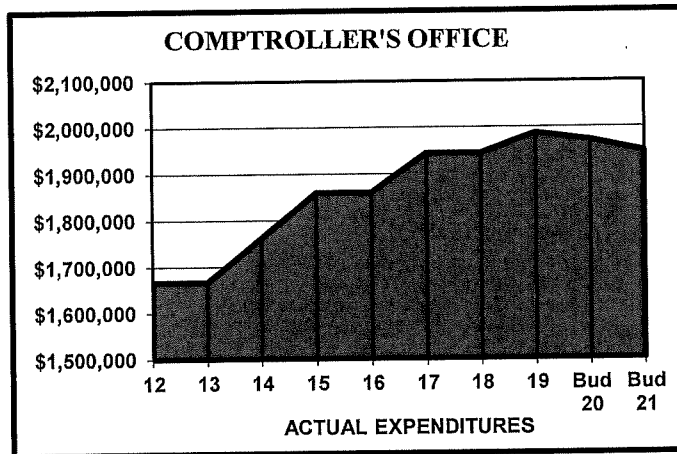
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: CLERK OF COURT
PROGRAM ELEMENT: COMPTROLLER'S OFFICE

PROGRAM DESCRIPTION:

The Comptroller's Office is a department of the Clerk of Circuit Court. Article VIII of the Florida Constitution states "...the Clerk of the Circuit Court shall be the ex-officio Clerk of the Board of County Commissioners, auditor, recorder and custodian of all County funds." The Clerk has elected to organize the Comptroller's Office to include both responsibilities as ex-officio Clerk of the Board and duties as County auditor and custodian of County funds. These duties include all of the basic accounting functions including Accounts Payable, Payroll, General Ledger Maintenance, Vendor File Maintenance, Fund Accounting and Financial Reporting. Additionally, this department funds the Minutes and Records Office of the Board secretaries who are employed by the Clerk of Courts.

MISSION: Serve as the elected Chief Financial Officer, County Auditor, custodian of all County funds and official recorder.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating activities.

REVENUE:

The revenue to fund the Clerk of Court's Finance Department is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,757,750	\$1,718,700	\$1,770,700	\$1,794,400	\$1,746,450
Operating Expenses	175,850	216,000	208,700	169,900	181,350
Capital Outlay	10,600	9,500	7,500	7,500	20,000
TOTAL	\$1,944,200	\$1,944,200	\$1,986,900	\$1,971,800	\$1,947,800

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Processed over \$72.7 million in payroll for the County.
- ◆ Processed 57,221 accounts payable invoices totaling \$186.4 million for the County.
- ◆ Tracked over \$1.93 billion in County fixed assets.
- ◆ Continued receiving an Unmodified Independent Auditor Opinion on the County's Comprehensive Annual Financial Report (CAFR).
- ◆ Received the GFOA Distinguished Certificate of Achievement for Excellence in Financial Reporting for the twenty- ninth (30) consecutive year.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Pre-audit all disbursement requests to ensure requests are for a lawful purpose.
- Maximize the investment income on County funds in accordance with the County Investment Policy.
- Receive GFOA Distinguished Certificate of Achievement for Excellence in Financial Reporting.
- Prepare financial statements in accordance with generally accepted accounting principles to meet the needs of decision-makers and comply with all legal requirements.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	21.99	22.24	21.44
	Total Operating and Maintenance Expenditures	\$1,979,400	\$1,964,300	\$1,927,800
O U T P U T	Total All Funds, All Expenditures (less Reserves)*	\$514,569,216	\$513,788,014	\$809,875,532
	Total County Budget	\$841,799,558	\$940,105,545	\$1,066,490,093
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$7.78	\$7.33	\$6.84
	Program Cost as % of Total County Budget (less Reserves)	0.32%	0.27%	0.23%
	Total Fund Expenditures per FTE	\$23,400,146	\$23,019,979	\$37,774,045
E F F E C T	Consecutive Years receiving the GFOA Distinguished Certificate of Achievement for Excellence in Financial Reporting	28	29	30
	% Compliance for an Unqualified Independent Auditor Opinion	100%	100%	100%
	Total County Interest Income	\$5,507,825	\$7,843,175	tbd

0003 - Clerk Of Court - Finance

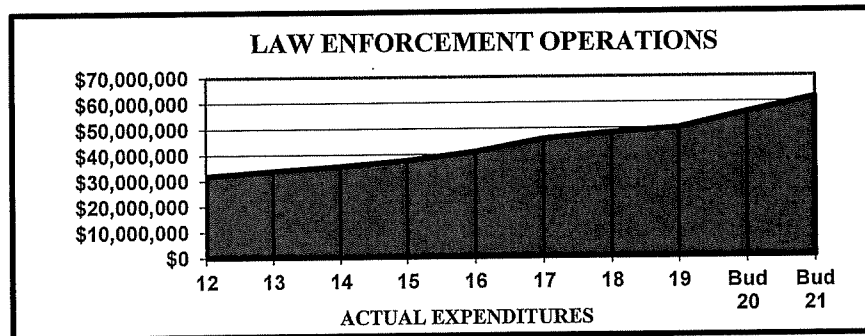
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	1,947,800	1,947,800	2,322,691	2,322,691
Total		1,947,800	1,947,800	2,322,691	2,322,691

GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: LAW ENFORCEMENT OPERATIONS
PROGRAM DESCRIPTION:

Law Enforcement Operations are principally comprised of uniform patrol, investigation units, traffic unit, communication center, and special teams (bomb team, crisis intervention, SWAT, marine unit, aviation, etc.). This program is under the direction of the constitutionally elected Sheriff and is responsible for the general welfare of the County's citizens and visitors, providing for their protection through patrolling all areas of the County, answering requests for assistance and investigating criminal activities. An additional responsibility of Homeland Security, as well as extensive operations during mutual aid requests due to natural disasters, has expanded the traditional roles and boundaries of the program. Law Enforcement Operations enforce County ordinances, State and Federal laws, investigates crimes, promotes crime reduction, and assists other Law Enforcement Agencies on these goals.

MISSION: To provide the most efficient and effective enforcement and police protection to all County citizens and visitors in an effort to maintain a safe and secure community.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in staff salaries and operational cost increases. Other expenditures relate to the fleet rotation-financing program.

REVENUE:

The Law Enforcement element of the St. Johns County Sheriff's Office is funded from the County's General Fund. Additional funding is received in the way of contracted services with St Johns County School Board for 31 School Resource Deputies and the Municipal Service District of Ponte Vedra for five (5) Deputies. Fees, grants and state crime prevention funding are also used to offset expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$35,140,117	\$37,277,690	\$39,123,299	\$42,780,582	\$45,574,064
Operating Expenses	8,616,305	8,409,437	8,243,241	9,423,337	11,639,697
Capital Outlay	787,470	944,201	801,850	1,317,514	1,215,414
Other	1,332,223	1,488,463	1,793,782	2,408,878	3,301,500
TOTAL	\$45,876,115	\$48,119,791	\$49,962,172	\$55,930,311	\$61,730,675

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ With the implementation of the Sector Plan hired and placed additional deputies to allow for continuous coverage of St. Johns County.
- ◆ To comply with the Marjory Stoneman Douglas Public Safety Act the Sheriff's Office Hired 11 Youth Resource Deputies in addition to 15 hired from the previous year to bring the total number of Youth Resource Deputies and Supervisors to 44.

County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Continued to utilize Social Media to provide real time Law Enforcement updates to Citizens of St. Johns County.
- ◆ Established ALERT ST. JOHNS Emergency Notification System to alert the residents of St. Johns County of emergency public safety issues. This geographical based notification system sends emergency messages to targeted areas.

KEY OBJECTIVES:

County Goal #2: Promote the County's Health, Safety, and Welfare

- Establish a new Training Facility to focus on in-depth training for deputies including, but not limited to, driving skills, weapons training and active shooter scenarios.

County Goal #10: Improve/Expand Communication & Services to Citizens

- Constructing a new Communications/Intelligence Center with modernized equipment to allow for better communications for emergency responses.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	436	471	506
	Total Operating and Maintenance Expenditures	\$47,366,540	\$52,203,919	\$57,213,761
O U T P U T	Calls for Service (excluding Routine Patrol)	209,449	226,159	242,868
	Traffic Crash Investigations Agency-wide	4,629	5,401	6,189
	Uniform Traffic Citations Issued	13,988	15,093	16,214
	Pieces of Evidence Taken In	17,458	17,808	18,158
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$186.18	\$195.06	\$203.22
	Average Minutes Spent on a Call	32.3	32.0	31.0
	Pieces of Evidence / FTEs Processing Evidence	1,643	1,653	1,662
E F F E C T	County Crime Rate Index (per 100,000)	1,187	1,003	857
	% of Florida Crime Rate Index	46%	39%	35%
	% Change in False Alarms	22.9%	1.2%	1.2%

0035 - Sheriff: Law Enforcement

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	61,730,675	61,730,675	66,025,547	66,025,547
Total		61,730,675	61,730,675	66,025,547	66,025,547

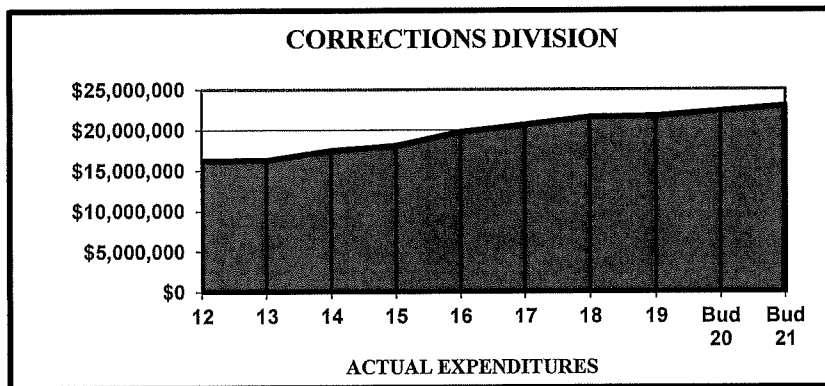
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: CORRECTIONS DIVISION / DETENTION FACILITIES

PROGRAM DESCRIPTION:

The Corrections Division is responsible for the security, care, custody and control of all inmates within St Johns County. This requires that all basic human needs be provided such as housing, food, and medical care. Additionally, other programs are provided, i.e., education and a variety of counseling opportunities. The Detention Facility has a present capacity of 39 cellblocks or 764 beds. Included in the 764 beds is the Community Release Center, which is a 100 bed minimum-security facility. This Center includes work release, county work squad, and other authorized inmate activities. Additionally, it is the responsibility of the Division to guarantee inmate appearance in court, provide transportation for court ordered activities (i.e., medical appointments, evaluations, etc.) while at the same time protecting society.

MISSION: To provide security, care, custody and control of all inmates incarcerated within the St Johns County Sheriff's Office Corrections Detention Center. Also provide programs for inmates to re-enter society after release from custody.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects the staff and operating cost increases. The budget continues to maintain the required expenses to sufficiently sustain the daily operating costs of the detention facility.

REVENUE:

The Corrections Division of the St. Johns County Sheriff's Office is funded by the General Fund. Additional statutory allowed service charges provide some supplemental funding.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$15,913,902	\$16,805,960	\$17,016,301	\$17,147,769	\$17,935,205
Operating Expenses	4,533,289	4,587,923	4,643,835	5,086,960	4,919,902
Capital Outlay	134,225	167,778	17,600	95,665	66,552
Other	54,401	45,079	37,636	0	0
TOTAL	\$20,635,817	\$21,606,740	\$21,715,372	\$22,330,394	\$22,921,659

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Added a mental health counselor position to assist the current Director of Mental Health.
- ◆ Moved off-site Video Visitation from Lewis Point to Avenue D saving more than \$70,000.00 in our budget.
- ◆ Started the implementation of door access control system security cameras with the main unit and work release center.
- ◆ Instituted several new security/safety measures within Corrections.

KEY OBJECTIVES:

County Goal #2: Promote the County's Health, Safety, and Welfare

- Continue to develop cooperative agreements with other community agencies to provide inmate services, such as drug and alcohol counseling, food services and educational programs.
- Continue to utilize the most recent technology and tools to enhance the security and maintain the solidity of the main Detention Center.
- Continue to establish community partnerships to assist those post-incarcerated as they re-enter the general public.
- Continue to enhance the integrity of the correctional complex in utilizing the highest standards for maintenance and structural safety.
- Continue additional officer training to enhance staff knowledge, skills and abilities to perform assignments.
- Continue to find more efficient/productive ways to limit the spread of Covid-19 and other diseases.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	205	210	216
	Total Operating and Maintenance Expenditures	\$21,677,736	\$22,234,729	\$22,855,107
O U T P U T	Average Daily Inmate Population	443	403	450
	Number of Inmate Admissions / Releases	11,279	9,292	12,000
	Number of Inmate Transports	5,185	4,398	5,400
E F F I C I E N C Y	Inmate/Staff Ratio	2.16	1.96	2.13
	Total Program Operating Cost per Inmate Per Day	\$134	\$151	\$139
	Work Release Inmate Participation Per Day	12	10	15
E F F E C T	% of Opened & Staffed Cellblocks	100%	100%	100%
	Average Minutes Spent per Inmate on the Booking Process	65	66	68
	Inmate Labor Value (based on minimum wage)	\$296,438	\$249,952	\$374,928

0042 - Sheriff: Detention Facility

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	1,095,095	1,002,366	1,095,095	1,095,095
54500	INSURANCE	117,742	119,144	125,101	125,101
59101	TRANSFER TO OFFICERS	22,921,659	22,921,659	24,100,391	24,100,391
Total		24,134,496	24,043,169	25,320,587	25,320,587

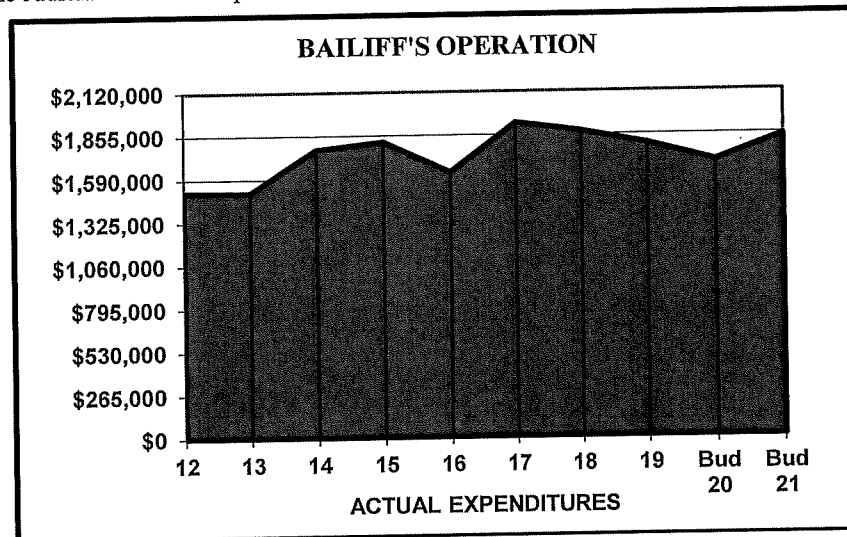
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: BAILIFF'S OPERATION

PROGRAM DESCRIPTION:

This program is under the direction of the constitutionally elected Sheriff. The primary function of the Bailiff's Operation is to provide safety and security for all those that enter the St. Johns County Judicial Complex, including security of the judiciary and courtrooms, the movement of inmates, jurors, victims, and witnesses, and monitoring the Video Surveillance System throughout the Courthouse. This program also assists the public with fingerprinting.

MISSION: Provide security and safety for all citizens who enter the St. Johns County Judicial Center Complex. Maintain security and safety for all judges, staff and Constitutional Officers of St. Johns County. Respond to calls for service within the Judicial Center Complex.



FY 2021 BUDGET HIGHLIGHTS: The budget continues to maintain the required expenses to sufficiently sustain the daily operating costs of the Bailiff's Operation.

REVENUE:

The Bailiff's Operation of the St. Johns County Sheriff's Office is funded by the General Fund.

EXPENDITURES:

Category	Actual Expenditure FY '17	Actual Expenditure FY '18	Actual Expenditure FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,825,349	\$1,775,358	\$1,707,437	\$1,595,910	\$1,759,406
Operating Expenses	100,346	94,098	90,825	88,510	83,141
Capital Outlay	3,014	6,000	0	5,500	0
TOTAL	\$1,928,736	\$1,875,456	\$1,798,262	\$1,689,920	\$1,842,547

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Reviewed security to courthouse complex to include entrances and exits and Judge's courtrooms, and adjusted if needed
- ◆ Continued to provide training for all security and Deputy's to include providing active shooter training drills in the courtroom.

KEY OBJECTIVES:

County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Continue to maintain and implement enhanced security procedures within the expanded Judicial Complex.
- ◆ Evaluate policies and procedures to enhance safety due to COVID-19.
- ◆ Continue to assess the needs of the Criminal Justice Complex and provide the best security and law enforcement services to the employees and citizens within the complex on a daily basis.
- ◆ Ensure Bailiff's unit personnel are current with their training for C.I.T

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	16	16	16
	Total Operating and Maintenance Expenditures	\$1,798,262	\$1,684,420	\$1,842,547
	Total Sitting Judges / Hearing Officers	9	9	9
O U T P U T	Total Number of Citizens Entering the County Courthouse	628,042	282,477	883,183
	Contraband Weapons Brought Through Security Checkpoints*	0	0	0
	New Arrests Made by the Bailiffs in the Courthouse	195	176	220
	Total Number of Fingerprinting Services	3,188	2,775	3,500
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$7.06	\$6.29	\$6.54
	Number of Citizens Entering / Staff per Day	80	95	119
	FTE's per Judge / Hearing Officer	1.88	1.88	2.00
E F F E C T	# Security Breaches	0	0	0
	% Video Surveillance Monitoring of Judicial Complex (to meet homeland security challenges)	100%	100%	100%

*Weapons no longer confiscated at the entrance. Visitors must return weapons to their vehicles.

0036 - Sheriff: Bailiff

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	1,842,547	1,842,547	2,027,547	2,027,547
Total		1,842,547	1,842,547	2,027,547	2,027,547

GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: SPECIAL PROGRAMS / INMATE MEDICAL

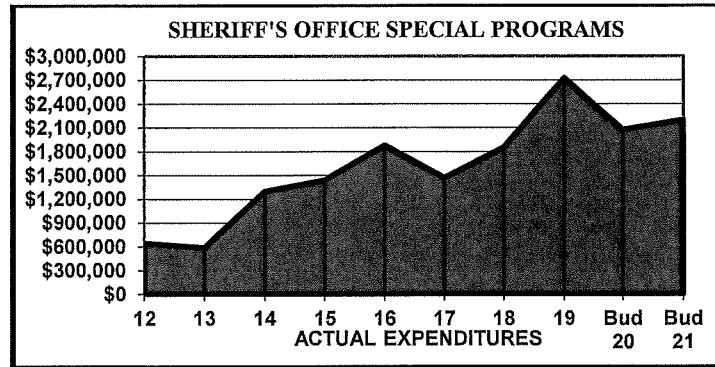
PROGRAM DESCRIPTION:

SCHOOL CROSSING GUARD: The School Crossing Guard Element is designed to provide safety to school age children and protect motorists traveling in the vicinity of St. Johns County Schools.

LAW ENFORCEMENT EDUCATION: The Law Enforcement Education Element was established to provide funding for the County's Criminal Justice Training Program. The funding was subsequently combined with the School Crossing Guard Element to allow the Sheriff the flexibility to shift funds where they are most needed.

SCHOOL SAFETY: The School Safety Element was established in compliance with the 2018 Marjory Stoneman Douglas High School Public Safety Act that outlines significant reforms to make Florida schools safer while keeping firearms out of the hands of mentally ill and dangerous individuals.

INMATE MEDICAL: The cost of providing inmate outside medical services primarily from hospitals has been shifted to the Board in FY 2014 in order to attempt to obtain better overall cost savings.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects an increase related to School Crossing Guard personnel and the increasing cost of providing inmate healthcare.

REVENUE:

The revenue to fund the Law Enforcement Education Element is provided by fines collected through Florida Statutes 318.18 and 318.21 that allows counties to establish a training program and fund it through a County resolution. The funding for School Crossing Guards was changed in FY 2005 with Article V revisions and the General Fund now provides the funding for this program. Inmate Medical is also funded from the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
School Crossing Guards	\$703,649	\$774,470	\$788,227	\$974,920	\$1,102,613
School Safety	0	0	1,000,000	0	0
Inmate Medical	763,661	1,079,215	\$936,215	1,095,095	1,095,095
TOTAL	\$1,467,310	\$1,853,685	\$2,724,442	\$2,070,015	\$2,197,708

0037/0125 - Sheriff: Special Programs

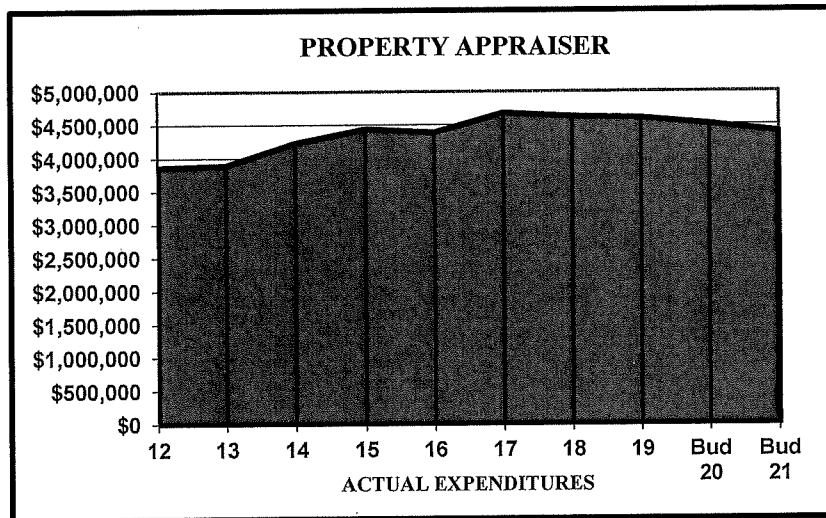
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	1,102,613	1,102,613	1,339,266	1,339,266
Total		1,102,613	1,102,613	1,339,266	1,339,266

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: PROPERTY APPRAISER

PROGRAM DESCRIPTION:

The independently elected Property Appraiser is responsible for the assessment of all properties in the County and administers exemptions for all taxing authorities in the County under the Florida Constitution and Florida Statutes 193-196 and 200. Florida's "Save Our Homes" legislation generally restricts, with some exceptions, annual increases in homestead-exempt residential property valuation to the lesser of the Consumer Price Index (CPI) or 3%. Annual increases for other property are restricted to 10% maximum.



FY 2021 BUDGET HIGHLIGHTS: The Property Appraiser's budget is fee-based according to Florida Statutes and primarily reflects increases in total County property value assessments.

REVENUE:

The budget for the Property Appraiser is approved by the State Department of Revenue and is funded by the County's General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	0	0	0	0	0
Capital Outlay	0	0	0	0	0
Other	4,675,584	4,624,498	4,599,177	4,506,432	4,391,019
TOTAL	\$4,675,584	\$4,624,498	\$4,599,177	\$4,506,432	\$4,391,019

0013 - Property Appraiser

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	4,391,019	4,395,225	4,848,160	4,848,160
Total		4,391,019	4,395,225	4,848,160	4,848,160

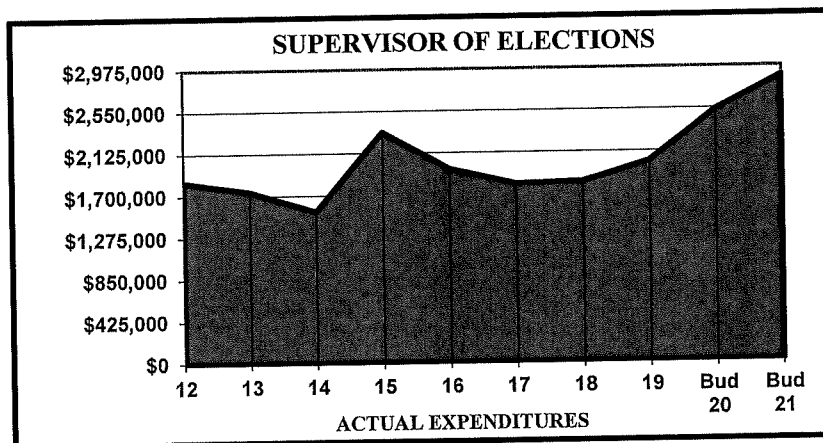
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS
PROGRAM: SUPERVISOR OF ELECTIONS
PROGRAM ELEMENT: ELECTION SERVICES

PROGRAM DESCRIPTION:

The Supervisor of Elections is independently elected and is vested with the responsibility and duty to update voter registration information into the statewide Florida Voter Registration System (FVRS) as the official custodian of documents received by the Supervisor related to the status of St. Johns County. The Supervisor is also charged with conducting federal, state, county, municipal and special district elections in St. Johns County in a fair and impartial manner in accordance with the Election Laws of the State of Florida (FS 97-106).

MISSION: Provide all citizens of the County the opportunity to register to vote and exercise their right to vote. Conduct fair and impartial elections in St. Johns County and assure that every vote is accurately counted.



FY 2021 BUDGET HIGHLIGHTS: The Supervisor of Elections budget will generally vary according to the number and type of elections during a fiscal year.

REVENUE:

The revenue to fund the Supervisor of Elections is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,154,375	\$1,140,837	\$1,222,249	\$1,490,614	\$1,527,511
Operating Expenses	564,717	668,870	746,642	1,032,469	1,297,565
Capital Outlay	85,291	12,213	55,779	\$15,786	51,175
TOTAL	\$1,804,383	\$1,821,920	\$2,024,670	\$2,538,869	\$2,876,251

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Accurately maintained voter registration records.
- ◆ Performed ongoing and bi-annual list maintenance activities in accordance with Section 98.075, Florida Statutes, by mailing out over 8,700 notices. These activities identify voters who have moved but failed to update their addresses.
- ◆ Maintained and tested all voting equipment.
- ◆ Continued to use new Elections Security Grant funds and budgeted county funds to strengthen the implementation of cyber security for election systems, enhance election technology and to continue election administration and voter education activities by printing and mailing Sample Ballots to registered voters.
- ◆ Received and verified thousands of constitutional amendment petition and candidate petition forms.
- ◆ Conducted a successful March 17, 2020, Presidential Preference Primary Election.

KEY OBJECTIVES:

County Goal #10: Improve/Expand Communication & Services to Citizens

- Maintain accurate voter registration records, which will be further enhanced by Florida's recent joining of the ERIC Project.
- Assure all polling places meet state and federal requirements of accessibility for disabled and elderly voters.
- Provide voter registration services and conduct voter education programs throughout the County to provide all citizens the opportunity to register to vote and participate in the election process.
- To conduct two successful elections: the August 18, 2020, Primary Election and the November 3, 2020, General Election.
- Provide choices in the way voters may cast their ballots: vote-by-mail, early voting, and election day voting.
- Convert all voting materials in the office to dual language, English/Spanish, this includes all precinct signage, voting equipment, voter information cards, all educational materials and election administration voter forms and handouts.
- Mail sample ballots to every registered voter prior to each election.
- Provide eight early voting locations for more convenient voting opportunities.
- Conduct federal, State, municipal, special district, and community development district elections in an honest, fair, accurate and impartial manner for all voters of the County and assure every vote is counted.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	11	11	12
	Total Operating and Maintenance Expenditures*	\$1,908,257	\$2,444,014	\$2,533,458
O U T P U T	Number of Registered Voters in County	187,736	191,505	205,000
	Number of New Voters Registered	11,407	3,769	13,495
	Number of Elections (including Primaries/Special)	1	2	1
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$7.50	\$9.13	\$9.00
	Program Cost of Total County Budget	0.23%	.25%	.23%
	Program Cost per Registered Voter	\$10.16	\$12.76	\$12.36
E F F E C T	% Compliance with Election Laws	100%	100%	100%
	% of Registered Voters to Total County Population	73.79%	72.26%	74.25%
	% Increase of New Voters Registered	.32%	2.01%	7.05%

*= Net of Grant Expenditures

0029 - Supervisor of Elections

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	1,666,502	1,666,502	1,871,688	1,871,688
Total		1,666,502	1,666,502	1,871,688	1,871,688

0030 - Elections

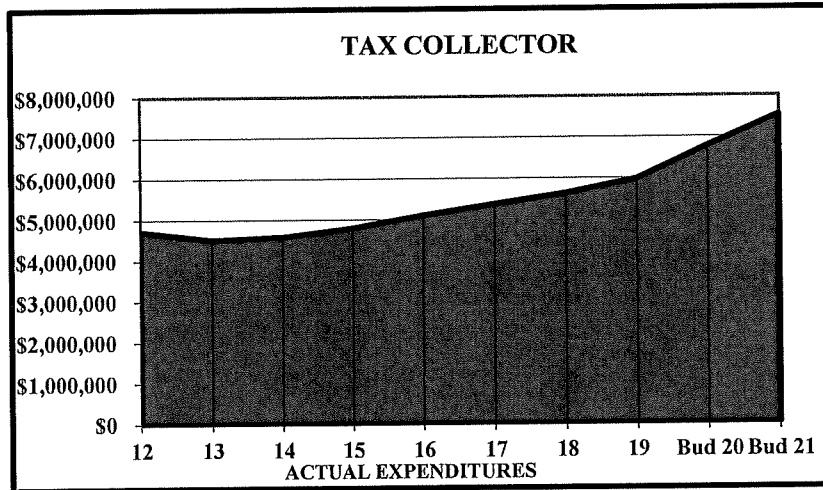
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	918,131	1,217,606	1,118,242	1,118,242
Total		918,131	1,217,606	1,118,242	1,118,242

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: TAX COLLECTOR

PROGRAM DESCRIPTION:

The independently elected Tax Collector is responsible for: collection of revenue and public funding for a variety of State, regional and local governmental agencies and taxing authorities; enforcement against delinquency in payment of such revenues and funds; investment of public funds pending distribution; adherence to procedures designed to promote fairness to the taxpayer and efficiency and accountability; and serving within each County jurisdiction as the contact on a daily basis between citizens and the various State, regional and local governmental agencies and taxing authorities to whom they pay their monies.



FY 2021 BUDGET HIGHLIGHTS: The Tax Collector’s budget is fee-based according to Florida Statutes and reflects commissions on all property taxes collected for the County (including the School Board and municipalities). In November 2020, the Tax Collector returned \$5,859,354 in excess fees collected for the 2019-2020 Fiscal Year to the County.

REVENUE:

The source of funding for the Office of the Tax Collector is the General Fund. This Office, as outlined in Florida Statute 192.091, collects commissions on all real estate and tangible personal property taxes and special assessments collected and remitted. Funding is through statutory-based fees to implement State agency licensure functions, contract based charges and statutory based commissions.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	5,371,235	5,626,833	5,973,551	6,772,680	7,351,898
Other*	0	0	0	0	0
TOTAL	\$5,371,235	\$5,626,833	\$5,973,551	\$6,772,680	\$7,351,898

0014 - Tax Collector

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53123	TAX COLLECTOR SERVICES	7,351,898	7,140,167	8,004,723	8,004,723
Total		7,351,898	7,140,167	8,004,723	8,004,723

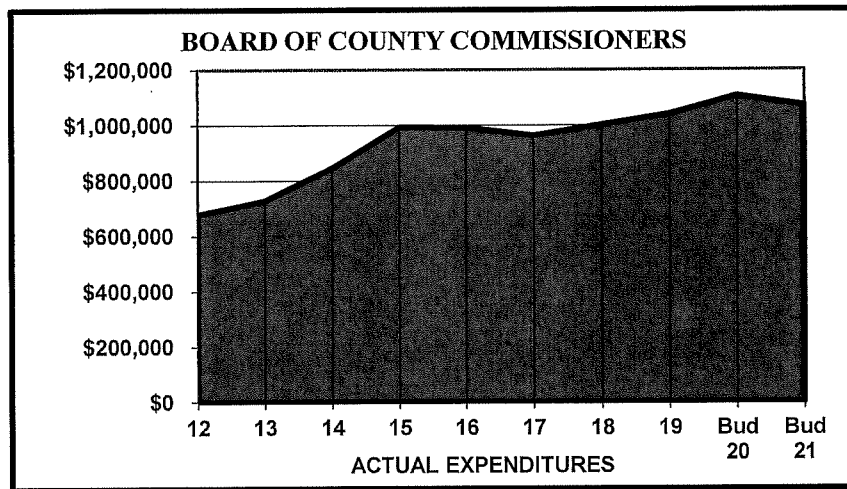
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: BOARD OF COUNTY COMMISSIONERS
PROGRAM: COUNTY POLICY DEVELOPMENT

PROGRAM DESCRIPTION:

The Board of County Commissioners is a five-member board by district elected countywide. The Commission establishes policies and appoints a County Administrator to implement the policies and manage the operations of the County. The Commission annually adopts the County millage rate and the fiscal year budget that determines the revenue and expenditures necessary to operate all County departments and provide County services. Florida Statutes Chapter 125 establishes the powers and duties of the County Commission.

MISSION: Conservatively provide for the future growth and development of St. Johns County while addressing the needs and concerns of current residents through fiscally responsible policies, resolutions, and ordinances.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating activities.

REVENUE:

The General Fund provides the revenue to fund the Board of County Commissioners.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$798,162	\$847,036	\$871,315	\$909,610	\$881,994
Operating Expenses	148,009	155,976	168,095	196,262	188,735
Capital Outlay	17,121	0	0	0	0
Other	0	-1,559	0	0	0
TOTAL	\$963,292	\$1,001,453	\$1,039,410	\$1,105,872	\$1,070,729

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 1: Promote Economic Development

- ◆ Approved an economic development incentive agreement for a speculative office building totaling more than 62,500 square feet in Ponte Vedra Beach expected to be complete the end of 2020.
- ◆ Approved economic development incentives for The Link, a technology innovation hub, co-working space and activity center to be located in Nocatee Town Center that is expected to be complete in 2021.
- ◆ Approved funding assistance for local businesses impacted by COVID-19 through a personal protective equipment program, the Small Business Emergency Assistance Program, the Back to Business Program, and the St. Johns County CARES Small Business Recovery Program.

Previous County Goal # 2: Promote the County's Health, Safety, and Welfare

- ◆ For the ninth year in a row, the County was ranked #1 in Florida in the Annual County Health Rankings released by the Robert Wood Johnson Foundation/University of Wisconsin's Population Health Institute.
- ◆ St. Johns County's unemployment rate fell to a record low of 2.2% in November and December and continues to lead the State.
- ◆ Approved numerous programs during Spring and Summer 2020 to combat the impact of COVID-19 within St. Johns County and continued to monitor in order to support health, safety, and welfare for residents and businesses.

Previous County Goal # 3: Address the County's Long-term Financial Stability

- ◆ Approved a Fiscal Year 2021 budget in full accordance with Florida Statutes.

Previous County Goal # 10: Improve/Expand Communications & Services to Citizens

- ◆ Held Special Board Meetings each week beginning in March 2020 to provide an Emergency Management Update and Extend the Local State of Emergency related to COVID-19, along with considering any other business that came before the Board. All meetings allowed for public comment on each item.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Continue to promote and enhance economic development within the County and expand affordable housing.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Continue to evaluate County programs and funding in order to maximize County program effectiveness and efficiency while minimizing County tax rates.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continue progress on maintaining and improving County roads and interchanges that will improve traffic circulation, safety and emergency evacuation routes in the County.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	3	3	3
	Number of Full-time Equivalents - Elected	5	5	5
	Total Operating and Maintenance Expenditures	\$1,039,410	\$1,056,147	\$1,070,729
O U T P U T	# of BCC Meetings (including special & emergency)	28	49	49
	Number of Resolutions & Ordinances Adopted	514	578	578
	Number of Committee Appointments	47	34	33
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$4.09	\$3.95	\$3.80
	% Program Cost of Total County Budget (w/o Reserves)	0.20%	0.21%	0.13%
	% Program Cost of General Fund Budget (w/o Reserves)	0.59%	0.52%	0.35%
E F F E C T	County Unemployment Rate	2.4%	4.1%	4.1%
	Aggregate County Millage Rate Increase (Decrease)	(0.0007)	0.0001	(0.4382)
	Property Taxes Paid Per Capita (Inflation Adjusted)	\$713	\$745	\$738

0002 - Board of County Commissioners

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51100	SALARIES, FIXED BY LAW	404,965	405,275	429,263	429,263
51200	REGULAR SALARIES & WAGES	176,247	178,412	224,386	231,886
51302	TEMPORARY EMPLOYEES	-	-	6,000	6,000
51400	OVERTIME EMPLOYEES	2,000	21,353	3,500	3,500
52100	FICA/MEDICARE TAXES	44,616	44,756	50,272	50,846
52200	RETIREMENT CONTRIBUTIONS	211,900	210,763	238,971	239,783
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	64,933	65,152	78,093	78,093
52400	WORKERS COMP	645	670	683	691
53120	CONTRACTUAL SERVICES	29,250	21,000	29,250	29,250
54000	TRAVEL AND PER DIEM	250	-	250	250
54003	TRAVEL - DISTRICT 4	3,000	3,000	3,000	3,000
54006	TRAVEL - DISTRICT 3	3,000	3,000	3,000	3,000
54007	TRAVEL - DISTRICT 5	3,000	3,000	3,000	3,000
54008	TRAVEL - DISTRICT 1	3,000	3,000	3,000	3,000
54100	COMMUNICATIONS	7,626	5,569	6,986	6,986
54110	POSTAGE	101,960	101,960	105,000	105,000
54400	LEASE/RENTAL OF EQUIPMENT	2,400	2,395	2,400	2,400
54500	INSURANCE	5,158	5,149	5,406	5,406
54601	EQUIPMENT MAINTENANCE	-	-	67	67
54900	ADVERTISING	970	900	1,000	1,000
55100	OFFICE SUPPLIES	1,918	1,918	2,000	2,000
55102	SOFTWARE	506	506	1,444	1,444
55103	COMPUTER SUPPLIES	2,690	2,690	4,589	4,589
55200	OPERATING SUPPLIES	1,802	1,802	1,850	1,850
55405	DUES AND MEMBERSHIPS	22,205	22,205	25,764	25,764
Total		1,094,041	1,104,475	1,229,174	1,238,068

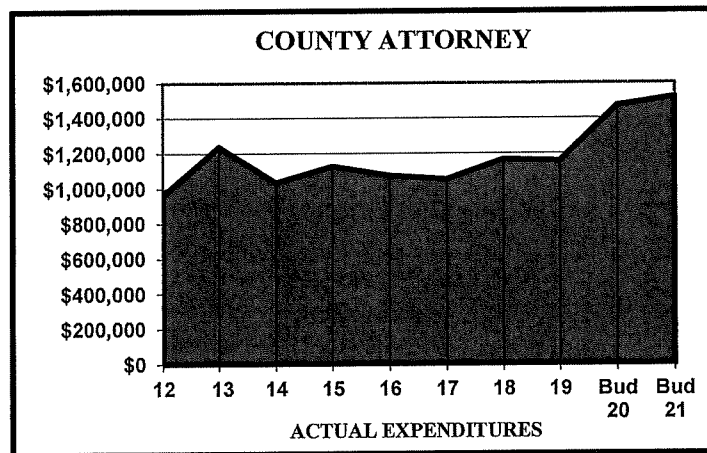
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: COUNTY ATTORNEY
PROGRAM: COUNTY LEGAL SERVICES

PROGRAM DESCRIPTION:

The County Attorney provides legal services and primary representation to the Board of County Commissioners and all County departments/divisions as well as certain boards/agencies on substantive legal issues involving such matters as the Sunshine Law and Public Records Act, the regulation, use, and development of land; contracts, bidding, and purchasing requirements; and litigation. Legal services include the drafting and reviewing of ordinances, resolutions, and legislation; prosecuting and defending civil actions at all levels of State and Federal Courts; coordinating legal services in areas requiring unique specialization; providing legal counsel and advice on a regular basis on all matters concerning the operation of the County; representing some agencies in the civil division of County Court; and answering and investigating citizen and other outside requests and inquiries.

MISSION: To provide high quality legal counsel and services to the Board of County Commissioners, County Departments, and various County boards, committees, and agencies. To prepare and/or review ordinances, resolutions, contracts, and other legal documents as required by the Board of County Commissioners and the County Administrator or management staff.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE:

The revenue to fund the County Attorney's Office is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$914,512	\$954,448	\$1,001,213	\$1,235,240	\$1,283,322
Operating Expenses	137,844	212,274	154,749	233,294	234,982
Other	0	0	0	0	0
TOTAL	\$1,052,356	\$1,166,722	\$1,155,962	\$1,468,534	\$1,518,304

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Assisted and reviewed the application and other documents for economic development incentives regarding M3 32081, LLC bringing a technology working hub and activity center to the community.

Previous County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Advised the Board and all County Departments in actively responding to COVID-19 emergency needs. Multiple special emergency meetings, proclamations, and orders were prepared and passed to ensure public safety, as well as provide emergency services to constituents.
- ◆ Assisted Public Works drafting an Ordinance for adoption with South Ponte Vedra Blvd. and Coastal Highway Dune and Beach Restoration Municipal Service Taxing Unit Ordinance creating a Serenata Dune and Beach Restoration MSTU.
- ◆ Successfully defended the County's interest against various civil claims including Kings Grant.
- ◆ Drafted and negotiated a Memorandum of Understanding with the Sheriff and FBI providing use of the St. Johns County Training Facility for training purposes.
- ◆ Negotiated a multi-million dollar agreement for construction and design of the St. Johns County Training Facility.
- ◆ Drafted and negotiated an Interlocal Agreement with Duval (City of Jacksonville), Baker, Clay, St. Johns, and Nassau Counties providing for Veteran's Suicide Prevention Program; Fire Watch Council.

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Advised staff in monitoring and reviewing in excess of 525 public records requests and responses; reviewed more than 850 contracts for legal sufficiency; and advised on, in excess of 300 incoming Growth Management WATS applications routed from various departments requiring legal review.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Continued to assemble and develop staff to maximize in-house capabilities and productivity and maintain a balance with outside specialized counsel.
- Continued to improve responsiveness to the Board of County Commissioners' goals and legal requests.
- Continued staff development through work assignments, seminars, workshops, and educational materials.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	8	9	9
	Total Operating and Maintenance Expenditures	\$1,155,962	\$1,367,596	\$1,518,304
	Number of Full-time Attorneys	5	5	6
O U T P U T	# of BCC Meetings (incl. Special & Emergency)	28	49	49
	Number of Resolutions & Ordinances Adopted	514	578	578
	Number of Contracts Reviewed	850	850	850
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$4.54	\$5.11	\$5.39
	# of BCC Agenda Items Reviewed per Attorney	142.8	153.2	127.7
	# Resolutions & Ordinances per Attorney	102.8	115.6	96.3
E F F E C T	Outside Legal Fees as % of Total Program Cost	9.3%	13.8%	12.4%
	Staff Development	\$4,554	\$2,446	\$6,000

0017 - County Attorney

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	959,546	870,154	1,002,213	1,122,713
51204	SR TRAVEL ALLOWANCE	3,600	3,600	3,600	3,600
51302	TEMPORARY EMPLOYEES	-	-	-	-
51400	OVERTIME EMPLOYEES	2,600	6,397	2,600	2,600
52100	FICA/MEDICARE TAXES	69,420	63,119	72,918	82,136
52200	RETIREMENT CONTRIBUTIONS	157,295	148,983	174,415	187,453
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	89,952	77,228	92,878	92,878
52400	WORKERS COMP	909	855	939	1,064
53120	CONTRACTUAL SERVICES	1,820	1,720	1,968	1,968
53140	LEGAL FEES	188,700	188,700	191,584	191,584
54000	TRAVEL AND PER DIEM	3,000	500	3,000	3,000
54100	COMMUNICATIONS	1,012	1,005	1,012	1,012
54110	POSTAGE	250	250	250	250
54400	LEASE/RENTAL OF EQUIPMENT	4,458	4,400	4,458	4,458
54500	INSURANCE	6,851	7,145	7,503	7,503
54601	EQUIPMENT MAINTENANCE	-	-	130	130
55100	OFFICE SUPPLIES	3,750	3,750	4,125	4,125
55102	SOFTWARE	1,206	1,206	1,304	1,304
55103	COMPUTER SUPPLIES	3,450	3,450	2,719	2,719
55200	OPERATING SUPPLIES	1,020	1,020	1,020	1,020
55400	BOOKS AND SUBSCRIPTIONS	11,730	11,730	11,730	11,730
55401	TRAINING	3,000	800	3,000	3,000
55405	DUES AND MEMBERSHIPS	4,735	4,640	5,250	5,250
59907	FINES & SETTLEMENTS	-	-	-	-
Total		1,518,304	1,400,652	1,588,616	1,731,497

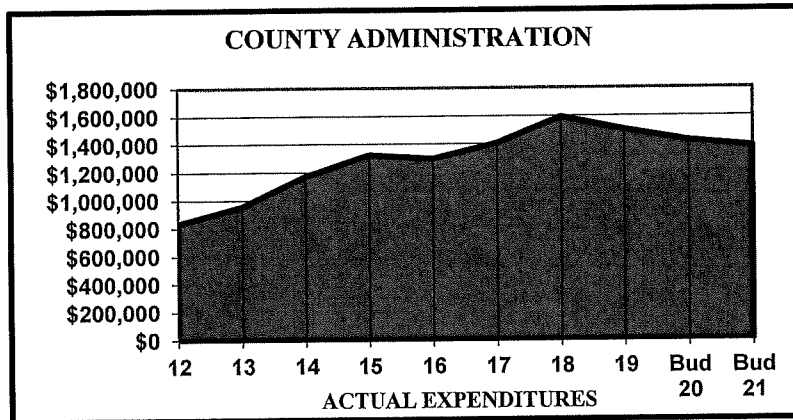
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: COUNTY ADMINISTRATION
PROGRAM: ADMINISTRATION

PROGRAM DESCRIPTION:

The County Administrator is the County's Chief Administrative Officer and provides leadership, direction, and management to all County departments under the Board of County Commissioners, excluding the County Attorney. As established in Florida Statute Chapter 125, and in accordance with County Ordinances 90-10, 97-35, 99-44, and 10-47, the County Administrator implements and administers the policies and programs established by the Board of County Commissioners.

MISSION: To provide the necessary management, direction, and leadership needed to operate County departments and programs, and implement the policies of the Board of County Commissioners in accordance with State law, best management practices, and professional ethics. In addition, Administration operates in full transparency to ensure all St. Johns County residents, businesses, and stakeholders are informed of County projects, programs, and initiatives.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE: The revenue to fund the County Administrator's Office is provided by the General Fund and also through an indirect cost charge to the major Enterprise and certain Special Revenue Funds of the County. Every three years, this indirect cost allocation study is performed by an independent firm to ensure the appropriate indirect management costs for County services are charged as determined.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,241,377	\$1,229,686	\$1,316,805	\$1,162,232	\$1,105,733
Operating Expenses	160,012	150,357	198,918	271,190	271,527
Capital Outlay	3,198	210,544	0	0	3,000
TOTAL	\$1,404,587	\$1,590,587	\$1,515,723	\$1,433,422	\$1,380,260

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 1: Promote Economic Development

- ◆ The Board of County Commissioners approved economic development incentives for a speculative office building totaling more than 62,500 square feet in Ponte Vedra Beach and for The Link, a technology innovation hub, co-working space, and activity center in Nocatee Town Center. The County also focused on funding assistance for local businesses impacted by COVID-19 by initiating a personal protective equipment program, the Small Business Emergency Assistance Program, the Back to Business Program, and the St. Johns County CARES Small Business Recovery Program.

Previous County Goal # 2: Promote the County's Health, Safety, and Welfare

- ◆ St. Johns County's unemployment rate was 2.7 percent in February 2020. The County launched numerous programs during the spring and summer to combat the impact of COVID-19 within the community and promote health, safety, and welfare for residents and local businesses. For the ninth year in a row, the County was ranked #1 in Florida in the Annual County Health Rankings according to the Robert Wood Johnson Foundation.

Previous County Goal # 3: Address the County's Long-term Financial Stability

- ◆ Administered the annual County budget in full accordance with Florida Statutes.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Complete initial development of the County's branding and marketing campaign to reach new geographic regions and targeted industries.
- Attract new and existing business development, expand and diversify the tax base, and create new high-wage jobs for St. Johns County residents.

St. Johns County Goal -- Customer Service: Putting People First

- Serve the public with compassion during every conversation and interaction within 48 business hours of initial contact.
- Direct, support, and lead County departments and programs to successfully implement the policies and vision of the Board of County Commissioners.

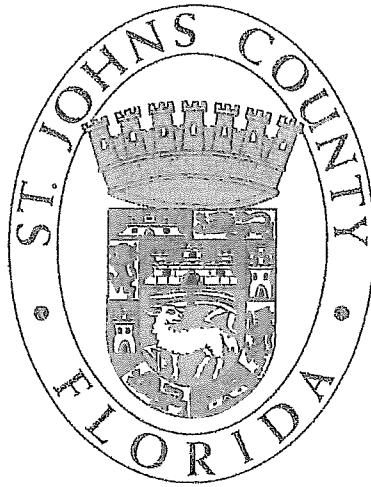
St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Discover and execute cost savings throughout the County.
- Administer programs that foster well-crafted and systematically practiced fiscal policies, sound financial management, and long-range planning.

PERFORMANCE MEASURE		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	9.6	8.6	8.9
	Total Operating and Maintenance Expenditures	\$1,515,723	\$1,648,250	\$1,377,260
O U T P U T	# of Board Meeting Agendas Prepared (including special & emergency)	28	49	49
	Number of Resolutions & Ordinances Adopted	514	578	578
	Total # of Complaints to Administration Addressed	442	406	406
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$5.96	\$6.16	\$4.89
	% Program Cost of Total County Budget	0.29%	0.32%	0.17%
	# of BCC Agenda Items Reviewed/FTEs	74.4	89.1	86.1
E F F E C T	% of Board Meeting Agendas Prepared On-Time	100%	100%	100%
	Aggregate County Millage Rate Increase (Decrease)	(0.0007)	0.0001	(0.4382)
	Property Taxes Paid Per Capita	\$713	\$745	\$738

0004 - County Administration

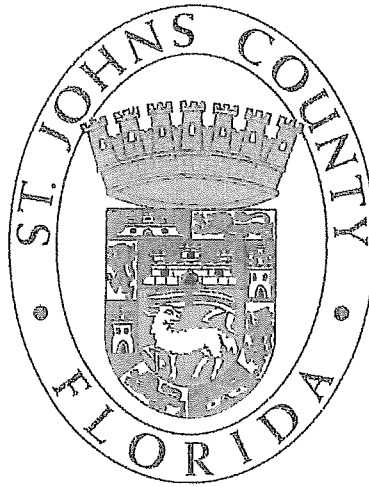
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	793,904	755,650	758,613	758,613
51204	SR TRAVEL ALLOWANCE	8,400	8,400	8,400	8,400
51400	OVERTIME EMPLOYEES	-	4,949	3,000	3,000
52100	FICA/MEDICARE TAXES	55,022	53,860	52,673	52,673
52200	RETIREMENT CONTRIBUTIONS	141,108	135,686	174,585	174,585
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	106,165	93,085	88,372	88,372
52400	WORKERS COMP	1,134	1,111	1,197	1,197
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	148,255	148,255	98,748	98,748
54000	TRAVEL AND PER DIEM	2,000	1,500	2,000	2,000
54100	COMMUNICATIONS	4,462	5,486	4,572	4,572
54110	POSTAGE	230	230	230	230
54400	LEASE/RENTAL OF EQUIPMENT	4,050	4,050	4,050	4,050
54500	INSURANCE	6,787	6,633	6,962	6,962
54600	BUILDING MAINTENANCE	62,000	-	64,687	126,687
54601	EQUIPMENT MAINTENANCE	5,180	1,500	267	267
54602	VEHICLE MAINTENANCE	750	750	750	750
54801	SPECIAL EVENTS	19,800	19,800	4,800	4,800
54900	ADVERTISING	250	250	250	250
55100	OFFICE SUPPLIES	3,978	3,978	3,978	3,978
55102	SOFTWARE	931	931	2,236	2,236
55103	COMPUTER SUPPLIES	2,680	1,300	5,393	5,393
55200	OPERATING SUPPLIES	2,652	4,500	4,252	4,252
55201	GAS, OIL, AND LUBRICANTS	332	100	365	365
55400	BOOKS AND SUBSCRIPTIONS	1,275	750	1,500	1,500
55401	TRAINING	650	1,500	2,000	2,000
55405	DUES AND MEMBERSHIPS	5,265	5,265	5,265	5,265
56403	COMPUTER EQUIPMENT	3,000	1,800	1,800	1,800
56415	CAPITAL VEHICLES	-	-	43,000	43,000
Total		1,380,260	1,261,319	1,343,945	1,405,945



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0010 - Public Affairs

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	-	-	382,374	382,374
51400	OVERTIME EMPLOYEES	-	-	3,500	3,500
52100	FICA/MEDICARE TAXES	-	-	29,519	29,519
52200	RETIREMENT CONTRIBUTIONS	-	-	58,573	58,573
52300	LIFE & HEALTH INSURANCE	-	-	55,728	55,728
52400	WORKERS COMP	-	-	502	502
53120	CONTRACTUAL SERVICES	-	-	72,049	180,019
54000	TRAVEL AND PER DIEM	-	-	7,500	7,500
54100	COMMUNICATIONS	-	-	4,576	4,576
54601	EQUIPMENT MAINTENANCE	-	-	5,267	5,267
55100	OFFICE SUPPLIES	-	-	4,500	4,500
55102	SOFTWARE	-	-	508	508
55103	COMPUTER SUPPLIES	-	-	1,224	1,224
55200	OPERATING SUPPLIES	-	-	7,690	7,690
55214	UNIFORMS	-	-	1,000	1,000
55401	TRAINING	-	-	10,000	9,550
55405	DUES AND MEMBERSHIPS	-	-	4,000	4,000
56403	COMPUTER EQUIPMENT	-	-	1,800	1,800
Total		-	-	650,310	757,830



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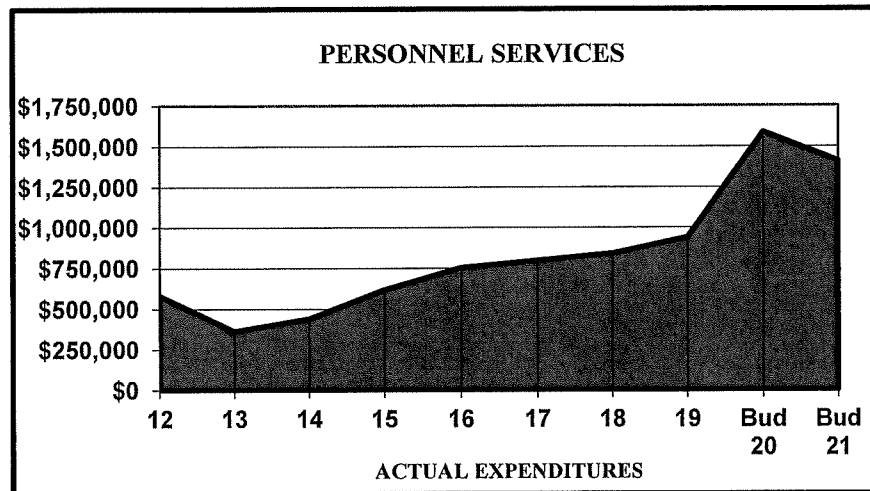
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: PERSONNEL SERVICES
PROGRAM: PERSONNEL SERVICES

PROGRAM DESCRIPTION:

The Personnel Services Department supports, educates and advises management by gathering facts, diagnosing problems, providing solutions and offering objective assistance and professional guidance on employee-related matters. The County is an equal opportunity employer and the program strives to recruit qualified applicants who meet the needs of County department operations. To retain qualified employees, the Department maintains competitive compensation and benefit programs and provides support to employees as needed. The Department also assists in the development, implementation and coordination of policies and programs related to employment, employee and labor relations, compensation management, benefits management, organizational development, performance and leadership development, succession planning, and employee training and education programs.

MISSION: To attract and retain a knowledgeable and skilled workforce to support the overall quality of services rendered to the public.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in Personal Services for one Personnel Services Specialists, with operating expenses reduced with the completion of a payroll software upgrade.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$402,664	\$572,132	\$589,001	\$946,824	\$997,571
Operating Expenses	271,773	270,012	348,663	642,357	412,647
Capital Outlay	0	0	3,047	0	0
TOTAL	\$674,437	\$842,144	\$940,721	\$1,589,181	\$1,410,218

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goals #3 & #10: Address the County's Long-term Financial Stability and Improve/Expand Communications and Services to Citizens

- ◆ Continued management of market-based pay plan and development of analytical tools and resources including an objective factor evaluation system to assist in pay plan decision making.
- ◆ Continued and enhanced training series for new and existing supervisors to focus professional development on front line management. Conducted targeted training for department teams to enhance skills relative to specific needs.
- ◆ Continued robust hiring practices to recruit and onboard highly qualified candidates with the knowledge, skills and abilities to meet the County's evolving operational needs. Continued focus on recruitment utilizing career fairs, ongoing relationships and internships with local educational institutions, social media outlets and use of Online Application System (OAS). Added advertising services like Career Builder to extend the reach for recruitment of high quality candidates.
- ◆ Conducted competitive Request for Proposal process for County's health insurance and pharmacy administrative services contracts resulting in contract negotiations and implementation effective January 1, 2019.
- ◆ Contracted with Kronos under US Communities contract to implement electronic timekeeping system for the entire workforce. Implementation to be completed in FY 2019.
- ◆ Continued working with the Insurance Committee on maintaining a financially sustainable health fund while offering employees competitive insurance options and maintaining compliance with federal legislation.
- ◆ Reviewed all benefits agreements/policies and enhanced voluntary products for accident and cancer policies.
- ◆ Continued monitoring of the County's 457(b) deferred compensation plan for performance to meet the organization's fiduciary obligations and continued on-site financial planning consulting for participants.
- ◆ Continued to support countywide volunteer programs including screening an average of two dozen applications per month while providing support to independent associations in meeting County compliance standards.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Piloting an enterprise resource planning system vision, to integrate many County processes with the goal of eliminating redundant processes and obsolete practices.
- Implementing the County's first personnel electronic recruitment and onboarding system, with full roll-out in FY 2022, intended to reduce time filling vacancies and improving County Department human resource management.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Implementing the County's first electronic timesheet system, with full roll-out anticipated in FY 2022, improving the County's time keeping and financial management.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	8.4	8.0	10.4
	Total Operating and Maintenance Expenditures	\$937,674	\$1,252,211	\$1,410,218
	Number of Full-time Equivalent BCC Employees	1,308.25	1,362.63	1,372.95
O U T P U T	Number of Applications Processed	2,912	2,900	tbd
	# New Hires (Seasonal, full time, and part time)	188	188	tbd
	# Terminations / Resignations	164	150	tbd
E F F I C	Program Cost per BCC Employee	\$716.74	\$918.94	\$1,027.14
	% Program Cost of Total County Budget	0.55%	0.62%	0.39%
	Employee Turnover Rate	7.8%	9.0%	tbd
	Average Salary per BCC FTE	\$51,570	\$52,873	\$53,931

0016 - Personnel Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	703,648	695,238	915,642	915,642
51302	TEMPORARY EMPLOYEES	18,512	18,512	19,100	19,100
51400	OVERTIME EMPLOYEES	10,000	18,678	20,000	20,000
52100	FICA/MEDICARE TAXES	54,594	52,231	71,577	71,577
52200	RETIREMENT CONTRIBUTIONS	86,615	81,620	112,355	112,355
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	123,342	116,885	163,692	163,692
52400	WORKERS COMP	860	795	973	973
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53100	PROFESSIONAL FEES	-	-	10,000	10,000
53103	PRE-EMPLOYMENT EXPENSES	15,000	15,000	16,000	16,000
53120	CONTRACTUAL SERVICES	213,930	203,950	269,300	269,300
54000	TRAVEL AND PER DIEM	5,000	2,000	10,500	10,500
54100	COMMUNICATIONS	1,356	1,308	3,299	3,299
54110	POSTAGE	2,500	1,200	1,750	1,750
54400	LEASE/RENTAL OF EQUIPMENT	4,000	2,566	4,000	4,000
54500	INSURANCE	4,700	6,512	6,838	6,838
54601	EQUIPMENT MAINTENANCE	-	-	335	335
54801	SPECIAL EVENTS	15,500	7,700	17,500	17,500
55100	OFFICE SUPPLIES	3,400	4,000	4,849	4,849
55102	SOFTWARE	3,002	3,002	3,799	3,799
55103	COMPUTER SUPPLIES	4,784	4,784	9,750	9,750
55200	OPERATING SUPPLIES	8,225	12,000	13,055	13,055
55214	UNIFORMS	500	250	680	680
55401	TRAINING	127,500	127,500	154,250	154,250
55405	DUES AND MEMBERSHIPS	3,250	3,250	3,250	3,250
56400	EQUIPMENT	-	-	-	-
56403	COMPUTER EQUIPMENT	-	-	403,200	403,200
Total		1,410,218	1,378,981	2,235,694	2,235,694

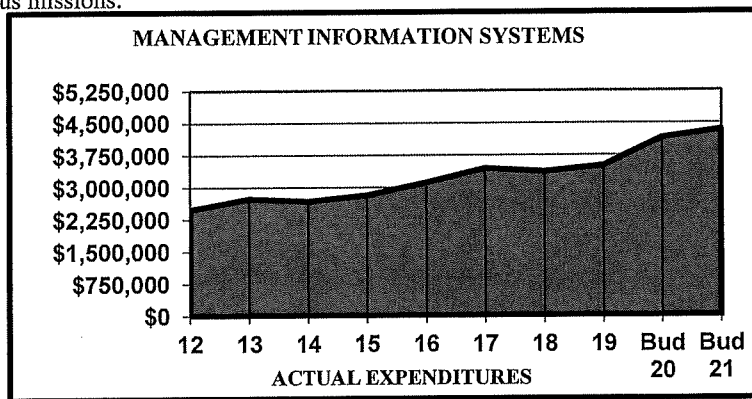
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: INFORMATION SYSTEMS
PROGRAM: MANAGEMENT INFORMATION SYSTEMS

PROGRAM DESCRIPTION:

Administration: This element of the Management Information Systems (MIS) Program provides overall program management including long-range planning of the County's information technology needs. In addition, MIS Administration works with certain Constitutional Officers to ensure their automated needs are met.
Engineering/Networks and Maintenance: This element maintains and supports all automated hardware for the Board of County Commissioners (BCC) and certain Constitutional Officers. In addition, it is responsible for the review of all new hardware requests, the development of specifications and the purchase and installation of hardware.
Systems Applications: This element develops and maintains software for the BCC and certain Constitutional Officers.

MISSION: To provide the most efficient and effective technology for all County Information System users to assist and serve the citizens of St. Johns County. This is accomplished through technological and system design, and implementation and support to County departments and the Constitutional Officers, which better enables them to implement their various missions.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects operating increases in contractual services and software expenditures.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$ 2,566,879	\$2,636,390	\$2,787,588	\$2,960,674	\$2,955,842
Operating Expenses	687,691	701,687	708,327	952,065	1,349,114
Capital Outlay	187,362	28,160	6,135	241,180	37,365
TOTAL	\$3,441,932	\$3,366,228	\$3,502,050	\$4,153,919	\$4,342,321

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications and Services to Citizens

- ◆ Continued to bring more County departments in compliance with the County's Records Management Program by moving departments over to the Electronic Records Management System and Text Journaling
- ◆ Integrated online credit card payments into WATS, Fire Rescue Billing and Recreation Department.
- ◆ Implemented new version of Anti-Virus solution that includes behavioral monitoring which greatly enhances our level of security at the client device in halting applications that are outside the norm of an end user's work.
- ◆ Have just about completed the implementation of mobile device management to the final supervised state of all of the County's mobile devices.
- ◆ During the COVID-19 Pandemic successfully configured laptops and desktops in support of the County's staff transitioning into a remote work force, implemented a temporary redundant VPN connection and integrated and managed call-in processes for the public and board members along with video conferencing into GTV.
- ◆ Thru either Operating System upgrades or new equipment, ensured every desktop/laptop/server had an operating system version that was supported by the manufacture. Only had to implement a couple of mitigations.
- ◆ Built/Re-built out multiple websites/micro sites such as Tax Office, Hurricane, Census, Fire Rescue, COVID-19, Shop and Dine, PledgeSJC and the Shop and Dine mobile application
- ◆ Migrated the County to a hosted Web Content Filter solution, implemented Security Awareness Training online and migrated the County's Web Certificates over to Wildcard Certificates

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Timely response to County Departments needs for information services including software support, help desk services, and server management.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Ongoing security review to secure the County's data and voice networks. Implement appropriate redundant services to ensure effective backup.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	30	30	30
	Total O&M Expenditures (w/o Capital)	\$3,495,915	\$3,555,481	\$4,304,956
	# of Active Computer – physical desktops/laptops/servers	1,549	1,597	1,640
O U T P U T	# of Hardware Work Order Requests	9,202	11,040	11,592
	# of Internal Software Work Order Requests	3,977	3,036	2,732
E F F I C	% Program Cost to Total County Budget less Reserves	.68%	.69%	.53%
	Total Users Supported per Operations FTE	108	103	110
	# of Work Orders / MIS Technician	766	946	1,053
E F F E C T	% of Hardware Problems Responded within 24 hours	85%	88%	90%
	% of Applications Developed within Expected Time Frame	90%	90%	90%
	% of Equipment Installed Within 10 Days of Receipt	95%	95%	95%

0012 - Mgmt Info Systems

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	2,182,554	1,828,738	2,195,046	2,195,046
51302	TEMPORARY EMPLOYEES	1,423	1,423	-	-
51400	OVERTIME EMPLOYEES	12,000	59,167	18,000	18,000
51501	ON CALL PAY	5,200	5,200	5,200	5,200
52100	FICA/MEDICARE TAXES	167,718	136,018	169,215	169,215
52200	RETIREMENT CONTRIBUTIONS	254,500	217,564	271,784	271,784
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	329,846	258,592	318,210	318,210
52400	WORKERS COMP	2,601	2,133	2,307	2,307
53120	CONTRACTUAL SERVICES	987,212	615,000	778,576	938,576
54000	TRAVEL AND PER DIEM	150	50	150	150
54100	COMMUNICATIONS	58,119	62,492	59,547	59,547
54400	LEASE/RENTAL OF EQUIPMENT	900	900	900	900
54500	INSURANCE	21,376	23,542	24,934	24,934
54600	BUILDING MAINTENANCE	2,240	2,240	1,000	1,000
54601	EQUIPMENT MAINTENANCE	97,741	95,741	116,344	116,344
54602	VEHICLE MAINTENANCE	2,640	4,620	4,250	4,250
55100	OFFICE SUPPLIES	1,912	1,912	2,309	2,309
55102	SOFTWARE	137,649	137,649	33,359	33,359
55103	COMPUTER SUPPLIES	31,767	31,767	48,889	48,889
55200	OPERATING SUPPLIES	2,300	2,300	2,300	2,300
55201	GAS, OIL, AND LUBRICANTS	1,538	1,538	2,200	2,200
55401	TRAINING	3,570	3,570	1,970	1,970
56170	PERMITS/LICENSES	-	-	-	-
56403	COMPUTER EQUIPMENT	37,365	37,365	167,200	167,200
56415	CAPITAL VEHICLES	-	-	-	-
Total		4,342,321	3,529,521	4,223,690	4,383,690

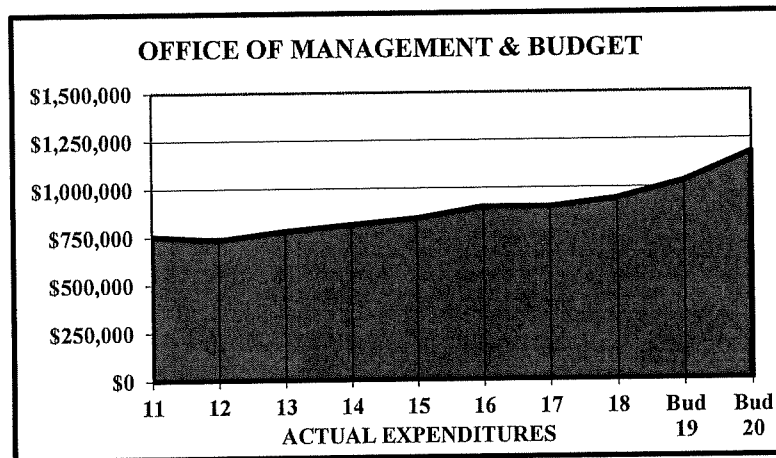
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: OFFICE OF MANAGEMENT & BUDGET
PROGRAM: MANAGEMENT & BUDGET

PROGRAM DESCRIPTION:

The Office of Management & Budget (OMB) is responsible for the facilitation, coordination, preparation, and monitoring of all County budgets. In addition, OMB analyzes and advises on financial management issues for the County to develop more efficient, innovative and effective methods of utilizing resources and personnel under the direction of the County Administrator. During the preparation of the annual budget, OMB coordinates a decentralized process wherein each County department uses a web-based budget preparation program to submit departmental budget requests. This process is successful because County departments are provided with the tools necessary to take more responsibility in creating and managing their department budgets.

MISSION: To assist the County Administrator, County Commission, and County departments/programs through the provision of timely, accurate and relevant information and analyses for planning, budgeting or resource allocation, and effective and efficient management of County services.



FY 2021 BUDGET HIGHLIGHTS: Fiscal Year 2021 reflects the second year addition of a new grant development position to centralize grant applications throughout the County.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$625,850	\$594,084	\$625,123	\$756,606	\$800,532
Operating Expenses	276,095	349,576	295,689	423,604	397,970
Capital Outlay	0	0	0	0	0
TOTAL	\$901,943	\$943,660	\$920,8112	\$1,180,210	\$1,198,502

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #3: Address the County's Long-term Financial Stability

- ◆ Continued to prepare and administer the annual County budget in full accordance with Florida Statutes.
- ◆ Continued to achieve full compliance with Florida's Truth in Millage Act (TRIM).
- ◆ Provided support for special projects including: audit responses and financial accounting issues, purchase requisition reviews, property acquisition, County pay plan issues and revisions including Fire Rescue union negotiations, economic development issues, debt financing/re-financing, capital project monitoring and planning, deferred maintenance, County Health Insurance (including OPEB) and Worker Compensation strategies, grant oversight, beach parking fee study, supervision of the County Purchasing department, and assisting Fire Rescue, County Golf Course, Beach Services, County Cultural Events, Public Works (including pavement management) as well as other County departments on operational issues and strategies.
- ◆ Advised the County Administrator regarding operational and strategic issues including resource appropriation during the COVID-19 pandemic, ensuring that the County did not operate out of reserves to maintain programs, and responding to changes in State remittances and behavioral changes in citizen activities.

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Continued utilization of a web-based, more fully integrated Budget Preparation Module used by all departments for preparation of their annual budget requests.
- ◆ Published the annual County Financial Plan, Capital Improvement Plan, the Budget-In-Brief, and updated County budget information on the County's website.
- ◆ Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the 27th consecutive year.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Co-piloting an enterprise resource planning system vision, to integrate many County financial processes with the goal of eliminating redundant processes and obsolete practices.
- Overseeing an accounting upgrade to streamline financial processes and streamline budgetary controls.

St. Johns County Goal -- Customer Service: Putting People First

- Implementing an integrated online financial plan to improve the public's understanding of the County's financial position.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	6	7	7
	Total Operating and Maintenance Expenditures*	\$920,812	\$991,430	\$1,198,502
	Total Adopted County Budget	\$733,177,800	\$940,105,545	\$1,053,354,980
O U T P U T	Number of Budget Documents Published	6	6	6
	Number of BCC Meetings & Workshops	31	57*	57*
	# Capital Improvement Projects (CIP) Reviewed	222	226	241
E F F I C I E N C Y	Program Cost Per Capita (Adjusted for Inflation)	\$2.15	\$1.92	\$2.90
	% Program Cost of Total County Budget	0.13%	0.11%	0.11%
	Total County Budget per (non Grant) Budget Staff	\$122,196,300	\$156,684,258	\$175,559,163
E F F E C T	# of Consecutive Years Receiving GFOA Distinguished Budget Presentation Award	26	27	28 tentatively
	% Compliance with all Budget Requirements	100%	100%	100%

* = Shown net of non recurring budgeting software

0006 - Office of Management & Budget

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	589,781	537,375	649,784	649,784
51400	OVERTIME EMPLOYEES	-	-	-	-
52100	FICA/MEDICARE TAXES	44,637	39,549	49,427	49,427
52200	RETIREMENT CONTRIBUTIONS	84,550	78,502	97,507	97,507
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	80,912	63,277	84,142	84,142
52400	WORKERS COMP	652	621	676	676
53120	CONTRACTUAL SERVICES	17,500	2,500	67,740	82,740
53150	CONSULTING SERVICES	28,500	28,000	28,500	28,500
53200	AUDITING SERVICES	292,726	212,500	215,000	215,000
53201	SERVICE CHARGES	34,058	28,284	28,524	28,524
54000	TRAVEL AND PER DIEM	150	-	150	150
54100	COMMUNICATIONS	152	225	228	228
54110	POSTAGE	25	-	25	25
54500	INSURANCE	4,525	5,626	5,907	5,907
54600	BUILDING MAINTENANCE	-	273	-	-
54601	EQUIPMENT MAINTENANCE	100	-	-	-
54900	ADVERTISING	1,200	1,200	1,200	1,200
55100	OFFICE SUPPLIES	1,240	1,240	690	690
55102	SOFTWARE	73,672	1,335	604	70,604
55103	COMPUTER SUPPLIES	2,598	2,598	1,835	1,835
55200	OPERATING SUPPLIES	650	650	1,350	1,350
55401	TRAINING	6,650	2,000	6,650	6,650
55405	DUES AND MEMBERSHIPS	950	950	950	950
Total		1,265,228	1,006,705	1,240,889	1,325,889

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT

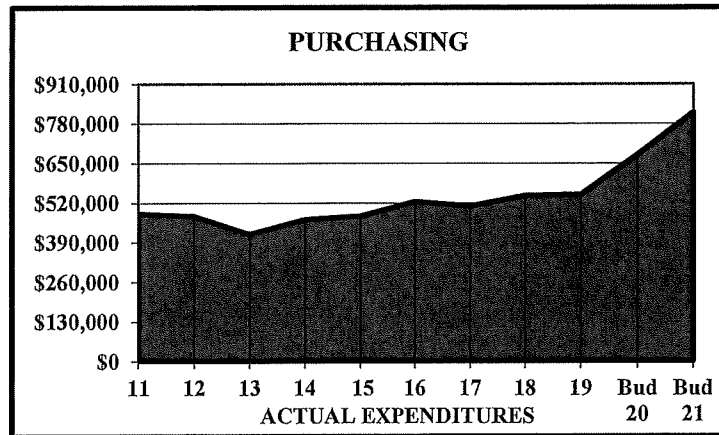
DEPARTMENT: COUNTY ADMINISTRATION / OFFICE OF MANAGEMENT & BUDGET

PROGRAM: PURCHASING AND CONTRACTS

PROGRAM DESCRIPTION:

The Purchasing and Contracts Program (“Program”) serves as the central purchasing office for the County and ensures compliance with all applicable local, state, and federal purchasing laws in addition to County policies and procedures. The Program facilitates and manages the formal and informal solicitation processes for acquiring goods, services, and construction for the County. As well as procurement, the Program assists County departments in interpreting and adhering to County purchasing policies and procedures. Additionally, the Program drafts, negotiates, executes, and administers contracts alongside user departments, including oversight of defaults by vendors, and terminations. The Program also administers the day-to-day activities of the County’s Purchasing Card (P-Card) program, handles warehousing and surplus County property, and evaluates and processes requisitions and purchase orders. The Program also utilizes a computerized contract management system (Conga Contracts) for processing, approving and tracking County contracts and agreements.

MISSION: Provide purchasing and contract services to County departments in a cost effective and efficient manner in compliance with the all applicable local, state and federal codes, rules, and laws as well as County policies and procedures.



FY 2021 BUDGET HIGHLIGHTS: Personal Services and Operating Expenses reflect a new contract management position to improve contract compliance and management and the establishment of an Assistant Director of Purchasing & Contracts.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$468,108	\$503,774	\$505,278	\$603,395	\$736,462
Operating Expenses	42,082	\$40,917	\$42,705	74,762	79,626
Capital Outlay	0	0	0	0	1,610
TOTAL	\$510,190	\$544,961	\$547,983	\$678,157	\$817,698

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Administered the Procurement Policies and Procedures established by the Board of County Commissioners in a fair and equitable manner and in accordance with Florida Statutes to ensure the County receives the best product or service at the lowest cost.
- ◆ The Purchasing Department received and successfully rejected one (1) formal protest in FY 2020.
- ◆ Obtained Board direction on Local Preference Policy for implementation in 2021.
- ◆ Successfully sold County surplus County vehicles, equipment, and other miscellaneous items that generated \$170,221.75 for the General Fund. Additionally, sold surplus scrap materials for \$2,802.40 for the General Fund
- ◆ Continued to administer the County's Purchasing Card System. During FY 2020 there were 242 cardholders with \$3,727,627.16 in annual purchasing card expenditures, through 9/30/2020.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Cost savings/avoidance through competitive solicitation for goods/services/construction

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Increased access to County business through implementation of e-procurement, and outreach/training to local/regional business.

St. Johns County Goal -- Customer Service: Putting People First

- Timely completion of requested procurement; training for user depts on Procurement-related topics, process, policies, and procedures; using innovative approaches/methods where applicable to facilitate best results for user depts and County; outreach/training to external clients/customers.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	7	8	9
	Total Operating and Maintenance Expenditures	\$547,983	\$513,431	\$816,088
O U T P U T	# Purchase Orders	2,593	2,696	2,800
	# Formal Bids Processed	48	72	65
	# RFP's / RFQ's Issued	31	29	25
	# Contracts Issued	84	178	120
	# Change Orders Issued	212	304	250
	# Amendments Issued	232	228	165
	# Task Orders Issued	246	323	320
	# Purchasing Cards	240	242	244
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$2.15	\$1.92	\$2.90
	% Total Program Cost to Total County Budget	.11%	0.10%	.08%
E F F E C T	% Sealed Bids Processed within Five Work Weeks		80%	tbd
	% of Formal Bid Protests Received	0.0%	0.01%	tbd

0015 - Purchasing

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	546,335	473,397	741,912	741,912
51400	OVERTIME EMPLOYEES	5,000	238	5,000	5,000
52100	FICA/MEDICARE TAXES	42,177	34,662	57,139	57,139
52200	RETIREMENT CONTRIBUTIONS	55,961	47,107	80,816	80,816
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	86,380	68,253	122,566	122,566
52400	WORKERS COMP	609	527	777	777
53120	CONTRACTUAL SERVICES	24,356	24,356	30,500	30,500
53150	CONSULTING SERVICES	22,000	-	-	28,000
54000	TRAVEL AND PER DIEM	5,200	500	5,200	5,200
54100	COMMUNICATIONS	300	265	300	300
54110	POSTAGE	1,025	1,304	1,304	1,304
54400	LEASE/RENTAL OF EQUIPMENT	1,675	1,644	1,696	1,696
54500	INSURANCE	4,500	5,597	6,003	6,003
54600	BUILDING MAINTENANCE	-	-	-	30,000
54601	EQUIPMENT MAINTENANCE	-	-	176	176
54603	OTHER MAINTENANCE	350	350	350	350
55100	OFFICE SUPPLIES	2,450	2,450	3,350	3,350
55102	SOFTWARE	2,385	2,385	2,334	2,334
55103	COMPUTER SUPPLIES	5,625	5,625	6,042	6,042
55200	OPERATING SUPPLIES	1,025	750	1,025	1,025
55401	TRAINING	9,000	4,000	9,425	9,425
55405	DUES AND MEMBERSHIPS	1,345	1,100	1,905	1,905
Total		817,698	674,510	1,077,820	1,135,820

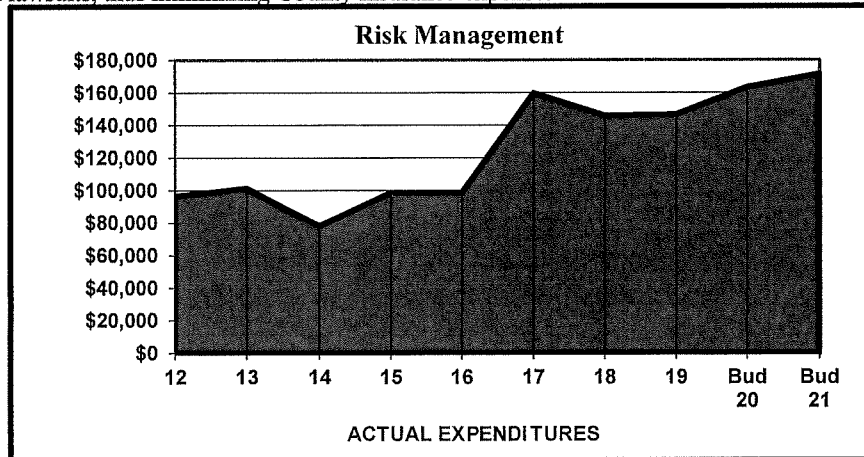
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: PERSONNEL SERVICES
PROGRAM: COUNTY RISK MANAGEMENT

PROGRAM DESCRIPTION:

Risk Management is responsible for administering a comprehensive safety program and conducting loss control prevention for the County Commission and Constitutional Officers and their employees, with the exception of the Sheriff. The Program procures insurance policies for general liability, County-owned properties, Workers Compensation, vehicles, equipment, employment practice, employee dishonesty, storage tanks, maintenance bonds, and special events. The Program handles all claims filed under these policies to include investigation of liability, participation in pre-trial hearings, mediations, and trials. The Program monitors OSHA compliance, develops safety policies, implements training, and participates in County departmental accident investigations in an effort to reduce the reoccurrence and severity of all qualifying accidents involving County employees and/or equipment. The Program manages on-the-job injuries by authorizing and coordinating medical treatment for employees. The Program manages an aggressive return to work program to decrease claim costs associated with indemnity benefits and to reduce lost productivity in the affected department. The Program also oversees annual drivers' record checks of all employees and random, routine, and post-accident drug testing. The Program also conducts new hire orientation, coordinates the Safety Leadership Team, and reviews all Board of County Commissioners contracts and leases for insurance and indemnity requirements.

MISSION: To create a work environment where there is minimal potential for human, physical, or financial harm for the citizens and employees of St. Johns County. Such an environment will limit the risk and the liability associated with claims and lawsuits, thus minimizing County insurance expense.



FY 2021 HIGHLIGHTS: The budget primarily reflects normal operating increases for FY 2021.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$122,597	\$111,694	\$106,481	\$120,389	\$120,759
Operating Expenses	37,001	34,174	40,096	42,973	50,561
Capital Outlay	0	0	0	0	0
TOTAL	\$159,598	\$145,868	\$146,577	\$163,362	\$171,320

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve Communications & Services to Citizens

- ◆ Reduced the cost of the previous year's Workers Compensation annual premium by 18.6% and received an excellent Experience Modification Rate of 0.75 which is significantly lower than last year's rate of 0.92 correlating to a significant reduction in the County's premium.
- ◆ Continuing audits on all vehicle insurance schedules to improve insured data and proper coverage for all.
- ◆ Increased number of inspections and scheduled updated appraisals of County facilities to ensure the accuracy of the insurer's schedules and appropriate coverage in case of loss.
- ◆ The Safety Leadership Team conducted an Office Safety Expo to enhance employee's safety skill sets when working with the public during various emergency incidents and liability hazards.
- ◆ Navigated damage claims related to various incidents occurring throughout the year on County owned properties.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Tactical work site visits and safety training to mitigate employee safety and minimize claims.
- Provide prompt and efficient resolution to citizen and damage claims arising from losses involving the County.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Timely procurement and review for appropriate levels of insurance, of workers compensation, property, general liability, and vehicles, and equipment to reduce spending.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	1.35	1.35	1.35
	Total Operating and Maintenance Expenditures	\$146,577	\$131,626	\$171,320
O U T P U T	# Employees Under Workers Comp Insurance (excluding Sheriff)	1,574	1,622	1,617
	# of County Owned Covered Properties (includes BCC and all Constitutional Offices)	304	312	312
	# Vehicles Covered under Auto Liability Insurance (excluding Sheriff)	739	703	707
E F F I C I E N C Y	Average Annual Cost-per-Employee for Workers Compensation Insurance Coverage	\$960	\$758	\$928
	Average Annual Cost per Vehicle for Insurance Coverage	\$376	\$393	\$411
	% Program Cost of Total County Budget	0.03%	0.03%	0.02%
E F F E C T	% Change Workers Comp Annual Premium Cost	-9.4%	-18.6%	22.0%
	% Change Property Insur. Annual Premium Cost	6.8%	22.5%	10.0%
	Workers Comp Experience Modifier	0.92	0.75	0.78

0007 - Risk Management

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	90,015	80,927	101,075	101,075
51400	OVERTIME EMPLOYEES	-	30,492	-	-
52100	FICA/MEDICARE TAXES	6,886	8,257	7,732	7,732
52200	RETIREMENT CONTRIBUTIONS	9,137	16,256	16,495	16,495
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	14,592	10,295	16,629	16,629
52400	WORKERS COMP	129	124	105	105
53120	CONTRACTUAL SERVICES	800	-	800	800
54000	TRAVEL AND PER DIEM	1,720	500	3,220	3,220
54100	COMMUNICATIONS	1,197	1,155	1,255	1,255
54500	INSURANCE	26,446	27,504	26,562	26,562
54601	EQUIPMENT MAINTENANCE	-	-	-	-
54602	VEHICLE MAINTENANCE	1,000	750	1,000	1,000
55100	OFFICE SUPPLIES	1,300	1,000	1,000	1,000
55102	SOFTWARE	10,000	10,000	-	-
55103	COMPUTER SUPPLIES	870	870	-	-
55200	OPERATING SUPPLIES	1,100	1,100	1,200	1,200
55201	GAS, OIL, AND LUBRICANTS	288	150	288	288
55400	BOOKS AND SUBSCRIPTIONS	2,000	1,600	2,000	2,000
55401	TRAINING	1,900	1,900	1,900	1,900
55405	DUES AND MEMBERSHIPS	1,940	1,200	1,940	1,940
Total		171,320	194,080	183,201	183,201

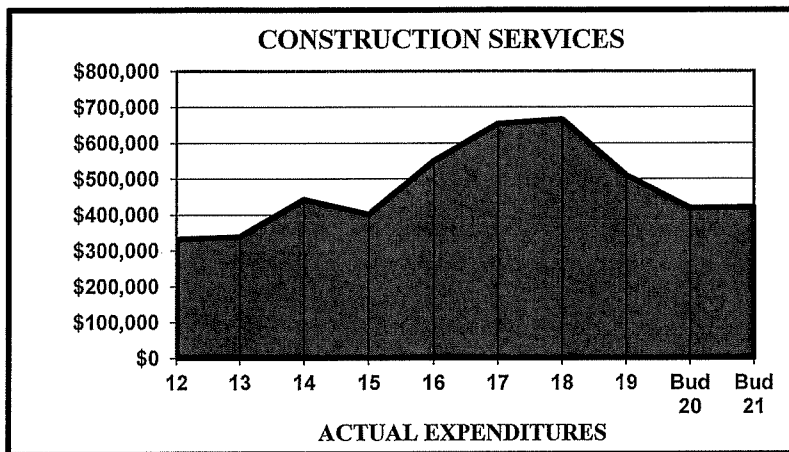
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: PUBLIC WORKS
PROGRAM: CONSTRUCTION SERVICES

PROGRAM DESCRIPTION:

The Construction Services Division of Public Works Department provides contract administration and project management of assigned new construction, capital improvement, and renovations for St. Johns County. In support of the County's building maintenance, repair and deferred maintenance program, Construction Services provides project design engineering, estimating, specifications, contract administration, and project management for outsourced maintenance and repair projects. Additionally, Construction Services directs overall operations of Public Works.

MISSION: To provide top quality project management and construction services from initial planning through completion on all assigned projects. To pursue the best quality possible at the lowest cost.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 budget primarily reflects normal operating increases.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$558,657	\$608,351	\$486,643	\$397,084	\$400,789
Operating Expenses	94,910	19,427	23,535	21,381	20,484
Capital Outlay	0	39,067	0	0	0
TOTAL	\$653,567	\$666,845	\$510,178	\$418,465	\$421,273

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 4: Address the County's Deferred and Emerging Infrastructure Needs

- ◆ Completed Fire Station #19 in the Northwest Sector
- ◆ Repaired all the wood elements, decking, rails and walkway on St. Augustine Beach Pier, extending the life expectancy by 10 years.
- ◆ Completed dredging of Treasure Beach Canals for improved waterway access
- ◆ Completed Primary and Guest Firing Range houses at the Sheriff's Training Facility
- ◆ Completed Expansion of Utilities Administration Building on SR. 16 and 4 mile road
- ◆ Completed new off-beach parking on North Beach to qualify for Federal beach re-nourishment funding
- ◆ Replaced Mickler's Weir after it was damaged by Hurricanes Matthew and Irma
- ◆ Renovated Mickler Beach Park, including new restrooms and changing rooms
- ◆ New Public Works Driveway completed to provide secondary access to SR 16
- ◆ Replaced low voltage wiring at Jail Complex and installed new access controls (70% complete)

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continual oversight of all design, budget, and construction including; identification, planning, and contract management for approved projects. Apply best practices on all construction methodology. Utilize Life-Cycle Cost analysis (LCCA) in new construction planning and building design.
- Manage the County Master Building Plan with input from County Departments and Constitutional Officers.
- Ongoing participation in County-wide RFQ's for professional services on Continuing Contracts.
- Utilize in-house design professional on small projects to reduce consultant fees.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	6	4	4
	Total Operating and Maintenance Expenditures	\$510,178	\$406,634	\$421,273
O U T P U T	Total Projects Managed	54	44	54
	Total Projects Completed	40	35	37
	Capital Projects Managed (in \$ millions)	\$36.8	\$36.1	\$45.2
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$2.00	\$1.51	\$1.49
	% of Program Cost of Total County Budget	0.13%	0.07%	0.06%
	Number of Total Projects Managed per FTE	9.0	11	13.5
E F F E C T	% Projects Completed / Projects Managed	74%	80%	64%
	Capital Projects Managed Per FTE (in \$ millions)	\$6.1	\$6.0	\$11.3

0005 - Construction Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	300,723	257,405	385,079	385,079
52100	FICA/MEDICARE TAXES	23,005	19,272	29,459	29,459
52200	RETIREMENT CONTRIBUTIONS	30,523	25,381	41,666	41,666
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	43,332	39,457	55,728	55,728
52400	WORKERS COMP	3,206	3,445	2,765	2,765
53120	CONTRACTUAL SERVICES	2,205	-	-	-
54100	COMMUNICATIONS	2,925	3,070	3,940	3,940
54110	POSTAGE	250	65	250	250
54500	INSURANCE	2,388	2,655	3,134	3,134
54601	EQUIPMENT MAINTENANCE	-	-	67	67
54602	VEHICLE MAINTENANCE	2,235	2,235	2,885	2,885
55100	OFFICE SUPPLIES	500	500	500	500
55102	SOFTWARE	350	332	1,158	1,158
55103	COMPUTER SUPPLIES	560	560	1,829	1,829
55200	OPERATING SUPPLIES	1,450	800	1,450	1,450
55201	GAS, OIL, AND LUBRICANTS	5,095	3,000	8,800	8,800
55400	BOOKS AND SUBSCRIPTIONS	150	-	150	150
55401	TRAINING	2,376	1,000	2,376	2,376
56415	CAPITAL VEHICLES	-	-	49,300	49,300
Total		421,273	359,177	590,536	590,536

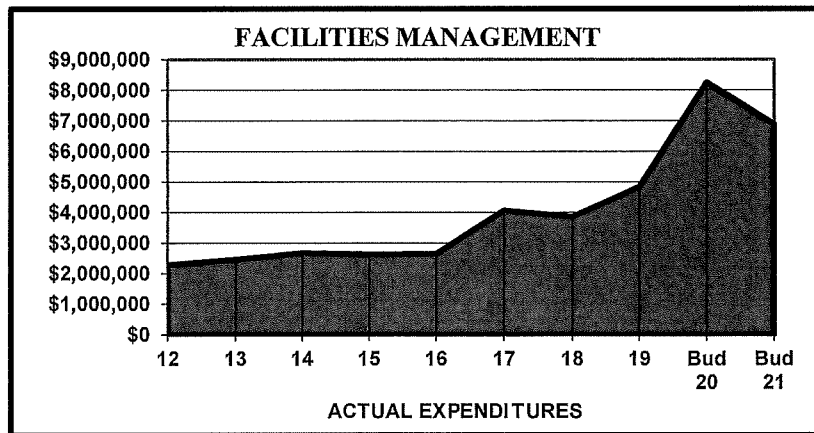
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: FACILITIES MANAGEMENT
PROGRAM: FACILITIES MAINTENANCE

PROGRAM DESCRIPTION:

The Facilities Maintenance Division of the Facilities Management Department provides the full spectrum of facility maintenance and repair services for approximately 2 million square feet of County facilities. These properties range in purpose from recreational facilities and entertainment venues to public safety, general administrative offices and criminal justice facilities. The program’s goal is to ensure that County buildings and facilities reliably and efficiently perform the functions for which they were designed and constructed throughout their service life. In addition, the division performs in-house minor construction and renovation services.

MISSION: Provide maintenance and repair services for St. Johns County’s facilities in a cost effective, customer focused manner to ensure a safe, comfortable, efficient and functional environment for citizens, employees and guests.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects the addition of 1.0 FTE in the form of a plumber to meet the needs of adding square footage to the County’s portfolio. The County’s ongoing deferred maintenance program has decreased due to the efficiency of the department and its ability to continue to identify and address maintenance items across the County.

REVENUE:

The revenue to fund this program is provided by the General Fund. An indirect cost charge is also utilized for repairs to specific facilities that may be funded through an Enterprise or Special Revenue Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$2,142,078	\$2,233,974	\$2,568,677	\$2,976,926	\$3,019,317
Operating Expenses	1,841,730	1,393,648	2,105,952	4,942,899	3,647,270
Capital Outlay	78,083	223,716	167,996	342,510	222,769
TOTAL	\$4,061,891	\$3,851,338	\$4,842,625	\$8,262,335	6,889,356

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 4: Address the County's Deferred and Emerging Infrastructure Needs

- ◆ Provided managerial oversight, project planning, project management, and cost accounting for 85 deferred maintenance projects totaling approximately 3.6 million in funding.
- ◆ Replaced (9) HVAC systems at various County facilities, improving energy efficiency, system performance and reliability.
- ◆ Completed the renovation project at the Juvenile Detention facility, converting a general housing unit to a full-service Video Visitation Office. This improved public access to video visitation services and eliminated the costs associated with the previous office rental space and related expenses.
- ◆ Completed phases one and two of the three phase Courthouse HVAC controls project.
- ◆ Completed office renovations for Land Management and GTV.
- ◆ Transitioned daily budget oversight and management for Recreation Building Maintenance funds to Facilities Management. Developed a zero-based maintenance and repair budget for all Recreation properties.

Previous County Goal # 10: Improve/Expand Communication & Service to Citizens

- ◆ Renovated sections of the old Anastasia Mosquito Control Facility for conversion to a Beach Operation Center for the Sheriff Office.
- ◆ Implemented protective measures at various County facilities to reduce the spread of the COVID 19 virus.
- ◆ Provided necessary facility management services to place Fire Station 19 in service.
- ◆ Continued to promote and support increased technical capability and professional development through licensing and professional credentials and certifications.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Address the most critical identified needs to promote reliability and maximize facility service life across the portfolio.

St. Johns County Goal -- Customer Service: Putting People First

- Increase levels of predictive and preventive maintenance to increase reliability and decrease failure rates.
- Continue to develop in-house technician skill levels.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	33	35	36
	Number of Trade Workers Only (FTEs)	21	21	22
	Total Operating and Maintenance Expenditures*	\$2,928,194	\$3,287,245	\$3,695,055
	Total Building Square Footage Maintained	1,953,406	1,997,406	2,006,288
O U T P U T	Total Work Order Trade Worker Staff Hours	39,015	36,327	40,480
	Total Number of Work Orders Completed	4,986	4,903	5,470
	Number of Preventative Work Orders	1,320	1,365	1,477
E F F I C	Program Cost per Square Footage Maintained	\$0.98	\$1.64	\$1.84
	Square Footage Maintained per Trade Worker	93,019	95,115	91,195
	Number of Staff Hours / Completed Work Order	7.82	7.40	7.40
E F F E C T	% of Assigned Outsource Projects Completed	90%	86%	100%
	Average Days to Complete Priority 1 Work Orders	1.91	1.93	1.93
	% of Preventative Work Orders	26%	27%	27%

*= does not include deferred maintenance

0031 - Facilities Management

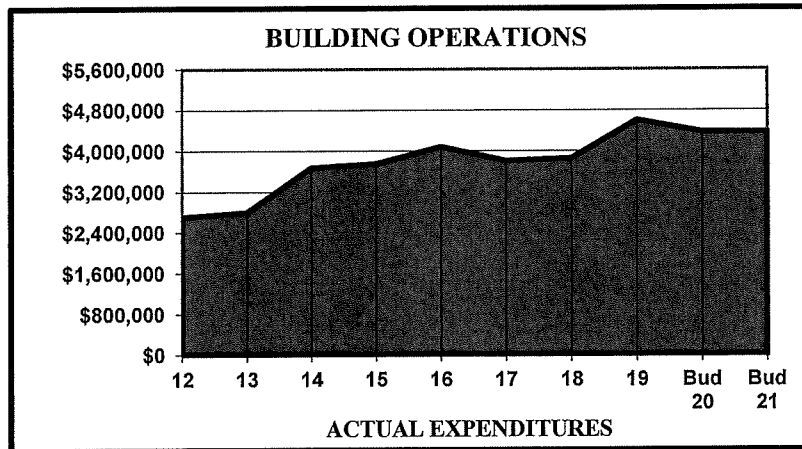
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	2,139,590	1,967,604	2,243,317	2,243,317
51400	OVERTIME EMPLOYEES	12,000	18,503	12,000	12,000
51501	ON CALL PAY	5,200	5,220	5,200	5,200
52100	FICA/MEDICARE TAXES	164,994	151,272	172,929	172,929
52200	RETIREMENT CONTRIBUTIONS	257,866	249,316	276,601	276,601
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	394,772	378,920	396,776	396,776
52400	WORKERS COMP	44,895	45,625	43,489	43,489
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53120	CONTRACTUAL SERVICES	304,809	375,014	369,795	429,795
53180	ENGINEERING SERVICES	25,000	-	-	25,000
53400	REFUSE	3,425	3,425	3,425	3,425
54100	COMMUNICATIONS	20,122	16,750	19,849	19,849
54300	UTILITIES	25,000	21,672	23,961	23,961
54400	LEASE/RENTAL OF EQUIPMENT	3,732	2,667	2,424	2,424
54500	INSURANCE	45,092	41,976	45,111	45,111
54600	BUILDING MAINTENANCE	32,000	30,044	87,000	88,956
54601	EQUIPMENT MAINTENANCE	4,811	4,811	6,982	6,982
54602	VEHICLE MAINTENANCE	51,808	51,808	51,158	51,158
54603	OTHER MAINTENANCE	4,484	4,484	7,900	7,900
54619	MAINT-GENERAL GOV	914,144	855,272	1,260,640	1,319,512
54622	MAINT-PUBLIC SAFETY	500,249	388,249	1,122,812	1,234,812
54623	MAINT-CULTURE AND REC	1,463,139	538,441	2,393,410	3,263,853
54625	PLAYGROUND EQUIP MAINT	94,000	34,326	-	-
55100	OFFICE SUPPLIES	2,500	2,500	2,500	2,500
55102	SOFTWARE	759	759	2,486	2,486
55103	COMPUTER SUPPLIES	3,374	3,374	4,861	4,861
55200	OPERATING SUPPLIES	18,250	12,500	20,850	20,850
55201	GAS, OIL, AND LUBRICANTS	67,875	55,593	60,000	60,000
55202	TOOLS & SMALL IMPLEMENTS	13,899	13,899	13,250	13,250
55230	PLAYGROUND EQUIP SUPPLIES	40,348	40,348	-	-
55401	TRAINING	7,800	7,800	7,450	7,450
55405	DUES AND MEMBERSHIPS	650	650	450	450
56400	EQUIPMENT	1,800	1,800	62,594	62,594
56403	COMPUTER EQUIPMENT	-	-	6,200	6,200
56415	CAPITAL VEHICLES	220,969	220,969	190,000	190,000
Total		6,889,356	5,545,591	8,915,420	10,043,691

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: FACILITIES MANAGEMENT
PROGRAM: BUILDING OPERATIONS

PROGRAM DESCRIPTION: The Building Operations Division of the Facilities Management Department is responsible for property management, operations and the life safety and access control program for approximately 2 million square feet of County facilities (including the Hastings School building and the Health & Human Services building). In addition, Building Operations manages the Central Receiving Program, which processes and transports inter-departmental mail, USPS mail, and packages. Finally, the Maintenance and Housekeeping program provides janitorial and facility maintenance services to the Judicial/Administrative Campus and Annexes.

MISSION: To provide an attractive, clean, and safe environment for all users of County facilities in a cost effective manner, utilizing a knowledgeable and courteous staff with up-to-date equipment and methodologies.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily maintains a status quo in operating expenses due to budget constraints amid the COVID-19 Pandemic.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,381,548	\$1,406,811	\$1,439,572	\$1,668,137	\$1,625,383
Operating Expenses	2,423,093	2,408,103	2,527,415	2,656,703	\$2,735,793
Capital Outlay	0	43,715	633,845	46,784	0
TOTAL	\$3,804,641	\$3,858,629	\$4,600,832	\$4,371,624	\$4,361,176

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/ Expand Communications and Services to Citizens

- ◆ The Building Operations technical team completed 5,000 work requests in FY 2020. Promptly addressing needed building repairs and performing preventative maintenance activities that help to ensure that County buildings efficiently and reliably perform as designed.
- ◆ The administrative staff processed over 2,900 invoices, requisitioned more than 151 Purchase Orders, and managed 26 outside contracts, all totaling over \$1 million. More than 975 employee and agency identification badges were created for 10 agencies.
- ◆ Property Managers completed 36 Deferred Maintenance/Maintenance and Repair projects and assisted and end user departments with others.
- ◆ Completed the design process for the Medical Examiner's facility renovations in an effort to accommodate the rapid increase in services provided by their office.
- ◆ Provided enhanced janitorial services to the Judicial/Administrative campus during the COVID-19 pandemic, allowing citizens to conduct their business more safely.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- To provide reliable, state of the art security services and systems through the addition of, and conversion of, access and life/safety systems utilizing newer, non-proprietary standards-based technologies.
- To move forward with initiating and combining service/maintenance agreements to provide better service at the most economical price.
- To improve mail and package delivery and to maximize the savings achieved by handling mail in bulk.
- To continue providing safe, attractive, and clean building environments for all users.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Requested FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	25	26	26
	Total Operating and Maintenance Expenditures	\$3,966,987	\$3,956,515	\$4,361,176
	Total Security Expenditures*	\$786,065	\$793,762	\$901,981
O U T P U T	Number of Work Requests Processed	4,624	5,256	6,044
	Number of Mail Bins & Packages Processed	19,094	17,135	18,848
	Total Square Footage Maintained	1,953,406	1,997,406	2,006,288
E F F I C	Average Staff Hours per Work Request	2.9	3.0	2.6
	Program Cost / Square Footage Maintained	\$2.03	\$1.98	\$2.17
	Square Footage Maintained per FTE	78,136	76,823	77,165
E F F E C T	% of Work Requests Completed on Time	80%	79%	95%
	% of Packages Delivered with Same-day Service	99.6%	99.7%	99.9%
	% Security Costs of Program Costs	19.7%	20%	20.6%

*Exclusive of some administrative and utilities cost.

0032 - Building Operations

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	834,784	717,005	830,932	830,932
51400	OVERTIME EMPLOYEES	5,100	10,405	5,100	5,100
51501	ON CALL PAY	5,500	6,970	5,500	5,500
52100	FICA/MEDICARE TAXES	64,672	54,010	64,377	64,377
52200	RETIREMENT CONTRIBUTIONS	85,807	73,118	91,054	91,054
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	205,508	186,115	222,720	222,720
52400	WORKERS COMP	16,892	15,013	11,360	11,360
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53105	SECURITY SERVICES	-	-	594,364	594,364
53120	CONTRACTUAL SERVICES	840,184	840,184	263,089	263,089
53400	REFUSE	11,640	11,640	11,640	11,640
54100	COMMUNICATIONS	11,191	12,850	13,257	13,257
54110	POSTAGE	750	250	200	200
54300	UTILITIES	558,932	561,705	575,000	575,000
54400	LEASE/RENTAL OF EQUIPMENT	13,671	14,624	14,625	14,625
54500	INSURANCE	219,227	217,815	243,112	243,112
54600	BUILDING MAINTENANCE	112,500	125,000	148,800	148,800
54601	EQUIPMENT MAINTENANCE	124,057	131,150	75,308	75,308
54602	VEHICLE MAINTENANCE	5,250	7,970	5,355	5,355
54603	OTHER MAINTENANCE	10,700	10,700	21,966	21,966
54622	MAINT-PUBLIC SAFETY	-	-	-	-
55100	OFFICE SUPPLIES	1,000	1,250	1,000	1,000
55102	SOFTWARE	1,880	1,880	1,108	1,108
55103	COMPUTER SUPPLIES	6,360	6,360	3,315	3,315
55200	OPERATING SUPPLIES	50,428	55,050	51,740	51,740
55201	GAS, OIL, AND LUBRICANTS	17,000	13,720	17,680	17,680
55202	TOOLS & SMALL IMPLEMENTS	1,200	1,000	1,000	1,000
55401	TRAINING	6,040	2,500	6,040	6,040
56300	BUILDING IMPROVEMENTS	-	-	-	-
56403	COMPUTER EQUIPMENT	-	-	7,435	7,435
56415	CAPITAL VEHICLES	-	-	56,000	56,000
Total		3,210,273	3,078,284	3,343,077	3,343,077

0033 - Ponte Vedra Annex

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53105	SECURITY SERVICES	-	-	47,120	47,120
53120	CONTRACTUAL SERVICES	59,126	91,930	10,791	10,791
54300	UTILITIES	14,055	5,841	6,075	6,075
54500	INSURANCE	335	393	413	413
54600	BUILDING MAINTENANCE	9,843	3,000	3,712	3,712
55102	SOFTWARE	-	-	254	254
55103	COMPUTER SUPPLIES	-	-	940	940
Total		83,359	101,164	69,305	69,305

0034 - Julington Creek Annex

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53105	SECURITY SERVICES	-	-	49,000	49,000
53120	CONTRACTUAL SERVICES	60,001	93,346	13,001	13,001
53400	REFUSE	840	840	840	840
54300	UTILITIES	28,210	21,528	22,400	22,400
54500	INSURANCE	6,968	6,833	7,546	7,546
54600	BUILDING MAINTENANCE	3,900	3,900	9,650	9,650
54603	OTHER MAINTENANCE	1,000	1,000	1,150	1,150
55201	GAS, OIL, AND LUBRICANTS	-	-	250	250
Total		100,919	127,447	103,837	103,837

0063 - Community Resource Center

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	260	260	260	260
54500	INSURANCE	622	611	685	685
54600	BUILDING MAINTENANCE	500	500	1,250	1,250
54603	OTHER MAINTENANCE	100	100	3,725	3,725
Total		1,482	1,471	5,920	5,920

0070 - Hastings School Bldg

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	110,960	111,328	115,687	115,687
51400	OVERTIME EMPLOYEES	1,000	530	1,000	1,000
51501	ON CALL PAY	1,000	982	1,000	1,000
52100	FICA/MEDICARE TAXES	8,641	8,403	9,003	9,003
52200	RETIREMENT CONTRIBUTIONS	11,465	11,324	12,734	12,734
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	21,690	21,751	22,358	22,358
52400	WORKERS COMP	2,742	2,886	2,813	2,813
53120	CONTRACTUAL SERVICES	2,950	2,950	2,950	2,950
53400	REFUSE	2,160	2,160	2,160	2,160
54100	COMMUNICATIONS	8,337	8,802	8,337	8,337
54300	UTILITIES	48,650	45,225	47,035	47,035
54500	INSURANCE	22,553	22,276	24,899	24,899
54600	BUILDING MAINTENANCE	9,000	9,000	15,000	15,000
54603	OTHER MAINTENANCE	1,255	500	1,255	1,255
55100	OFFICE SUPPLIES	200	200	200	200
55102	SOFTWARE	253	253	-	-
55103	COMPUTER SUPPLIES	905	905	-	-
55200	OPERATING SUPPLIES	1,020	500	1,000	1,000
55202	TOOLS & SMALL IMPLEMENTS	400	200	250	250
Total		255,181	250,175	267,681	267,681

0103 - Southeast Annex

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53105	SECURITY SERVICES	-	-	47,120	47,120
53120	CONTRACTUAL SERVICES	55,051	92,679	12,051	12,051
53400	REFUSE	720	720	720	720
54100	COMMUNICATIONS	465	511	465	465
54300	UTILITIES	10,500	10,500	9,750	9,750
54500	INSURANCE	3,498	3,472	3,869	3,869
54600	BUILDING MAINTENANCE	3,882	4,338	4,076	4,076
54603	OTHER MAINTENANCE	1,318	1,318	6,399	6,399
55102	SOFTWARE	-	-	254	254
55103	COMPUTER SUPPLIES	-	-	1,015	1,015
55201	GAS, OIL, AND LUBRICANTS	-	-	250	250
Total		75,434	113,538	85,969	85,969

0108 - Health & Human Services

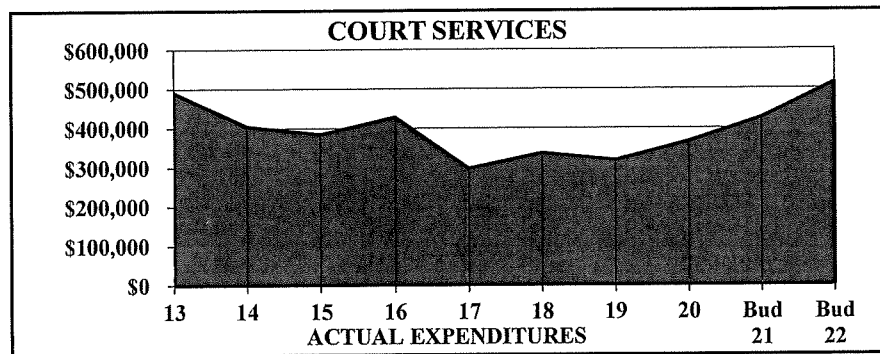
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	165,092	143,940	171,310	171,310
51400	OVERTIME EMPLOYEES	2,500	2,948	3,000	3,000
51501	ON CALL PAY	3,500	2,310	3,500	3,500
52100	FICA/MEDICARE TAXES	13,089	11,243	13,602	13,602
52200	RETIREMENT CONTRIBUTIONS	17,366	14,920	19,239	19,239
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	43,188	15,068	22,365	22,365
52400	WORKERS COMP	4,887	4,233	4,169	4,169
53105	SECURITY SERVICES	-	-	98,000	98,000
53120	CONTRACTUAL SERVICES	141,274	141,274	48,009	48,009
53400	REFUSE	4,392	4,392	4,392	4,392
54100	COMMUNICATIONS	4,137	2,000	5,621	5,621
54300	UTILITIES	128,726	115,095	119,700	119,700
54500	INSURANCE	46,662	46,061	51,443	51,443
54600	BUILDING MAINTENANCE	29,000	29,000	32,000	32,000
54601	EQUIPMENT MAINTENANCE	6,597	8,550	8,627	8,627
54602	VEHICLE MAINTENANCE	425	230	425	425
54603	OTHER MAINTENANCE	4,600	4,600	15,780	15,780
55100	OFFICE SUPPLIES	350	150	250	250
55102	SOFTWARE	253	253	1,200	1,200
55103	COMPUTER SUPPLIES	1,085	1,085	-	-
55200	OPERATING SUPPLIES	13,250	17,980	17,000	17,000
55201	GAS, OIL, AND LUBRICANTS	3,825	4,316	3,978	3,978
55202	TOOLS & SMALL IMPLEMENTS	330	330	150	150
56300	BUILDING IMPROVEMENTS	-	-	188,100	210,015
56403	COMPUTER EQUIPMENT	-	-	14,870	14,870
Total		634,528	569,978	846,730	868,645

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: COURT SERVICES

PROGRAM DESCRIPTION:

Court Services consists of the following program elements: **Circuit Court** hears felony criminal cases, civil cases exceeding \$15,000, family law matters (dissolutions of marriage, child support, custody, visitation, and juvenile delinquency), probate/guardianship cases, and mental health/substance abuse cases. **County Court** hears all traffic cases, civil cases up to \$15,000, small claims, landlord tenant and misdemeanor criminal cases. **Court Reporting** covers court proceedings and provides court or other official transcriptions. **Guardian Ad Litem** represents Court appointed advocates for abused and neglected children. **Veterans Court** assists certain veterans involved in the criminal justice system. Florida Article V revisions also have resulted in certain defined County expenditures for the **State Attorney** and **Public Defender** being moved from the Additional Court Cost Trust Fund to the General Fund. The **Juvenile Justice** expenditure is a relatively new mandated requirement from the State for the County to fund pre-adjudication detention services for juveniles of County origin.



FY 2022 BUDGET HIGHLIGHTS: The budget reflects an increase in St. Johns County’s annual percentage share for the Juvenile Justice program.

REVENUE:

Revenue used to pay for expenditures reflected herein is derived from the General Fund. Article V revisions resulted in changes in the funding of such services by the State and County. Funding for the Drug Court program (originally a federal grant within Circuit Court) has been provided through the Court Innovation Fund.

EXPENDITURES:

Category	Actual Expenditures '18	Actual Expenditures '19	Actual Expenditures '20	Adopted Budget FY '21	Workshop FY '22
Circuit Court	\$8,416	\$11,190	\$9,484	\$19,120	\$19,136
County Court	3,713	3,986	3,051	6,240	6,245
Court Reporting	1,346	1,339	1,452	1,495	1,571
Guardian Ad Litem	74,172	77,386	77,554	82,310	86,516
State Attorney	17,262	18,045	17,677	20,130	23,305
Public Defender	751	621	527	1,021	1,022
Juvenile Justice	165,047	137,713	188,782	211,070	292,686
Veterans Court	65,246	67,760	66,986	84,700	84,558
TOTAL	\$335,953	\$318,040	365,513	426,086	515,039

Court Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	98,470	98,832	103,230	103,230
52100	FICA/MEDICARE TAXES	7,533	7,228	7,897	7,897
52200	RETIREMENT CONTRIBUTIONS	9,995	9,884	11,169	11,169
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	21,546	21,606	22,214	22,214
52400	WORKERS COMP	108	110	107	107
53100	PROFESSIONAL FEES	32,000	18,325	27,200	27,200
53120	CONTRACTUAL SERVICES	214,565	220,641	299,320	204,157
53141	COURT COSTS	6,000	4,300	6,000	6,000
53400	REFUSE	480	480	500	500
54000	TRAVEL AND PER DIEM	2,575	500	3,575	3,575
54100	COMMUNICATIONS	16,592	16,546	17,121	17,121
54110	POSTAGE	200	85	200	200
54300	UTILITIES	4,000	2,950	3,068	3,068
54400	LEASE/RENTAL OF EQUIPMENT	1,741	1,644	1,747	1,747
54500	INSURANCE	2,133	2,264	2,482	2,482
54600	BUILDING MAINTENANCE	1,730	2,726	2,550	2,550
55100	OFFICE SUPPLIES	1,375	1,125	1,375	1,375
55102	SOFTWARE	253	253	254	254
55103	COMPUTER SUPPLIES	905	905	1,279	1,279
55200	OPERATING SUPPLIES	2,585	1,585	2,585	2,585
55401	TRAINING	1,300	350	1,300	1,300
Total		426,086	412,339	515,173	420,010

0043 - Codes Compliance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	-	-	-	-
51400	OVERTIME EMPLOYEES	-	-	-	-
52100	FICA/MEDICARE TAXES	-	-	-	-
52200	RETIREMENT CONTRIBUTIONS	-	-	-	-
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	-	-	-	-
52400	WORKERS COMP	-	-	-	-
53120	CONTRACTUAL SERVICES	-	-	-	-
53201	SERVICE CHARGES	-	-	-	-
54000	TRAVEL AND PER DIEM	-	-	-	-
54100	COMMUNICATIONS	-	-	-	-
54110	POSTAGE	-	-	-	-
54500	INSURANCE	-	-	-	-
54602	VEHICLE MAINTENANCE	-	-	-	-
54900	ADVERTISING	-	-	-	-
55100	OFFICE SUPPLIES	-	-	-	-
55102	SOFTWARE	-	-	-	-
55103	COMPUTER SUPPLIES	-	-	-	-
55200	OPERATING SUPPLIES	-	-	-	-
55201	GAS, OIL, AND LUBRICANTS	-	-	-	-
55405	DUES AND MEMBERSHIPS	-	-	-	-
Total		-	-	-	-

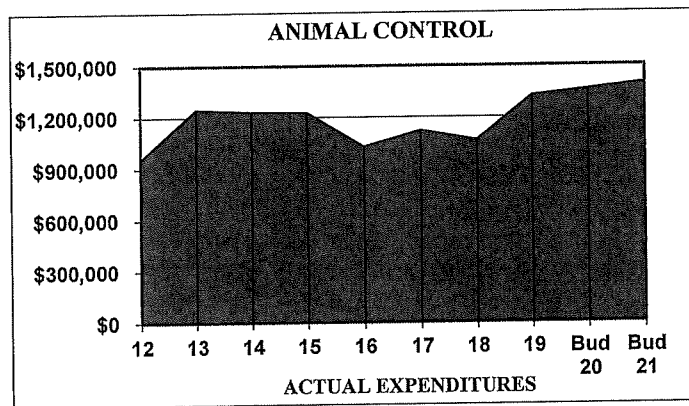
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: ANIMAL CONTROL

PROGRAM DESCRIPTION:

The Animal Control Program operates under County Ordinance 2017-36, which requires the enforcement of the Countywide leash law for dogs and cats, the trapping of nuisance animals, assisting with quarantine bite cases and returning animals to their owners. Due to the increasing County population, the demand for services from this program has continually exceeded its resources. In addition to trapping nuisance animals and picking up owner-released pets, the Dangerous Dog and Cat Ordinance has added responsibilities to the program, including investigating complaints, inspecting animal enclosures and assisting with related hearing procedures. Stray animals that are impounded by Animal Control Officers or brought in by citizens of St. Johns County are housed and available for adoption at the County's Pet Adoption & Holding Center.

MISSION: To enforce the Countywide laws that relate to animals and increase public awareness of the care and responsibility associated with pet ownership.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases and activities. The Capital Outlay budget includes a replacement animal transport vehicle.

REVENUE:

The revenue to fund this program is provided by the General Fund with some program fee support.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$907,581	\$843,340	\$926,538	\$968,806	\$974,275
Operating Expenses	216,479	224,957	363,850	312,476	348,525
Capital Outlay	0	0	37,054	79,862	76,400
TOTAL	\$1,124,060	\$1,068,297	\$1,327,442	\$1,361,144	\$1,399,200

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- Four Division staff members completed (56) hours of FEMA and ASPCA online training.
- Two Division staff members completed (42.5) hours of continuing education training through the North American Veterinary Community (NAVC). The Division revised and improved our volunteer program and added (22) new volunteers.
- Four Field Staff attended a University of Florida Veterinary Forensics and Animal Fighting Workshop.
- The Division partnered with the SPCA Tampa Bay out of Tampa and the Halifax Humane Society out of Daytona to aid in the rescue of (11) dogs and cats.
- During COVID-19 closure, the Division collaborated with local rescue groups and approximately (200) animals have been rescued.
- Officer Sarah Passalacqua nominated for Animal Control Officer of the Year by F.A.C.A.
- The Division partnered with the SJC Library System to educate the public on how to prepare their animal(s) to relocate to one of the counties two Pet Friendly Shelters should the need arise.
- Animal Control Officers investigated more than (571) (to date) animal bite cases for aggressive or dangerous classification, a slight increase over prior FY of (556).
- The Pet Center successfully adopted out (793) (to date) animals, this includes (139) cats/kittens adopted through our partnership with PetSmart Charities in St. Augustine during our Covid-19 closure.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain financial security through dedicated processes to assure appropriate expenditures and remain within allocated funds as approved by the Board of County Commissioners.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional emergency services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response times and personnel to maintain a high level of service and meet the required community incident response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide emergent response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	15.35	15.35	15.35
	Total O&M Expenditures (without grants)	\$1,199,147	\$1,095,063	\$1,322,800
	Number of Animal Control Officers (FTEs)	5	5	5
O U T P U T	Number of Calls per Year	5,006	5,600	6,000
	Number of Animals Impounded per Year	3,024	2,305	3,000
	Number of Citations per Year	107	120	130
E F F I C	Number of Calls per Animal Control Officer	1,001	1,120	1,200
	Average Response Time (hours)	18	16	14
	Average Daily Animal Population / FTEs	197	150	195
E F F E C T	% of Animals Impounded to Population	1.2%	0.9%	1.1%
	% of Animals Adopted/Reclaimed	57%	53%	54%
	% of Citations to Population	0.04%	0.05%	0.05%

0064 - Animal Control

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	651,358	603,316	679,079	679,079
51400	OVERTIME EMPLOYEES	29,900	81,958	32,000	32,000
51501	ON CALL PAY	11,600	10,320	11,600	11,600
52100	FICA/MEDICARE TAXES	53,004	51,042	55,285	55,285
52200	RETIREMENT CONTRIBUTIONS	70,325	69,560	78,194	78,194
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	151,256	125,635	144,973	144,973
52400	WORKERS COMP	6,832	7,419	6,286	6,286
53100	PROFESSIONAL FEES	5,100	1,060	5,100	5,100
53120	CONTRACTUAL SERVICES	34,245	32,476	34,245	34,245
53201	SERVICE CHARGES	1,125	813	1,125	1,125
53400	REFUSE	2,480	2,433	2,480	2,480
54000	TRAVEL AND PER DIEM	2,740	2,740	2,740	2,740
54100	COMMUNICATIONS	10,835	7,995	10,791	10,791
54110	POSTAGE	100	120	100	100
54300	UTILITIES	34,782	31,950	36,174	36,174
54400	LEASE/RENTAL OF EQUIPMENT	2,310	2,305	2,310	2,310
54500	INSURANCE	12,400	12,614	13,521	13,521
54600	BUILDING MAINTENANCE	25,100	14,073	5,100	16,127
54601	EQUIPMENT MAINTENANCE	2,220	1,720	2,000	2,000
54602	VEHICLE MAINTENANCE	17,000	30,175	17,000	17,000
54603	OTHER MAINTENANCE	1,100	1,100	1,100	1,100
54900	ADVERTISING	2,200	2,200	2,500	2,500
55100	OFFICE SUPPLIES	2,100	2,100	2,100	2,100
55102	SOFTWARE	37,024	2,024	902	35,902
55103	COMPUTER SUPPLIES	5,890	5,890	-	-
55200	OPERATING SUPPLIES	61,200	61,200	61,200	61,200
55201	GAS, OIL, AND LUBRICANTS	26,775	22,465	27,846	27,846
55202	TOOLS & SMALL IMPLEMENTS	250	250	250	250
55208	DONATION EXPENDITURE	45,653	17,943	-	27,710
55214	UNIFORMS	1,650	1,650	1,650	1,650
55217	PLACARDS AND FORMS	750	750	750	750
55400	BOOKS AND SUBSCRIPTIONS	300	300	300	300
55401	TRAINING	1,735	1,735	1,735	1,735
55405	DUES AND MEMBERSHIPS	700	835	700	700
56400	EQUIPMENT	-	-	-	-
56403	COMPUTER EQUIPMENT	1,400	-	-	-
56415	CAPITAL VEHICLES	75,000	-	150,000	222,151
Total		1,388,439	1,210,166	1,391,136	1,537,024

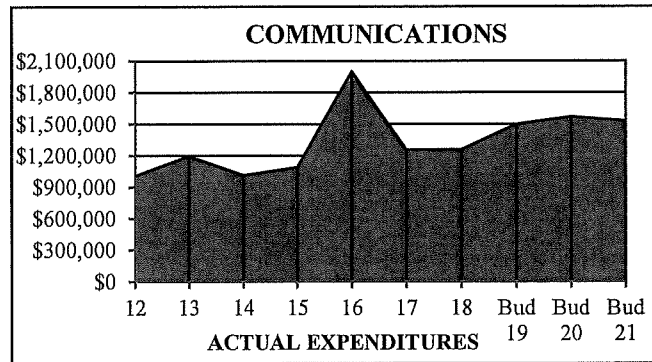
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: COMMUNICATIONS

PROGRAM DESCRIPTION:

Fire Rescue Communications is staffed with State of Florida certified Public Safety Telecommunication and Emergency Medical Dispatchers (EMD), dedicated to providing prompt emergency assistance to the citizens and visitors of St. Johns County, twenty-four hours a day, seven days a week. The program is responsible for the dispatch of County Fire Rescue stations, the St. Augustine Fire Department, Marine Rescue (seasonal lifeguard services), and after hours Animal Control. The program also works closely with all local agencies, providing communications support for Animal Control, Public Works, and Utility Services departments after regular business hours. Fire Rescue Communications is equipped with Enhanced 911 emergency system (E-911), Geographic Information System (GIS), Computer Aided Dispatch (CAD), APCO MEDS emergency dispatch software, and a Fire/EMS records management system.

MISSION: To serve as the vital first link in the County’s Fire/EMS system by responding to the needs of the public with a rapid and accurate response of emergency vehicles and personnel, while providing telephone pre-arrival instructions to immediately intervene in the preservation of lives and property. Fire Rescue Communications also commits to preparedness in response to natural/ man-made disasters and acts of terrorism.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases and activities. Capital outlay reflects the cost of new call center furniture.

REVENUE:

The revenue to fund this program is provided by the General Fund and the Fire District Fund. The Fire District Fund transfers an amount equal to 50% of the Communications budget to the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,224,897	\$1,233,700	\$1,434,791	\$1,449,129	\$1,463,261
Operating Expenses	28,999	22,188	56,833	98,790	63,148
Capital Outlay	0	0	6,731	18,100	2,000
TOTAL	\$1,253,896	\$1,255,888	\$1,498,355	\$1,566,019	\$1,528,409

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Continued to provide training and education for all employees, focusing on achieving 48 hours annually per FTE including continuing education in Emergency Medical Dispatch, CPR/AED Training, State of Florida Public Safety Telecommunicator, and Response to Terrorism, Special Hazards, National Incident Management System and FEMA training courses.
- ◆ Continued improvements to Communications Operating system located at the Back-Up Public Safety Answering Point to assure operational redundancy with no disruption in service capabilities. This provides immediate activation of the Back-Up during any type of emergency or need for additional dispatch capabilities.
- ◆ The Department's Certificate of Approval for in-house State of Florida approved 911 Public Safety Telecommunication Training Program has been updated and approved through October 28, 2020, as recognition the program meets the standards as specified in Chapter 401, Florida Statutes.
- ◆ Continued to comply with National Incident Management System (NIMS) requirements set forth by the Department of Homeland Security and the NIMS Integration Center in order to remain eligible for Federal and State preparedness funding.
- ◆ Implemented and became proficient with the new Computer Aided Dispatch (CAD) functions and 800MHz radio system procedures utilizing the Premier 1 software.
- ◆ Developed policy and procedure in preparation for moving to the New Communications Center in coordination with the SJSO.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional emergency services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response communication facilities and required personnel to maintain a high level of service and meet the required community needs and national standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide road map of required public safety expansion utilizing the fire rescue master plan in coordination with St Johns County Growth Management and long-range planning.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	20.675	20.675	21.00
	Total Operating and Maintenance Expenditures*	\$1,491,624	\$1,475,161	\$1,526,409
O U T P U T	Total 911 Calls for Service (telephone)	25,902	27,347	28,714
	Total Administrative Calls for Service (telephone)	26,014	27,314	28,679
	Fire Rescue Events Dispatched (CAD generated)	49,954	60,987	64,036
	Telecommunicator Completed Events	4,596	4,518	4,743
E F F I C I	Average 911 Call Duration	137 sec.	120 sec	120 sec.
	Per Capita Cost of Program (Adjusted for Inflation)	\$5.86	\$5.51	\$5.42
	Total Number of Service Calls Per Program FTE*	1,253	1,323	1,389
E F F E C T	% Fire / EMS 911 Calls for Service	96%	94%	94%
	% Telecommunicator Completed Events	4%	4%	4%
	911 Average Answer Time in Seconds	2 sec.	2 sec.	2 sec.

*= net of Federal Grant Expenditures and Capital Outlay

0040 - Communications

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	911,887	996,853	1,049,976	1,049,976
51400	OVERTIME EMPLOYEES	150,000	192,068	165,000	165,000
52100	FICA/MEDICARE TAXES	81,234	87,742	92,946	92,946
52200	RETIREMENT CONTRIBUTIONS	107,782	118,892	131,460	131,460
52202	OPEB CONTRIBUTIONS	850	-	-	-
52300	LIFE & HEALTH INSURANCE	209,975	201,542	223,826	223,826
52400	WORKERS COMP	1,533	1,322	1,264	1,264
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53120	CONTRACTUAL SERVICES	7,100	7,100	350,214	350,214
54000	TRAVEL AND PER DIEM	4,000	4,000	4,000	4,000
54100	COMMUNICATIONS	1,811	1,656	1,868	1,868
54300	UTILITIES	6,462	5,469	6,720	6,720
54402	LEASE/RENTAL OF LAND	573	-	-	-
54500	INSURANCE	7,645	7,648	8,066	8,066
54601	EQUIPMENT MAINTENANCE	5,500	5,500	5,500	5,500
55100	OFFICE SUPPLIES	561	561	2,000	2,000
55102	SOFTWARE	9,086	9,086	9,000	9,000
55103	COMPUTER SUPPLIES	-	-	-	-
55200	OPERATING SUPPLIES	5,110	7,610	10,732	10,732
55214	UNIFORMS	3,000	2,500	3,000	3,000
55401	TRAINING	10,700	10,700	11,750	11,750
55405	DUES AND MEMBERSHIPS	1,600	1,600	1,600	1,600
56400	EQUIPMENT	2,000	-	1,000	1,000
56403	COMPUTER EQUIPMENT	-	-	-	-
Total		1,528,409	1,661,849	2,079,922	2,079,922

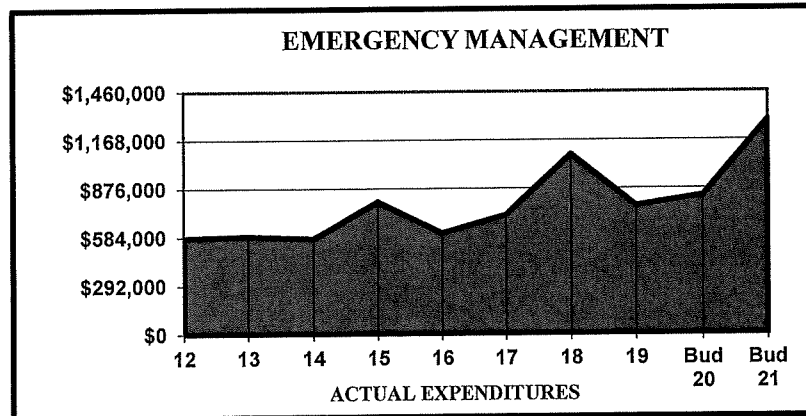
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: EMERGENCY MANAGEMENT
PROGRAM: COUNTY EMERGENCY MANAGEMENT

PROGRAM DESCRIPTION:

St. Johns County Emergency Management was created by and operates under Florida Statute 252. This program provides for the development and management of the County’s Comprehensive Emergency Management Plan, Local Mitigation Strategy and Continuity of Operations Planning. In addition, this Program is responsible for mitigation, preparedness, response and recovery for any type of disaster that may occur in St. Johns County. Emergency Management strives to educate the residents and visitors of our County in disaster preparedness by conducting over thirty hurricane awareness programs a year. The County’s emergency management website, www.sjcemergencymanagement.org, provides information about public shelters, hurricane evacuation routes, preparing evacuation plans, and preparedness information for all hazards.

MISSION: The mission of the Division of Emergency Management is to protect the lives and property of the citizens of St. Johns County through the development and implementation of comprehensive disaster planning, mitigation, response, and recovery activities within our County.



FY 2021 BUDGET HIGHLIGHTS: The operating budget reflects WebEOC software upgrades. Capital outlay reflects a carryforward of funds for an ARES radio system. Aid to Govt. Agencies reflects a payment to St Johns County School District for construction of new shelter located on International Golf Parkway.

REVENUE: The revenue to fund Emergency Services is provided by the General Fund with State and Federal grants to augment and enhance service delivery.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$480,115	\$450,718	\$513,681	\$504,448	\$504,440
Operating Expenses	230,095	265,011	254,922	247,682	325,580
Capital Outlay	6,849	1,017	1,929	80,000	35,000
Aid to Govt Agencies	0	362,724	0	0	420,000
TOTAL	\$717,059	\$1,079,470	\$770,532	\$832,130	\$1,285,020

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Activated the EOC and Comprehensive Emergency Management Plan for COVID-19, to coordinate flattening the curve.
- ◆ Developed plans and procedures for St. Johns County Shelter and EOC operations in a COVID-19 environment.
- ◆ Coordinated with Fire Rescue and Flagler Hospital to establish, operate, and maintain a COVID-19 Testing site, including test result callbacks of over 4,000 participants.
- ◆ Activated the EOC and Comprehensive Emergency Management Plan for Hurricane Isaias and prepared to take emergency protective actions.
- ◆ Completed an agreement with State of Florida for placement of a generator at the Freedom Crossing K-8 Academy, expanding the special medical needs shelter spaces.
- ◆ Completed the Federally required five year update to the St. Johns County Local Mitigation Strategy.
- ◆ Completed the State required four year update to the Comprehensive Emergency Management Plan.
- ◆ Installed upgrades to WEBEOC in the SJC EOC as the information management platform to communicate locally, regionally and statewide.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Installed Weather Stem – Smart Weather Technology at the Fire Station 8 in Hastings, and Station 9 South Ponte Vedra to provide real-time weather via Social Media to our residents.
- ◆ Coordinated the installation and activation of Alert St. Johns, An emergency notification and warning system that alerts residents and businesses about emergencies.
- ◆ Conducted 7 disaster preparedness public outreach programs (This number is dramatically lower than past years due to the COVID-19 pandemic).

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Seek reimbursement on all eligible disaster related expenses in a timely manner.

St. Johns County Goal -- Customer Service: Putting People First

- Enhance capabilities necessary to prepare the whole community for all hazards.
- Implement initiatives to assist the whole community effectively recover from disasters

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Revise and update Shelter Coordination and Evacuation Traffic Management Plans.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	5	5	5
	Total Operating and Maintenance Expenditures*	\$637,136	\$622,349	\$617,077
	Storms/Other Events Tracked	6	8	7
O U T P U T	Number of Plans Revised	2	6	4
	Number of Grants Received	2	2	3
	Number of Health Care Facility Plans Reviewed	126	40	40
E F F I C	Program Cost Per Capita (Adjusted for Inflation)	\$2.50	\$2.33	\$2.19
	% Program Cost of Total County Budget	.07%	.07%	.06%
	% Total Shelter Capacity to County Evacuation Population	6.0%	6.5%	6.3%
E F F E C T	% of Citizens Attending Emergency Management Programs	30%	5%	15%
	% of Required Plans Reviewed	100%	100%	100%
	\$ of Grants Expenditures Utilized	\$131,466	\$179,157	\$212,943

* Net of Federal and State Grants

0046 - Emergency Management

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	359,539	248,265	365,087	365,087
51400	OVERTIME EMPLOYEES	-	115,818	25,000	25,000
52100	FICA/MEDICARE TAXES	27,505	31,746	29,842	29,842
52200	RETIREMENT CONTRIBUTIONS	62,313	64,557	63,902	63,902
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	54,686	30,041	44,624	44,624
52400	WORKERS COMP	397	461	406	406
53120	CONTRACTUAL SERVICES	28,361	4,476	28,730	28,730
54100	COMMUNICATIONS	14,083	11,090	14,970	14,970
54300	UTILITIES	25,990	25,695	27,030	27,030
54400	LEASE/RENTAL OF EQUIPMENT	1,859	1,786	1,859	1,859
54500	INSURANCE	19,507	19,490	21,438	21,438
54600	BUILDING MAINTENANCE	5,515	5,515	6,015	6,015
54601	EQUIPMENT MAINTENANCE	19,132	19,132	20,014	20,014
54602	VEHICLE MAINTENANCE	5,000	2,496	5,000	5,000
55100	OFFICE SUPPLIES	200	200	200	200
55102	SOFTWARE	26,109	19,489	8,342	14,962
55103	COMPUTER SUPPLIES	5,325	5,325	4,992	4,992
55200	OPERATING SUPPLIES	3,906	3,906	3,906	3,906
55201	GAS, OIL, AND LUBRICANTS	7,650	2,390	7,957	7,957
55304	FEDERAL GRANT EXPENDITURE	54,257	54,257	40,555	54,481
55305	STATE GRANT EXPENDITURE	91,113	91,113	105,806	105,806
56400	EQUIPMENT	35,000	-	-	35,000
56403	COMPUTER EQUIPMENT	-	-	14,560	14,560
56415	CAPITAL VEHICLES	-	-	-	-
58100	AID TO GOVT AGENCIES	420,000	420,000	420,000	420,000
Total		1,267,447	1,177,248	1,260,235	1,315,781

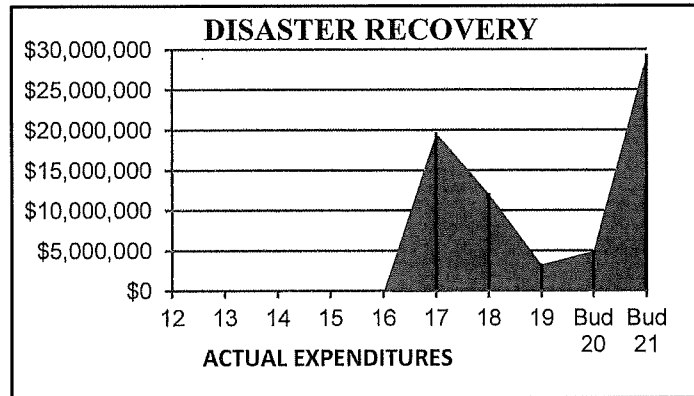
GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: FEMA PUBLIC ASSISTANCE DISASTER RECOVERY
PROGRAM: DISASTER RECOVERY & CARES ACT FUNDING

PROGRAM DESCRIPTION:

The Disaster Recovery Department was created in FY 2017 after St. Johns County received substantial damage from Hurricanes Matthew and Irma. This department tracks disaster recovery related grant and matching revenues and expenditures for the General Fund.

MISSION: To prioritize resources in order to respond to a declared emergency, including hurricanes, and in FY 20, the COVID-19 pandemic. To record disaster recovery revenues and expenditures for all disaster recovery activities in order to maximize St. Johns County reimbursement.



FY 2021 BUDGET HIGHLIGHTS:

The operating budget for disaster recovery includes resources to pursue reimbursement for disaster recovery projects, including CARES Act Funding, from federal and state government agencies.

REVENUE:

Through FEMA and State Public Assistance Grant Programs, St. Johns County anticipates up to a 75% reimbursement from FEMA and up to 12.5% reimbursement from the State on eligible expenditures. Department of Treasury Funding associated with CARES is a 100% reimbursement of eligible expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditure FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	83,806	\$565,104	\$175,855	\$156,171	\$162,485
Operating	41,776	60,2385	86,939	71,284	66,325
Grant Program	19,575,361	11,437,293	3,011.396	3,729,589	600,000
CARES Act Program	0	0	0	\$1,000,000	\$28,500,000
Other Expenses	0	0	0	0	0
TOTAL	\$19,700,943	\$12,062,635	\$3,274,190	\$4,957,044	\$29,328,810

0110 - Disaster Recovery

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	125,300	159,709	368,749	368,749
51400	OVERTIME EMPLOYEES	-	29,536	10,000	10,000
52100	FICA/MEDICARE TAXES	9,585	14,308	28,974	28,974
52200	RETIREMENT CONTRIBUTIONS	12,718	22,538	42,070	42,070
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	13,541	6,668	25,397	25,397
52400	WORKERS COMP	1,341	210	394	394
53120	CONTRACTUAL SERVICES	975,000	719,428	3,300	3,300
53150	CONSULTING SERVICES	-	-	120,000	120,000
53180	ENGINEERING SERVICES	-	-	150,000	150,000
54000	TRAVEL AND PER DIEM	-	-	3,000	3,000
54100	COMMUNICATIONS	825	825	2,496	2,496
54110	POSTAGE	-	-	-	-
54400	LEASE/RENTAL OF EQUIPMENT	-	-	1,680	1,680
54500	INSURANCE	-	-	360	360
54600	BUILDING MAINTENANCE	-	-	-	-
54602	VEHICLE MAINTENANCE	-	-	650	650
54603	OTHER MAINTENANCE	-	-	-	-
55100	OFFICE SUPPLIES	3,000	1,000	4,500	4,500
55102	SOFTWARE	-	-	1,800	1,800
55103	COMPUTER SUPPLIES	-	-	200	200
55200	OPERATING SUPPLIES	7,500	2,400	8,000	8,000
55201	GAS, OIL, AND LUBRICANTS	-	-	-	-
55304	FEDERAL GRANT EXPENDITURE	-	-	320,000	-
55305	STATE GRANT EXPENDITURE	-	-	-	-
55401	TRAINING	5,000	-	5,000	5,000
55405	DUES AND MEMBERSHIPS	-	-	6,000	6,000
56400	EQUIPMENT	-	-	-	-
56403	COMPUTER EQUIPMENT	-	-	2,000	2,000
58100	AID TO GOVT AGENCIES	-	-	-	-
58200	AID TO PRIVATE ORGS	-	-	40,000	40,000
Total		1,153,810	956,622	1,144,570	824,570

0116 - Covid-19 CARES Act

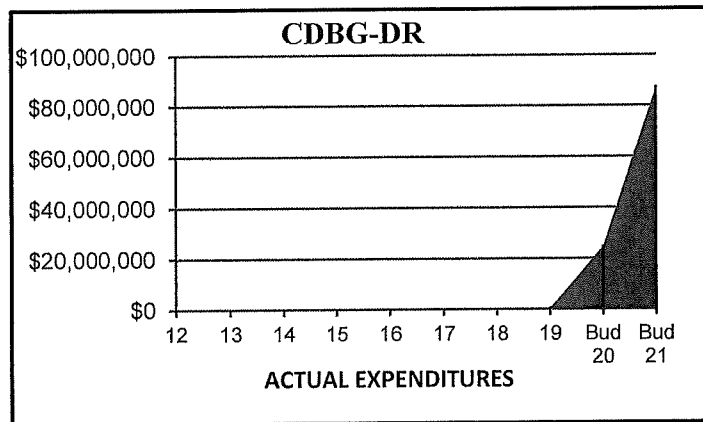
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	-	212,207	-	-
51400	OVERTIME EMPLOYEES	-	62,592	-	-
52100	FICA/MEDICARE TAXES	-	20,538	-	-
52200	RETIREMENT CONTRIBUTIONS	-	34,288	-	-
52300	LIFE & HEALTH INSURANCE	-	43,257	-	-
52400	WORKERS COMP	-	1,370	-	-
54619	MAINT-GENERAL GOV	-	-	-	183,311
55200	OPERATING SUPPLIES	-	24,038	-	-
55304	FEDERAL GRANT EXPENDITURE	28,500,000	12,352,491	-	373,184
58100	AID TO GOVT AGENCIES	-	2,014,340	-	-
59101	TRANSFER TO OFFICERS	-	364,616	-	-
Total		28,500,000	15,129,737	-	556,495

GENERAL FUND

SERVICE AREA: GENERAL GOVERNMENT
DEPARTMENT: COMMUNITY DEVELOPMENT BLOCK GRANT – DISASTER RECOVERY
PROGRAM: DISASTER RECOVERY

PROGRAM DESCRIPTION: On February 21, 2018, St. Johns County entered into a grant award agreement with the Florida Department of Economic Opportunity to administer a federally funded Community Block Grant - Disaster Recovery program with funding of \$45,837,520. On September 12, 2019, the grant award agreement was amended to include additional funding of \$43,794,600. The County will use the total awarded CDBG-DR funds of \$89,632,120 to benefit principally low and moderate-income (LMI) persons impacted by Hurricane Matthew in a manner that ensures that at least 70 percent of the grant amount awarded is expended for activities that benefit such persons. Funds will be used for housing repair and reconstruction, affordable rental housing development, and infrastructure activities; as well as identify how any remaining unmet housing needs will be addressed and how program activities will contribute to the long-term recovery and restoration of housing in the most impacted and distressed areas.

MISSION: The CDBG-DR grant program aims address to address housing, infrastructure and economic development needs that remain after other assistance has been exhausted, including federal assistance as well as private insurance.



FY 2021 BUDGET HIGHLIGHTS: In FY 2021 the CDBG-DR program will continue to approve and implement rehabilitation projects, oversee the construction of a public housing project, and initiate and complete infrastructure projects.

REVENUE: The CDBG-DR program is 100% funded through a U.S. Department of Urban Development Community Block Grant for the purpose of Disaster Recovery. The General Fund has contributed funds necessary for the purchase of computer and communications equipment for CDBG-DR program staff.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
General Activities	\$0	\$3,296	\$3,770	\$0	\$4,633
Housing	0	25,845	504,973	9,306,667	27,880,456
Public Facilities	0	11,570	69,310	5,632,104	31,663,856
Infrastructure	0	9,368	155,357	10,117,748	28,042,389
TOTAL	\$0	\$50,079	\$733,410	\$25,056,519	\$87,586,701

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ The County has completed implementation phases on projects, some design, and started construction on several projects in accordance with an Agreement with DEO. The CDBG-DR funds principally benefit low- and moderate-income persons in a manner that ensures that at least 70 percent of the grant amount is expended for activities that benefit such persons impacted by Hurricane Matthew. St. Johns County will continue to offer a Housing Repair and Reconstruction Program (Restore St. Johns), two affordable multifamily rental communities with emergency shelters, and infrastructure improvements. Homes have been repaired, replaced & reconstructed.
The Restore

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Mobilize and launch its production programs and projects to help people, properties, and communities recover from storm related damage due to Hurricanes Matthew.
- The County will offer a range of services primarily benefiting LMI residents impacted by Matthew that include a Housing Program, Public Facilities Program and Infrastructure Program.
- Affirmatively further fair and affordable housing to LMI residents within the county.
- Ensure decent, safe, and sanitary housing for LMI residents impacted by Matthew.
- Increase affordable housing stock depleted as a result of two major hurricanes.
- Increase emergency shelter capacity.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	8	9	9
	Total Grant Expenditures*	\$729,640	\$1,335,781	\$87,519,822
O U T P U T	# People Submitting Applications	591	48	N/A
	# Dwellings Repaired & Rehabilitated	0	3	100
	# Infrastructure projects completed	0	0	6
E F F I C	Repairs & Rehabilitation Average Cost per Unit	\$0	\$98,862.14	\$103,290.08
E F F E C T	% CDBG-DR Expenditures to Total Grant Award	.81%	1.49%	97.64%
	# Affordable Houses/Residences Created	0	0	80

*Total charged to grant projects net of General Fund contribution. In FY 2018, the General Fund contributed \$10,000 for the purchase of computer and communications equipment. \$1,597 was spent in FY 2018, \$3,770 was spent in FY 2019, and \$4,633 is budgeted to be spent in FY 2021.

0112 - DRF17 Administration

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53000	OPERATING EXPENDITURES	2,477	2,477	-	-
54100	COMMUNICATIONS	-	-	-	-
55102	SOFTWARE	506	427	-	-
55103	COMPUTER SUPPLIES	1,650	1,650	-	-
Total		4,633	4,554	-	-

0113 - DRF17 Planning

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	210,857	281,293	284,219	609,399
51400	OVERTIME EMPLOYEES	-	260	-	-
52100	FICA/MEDICARE TAXES	16,131	20,826	21,743	46,619
52200	RETIREMENT CONTRIBUTIONS	21,402	29,623	31,842	67,026
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	31,705	32,487	32,919	55,133
52400	WORKERS COMP	233	312	877	1,216
54601	EQUIPMENT MAINTENANCE	-	-	-	67
55102	SOFTWARE	-	-	-	254
55103	COMPUTER SUPPLIES	-	-	-	1,229
55304	FEDERAL GRANT EXPENDITURE	26,250,729	1,259,439	24,535,217	24,208,336
Total		26,531,057	1,624,240	24,906,817	24,989,279

0114 - DRF17 Project Costs

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	144,510	66,987	169,222	169,222
51400	OVERTIME EMPLOYEES	-	260	-	-
52100	FICA/MEDICARE TAXES	11,055	4,952	12,945	12,945
52200	RETIREMENT CONTRIBUTIONS	14,668	8,192	19,399	19,399
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	20,667	6,753	12,817	12,817
52400	WORKERS COMP	160	75	525	525
55304	FEDERAL GRANT EXPENDITURE	31,472,796	3,112,781	24,271,604	28,271,604
Total		31,663,856	3,200,000	24,486,512	28,486,512

0115 - DRF17 Activity Delivery

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	117,229	123,365	122,934	122,934
51400	OVERTIME EMPLOYEES	-	859	-	-
52100	FICA/MEDICARE TAXES	8,968	9,302	9,404	9,404
52200	RETIREMENT CONTRIBUTIONS	11,899	13,891	14,391	14,391
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	9,844	9,379	18,365	18,365
52400	WORKERS COMP	130	138	361	361
55304	FEDERAL GRANT EXPENDITURE	26,371,498	3,716,645	20,585,441	22,480,533
Total		26,519,568	3,873,579	20,750,896	22,645,988

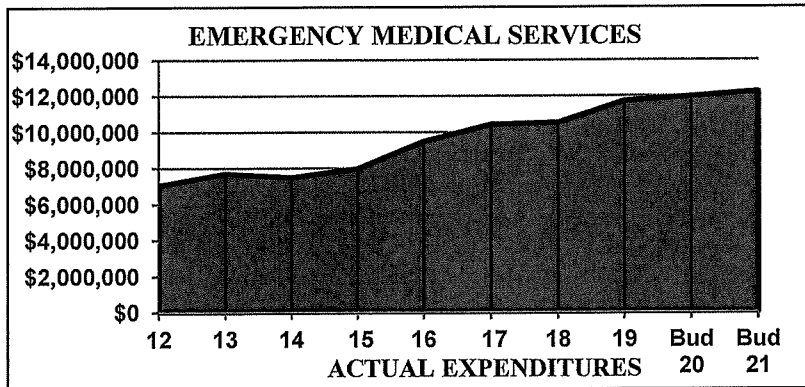
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: COUNTY EMERGENCY MEDICAL SERVICES

PROGRAM DESCRIPTION:

St. Johns County Fire Rescue is directly responsible for the County Emergency Medical Services (EMS) program, which delivers a highly developed, advanced pre-hospital emergency medical care and ambulance transportation system for the citizens and visitors of St. Johns County. In addition to this advanced care, assigned certified personnel perform life safety and fire suppression efforts at fires, motor vehicle accidents, disasters, hazardous materials incidents, specialized rescue situations, and marine rescue emergencies. The Program also performs ambulance billing and provides educational programs for the community and other County departments such as AED/CPR training, injury prevention, first aid and various other public safety awareness topics.

MISSION: To be dedicated to the highest standards of professionalism in public safety and life-saving services with the commitment to serve, courage to act, and ability to perform.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects additional firefighter positions to staff a new northwest region fire station. Capital Outlay reflects the cost of remounting two ambulances.

REVENUE:

Revenue sources funding the EMS program include the General Fund, EMS State and Federal Grants, and user fees.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$7,791,411	\$7,887,712	\$8,855,988	\$9,198,429	\$9,051,129
Operating Expenses	1,491,568	1,465,246	1,642,865	1,739,356	2,036,911
Capital Outlay	1,143,749	1,183,620	1,226,702	1,035,804	1,146,384
TOTAL	\$10,426,728	\$10,536,578	\$11,725,555	\$11,973,589	\$12,234,424

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #2: Promote the County's Health, Safety, and Welfare

- ◆ Continued development of quality EMS delivery through the direction of the Associate Medical Director to assist in the delivery of EMS training and respond with crews to promote quality EMS care.
- ◆ Continued to work with the First Coast EMS Advisory Council on the implementation of a regional approach to improve the quality of care delivered to patients.
- ◆ Delivered more than 10,000 hours of staff EMS training on and evaluating medical competencies.
- ◆ Implemented new technology in cardiac arrest patient care which increased instances of return of spontaneous circulation.
- ◆ Replacement of advanced life support rescue units as part of continuing replacement program and service coverage expansion.
- ◆ Creation and management of COVID-19 response and protection procedures.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Continued to improve our social media sites to educate citizens on the department, training opportunities, and provide information and warnings for significant emergency responses.
- ◆ Continued to work with Flagler Hospital, Baptist Health, and Mayo on STEMI (cardiac), hypothermic, and congestive heart failure protocols.
- ◆ Worked in coordination with the SJC School District and SJC EM to support the Stop the Bleed program in SJC schools.
- ◆ Continued work with community groups and the School District on basic first aid instruction and CPR/AED.
- ◆ Continued as an American Heart Association Training Center with several community CPR and automated external defibrillator (AED) programs delivered by affiliated sites for approximately 13,000 participants.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional emergency services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response facilities, apparatus and personnel to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide road map of required public safety expansion utilizing the fire rescue master plan in coordination with St Johns County Growth Management and long-range planning.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs) (2,912 hour employees)	69.00	75.00	75.00
	Number of Full-time Equivalents (FTEs) (2,080 hour employees)	14.75	14.75	14.75
	Total Operating and Maintenance Expenditures *	\$10,473,746	\$10,813,991	\$10,682,130
	Number of ALS Ambulances Operating	14	14	14
O U T P U T	Total Department Responses (CAD generated)	57,302	60,161	63,169
	EMS Transports (patient reports generated)	13,604	13,735	14,148
	# Treated at Scene (patient reports generated)	5,516	5,761	6,934
E F F I C I	Program Cost per Capita (Adjusted for Inflation)	\$41.17	\$40.41	\$37.94
	Average Urban Response Time-transport (minutes)	5:47	6:00	7:29
	Average Rural Response Time-transport (minutes)	7:52	8:00	9:48
E F F E C T	% Urban Response-transport unit < or = 8 minutes	90%	90%	90%
	% Rural Response-transport unit < or = 15 minutes	90%	90%	90%
	% Service Revenue Collected to Expense**	58.01%	49.10%	52.75%

0048 - EMS

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	5,356,728	5,298,823	5,914,760	5,914,760
51400	OVERTIME EMPLOYEES	675,000	1,223,545	695,000	695,000
51501	ON CALL PAY	3,400	-	3,400	3,400
52100	FICA/MEDICARE TAXES	461,688	490,639	505,479	505,479
52200	RETIREMENT CONTRIBUTIONS	1,416,216	1,655,972	1,644,814	1,644,814
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	951,593	904,220	1,034,474	1,034,474
52400	WORKERS COMP	186,504	222,614	205,443	205,443
52900	VEHICLE/LABOR CREDITS	-	(10,966)	-	-
53120	CONTRACTUAL SERVICES	361,820	321,399	382,600	382,600
53201	SERVICE CHARGES	7,300	13,250	14,500	14,500
53400	REFUSE	6,324	6,534	7,200	7,200
54000	TRAVEL AND PER DIEM	9,690	3,500	20,840	20,840
54100	COMMUNICATIONS	57,919	56,604	58,436	58,436
54110	POSTAGE	2,680	2,680	2,734	2,734
54300	UTILITIES	105,375	106,282	109,590	109,590
54400	LEASE/RENTAL OF EQUIPMENT	4,500	4,500	4,500	4,500
54500	INSURANCE	51,273	51,601	54,199	54,199
54600	BUILDING MAINTENANCE	62,220	62,220	64,500	64,500
54601	EQUIPMENT MAINTENANCE	3,012	3,012	3,398	3,398
54602	VEHICLE MAINTENANCE	253,580	221,452	258,652	258,652
54603	OTHER MAINTENANCE	16,395	5,158	16,723	16,723
54700	PRINTING, BINDING	448	-	457	457
54801	SPECIAL EVENTS	-	-	-	-
55100	OFFICE SUPPLIES	11,788	11,788	12,024	12,024
55102	SOFTWARE	36,774	7,274	9,762	39,262
55103	COMPUTER SUPPLIES	8,005	8,005	10,734	10,734
55200	OPERATING SUPPLIES	630,710	763,854	624,964	624,964
55201	GAS, OIL, AND LUBRICANTS	193,137	182,212	200,862	200,862
55214	UNIFORMS	37,500	37,500	31,000	31,000
55304	FEDERAL GRANT EXPENDITURE	172,520	85,280	-	87,240
55305	STATE GRANT EXPENDITURE	8,676	-	-	27,367
55400	BOOKS AND SUBSCRIPTIONS	765	765	765	765
55401	TRAINING	10,200	10,200	45,605	45,605
55405	DUES AND MEMBERSHIPS	900	900	1,200	1,200
56400	EQUIPMENT	282,506	505,506	148,575	148,575
56415	CAPITAL VEHICLES	836,100	469,956	814,100	1,086,238
Total		12,223,246	12,726,279	12,901,290	13,317,535

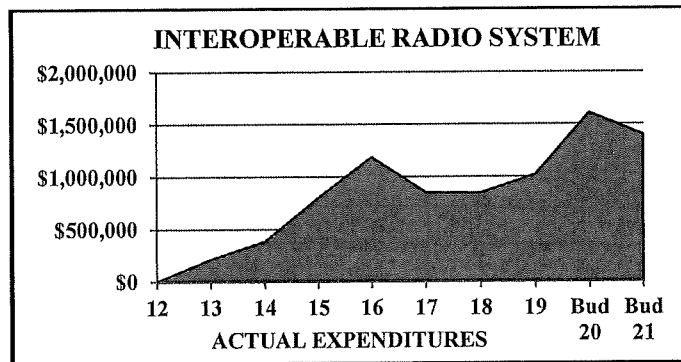
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: INTEROPERABLE RADIO SYSTEM & TOWERS

PROGRAM DESCRIPTION:

On March 18, 2013 the public safety agencies within St. Johns County switched to the new \$26 million 800 Megahertz (MHz) Interoperable Radio System. The new emergency radio system provides interoperability between jurisdictions and public safety agencies which include Law Enforcement, Fire Rescue, and Public Works for the City of St. Augustine Beach, City of St. Augustine, Town of Hastings and St. Johns County. This same system compliments countywide interoperability with regional interoperability between St. Johns County and surrounding counties of Duval, Flagler and Clay who are all using 800MHz technology. In addition to regional interoperability, the system also includes required 800MHz Mutual Aid channels to maintain interoperability with State and Federal agencies. Governance of the 800 MHz Interoperable Radio System is achieved through a users group consisting of representatives of all government agencies operating on the system and the Radio Systems Manager, who is responsible for the day to day activities of system management control. Interoperable communications enhance the ability of all agencies to provide for public safety on a daily basis as well as during natural and man-made disasters.

MISSION: To provide a robust public safety radio communications infrastructure and maintain interoperability between different agencies within and outside of the County for the benefit of the public health, safety and welfare.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects the continued 24 hour/7 day per week maintenance and support of the system plus ensuring all infrastructure and software platforms remain up to date. Additional operating expenses for FY 21 include computer hardware upgrades and a carry forward of funds from FY 2019 for a tower relocation. The capital outlay budget includes a legacy tower demolition.

REVENUES:

The revenue to fund the Interoperable Radio System & Towers is provided by the General Fund. A specific General Fund millage increase of 0.14 mills was implemented in FY 2012 to fund the associated debt service and operating expenses for the system.

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$114,948	\$114,995	\$123,784	\$126,517	\$127,794
Operating Expenses	734,115	721,490	816,392	1,200,697	1,259,207
Capital Outlay	0	5,567	75,253	279,182	20,000
TOTAL	\$849,063	\$842,052	\$1,015,429	\$1,606,396	1,407,001

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 2: Promote the County's Health, Safety, and Welfare

- Supported all users with changes in programming, inventories, system aliases, radios and repairs.
- Managed all radio facilities throughout the County ensuring sites are 100% functional and looking new.
- Completed hot standby dispatch location for all county agencies.
- Completed geo-redundant prime site switching in case of major failure.
- Dealt with the aftermath of several hurricane seasons and manage the damage left behind at several radio facilities.
- Planning and infrastructure work related to the new combined SJSO and SJCFR Communications Center.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional communication support services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency communication facilities and required auxiliary support to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Continually analyze interoperable radio system to assure effective and efficient delivery of communications.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	1	1	1
	Total Operating and Maintenance Expenditures*	\$940,176	\$980,230	\$1,387,001
	Number of 800 MHz System Towers in Operation	11	11	11
O U T P U T	Associated 800 MHz System Debt Service	\$1,279,634	\$1,279,456	\$1,279,817
	Total 800 MHz System Cost with Debt Service	\$2,219,810	\$2,259,686	\$2,666,818
	Property Tax Value of 0.14 Mil (at 95%)	\$3,635,936	\$3,988,838	\$4,432,607
E F F I C I E N C Y	Program Cost Per Capita (Adjusted for Inflation)	\$3.70	\$3.66	\$4.93
	% Program Cost of Total County Budget	0.11%	0.10%	0.13%
	% Total System Cost of Total County Budget	0.26%	0.24%	0.25%
E F F E C T	% of System Tower Sites Operational	100%	100%	100%
	% Total System Cost to 0.14 Mil Property Tax	61.05%	56.65%	60.16%

* = Net of State grant expenditures and non-recurring items.

0106 - Interoperable Radio Systems

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	99,246	99,610	103,422	103,422
52100	FICA/MEDICARE TAXES	7,592	7,275	7,912	7,912
52200	RETIREMENT CONTRIBUTIONS	10,073	9,961	11,190	11,190
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	10,773	10,803	11,107	11,107
52400	WORKERS COMP	110	111	108	108
53120	CONTRACTUAL SERVICES	595,989	595,989	600,759	600,759
54100	COMMUNICATIONS	27	-	1,800	1,800
54300	UTILITIES	80,070	85,565	89,000	89,000
54400	LEASE/RENTAL OF EQUIPMENT	29,400	29,400	29,400	29,400
54500	INSURANCE	67,796	65,809	73,503	73,503
54600	BUILDING MAINTENANCE	23,588	26,918	27,000	27,000
54602	VEHICLE MAINTENANCE	705	1,165	1,188	1,188
54603	OTHER MAINTENANCE	15,920	15,920	25,000	25,000
55100	OFFICE SUPPLIES	500	500	500	500
55103	COMPUTER SUPPLIES	7,500	7,500	-	-
55200	OPERATING SUPPLIES	24,222	24,222	12,750	12,750
55201	GAS, OIL, AND LUBRICANTS	1,479	2,200	1,800	1,800
56102	DEMOLITION	20,000	-	10,000	10,000
56301	IMPROVEMENTS O/T BUILDING	-	-	-	-
56400	EQUIPMENT	-	-	265,000	265,000
56403	COMPUTER EQUIPMENT	1,485	1,485	20,000	20,000
Total		996,475	984,433	1,291,439	1,291,439

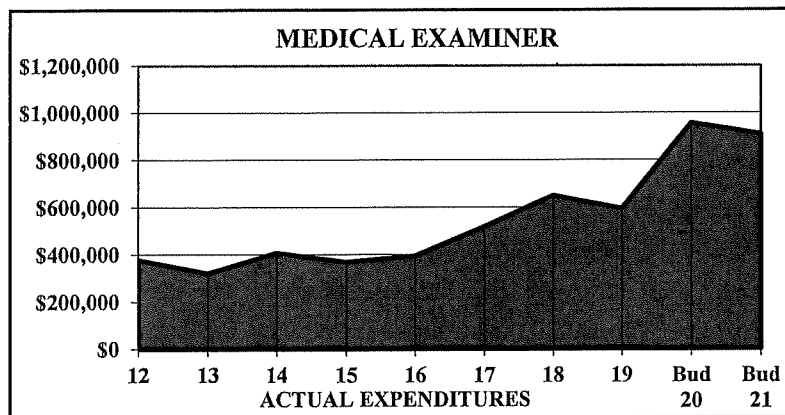
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: MEDICAL EXAMINER
PROGRAM: MEDICAL EXAMINER

PROGRAM DESCRIPTION:

The Medical Examiner investigates by contract all deaths in St. Johns, Putnam and Flagler counties that fall under Florida Statute 406. Every death reported to the Medical Examiner's Office must be evaluated for the purpose of accepting jurisdiction and, if accepted, for the purpose of determining cause and manner of death. This Program is responsible for fully investigating such deaths and performing any examinations it deems necessary (complete autopsy, radiographs, toxicological and microscopic studies). The Medical Examiner is also responsible for gathering evidence and assisting law enforcement agencies in death investigations.

MISSION: To determine the cause and manner of reported deaths in a timely and professional manner and provide professional assistance for death scene investigations to law enforcement agencies.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 operating budget primarily reflects an increase in transportation costs.

REVENUE:

A Tri-County agreement exists between St. Johns, Putnam and Flagler Counties in which the cost of the operation is paid by each County's percentage of Medical Examiner services. These percentages are based on the relative caseload estimated for each of the three counties that comprise the District 23 Medical Examiner's Office. Cremation fees are \$50 per approval contributing approximately \$125,000 annually to the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$874,659	\$960,352	\$981,274	\$1,304,663	\$1,299,100
Operating Expenses	200,596	184,096	198,764	251,800	274,860
Capital Outlay	58,649	27,800	15,912	132,600	88,500
Putnam/Flagler Reimbursement	(615,147)	(520,955)	(600,999)	(732,751)	(753,366)
TOTAL	\$518,757	\$651,293	\$594,951	\$956,312	\$909,094

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Shanté Hill, M.D. was hired to fill the Associate Medical Examiner vacancy
- ◆ The office remodel has created much needed work space
- ◆ New staffing positions have increased efficiency and timeliness of work performed
- ◆ 100 percent of autopsies were completed within 48 hours.
- ◆ 100 percent of all cremations were approved or denied within 24 hours.
- ◆ 100 percent of the autopsy reports were completed within 3 to 5 days (except those requiring special studies).
- ◆ 100 percent of the autopsy reports were sent to investigating agencies within 1 to 5 days after completion.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Conduct comprehensive investigations into the cause and manner of death of decedents
- Provide up-to-date forensic training to local law enforcement agencies, hospitals and medical personnel at all
- Provide valuable education to medical students and interns through our internship program
- Review death certificates for authorization of disposition within 24-48 hours (generates revenue for county)
- Complete examinations of all decedents within 48 hours of arrival to facility
- Strive to complete all reports of examination within 30 days (except for those requiring special studies)

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	7.00	12.00	12.00
	Total Operating and Maintenance Expenditures (net of Flagler/Putnam County reimbursement)*	\$576,089	\$780,008	\$815,646
O U T P U T	Number of Death Certificates & Autopsies	389	600	650 est.
	Number of Cremations Approved	2,989	3,200	3,400 est.
	Number of Total Cases	3,378	3,800	4,050 est.
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$2.26	\$2.91	\$2.89
	# Death Certificates & Autopsies per FTE	55.5	50.0	54.1
	# of Cremations Approved per FTE	427.0	266.6	283.3
E F F E C T	% of Autopsies Performed within 48 Hours	100%	100%	100%
	% of Cremations Approved within 24 Hours	100%	100%	100%
	% of Autopsy Reports Completed in 3-5 Days	100%	100%	100%

*Net grant expenditure

0050 - Medical Examiner

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	927,959	903,896	942,784	942,784
51300	OTHER SALARIES	1,500	-	1,500	1,500
51400	OVERTIME EMPLOYEES	8,240	1,515	8,240	8,240
51501	ON CALL PAY	1,000	200	1,200	1,200
52100	FICA/MEDICARE TAXES	60,896	65,209	61,973	61,973
52200	RETIREMENT CONTRIBUTIONS	164,775	157,533	174,508	174,508
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	132,790	125,374	137,502	137,502
52400	WORKERS COMP	1,940	1,928	1,928	1,928
53100	PROFESSIONAL FEES	6,914	6,914	7,000	7,000
53120	CONTRACTUAL SERVICES	9,950	6,468	9,950	9,950
53126	REIM BY FLAGLER	(439,128)	(396,166)	(481,569)	(481,569)
53127	REIM BY PUTNAM	(314,238)	(291,430)	(390,921)	(390,921)
53400	REFUSE	2,500	2,484	2,500	2,500
54100	COMMUNICATIONS	3,678	2,789	3,792	3,792
54113	TRANSPORTATION CHARGES	64,200	70,270	83,700	83,700
54300	UTILITIES	12,730	11,702	13,240	13,240
54400	LEASE/RENTAL OF EQUIPMENT	1,665	1,635	1,665	1,665
54500	INSURANCE	8,641	8,371	9,059	9,059
54600	BUILDING MAINTENANCE	5,500	9,655	5,500	5,500
54601	EQUIPMENT MAINTENANCE	7,500	7,702	7,717	7,717
54602	VEHICLE MAINTENANCE	3,950	2,862	3,950	3,950
55100	OFFICE SUPPLIES	7,580	8,748	7,730	7,730
55102	SOFTWARE	2,540	2,540	1,312	1,312
55103	COMPUTER SUPPLIES	6,146	6,146	3,024	3,024
55200	OPERATING SUPPLIES	25,350	30,345	30,000	30,000
55201	GAS, OIL, AND LUBRICANTS	8,619	2,455	5,000	5,000
55212	LAB EXPENSE-TOXICOLOGY	65,600	62,037	65,600	65,600
55214	UNIFORMS	3,849	3,849	2,850	2,850
55304	FEDERAL GRANT EXPENDITURE	2,428	2,255	-	-
55403	CONTINUING EDUCATION	23,000	7,341	23,000	23,000
56300	BUILDING IMPROVEMENTS	76,555	76,555	-	-
56400	EQUIPMENT	1,105	1,105	-	-
56401	OFFICE EQUIPMENT	5,118	963	-	-
56415	CAPITAL VEHICLES	-	-	-	-
Total		900,852	903,250	743,734	743,734

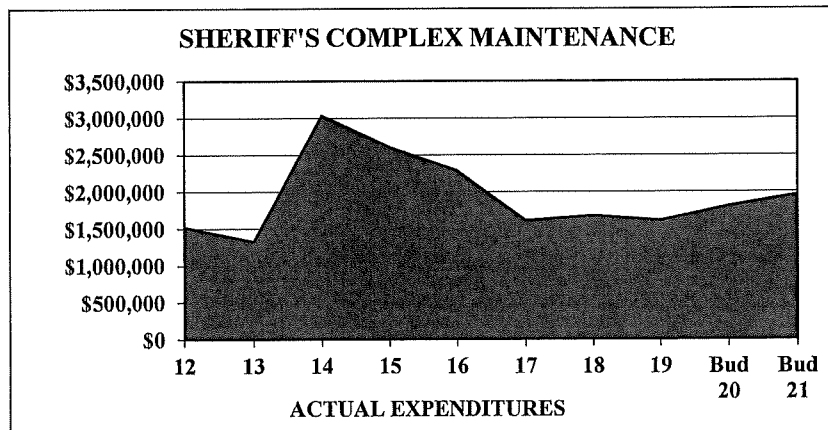
GENERAL FUND

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FACILITIES MANAGEMENT
PROGRAM: SHERIFF'S COMPLEX MAINTENANCE

PROGRAM DESCRIPTION:

The Sheriff's Complex Maintenance Division of the Facilities Management Department provides maintenance, repair, minor renovations and supervision of outside contractors for the St. Johns County Criminal Complex and related field offices. The division manages over 260,000 square feet of occupied space which includes a 128,640 square foot correctional facility. The program is managed with the use of computerized maintenance management software (CMMS). The CMMS is utilized for work scheduling, reporting, cost accounting, and performance measures. In addition, the CMMS provides a platform to ensure that all facility related accreditation requirements for the Sheriff Office are completed as required. The Board of County Commissioners took over this program from the Sheriff Office in FY 2012.

MISSION: To support the St. Johns County Sheriff's Office by providing maintenance and repair services in a cost effective, customer focused manner to maintain safe, functional, and reliable facilities.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects an increase in operating primarily due to the anticipated completion of the new Sheriff Training Facility. Deferred maintenance at the Sheriff's complex is funded through the facilities maintenance department. Capital includes the purchase of a vehicle related to a new position.

REVENUE:

The revenue to fund this program is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$411,503	\$492,969	\$475,856	\$506,395	\$564,405
Operating Expenses	1,205,713	1,129,583	1,131,266	1,170,318	1,372,476
Capital Outlay	0	55,322	10,739	32,998	25,626
TOTAL	\$1,617,216	\$1,677,874	\$1,617,861	\$1,809,711	\$1,962,507

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 4: Address the County's Deferred and Emerging Infrastructure

- ◆ Completed (21) deferred maintenance projects addressing several critical systems and safety issues including, water boilers, relocation of smoke exhaust system ductwork, HVAC system replacements, and security related building element replacements.
- ◆ Continued implementation and relocation of the I-CON (water management system) throughout the Jail, reducing water consumption and improving worker safety through improved accessibility of control components.
- ◆ Installed 1,704 LED light bulbs/fixtures, reducing electric usage by 31,028 watts per hour.

Previous County Goal # 10: Improve/Expand Communication & Services to Citizens

- ◆ Promoted ongoing training and education to improve employee proficiency, productivity and job satisfaction.
- ◆ Provided the necessary facility maintenance levels as required under the Florida Model Jail Standards as well as comply with the reaccreditation criteria under the Florida Corrections Accreditation Commission Standards.
- ◆ Continued the implementation of energy conservation measures to improve the operating efficiency of Sheriff Office facilities.
- ◆ Completed the renovations to the Juvenile Detention facility, converting a housing unit to a full-service Video Visitation Office. This improved public access to video visitation services and eliminated the costs associated with the previous office rental space and related expenses.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Address the most critical identified needs to promote reliability and maximize facility service life across the portfolio.

St. Johns County Goal -- Customer Service: Putting People First

- Increase levels of predictive and preventive maintenance to increase reliability and decrease failure rates.
- Continue to develop in-house technician skill levels.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	7	7	8
	Total Operating and Maintenance Expenditures*	1,617,861	1,656,058	1,936,881
	Total Building Square Footage Maintained	249,932	260,000	322,013
O U T P U T	Total Number of Work Orders Completed	3,754	4,177	4,636
	Work Order Trade Worker Staff Hours	10,295	9,169	10,000
	Number of Preventative Work Orders	1,120	1,517	1,669
E F F I C	Program Cost per Square Footage Maintained	\$6.47	\$6.37	\$6.11
	Square Footage Maintained per Trade Worker	49,986	52,000	64,403
	Number of Staff Hours / Completed Work Order	2.74	2.19	2.16
E F F E C T	Number of Outsource Contract Dollars	\$185,650	\$175,271	\$170,849
	Average Days to Complete Work Orders	8.2	9.44	9
	% of Preventative Work Orders	30%	36%	36%

*net of deferred maintenance projects

0105 - Sheriff Complex Maintenance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	386,237	336,237	481,041	481,041
51400	OVERTIME EMPLOYEES	7,000	8,500	7,000	7,000
51501	ON CALL PAY	5,200	5,200	5,200	5,200
52100	FICA/MEDICARE TAXES	30,480	26,517	37,733	37,733
52200	RETIREMENT CONTRIBUTIONS	40,512	29,156	53,449	53,449
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	86,473	75,232	111,312	111,312
52400	WORKERS COMP	8,503	7,398	7,195	7,195
53120	CONTRACTUAL SERVICES	104,520	104,520	86,275	86,275
53400	REFUSE	33,365	33,365	35,284	35,284
54100	COMMUNICATIONS	1,652	1,863	2,040	2,040
54300	UTILITIES	670,373	661,495	661,494	661,494
54400	LEASE/RENTAL OF EQUIPMENT	39,562	39,562	40,354	40,354
54500	INSURANCE	212,367	191,388	233,711	233,711
54600	BUILDING MAINTENANCE	262,941	262,941	279,522	279,522
54601	EQUIPMENT MAINTENANCE	3,605	3,605	29,364	29,364
54602	VEHICLE MAINTENANCE	4,500	6,342	6,400	6,400
54603	OTHER MAINTENANCE	-	-	9,750	9,750
55100	OFFICE SUPPLIES	750	926	1,000	1,000
55102	SOFTWARE	1,534	1,534	758	758
55103	COMPUTER SUPPLIES	3,545	3,545	4,181	4,181
55200	OPERATING SUPPLIES	2,760	2,760	3,100	3,100
55201	GAS, OIL, AND LUBRICANTS	24,919	24,919	46,815	46,815
55202	TOOLS & SMALL IMPLEMENTS	6,083	6,083	5,123	5,123
55401	TRAINING	-	-	-	-
56400	EQUIPMENT	-	-	6,260	6,260
56415	CAPITAL VEHICLES	25,626	25,626	26,000	26,000
Total		1,962,507	1,858,714	2,180,361	2,180,361

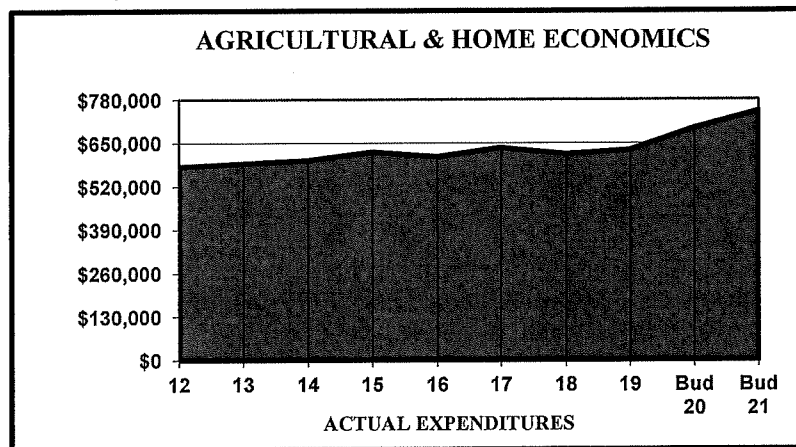
GENERAL FUND

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: AGRICULTURAL EXTENSION SERVICES
PROGRAM: AGRICULTURE & HOME ECONOMICS

PROGRAM DESCRIPTION:

The St Johns County Cooperative Extension Service (Agricultural Extension Services) is a joint program with the University of Florida that conducts research-based educational programs in agriculture, horticulture, community resource development, family and consumer sciences, marine interests, and 4-H/youth development. This nationwide, educational network links the expertise and resources of Federal, State and local partners. 4-H clubs develop leadership and good citizenship for youths. The Family Nutrition Program provides nutritional education to limited income youths and adults. Master Gardeners provide gardening problem solving to help citizens enhance their gardens in an environmentally friendly way. Programs in Agriculture focus on economic development by expanding profit and sustainability for that industry.

MISSION: The mission of the University of Florida's St. Johns County Agricultural Extension Service is to communicate research-based information and provide educational programs based on community need in agriculture or natural resources and family living in order to improve the quality of life for the citizens of St. Johns County.



FY 2021 BUDGET HIGHLIGHTS: The County has moved entirely to a contracted service with the University of Florida beginning in FY 2015. The budget reflects continued services through this contract as well as Capital Outlay for the facility.

REVENUE:

The revenue to fund this program is provided by the General Fund as well as external grants. Although the latter funding is not part of the County Budget, the University of Florida supplements County funding with a total over \$500,000 in direct faculty and staff salaries, \$180,000 in direct service multi-county agents support and a Federal grant administered by the University of Florida, in which St. Johns County receives over \$150,000. Extension staff have applied for and received additional grants and in-kind donations to supplement total program funding.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	624,750	609,488	630,476	657,761	703,752
Capital Outlay	12,229	8,145	0	36,510	42,000
TOTAL	\$636,979	\$617,633	\$630,476	\$694,271	\$745,752

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Coordinated the Annual Datil Pepper Fall Festival that highlights local restaurants, agricultural and extension office awareness and agricultural education to over 3,000 attendees.
- ◆ Provide educational programming to commercial row crop farmers through one-on-one and virtual programming. More than 20,000 acres of potatoes are grown in the Tri-County Agricultural Area, which is more than 60% of Florida's total potato acreage.
- ◆ Continued to work with local growers to identify and remedy pest issues and educate them on best practices for fertilizer application, irrigation and pest management.
- ◆ Evaluated newly developed, value-added, feed sources using cull potatoes and cull hay to make feed for cattle.
- ◆ The St. Johns County Commercial Agriculture Agent manages a plant pathology triage lab located at the Hastings Agricultural Extension Center. This lab is operational and is currently serving commercial agriculture producers.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ The St. Johns County Horticulture Department provided 50 educational training hours to 21 new Master Gardeners, while current Master Gardeners donated over 10,592 hours of volunteer service to the community which equates to more than \$254,631 of in-kind services in a calendar year.
- ◆ St. Johns County 4-H volunteers provides more than 10,700 hours of volunteer time related to youth development, which equates to more than \$257,228 of in-kind services in a calendar year.
- ◆ The 2020 4-H/Tropicana Public Speaking Contest was planned but subsequently cancelled due to COVID-19.
- ◆ The 4-H Embryology project provided educational programming to 737 students and 28 teachers. Beginning in March 2020, once schools were converted from in-person to virtual, our Embryology program converted to virtual program providing 297 participants an opportunity to participate in this year's activities.
- ◆ Two stakeholder meetings were developed to provide an opportunity for the public to learn about the SJC Extension Office and provide feedback on programs they would like to see in the future.
- ◆ Our Agriculture Department conducts more than 250 on-farm site visits each year to help clientele one-on-one.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- ◆ Continue to support the County's agriculture industry with focus on profitability, diversity and sustainability.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Offer program services that will improve the economic, environmental and social quality of life for SJC citizens.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	0
	Total Operating and Maintenance Expenditures	\$630,476	\$652,860	\$703,752
	Volunteer Hours	22,902	12,000	20,000
O U T P U T	Number of Client Contacts*	39,610	28,000	45,000
	Volunteer Training Hours	3,700	2,200	3,500
	Volunteer Contacts	9,000	5,500	9,000
E F F I C	Program Cost per Client Contact	\$15.92	\$23.32	\$15.64
	Per Capita Cost of Program (Adjusted for Inflation)	\$2.48	\$2.44	\$2.50
	Client Contacts* /Contracted FTE	4,451	3,129	5,052
E F F E C T	% Client Satisfaction	99%	99%	99%
	Volunteer FTE Equivalent (Volunteer Hours/2080 hrs.)	8.9	9.6	9.9
	Volunteer Hours to Contracted Staff Hours	1.0	1.1	1.1

*Excluding media contacts

0052 - Agricultural Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53105	SECURITY SERVICES	2,500	2,500	2,500	2,500
53120	CONTRACTUAL SERVICES	593,128	542,444	630,998	630,998
53400	REFUSE	1,560	1,560	1,560	1,560
54000	TRAVEL AND PER DIEM	5,000	5,000	3,000	3,000
54100	COMMUNICATIONS	5,112	4,920	4,920	4,920
54300	UTILITIES	24,970	22,774	25,970	25,970
54400	LEASE/RENTAL OF EQUIPMENT	5,800	5,756	5,800	5,800
54500	INSURANCE	11,764	11,945	13,022	13,022
54600	BUILDING MAINTENANCE	13,267	11,367	7,067	7,067
54601	EQUIPMENT MAINTENANCE	1,800	1,800	2,127	2,127
54602	VEHICLE MAINTENANCE	7,000	7,000	7,000	7,000
54603	OTHER MAINTENANCE	5,242	7,142	19,820	19,820
55100	OFFICE SUPPLIES	4,200	4,200	4,200	4,200
55102	SOFTWARE	759	759	1,712	1,712
55103	COMPUTER SUPPLIES	3,595	3,595	3,203	3,203
55200	OPERATING SUPPLIES	11,500	11,500	11,500	11,500
55201	GAS, OIL, AND LUBRICANTS	5,750	2,000	5,980	5,980
55405	DUES AND MEMBERSHIPS	805	805	805	805
56403	COMPUTER EQUIPMENT	-	-	6,200	6,200
56415	CAPITAL VEHICLES	42,000	33,877	-	-
Total		745,752	680,944	757,384	757,384

GENERAL FUND

SERVICE AREA: PHYSICAL ENVIRONMENT

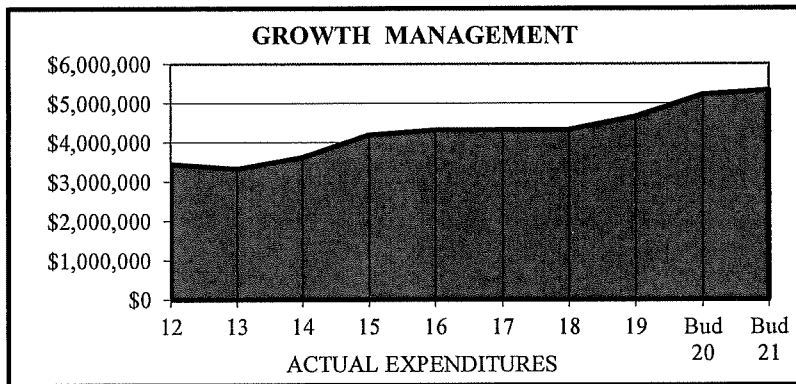
DEPARTMENT: GROWTH MANAGEMENT

PROGRAM: GROWTH MANAGEMENT

PROGRAM DESCRIPTION:

The Growth Management Department consists of four divisions: Planning and Zoning, Transportation Development, Operations, and Environmental Services. It also includes the Department Director who has oversight and supervision over these divisions. The Growth Management Department administers land development policies and regulations such as the Comprehensive Plan, the Land Development Code, the Habitat Conservation Plan (HCP), the Ponte Vedra Zoning Ordinance, impact fees and concurrency. Growth Management also provides professional, technical, and administrative support on land development issues to elected and appointed boards and the public. Growth Management manages the review of all land development applications including: Comprehensive Plan Amendments, Rezonings, Planned Unit Developments (PUDs), and residential subdivisions and commercial construction plans.

MISSION: To provide for planned, orderly growth, the protection of life and safety, the enhancement of the County's quality of life and the protection of economic and natural resources through the effective development, administration, and enforcement of the County's land use and zoning while maintaining consistency with the Comprehensive Plan.



FY 2021 BUDGET HIGHLIGHTS: The 2021 budget reflects a net increase of 1.785 FTEs due to the re-allocation of salaries of some employees from the Building Services department to Growth Management as a result of a re-organization.

REVENUE:

The revenue to fund this program is provided by the General Fund, and is supplemented by federal and state grants and user fees (i.e., Plan Review Fees, Planning and Zoning fees, Plans & Specification fees).

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$4,031,219	\$4,151,602	\$4,392,601	\$4,933,401	5,072,408
Operating Expenses	205,009	177,908	275,885	229,612	258,495
Capital Outlay	83,828	0	0	66,920	2,500
TOTAL	\$4,320,056	\$4,329,510	\$4,668,486	\$5,229,933	\$5,333,403

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Pursued new development/permitting database that will decrease time in review and costs for applicant
- ◆ Expedite economic development projects and facilitate project permits for multiple non-residential projects, including Durbin Pavilion, PGA Tour, Last Mile Distribution Facility, Rulon factory Renovation, and others.

Previous County Goal #6: Maintain and Enhance the County's Quality of Life

- ◆ Reviewed all rezoning projects for compatibility to adjacent and surrounding areas and consistency with the LDC
- ◆ Participated in TPO regional Long Range Transportation Plan through 2045
- ◆ In collaboration with other county departments, worked to apply an anticipated \$7.5M in legislative appropriations for FY 2020-21 roadway improvements
- ◆ Maintained compliance with the County's HCP and facility compliance with State and federal laws.
- ◆ Comprehensive Plan amendment and code changes to address affordable housing

Previous County Goal #10: Improve/Expand Communications and Services to Citizens

- ◆ Worked with communities to address neighborhood concerns on growth and development
- ◆ Hosted an ongoing stakeholder workshop series on LDC amendments including topics of tree regulations, streamlining, and technical standards, and short-term rental housing
- ◆ Completed initiation and planning stage for new development/permitting database that will increase efficiencies, enhance customer online interaction and decrease application/permitting processing and review times

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- ◆ Active management of County mitigation areas for cost savings and revenue generation.
- ◆ Expedite permitting for qualified businesses.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- ◆ Manage the planned development process to facilitate improved mixed use and non-residential development opportunities
- ◆ Improve mobility level of service as a means to enhance resident quality of life
- ◆ Develop and present methods to increase affordable housing through land use and growth management.

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Harness new software technologies in order to elevate the customer experience.
- ◆ Improve turnaround times for development applications and shorten front counter wait times for customers

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
	Number of Full-time Equivalents (FTEs)	58,965	60,965	62.75
I N P U T O U T P U T E F F I C E F F E C T	Total Operating and Maintenance Expenditures*	4,668,486	4,600,237	\$5,330,903
	# of Land Development Application Reviews	17,800	18,000	19,000
	# of Residential Clearance Sheets Reviews	26,800	27,000	21,000
	# of Site Inspections	20,475	21,000	19,000
	# of Land Development Application Reviews/ FTE	302	320	305
	# of Residential Clearance Sheets Reviews/FTE	455	460	335
	Per Capita Cost of Program (Adjusted for Inflation)	\$18.35	\$17.18	\$18.93
	% Compliance with the Land Development Code	100%	100%	100%
	% Time Meeting Agenda Deadlines Met	100%	100%	100%
	% Compliance with the Comprehensive Plan	100%	100%	100%
	% of NBR Notices Met	100%	100%	100%

*Net of Grant Expenditures

0101 - Growth Management Administration

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	3,617,321	3,266,445	3,879,893	3,879,893
51302	TEMPORARY EMPLOYEES	56,125	56,125	61,175	61,175
51400	OVERTIME EMPLOYEES	40,000	38,477	35,000	35,000
52100	FICA/MEDICARE TAXES	279,785	242,492	299,489	299,489
52200	RETIREMENT CONTRIBUTIONS	399,185	371,355	462,527	462,527
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	667,403	563,214	650,341	650,341
52400	WORKERS COMP	12,589	14,323	13,036	13,036
53104	ZONING BOARD FEES	12,375	10,250	10,550	10,550
53120	CONTRACTUAL SERVICES	1,941	1,786	2,570	2,570
53121	CLERK OF COURT SERVICES	300	75	300	300
53150	CONSULTING SERVICES	27,000	27,000	-	-
53201	SERVICE CHARGES	25,000	44,000	44,000	44,000
54000	TRAVEL AND PER DIEM	3,417	750	4,350	4,350
54100	COMMUNICATIONS	17,910	18,680	18,784	18,784
54110	POSTAGE	1,250	850	1,250	1,250
54400	LEASE/RENTAL OF EQUIPMENT	15,300	14,300	15,300	15,300
54500	INSURANCE	32,392	33,056	34,636	34,636
54601	EQUIPMENT MAINTENANCE	360	120	294	294
54602	VEHICLE MAINTENANCE	17,700	17,700	17,700	17,700
54900	ADVERTISING	10,000	6,500	10,000	10,000
55100	OFFICE SUPPLIES	6,850	6,850	6,850	6,850
55102	SOFTWARE	6,964	6,964	2,896	2,896
55103	COMPUTER SUPPLIES	23,810	23,810	7,509	7,509
55200	OPERATING SUPPLIES	8,318	8,318	9,250	9,250
55201	GAS, OIL, AND LUBRICANTS	33,864	28,000	32,000	32,000
55305	STATE GRANT EXPENDITURE	70,000	120,000	-	-
55400	BOOKS AND SUBSCRIPTIONS	1,244	100	1,244	1,244
55401	TRAINING	7,500	100	7,500	7,500
55405	DUES AND MEMBERSHIPS	5,000	1,500	5,000	5,000
56403	COMPUTER EQUIPMENT	2,500	2,386	4,720	4,720
56415	CAPITAL VEHICLES	-	-	77,000	77,000
Total		5,403,403	4,925,526	5,715,164	5,715,164

GENERAL FUND

SERVICE AREA: **PHYSICAL ENVIRONMENT**

DEPARTMENT: **COUNTY ADMINISTRATION**

PROGRAM: **INDEPENDENT AGENCIES (AS DESCRIBED BELOW)**

PROGRAM: **HASTINGS AGRICULTURAL RESEARCH CENTER**

This Hastings Agricultural Research Center serves the agricultural industry of St. Johns County by helping to keep the vegetable industry strong in the County. Information from research is directly transferred to growers through a respective agricultural extension agent, contact with direct growers and other means. This information includes new potato varieties, better nematode and corky ringspot disease control, "Blitecast" and several other management practices.

PROGRAM: **SOIL & WATER CONSERVATION DISTRICT**

The St. Johns County Soil & Water Conservation District is a legal subdivision of the State, established by the Soil Conservation Act of 1937. The District provides technical assistance to agricultural producers, local government agencies and property owners in making land-use decisions. It also encourages practices that conserve soil and water while maintaining or improving production. The District is composed of five supervisors who are non-salaried, locally elected public officials. The members of the District work with the USDA Soil Conservation Service to protect and improve land and water resources within St. Johns County.

PROGRAM: **ST. JOHNS RIVER PROJECT**

The St. Johns River Project is a multi-county effort to improve the water quality of the St. Johns River. Counties adjacent to the River's boundaries are requested to contribute funds to this project to improve water quality based on farm population.

PROGRAM: **NORTHEAST FLORIDA REGIONAL PLANNING COUNCIL**

This Independent Agency supports seven counties: Baker, Clay, Duval, Flagler, Nassau, Putnam and St. Johns. The Planning Council provides comprehensive planning support, review of developments of regional impact and hazardous material research service. The appropriation for the Council is set on a per capita basis for the participating counties.

PROGRAM: **NORTHEAST FLORIDA REGIONAL TRANSPORTATION COMMISSION**

This Commission is to develop a Multimodal Regional Transportation Plan for Northeast Florida (the same 7 counties listed above) and to advance regionally significant projects by focusing on coordinating regional transportation with Federal and State initiatives and creating the organizational framework to implement the plan. The appropriation for the Commission is based on the county's population.

PROGRAM: **PONTE VEDRA ZONING & ADJUSTMENT BOARD**

This Board provides support to St. Johns County in the administration and application of zoning regulations within the Ponte Vedra Zoning District boundaries.

GENERAL FUND

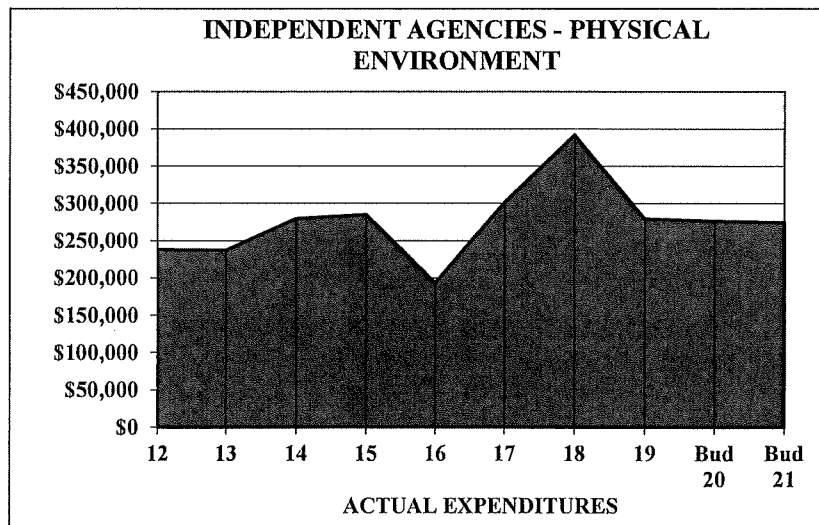
FY 2021 BUDGET HIGHLIGHTS: The 2021 budget reflects normal operating expenditures.

REVENUE:

The revenue to fund a portion of these Independent Agencies is provided by the General Fund. The County contributes toward the funding of the independent agencies listed below.

EXPENDITURES:

Agency	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Hastings Agricultural Research Center	\$94,469	\$187,198	\$93,599	\$93,599	\$93,599
Soil & Water Conservation District	58,778	60,242	62,262	64,928	64,733
St. Johns River Project	46	0	0	0	0
NE Fla. Regional Planning Council	87,562	90,340	94,183	97,884	97,884
NE Fla. Regional Transportation Commission	40,440	40,440	0	0	0
Ponte Vedra Zoning Board	19,773	13,784	19,415	20,186	18,641
TOTAL	\$301,068	\$391,969	\$279,462	\$276,597	\$274,857



Physical Environment Independent Agencies

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	58,192	58,354	58,977	58,977
51400	OVERTIME EMPLOYEES	-	89	-	-
52100	FICA/MEDICARE TAXES	4,452	4,318	4,512	4,512
52200	RETIREMENT CONTRIBUTIONS	5,907	5,865	6,381	6,381
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	13,514	13,544	13,932	13,932
52400	WORKERS COMP	64	65	61	61
53100	PROFESSIONAL FEES	97,884	97,884	97,884	97,884
53120	CONTRACTUAL SERVICES	93,599	93,599	93,599	93,599
54000	TRAVEL AND PER DIEM	150	150	150	150
54500	INSURANCE	304	305	321	321
55405	DUES AND MEMBERSHIPS	791	791	791	791
Total		274,857	274,964	276,608	276,608

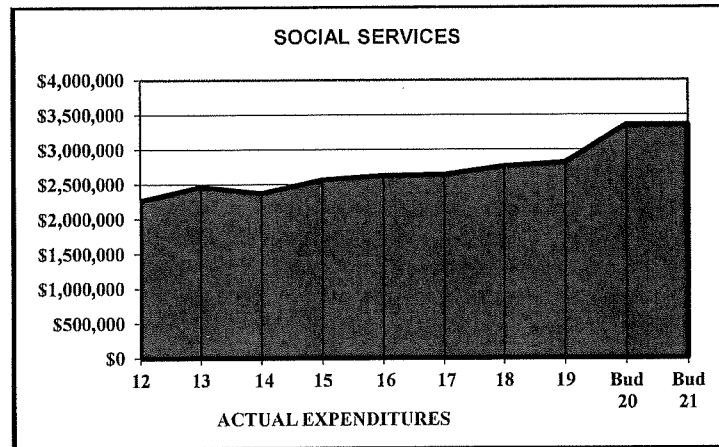
GENERAL FUND

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: SOCIAL SERVICES

PROGRAM DESCRIPTION:

The Social Services Program primarily serves as a navigator among community agencies to provide a holistic system of care to clients in need. Assistance is offered by Social Services to eligible County residents that includes Medical and General Assistance Programs, indigent cremation, State mandated Medicaid Participation and Health Care Responsibility Act (HCRA) programs. The program is a full partner with Department of Children and Families ACCESS program. Resource centers are located at two locations; Hastings and St Augustine, to provide staff support to assist residents in applying for programs such as Food Stamps, Medicaid, Unemployment, and Social Security and are equipped with computer labs and other equipment to assist in this process. The Outreach program of Social Services is a vital component in connecting with other community service providers to reinforce a partnership in providing unduplicated services with limited resources. Social Services staff also works with the Clerk of Courts, the County Tax Collector and Fire Department to screen clients and determine eligibility for the Solid Waste Exemption Program, Humanitarian Waiver as well as EMS transportation services. Staff support is also provided for the Health and Human Services Advisory Council.

MISSION: To reduce social and economic dependency by providing a bridge of interim assistance and other available services to qualified individuals and families who are residents of St. Johns County and address those needs by partnering with other service providers to maximize service delivery and insure the most efficient and effective use of resources by eliminating duplication of services.



FY 2021 BUDGET HIGHLIGHTS: The 2021 budget reflects normal recurring operating expenses which have increased in the past to respond to greater indigent population services.

REVENUE:

The revenue to fund these programs is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$898,326	\$855,321	\$899,724	\$1,034,377	\$1,037,328
Operating Expenses	\$1,742,021	1,907,330	\$1,921,323	\$2,321,779	\$2,319,588
Capital Outlay		0	0	0	1,500
TOTAL	\$2,640,346	2,762,651	\$2,821,047	\$3,356,156	\$3,358,416

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ The Social Services program has been accredited by the Council on Accreditation, which distinguishes a limited number of county-operated programs.
- ◆ Continuing to strengthen the navigator role and to introduce creative initiatives to help clients become aware of and utilize community resources. Social Services continues to provide existing clients with the tools to improve self-sufficiency, financial literacy, budgeting, resume writing, job search coaching, educating and training the public to apply online for State and Federal Programs.
- ◆ Social Services has partnered with Flagler Hospital co-locating a Case Specialist in the hospital to better assist clients upon discharge, to assist eligible clients with services and additionally with navigation of Federal and State programs.
- ◆ Distributed \$27,600 through the CHALLENGE Rapid Rehousing and Prevention grant. This funding provides financial assistance to stabilize and give individuals and families housing permanency. Prevention client's income must be below 200% of the Federal Poverty Guidelines with rental, mortgage or utility assistance.
- ◆ Distributed \$17,572 for Rapid Rehousing through HUD NOFA funding. This financial assistance assist homeless individuals and families move into permanent housing as quickly as possible with little to no barriers to stabilize and give individual and families housing permanency.
- ◆ Distributed \$14,250 for Homeless Prevention & Rapid Re-housing through the ESG grant. This provides financial assistance to stabilize and give individuals and families housing permanency.
- ◆ Distributed \$15,641 through the TANF Prevention grant. This provides financial assistance to families with household income below 200% of the Federal Poverty Guidelines with rental, mortgage or utility assistance.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Increase assistance to clients applying for Federal/State applications by 15%.
- Diversify funding by 20% to support Social Services programs.

St. Johns County Goal -- Customer Service: Putting People First

- Increase contact with hard to reach populations with outreach by 10%.
- Increase Case Management service transactions by 20%.
- Decrease recidivism of clients by 5%.
- Maintain 80% staff retention
- Increase access to services by implementing online access to services by 100% by Sept 30, 2022.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21*
I N P U T	Number of Full-time Equivalents (FTEs)	13.21	14.44	14.44
	Total Operating and Maintenance Expenditures	\$2,821,047	\$3,413,647	\$3,356,916
O U T P U T	Total # of Clients Requesting Services (annually)	9333	6122*	7727
	# of Clients receiving General Assistance (annually)	247	228	237
	# of Case Management Services Provided (annually)	582	677	724
	# Assisted Client State/Federal Applications	5194	3503*	4348
E F F I C I E N C Y	Program Cost Per Capita (adjusted for inflation)	\$11.09	\$12.76	\$11.92
	Average Client Contact per Staff per Day	5.28	5.04	5.16
	# of Service Events Performed per Staff annually	7770	7755	7762
E F F E C T	# Clients medically assisted while pending SSI / Medicaid	34	32	33
	# Clients that received SSI/SSDI during assistance period	16	6**	11
	#Clients medically assisted during assistance period	109	121	127

* The FY 20 client numbers of clients coming into our office have been significantly reduced due to COVID-19

** The FY 21 numbers are an average of FY 19 & 20 due to the uncertainty of how the COVID-19 pandemic will affect client contact

** The Case Specialist that works with clients applying for disability had health issues this year and was out for 4 months on FMLA then out again when Governors executive order 20-83 advised people with underlining health issues to self-isolate.

0067 - Social Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	740,356	738,520	824,288	824,288
51400	OVERTIME EMPLOYEES	2,100	8,173	4,500	4,500
52100	FICA/MEDICARE TAXES	56,798	55,243	63,402	63,402
52200	RETIREMENT CONTRIBUTIONS	80,437	80,311	94,901	94,901
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	156,199	143,985	169,618	169,618
52400	WORKERS COMP	1,438	904	1,076	1,076
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53101	BURIALS/CREMATIONS	30,100	21,600	25,000	25,000
53120	CONTRACTUAL SERVICES	99,049	98,800	42,334	42,334
54000	TRAVEL AND PER DIEM	3,000	2,000	3,000	3,000
54100	COMMUNICATIONS	6,758	6,272	6,585	6,585
54110	POSTAGE	460	210	460	460
54400	LEASE/RENTAL OF EQUIPMENT	3,875	3,580	3,875	3,875
54500	INSURANCE	6,632	6,647	6,970	6,970
54601	EQUIPMENT MAINTENANCE	403	-	453	453
54602	VEHICLE MAINTENANCE	700	835	900	900
54801	SPECIAL EVENTS	600	150	600	600
54900	ADVERTISING	100	-	100	100
55100	OFFICE SUPPLIES	6,225	6,225	6,350	6,350
55102	SOFTWARE	759	759	2,954	2,954
55103	COMPUTER SUPPLIES	2,220	2,220	1,579	1,579
55200	OPERATING SUPPLIES	1,100	1,100	1,100	1,100
55201	GAS, OIL, AND LUBRICANTS	1,224	1,224	1,000	1,000
55203	MEDICATIONS/PHARMACEUTICA	9,450	-	9,450	9,450
55304	FEDERAL GRANT EXPENDITURE	42,184	60,974	-	162,061
55401	TRAINING	5,000	2,000	5,000	5,000
55405	DUES AND MEMBERSHIPS	408	225	350	350
55500	CLIENT SERVICES	550	550	550	550
55504	CLIENT MEDICAL	17,500	17,500	17,500	17,500
55505	CLIENT RENTS	62,000	52,000	62,000	62,000
55506	CLIENT TRANSPORTATION	7,000	4,500	7,000	7,000
55507	CLIENT UTILITIES	17,500	15,000	17,500	17,500
55701	PHYSICIANS FEES-LOCAL	200,000	200,000	200,000	200,000
55702	OUTPATIENT CARE-LOCAL	112,000	104,000	112,000	112,000
55704	REGIONAL REFERRAL HOSPITA	52,000	25,000	52,000	52,000
56403	COMPUTER EQUIPMENT	1,500	1,500	-	-
Total		1,727,625	1,662,007	1,744,395	1,906,456

Hospitals & Medicaid Participation

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55706	MEDICAID EXPENDITURES	1,630,791	1,630,791	1,685,685	1,685,685
Total		1,630,791	1,630,791	1,685,685	1,685,685

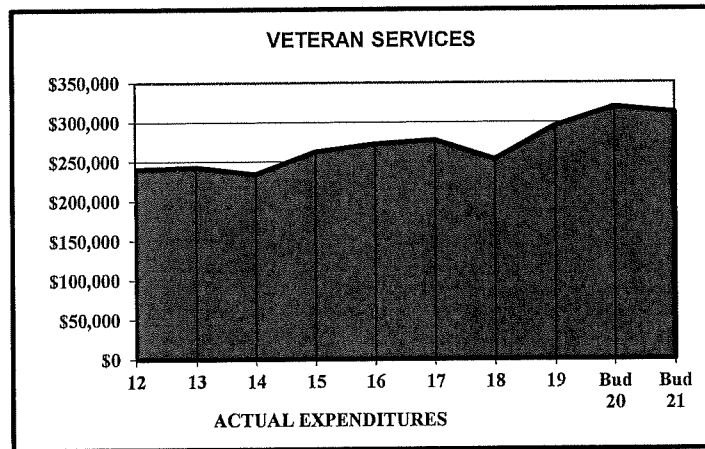
GENERAL FUND

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: VETERANS SERVICE OFFICE
PROGRAM: VETERANS SERVICE ADMINISTRATION

PROGRAM DESCRIPTION:

The responsibility and obligation of the County Veterans Service Office is to render effective and responsible service to veterans and their dependents residing in the County. The provision of this service is accomplished through cooperation with the Veterans Administration (VA), the five (5) branches of the Armed Services, other County and State Veteran Service Officers and representatives of the service organizations as recognized by the Congress of the United States. In addition, it is the program's responsibility to assist veterans and their dependents in the preparation of claims and to ensure that every effort is made to attain entitled rights and benefits.

MISSION: To provide effective and efficient assistance to veterans and their dependents in St. Johns County in applying for appropriate veteran benefits and to refer, as appropriate, individuals who need services from other agencies.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects recurring operating activities.

REVENUE:

The revenue to fund the Veterans Service Office is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$267,426	\$244,123	\$284,086	\$303,677	\$291,987
Operating Expenses	9,783	8,969	11,361	15,585	20,030
Capital Outlay	0	0	0	0	0
TOTAL	\$277,209	\$253,092	\$295,447	\$319,262	\$312,017

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Successfully enhanced the Community Outreach Program and maintained communications with local nursing homes and assisted living facilities to assist veterans/widows throughout the County in filing claims.
- ◆ Completed 25 intake forms for Vets-4-Vets that resulted in veterans receiving emergency assistance for rent, utilities, food, gas and emergency shelter totaling \$9,000.00.
- ◆ Working with Fire Watch; crisis interception for suicide prevention of service members, veterans and their families.
- ◆ Supported virtual veterans outreach through Virtual Veterans Experience Action Center (V-VEAC).
- ◆ Completed Phase II of paperless environment by scanning veterans' files.
- ◆ Continued to support and enhance the "Veteran's Court Program", which was implemented in fiscal year '17 by the County Commissioners to help reduce veterans' incarceration rate and provide help to veterans in need.
- ◆ Flagler College Veteran Students Orientation.
- ◆ Supported and participated in events sponsored by the Memorial Day Observance and Veterans Day Observance, "Wreaths across America", the "Purple Heart Day Observance", "Vietnam War Commemoration", "The Senior Expo", Cecil Field "POW/MIA Memorial" observance.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Assist veterans and/or dependents to ensure a maximum award on their benefit claims.
- Increase the level of contacts with veterans and/or dependents by making formal benefits presentations to veterans' organizations and community referral service organizations.
- Organize and implement a Homeless Veterans Stand-down.
- Repurpose VA Clinic to Veterans Homeless Shelter.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	4	4	4
	Total Operating & Maintenance Expenditures	\$295,446	\$299,552	\$312,017
	Number of Veteran Service Officers	3	3	3
O U T P U T	Number of Service Contacts with Veterans/Dependents	16,610	16,660	16,700
	Number of Events Supported	16	7	10
	Number of New Clients Served	775	820	850
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$1.16	\$1.12	\$1.11
	Service Contacts Per Veteran Service Officer	5,536	5,553	5,566
	Number of New Clients Served per Officer	258	266	283
E F F E C T	Amount of Awards Processed to Clients *	\$4,050,000	\$4,100,000	\$4,150,000
	% of New Clients Served	5.3%	5.4%	5.5%
	Number of Days Services were Provided to Outlying Areas	15	7	10

*This amount includes awards processed through Florida Department of Veterans Affairs, Disabled American Veterans & Veterans of Foreign War.

0060 - Veteran Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	219,627	172,600	206,769	258,659
51302	TEMPORARY EMPLOYEES	3,423	6,913	-	-
52100	FICA/MEDICARE TAXES	17,063	13,188	15,818	19,787
52200	RETIREMENT CONTRIBUTIONS	19,113	13,670	18,627	24,241
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	32,514	13,268	22,365	33,472
52400	WORKERS COMP	247	192	215	269
53120	CONTRACTUAL SERVICES	1,350	22,881	-	-
54000	TRAVEL AND PER DIEM	2,400	2,400	2,400	3,075
54100	COMMUNICATIONS	705	916	805	805
54110	POSTAGE	800	800	800	800
54400	LEASE/RENTAL OF EQUIPMENT	2,100	2,100	2,100	2,100
54500	INSURANCE	1,493	1,469	1,542	1,542
54601	EQUIPMENT MAINTENANCE	-	-	-	67
55100	OFFICE SUPPLIES	2,700	2,700	2,800	2,800
55102	SOFTWARE	603	603	700	700
55103	COMPUTER SUPPLIES	2,379	2,379	1,879	2,983
55200	OPERATING SUPPLIES	500	500	500	2,400
55208	DONATION EXPENDITURE	5,000	5,000	-	-
55505	CLIENT RENTS	-	-	-	100,000
55507	CLIENT UTILITIES	-	-	-	24,652
Total		312,017	261,579	277,320	478,352

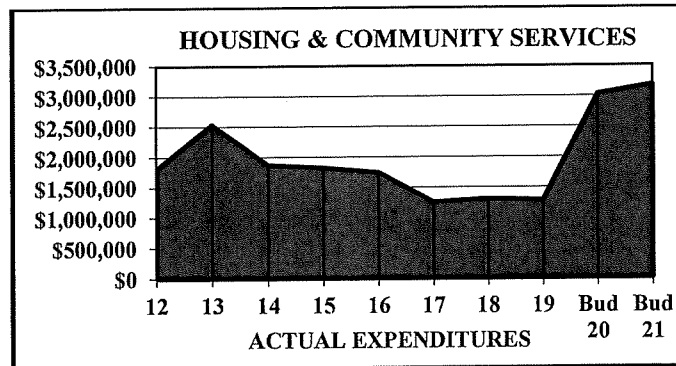
GENERAL FUND

SERVICE AREA: ECONOMIC ENVIRONMENT
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: HOUSING & COMMUNITY DEVELOPMENT

PROGRAM DESCRIPTION:

Housing & Community Development is primarily responsible for the promotion of affordable housing and related community redevelopment issues within the County. Housing & Community Development also serves as the staff for the Housing Finance Authority (HFA) of St. Johns County and the Affordable Housing Advisory Committee (AHAC). The HFA provides tax-exempt bond financing for very low, low, and moderate-income level home ownership and rental housing. Housing & Community Development serves as a resource clearinghouse for affordable housing opportunities in the County, including homeownership, rehabilitation, rental, and foreclosure prevention. The program serves individuals, builders, lenders, realtors and non-profit organizations while acting as a conduit for the delivery of available State and Federal program funding. The program administers Community Development Block Grant (CDBG) financing to support economic development, housing construction and rehabilitation and neighborhood revitalization activities. The program also explores single-family and multi-family opportunities and provides input to the housing element of the Comprehensive Plan for Developments of Regional Impact (DRI) and Planned Unit Developments (PUD).

MISSION: To promote the expansion of affordable housing and neighborhood revitalization throughout the County to serve vulnerable and work force populations.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects activities associated with grant-funded housing and community development initiatives, specifically recurring Community Development Block Grant funding.

REVENUE: The HUD CDBG economic development and housing grants along with U.S.D.A. Rural Development and State grants promote neighborhood revitalization strategies. All other funding is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$189,980	\$247,528	\$283,246	\$393,656	\$398,181
Operating Expenses	27,590	379,309	667,065	2,266,276	1,881,086
Capital Outlay	0	0	21,961	0	0
Other	1,039,024	684,405	316,992	367,591	904,693
TOTAL	\$1,256,594	\$1,311,242	\$1,289,264	\$3,027,523	\$3,183,960

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1 & #9: Promote Economic Development and Emphasize Community Redevelopment

- ◆ Worked with Growth Management to establish a Residential Housing zone that will provide affordable ownership units for low to moderate-income households.
- ◆ Implementation of Development of Regional Impact (DRI) funds via Habitat for Humanity to purchase property that will create up to 26 affordable housing units for low to moderate-income households.
- ◆ The CDBG grant continues to fund a public service project aimed at preventing homelessness and assisting individuals obtain housing by providing case management and subsistence payments.
- ◆ The CDBG grant continues to fund a public service project aimed at serving school-age children in West Augustine with tutoring services, non-traditional learning opportunities, and recreational opportunities. .

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Served as current designated referral agent for individuals on need of affordable housing by collaborating with County Social Services for implementation and administration. Provide affordable referrals to Housing Authorities in both Duval and Flagler County.
- ◆ Attended Community Redevelopment Area (CRA) meetings and other community meetings throughout the County.
- ◆ Held Fair Housing Workshops and activities conducted by consultants to provide fair housing education to the public.
- ◆ Housing staff collaborated with St. Augustine Amphitheater staff to organize and execute two community food drives with the assistance of the St. Johns County Cultural Events Division, United Way of St. Johns County and the St. Augustine Beach Police Department. Two events generated close to 30 tons of food collected as part of a response to the negative impact of COVID-19 on the community.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Increase homeownership opportunities via housing counseling.
- Increase working relationships with for-profit and/or non-profit developers.
- Increase housing and financial counseling.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Provide additional Fair Housing Trainings.

St. Johns County Goal -- Customer Service: Putting People First

- Enact quarterly marketing campaigns for Housing and Community Development Programs.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	3.7	5.3	5.3
	Total Operating and Maintenance Expenditures*	\$345,717	\$462,854	\$492,968
O U T P U T	State / Federal Grant Applications Submitted	1	2	2
	Non-Profit Organizations Assisted	4	7	7
	# Homebuyer Applicants Served	213	293	250
E F F I C	Program Cost per Capita* (Adjusted for Inflation)	\$1.36	\$1.73	\$1.75
	% Program Cost of Total General Fund Budget*	0.2%	0.2%	0.2%
	# Homebuyer Applicants Served / FTEs	57.6	55.3	47.2
E F F E C T	# Affordable Houses/Residences Created	3	2	3
	HFA Housing Units Financed-Single & Multifamily	0	0	0
	"Affordable" New Developer / Builder Contacts	4	4	4

* = net of non-salary grant expenditures and non-recurring items. Salary activities included in the operating expenditure above may be offset by grant revenues.

0094 - Housing

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	286,972	204,850	303,808	303,808
51400	OVERTIME EMPLOYEES	-	3	-	-
52100	FICA/MEDICARE TAXES	21,953	15,246	23,241	23,241
52200	RETIREMENT CONTRIBUTIONS	30,957	22,104	34,887	34,887
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	57,290	35,419	52,501	52,501
52400	WORKERS COMP	1,009	241	368	368
53105	SECURITY SERVICES	-	-	1,225	1,225
53120	CONTRACTUAL SERVICES	3,850	4,208	4,502	4,502
53150	CONSULTING SERVICES	9,914	2,650	-	-
54000	TRAVEL AND PER DIEM	835	100	835	835
54100	COMMUNICATIONS	1,717	2,254	2,789	2,789
54110	POSTAGE	153	153	153	153
54400	LEASE/RENTAL OF EQUIPMENT	900	900	900	900
54500	INSURANCE	2,060	2,091	2,193	2,193
54601	EQUIPMENT MAINTENANCE	81	-	186	186
54602	VEHICLE MAINTENANCE	510	350	510	510
54900	ADVERTISING	100	-	100	100
55100	OFFICE SUPPLIES	1,003	1,000	1,173	1,173
55102	SOFTWARE	1,353	1,353	2,280	2,280
55103	COMPUTER SUPPLIES	1,060	1,060	2,828	2,828
55200	OPERATING SUPPLIES	1,500	1,500	1,600	1,600
55201	GAS, OIL, AND LUBRICANTS	250	150	250	250
55304	FEDERAL GRANT EXPENDITURE	1,871,344	1,140,097	1,877,937	2,577,117
55401	TRAINING	765	-	765	765
55405	DUES AND MEMBERSHIPS	400	-	400	400
56100	LAND	1,742,086	1,723,061	-	-
58200	AID TO PRIVATE ORGS	745,000	531,699	621,291	621,291
58209	14A HOUSING REHAB	78,250	75,000	75,000	75,000
Total		4,861,312	3,765,489	3,011,722	3,710,902

GENERAL FUND

SERVICE AREA: ECONOMIC ENVIRONMENT

DEPARTMENT: COUNTY ADMINISTRATION

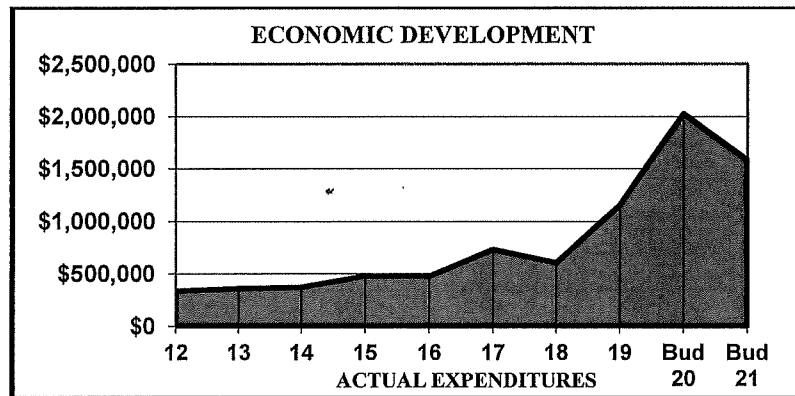
PROGRAM: ECONOMIC DEVELOPMENT

PROGRAM DESCRIPTION:

The County maintains an Economic Development (ED) program in order to help expand and diversify the commercial tax base and promote job creation for local residents through the growth of existing businesses and attraction of new businesses to the County. The County desires to be a pro-business community, encouraging a balance in economic growth, environmental stewardship and quality of life. The Economic Development program was implemented in 2011 to create a more proactive, sustained effort to attract and retain businesses and work cooperatively with community partners to achieve this goal. To further leverage resources, the County maintains membership in JAXUSA Partnership, a regional agency promoting economic development for northeast Florida on a national and international scale. Additionally, the County contracts with the St. Johns County Chamber of Commerce to conduct business development and retention programs and the University of North Florida Small Business Development Center to provide technical assistance to small businesses.

MISSION:

To expand and diversify the County tax base and strengthen the employment base through efforts to attract and retain businesses by cooperatively working with other governments, the Chamber of Commerce and other agencies, and offering appropriate County economic development incentives.



FY 2021 BUDGET HIGHLIGHTS:

The FY 2021 budget reflects recurring activities, including a BCC-implemented buyback program for non-residential impact fees.

REVENUE:

The revenue to fund these programs is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$190,554	\$180,568	\$164,790	\$210,687	\$173,582
Operating Expenses	224,394	212,253	215,367	228,257	223,627
QTI & Tax Incentives	316,139	209,865	485,256	440,000	487,151
QTI & Tax Incentives	0	678	288,341	1,150,000	700,000
TOTAL	\$732,429	\$603,364	\$1,153,754	\$2,028,944	\$1,584,360

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Continued to work with the St. Johns County Chamber of Commerce for economic development support services focused on targeted activities in business retention, education/training and entrepreneurship.
- ◆ Continued to work with JAXUSA Partnership to promote economic development.
- ◆ Continued to work with the University of North Florida Small Business Development Center providing technical assistance to new and existing small businesses in the County.
- ◆ The BCC approved an economic development incentive agreement for a speculative office building totaling more than 62,500 square feet in Ponte Vedra Beach. The project is expected to be complete in the end of 2020.
- ◆ The BCC approved economic development incentives for The Link, a technology innovation hub, co-working space and activity center to be located in Nocatee Town Center. A groundbreaking for The Link, a 22,500 square foot building, was held in June 2020. The project is expected to be complete in 2021.
- ◆ St. Johns County was named the Best Florida County to Live in by 24/7 Wall St.
- ◆ St. Johns County was named the Healthiest County in Florida for the ninth year in a row by the Robert Wood Johnson Foundation / University of Wisconsin Population Health Institute.
- ◆ In November and December, St. Johns County's unemployment rate was 2.2%, the lowest rate in more than a decade. Florida's unemployment rate in December was 3%, the lowest rate recorded since the program began in 1976.
- ◆ St. Johns County assisted hundreds of local small businesses during the COVID-19 crisis by providing general support, funding programs and personal protection equipment (PPE).

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Attract new and existing business development, expand and diversify the tax base, and create new high-wage jobs for St. Johns County residents.
- Enhance the County's branding and marketing campaign to reach new geographic regions and targeted industries.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Cooperatively partner with the St. Johns County Chamber of Commerce, other governments, and other agencies (JAXUSA, UNF SBDC, etc.) as appropriate to attract, secure, and retain business development and sustainment within the County.

PERFORMANCE MEASURES		Actual FY '19	Projected FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	2	2	2.25
	Total Operating and Maintenance Expenditures	\$392,821	\$437,957	\$397,209
	Value of Approved Incentives Paid – (ED Grant payments only)	\$485,256	\$440,000	487,151
O U T P U T	# of Businesses and Entrepreneurs Assisted through Economic Development (ED) Partners	510	520	530
	# of Jobs Created (reported by DEO)	3,400	3,500	3,600
	# Annual New Business Prospects	99	100	110
E F F I C	Per Capita Cost of Program (Adjusted for Inflation)	\$1.54	\$1.63	\$1.41
	Incentive Paid per Job Created	\$142.72	\$125.71	\$135.32
	% Program Cost of Total County Budget	0.08%	0.09%	0.03%
E F F E C T	% Non-Residential Tax Base of Total Tax Base (includes Tangible Personal Property)	15.1%	14.9%	15.2%
	County Sales Tax Revenue Per Capita	\$78.95	\$64.32	\$56.81
	County Unemployment Rate (September)	2.8%	4.1% est.	4.1%

0058/0059 - Economic Development

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	119,884	87,647	151,907	151,907
51400	OVERTIME EMPLOYEES	-	42	-	-
52100	FICA/MEDICARE TAXES	8,751	5,903	11,237	11,237
52200	RETIREMENT CONTRIBUTIONS	19,188	15,830	24,171	24,171
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	25,627	14,584	26,637	26,637
52400	WORKERS COMP	132	97	158	158
53120	CONTRACTUAL SERVICES	661,151	567,459	1,069,536	1,069,536
54000	TRAVEL AND PER DIEM	7,500	1,000	2,000	2,000
54010	TRADE SHOWS & CONVENTIONS	7,500	1,000	1,000	1,000
54100	COMMUNICATIONS	856	700	801	801
54110	POSTAGE	300	75	300	300
54500	INSURANCE	1,234	1,048	1,100	1,100
54700	PRINTING, BINDING	750	200	750	750
54801	SPECIAL EVENTS	7,100	2,000	7,100	7,100
54804	PUBLIC RELATIONS	10,500	10,000	10,000	10,000
54900	ADVERTISING	5,000	1,000	21,000	21,000
55100	OFFICE SUPPLIES	500	500	500	500
55102	SOFTWARE	877	877	624	624
55103	COMPUTER SUPPLIES	985	985	-	-
55200	OPERATING SUPPLIES	400	400	400	400
55306	OTHER GRANT EXPNDTR	-	-	-	250,000
55400	BOOKS AND SUBSCRIPTIONS	460	460	460	460
55401	TRAINING	765	250	1,500	1,500
55405	DUES AND MEMBERSHIPS	4,900	2,860	4,900	4,900
58210	IMPACT FEE & OTHR CREDITS	700,000	1,900,000	1,800,000	1,900,000
Total		1,584,360	2,614,917	3,136,081	3,486,081

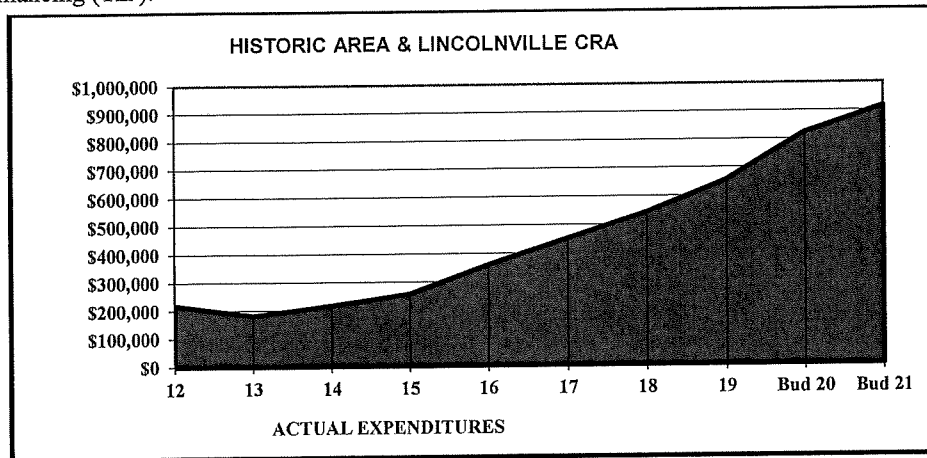
GENERAL FUND

SERVICE AREA: ECONOMIC ENVIRONMENT
DEPARTMENT: COUNTY ADMINISTRATION
PROGRAM: HISTORIC AREA CRA & LINCOLNVILLE CRA

PROGRAM DESCRIPTION:

The Historic Area Community Redevelopment Area (HACRA) was established in Fiscal Year 2002 to assist in the redevelopment of the City of St. Augustine’s “Old City” area. The funds appropriated to the HACRA are to be used to fund or support projects such as a parking garage that alleviates transportation and parking blight within the Historic Area Community Redevelopment Area. The Lincolnville Community Redevelopment Area was established in Fiscal Year 2013 to assist in the redevelopment of the blighted conditions within the historic Lincolnville area.

MISSION: To alleviate transportation and parking blight within the Historic Area Community Redevelopment Area of the City of St. Augustine and to redevelop and rehabilitate the historic Lincolnville area through the use of Tax Increment Financing (TIF).



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 operating budget reflects the incremental tax increment financing apportionment from the City of St. Augustine’s CRAs (Historic Area and Lincolnville) for St. Johns County.

REVENUE:

The revenue to support the Historic Area CRA and the Lincolnville CRA budgets is provided by the General Fund. The annual amount of funding is determined through a methodology established in the Florida Statutes for Tax Increment Financing (TIF).

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '20
HACRA	\$300,468	\$341,142	\$392,449	\$485,088	\$536,404
Lincolnville CRA	151,012	201,856	264,010	337,621	380,295
TOTAL	\$451,480	\$542,998	\$656,459	\$822,709	\$916,699

0100 - Historic CRA

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
58100	AID TO GOVT AGENCIES	536,404	531,074	528,460	528,460
Total		536,404	531,074	528,460	528,460

0107 - Lincolnville CRA

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
58100	AID TO GOVT AGENCIES	380,295	384,411	455,118	455,118
Total		380,295	384,411	455,118	455,118

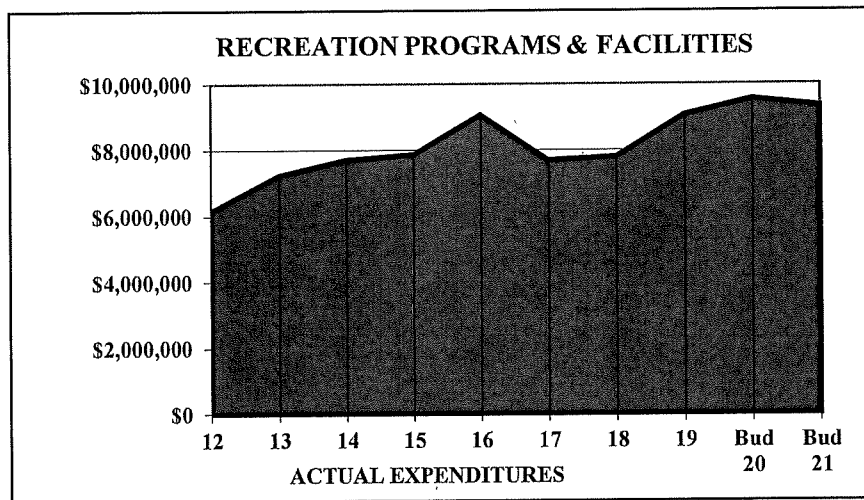
GENERAL FUND

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: PARKS & RECREATION
PROGRAM: RECREATION PROGRAMS & FACILITIES

PROGRAM DESCRIPTION:

The St. Johns County Parks and Recreation program maintains boat ramps, various active and passive parks throughout the County and provides adult and youth programming. The program manages and maintains over 4,515 acres representing 87 parks. This program also identifies and develops plans for parkland acquisition, reviews new applications for conformance to level of Service Standards for the Recreation and Open Space Element of the County's Comprehensive Plan, and handles related grant applications and administration.

MISSION: To protect and facilitate access to the County's natural resources, provide recreational opportunities for residents and visitor's, and contribute to the County's economic, social, and environmental sustainability and resiliency.



FY 2021 BUDGET HIGHLIGHTS: The Personal Services budget continues to reflect rising employee healthcare and Workers Compensation costs. The 2021 budget continues to reflect operations with little to no increases to programs and services. Capital increases include carryforwards of prior year appropriations for countywide projects as well as replacements of maintenance equipment.

REVENUE:

The revenue to fund Recreation Programs & Facilities is primarily provided by the General Fund, but partly from tournaments, user fees and concessions. Additionally, this program has sought grants from the State of Florida for further St. Johns County parkland acquisition and development.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$4,670,329	\$4,819,768	\$4,900,806	\$5,139,013	\$5,009,419
Operating Expenses	2,803,513	2,764,731	2,975,254	3,513,512	3,035,710
Capital Outlay	212,508	213,776	108,714	887,453	1,283,486
TOTAL	\$7,686,350	\$7,798,275	\$9,068,701	\$9,539,978	\$9,328,605

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #6: Maintain and Enhance the County's Quality of Life

- ◆ Parks and Recreation staff provided over 245 educational/recreational programming totaling over 2,000 hours.
- ◆ Partnered with the Florida/Georgia Pickleball Classic to host over 320 competing players.
- ◆ Introduced family fishing program, adult yoga, Alpine Groves porch talks.
- ◆ Hosted 10 Regional Baseball Tournaments with over 350 teams competing from all over the southeastern United States.
- ◆ Department completed ADA/Safety training and is developing a department wide ADA strategic plan.
- ◆ Completed four ADA Park upgrades, began two additional projects that will be completed in FY21 in addition to adding an ADA accessible playground in partnership with Field of Dreams.
- ◆ Acquired River Town II Athletic Complex
- ◆ Completed two sport lighting projects at Plantation Park and Gamble Rogers.

Previous County Goal #10: Improve Communications & Services to Citizens

- ◆ SJC Parks and Recreation Instagram page has had an increase from 1,488 followers to 1,678 followers.
- ◆ SJC Parks and Recreation Facebook page has had an increase from 5,609 followers to 7,733 followers.
- ◆ SJC Parks and Recreation newsletter database (Constant Contact) has had an increase from 6,588 subscribers to 7,133 subscribers.
- ◆ Increased Facebook content to provide online educational material and activities.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Develop new recreational activity opportunities and construct new park facilities to meet population growth and demand.

St. Johns County Goal -- Customer Service: Putting People First

- Improve the promotion of County recreation services, programs and facilities and provide a platform to communicate with citizens.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Expand programming diversity to meet the needs and interests of the community and improve the quality of existing park infrastructure,

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	78.425	76.425	76.425
	Total Maintenance Expenditures*	\$5,479,674	\$5,703,566	\$6,523,163
	Total Programming Expenditures*	\$2,505,100	\$2,209,799	\$2,805,442
O U T P U	Number of Recreation Partners	41	45	52
	Number of County Programs Offered	381	395	245
	Number of County Parkland Acres	2,999	4,393	4,515
E F F I C	Cost of Maintenance per Parkland Acre	\$1,827	\$1,298	\$1,445
	Program Cost per Capita (Adjusted for Inflation)	\$35.64	\$29.56	\$33.13
	Acres of County Parks per 1,000 County Residents	18.58	14.35	16.03
F E C	Carryover of All Recreation Capital Projects	\$1,093,739	\$1,008,518	\$763,025
	% Maintenance Expenditures to Total Operating	68.6%	72%	70%
	Total Grant Dollars Received**	\$27,313	\$506,825	\$187,232

*=net of State Grant Expenditures

0079 - Recreation Programs

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,428,355	1,310,130	1,469,038	1,469,038
51302	TEMPORARY EMPLOYEES	208,750	208,750	258,850	258,850
51400	OVERTIME EMPLOYEES	5,000	26,289	5,000	5,000
51501	ON CALL PAY	-	200	-	-
52100	FICA/MEDICARE TAXES	109,652	99,305	112,764	112,764
52200	RETIREMENT CONTRIBUTIONS	171,576	159,064	182,389	182,389
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	242,727	218,020	259,114	259,114
52400	WORKERS COMP	31,404	28,062	26,973	26,973
53120	CONTRACTUAL SERVICES	160,840	160,840	174,380	174,380
53150	CONSULTING SERVICES	-	-	-	-
53201	SERVICE CHARGES	3,060	5,400	5,500	5,500
54000	TRAVEL AND PER DIEM	2,000	2,000	3,000	3,000
54100	COMMUNICATIONS	52,679	52,679	52,456	52,456
54110	POSTAGE	350	350	350	350
54113	TRANSPORTATION CHARGES	12,525	12,525	12,525	12,525
54400	LEASE/RENTAL OF EQUIPMENT	5,700	5,700	5,700	5,700
54401	LEASE/RENTAL OF BUILDING	62,580	62,580	63,832	63,832
54402	LEASE/RENTAL OF LAND	1,257	1,257	600	600
54500	INSURANCE	30,280	18,345	19,111	19,111
54600	BUILDING MAINTENANCE	47,735	32,108	47,735	63,362
54601	EQUIPMENT MAINTENANCE	509	509	840	840
54602	VEHICLE MAINTENANCE	4,700	6,846	4,700	4,700
54801	SPECIAL EVENTS	11,250	11,250	11,250	11,250
54900	ADVERTISING	2,000	2,000	2,700	2,700
54905	AD VALOREM/PROPERTY TAXES	75	67	75	75
55100	OFFICE SUPPLIES	9,735	9,735	9,875	9,875
55102	SOFTWARE	4,640	4,640	1,112	1,112
55103	COMPUTER SUPPLIES	18,358	18,808	3,210	3,210
55200	OPERATING SUPPLIES	65,746	57,574	61,700	67,276
55201	GAS, OIL, AND LUBRICANTS	5,800	5,800	5,800	5,800
55305	STATE GRANT EXPENDITURE	100,000	-	-	-
55400	BOOKS AND SUBSCRIPTIONS	-	-	288	288
55401	TRAINING	2,500	2,500	3,000	3,000
55405	DUES AND MEMBERSHIPS	1,500	1,500	2,630	2,630
56301	IMPROVEMENTS O/T BUILDING	-	-	150,000	-
56400	EQUIPMENT	2,159	-	15,500	17,659
56403	COMPUTER EQUIPMENT	-	-	-	-
56415	CAPITAL VEHICLES	-	-	29,000	29,000
58200	AID TO PRIVATE ORGS	-	-	-	-
Total		2,805,442	2,524,833	3,000,997	2,874,359

0080 - Recreation Facilities Maintenance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,849,481	1,679,131	2,006,905	2,006,905
51302	TEMPORARY EMPLOYEES	32,000	32,000	46,100	46,100
51400	OVERTIME EMPLOYEES	35,000	50,235	35,000	35,000
51501	ON CALL PAY	5,500	4,880	5,500	5,500
52100	FICA/MEDICARE TAXES	144,584	126,585	156,626	156,626
52200	RETIREMENT CONTRIBUTIONS	208,739	189,554	232,466	232,466
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	486,138	440,804	533,176	533,176
52400	WORKERS COMP	50,513	45,654	51,077	51,077
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	243,390	347,219	355,632	364,103
53150	CONSULTING SERVICES	100,000	-	175,000	175,000
53180	ENGINEERING SERVICES	10,000	10,000	8,895	8,895
53400	REFUSE	150,000	150,000	143,000	143,000
54000	TRAVEL AND PER DIEM	2,500	2,500	2,500	2,500
54100	COMMUNICATIONS	715	715	715	715
54300	UTILITIES	850,000	816,575	825,000	825,000
54400	LEASE/RENTAL OF EQUIPMENT	3,900	3,900	3,900	3,900
54402	LEASE/RENTAL OF LAND	1,680	1,680	1,680	1,680
54500	INSURANCE	81,500	111,967	125,239	125,239
54600	BUILDING MAINTENANCE	205,140	198,640	205,140	211,640
54601	EQUIPMENT MAINTENANCE	51,000	51,000	51,000	51,000
54602	VEHICLE MAINTENANCE	69,000	69,000	69,360	69,360
54603	OTHER MAINTENANCE	-	1,979	-	-
54607	TREE REMOVAL/MAINTENANCE	15,000	15,000	15,000	15,000
54625	PLAYGROUND EQUIP MAINT	-	-	94,000	153,674
54626	ATHLETIC FIELD MAINT	131,500	134,000	307,000	307,000
54627	PARK MAINT	25,000	25,000	49,900	49,900
54628	WATERWAY ACCESS MAINT	40,000	40,000	40,000	40,000
55103	COMPUTER SUPPLIES	-	-	-	-
55200	OPERATING SUPPLIES	122,900	122,900	85,000	85,000
55201	GAS, OIL, AND LUBRICANTS	121,500	121,500	110,650	110,650
55202	TOOLS & SMALL IMPLEMENTS	13,200	13,200	14,200	14,200
55230	PLAYGROUND EQUIP SUPPLIES	-	-	40,348	40,348
55304	FEDERAL GRANT EXPENDITURE	20,895	-	-	-
55305	STATE GRANT EXPENDITURE	166,337	-	250,000	316,005
55401	TRAINING	10,000	10,000	10,000	10,000
55405	DUES AND MEMBERSHIPS	1,000	1,000	1,540	1,540
56200	BUILDINGS	72,000	72,000	-	-
56300	BUILDING IMPROVEMENTS	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	1,075,426	814,751	1,050,000	1,310,675
56400	EQUIPMENT	127,625	118,086	157,250	175,289
56415	CAPITAL VEHICLES	-	-	94,000	94,000
Total		6,523,163	5,821,455	7,352,799	7,772,163

GENERAL FUND

SERVICE AREA: CULTURE & RECREATION

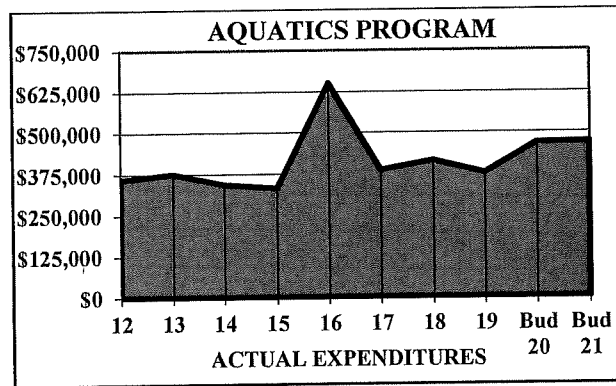
DEPARTMENT: PARKS & RECREATION

PROGRAM: AQUATICS PROGRAM

PROGRAM DESCRIPTION:

In FY 2006 the County established the Aquatics Program that included the current Galimore Center Pool with the expectation that other community pools will eventually be built in the County. The Galimore Center was operated under an inter-local agreement with the City of St. Augustine. This facility had offered the only community center swimming pool in the County. In April of FY 2009 the Solomon Calhoun Community Center and Pool in West Augustine opened, expanding the Aquatics Program. During FY 2011 the County discontinued the inter-local agreement and returned the operations of Galimore Center to the City in exchange for \$400,000 needed for pool repairs. After-school programs, summer programs, a Masters Swimming Program and youth programs are offered at the Solomon Calhoun facility. The County High Schools also utilize the pool for practice and for meets. Exercise classes are also offered to the community and community organizations can utilize the Center for meeting purposes.

MISSION: To continue to serve the community through the provision of swimming activities and other programs and the sharing of facilities for community events.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects recurring operations of the Solomon Calhoun pool.

REVENUE:

The revenue to fund the Aquatics Program is provided primarily by the General Fund, and is supplemented to a minor degree by pool fees, swimming lessons, concessions and building rentals. The County is entirely responsible for the costs of operation for the Solomon Calhoun Community Center and Pool.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	387,279	415,449	376,735	468,516	470,515
Capital Outlay	0	0	0	0	0
TOTAL	\$387,279	\$415,449	\$376,735	\$468,516	\$470,515

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Continued to provide access to Fire Rescue for their Marine Rescue Division.
- ◆ Continued to utilize the Solomon Calhoun Pool for the County's Fire Rescue Jr. Lifeguard Program.
- ◆ Continued to offer summer programs, exercise classes and youth programs.
- ◆ Continued to accommodate the Masters Swimming Program and High School and other independent swim teams and meets.
- ◆ Increased participation in adult and children swim programs.
- ◆ Continued a multi-year contract with the YMCA for the operation of the Solomon Calhoun Pool.
- ◆ Collaborated with the St. Augustine YMCA to provide swim lessons.
- ◆ Partnered with the Special Olympics to host their annual swim meet.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Expand programs and opportunities for increase pool usage.
- Continue developing programs to serve the St. Johns County community.

St. Johns County Goal -- Customer Service: Putting People First

- Improve the promotion of the Aquatics Center on social media accounts.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '20
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	0
	Total Operating and Maintenance Expenditures	\$376,735	\$357,963	\$470,515
	Number of County Pools Operated	1	1	1
O U T P U T	Number of People Using the Pool	27,431	18,600	30,200
	Number of Passes Sold	-	2028	2500
	Number of Rentals of the Center	15	7	15
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$1.48	\$1.33	\$1.67
	Program Cost per Swimmer	\$13.73	\$19.24	\$15.58
	Collected Charges per Swimmer*	\$0.00	\$0.00	\$0.00
E F F E C T	Collected Charges for Services*	\$0	\$0	\$0
	Operating Subsidy (Program Cost less Charges)	\$376,735	\$357,963	\$470,515
	% Increase (Decrease) in People Using the Pool	37%	15%	(1%)

*= under terms of the operating contract these charges now go directly to the contractor (YMCA).

0089 - Aquatics Program

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	357,150	296,150	296,150	296,150
54300	UTILITIES	27,144	16,022	21,000	21,000
54500	INSURANCE	2,270	2,219	2,330	2,330
54600	BUILDING MAINTENANCE	29,914	-	-	29,914
54601	EQUIPMENT MAINTENANCE	54,037	40,599	52,225	65,663
55200	OPERATING SUPPLIES	-	-	-	-
56400	EQUIPMENT	-	-	34,978	34,978
Total		470,515	354,990	406,683	450,035

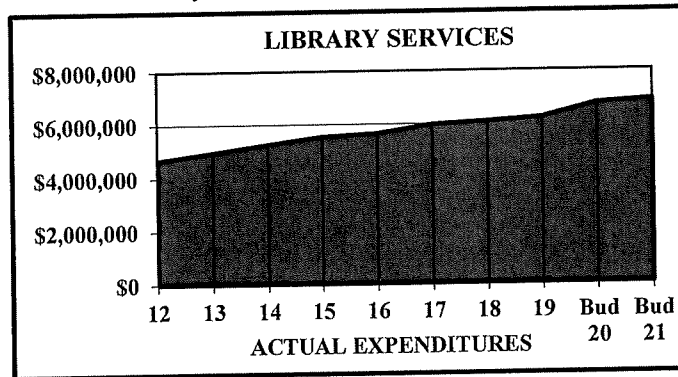
GENERAL FUND

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: LIBRARY SERVICES
PROGRAM: COUNTY LIBRARY SYSTEM

PROGRAM DESCRIPTION:

The County Library System Program is comprised of four main divisions. The **Administration** division, located in the Southeast Branch Library, provides planning, budgeting, purchasing, personnel, volunteers, and overall operational support and management of the County Library System. The System currently includes: the Anastasia Island Branch, the Bartram Trail Branch, the Hastings Branch, the Ponte Vedra Beach Branch, the Southeast Branch, and the Main Library. The **Technical Services** division is responsible for: acquisition, cataloging and processing of all library materials; management of the bibliographic database; collection development; centralized interlibrary loan service; the library website and virtual services; research, maintenance and support of library technologies; and technical skills training. The **Public Services** division provides library materials and services to assist County residents of all ages in obtaining information to meet their personal, educational, professional, and recreational needs. Services include: Circulation, Adult Services, Reference, and Young Adult and Children's Services. The **Extension Services** division includes: three bookmobiles, community deposit collections, Books-by-Mail, and programming in assisted living centers, daycare centers, VPK programs, and areas of the County currently underserved by a library branch.

MISSION: To welcome and offer residents of all ages opportunities to continue lifelong learning; to nurture a love of reading; to find, evaluate and utilize information in a variety of formats; and to enjoy a community gathering place. To connect, learn, and enjoy at their local library.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects recurring operations for six branch libraries and the bookmobile program.

REVENUE:

The General Fund provides the majority of revenue for this program. A State matching aid package is expected to contribute \$104,481 in FY 2021; the separate County Law Library Fund will receive 25% of funds recognized from traffic court fees. Additionally, the County libraries receive donations from individuals and other third parties.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$4,317,767	\$4,460,844	\$4,561,275	\$5,167,316	\$5,136,627
Operating Expenses	1,571,532	1,494,172	1,621,236	1,547,163	1,713,159
Capital Outlay	81,755	124,703	23,316	25,898	14,380
TOTAL	\$5,971,054	\$6,079,719	\$6,205,827	\$6,740,377	\$6,864,166

GENERAL FUND

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Celebrated National Friends of the Library Week in October. Friends of the Library are non-profit volunteer groups that provide financial and other support to SJCPLS and number almost 1,400 members.
- ◆ Hosted the fifth annual "Community FOCUS Hastings" back-to-school event providing school supplies, free physicals, vision and hearing screenings to over 750 attendees, with 326 school kits distributed that day.
- ◆ Staged the 15th annual "St. Johns Reads" Community Reads Project, in partnership with our seven Friends of the Library groups and funding from the Florida Humanities Council, featuring "Where the Crawdads Sing" by Delia Owens. This year we introduced a 5K run, *Lace Up for Libraries*, as a fundraiser for the project. Funds raised will assist with literary programming in the future.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- SJCPLS will investigate additional service outlets, based upon local demographics and available funding.
- SJCPLS will evaluate existing facilities, reimagining and reconfiguring to meet the community's changing needs.

St. Johns County Goal -- Customer Service: Putting People First

- SJCPLS will recognize that the human connection improves the customer experience.
- SJCPLS will maintain a knowledgeable staff, skilled in determining users' needs and in locating relevant information.
- SJCPLS will deliver library services where they are needed.
- SJCPLS will build and maintain library collections based on patron interest and need.
- SJCPLS will make library collections, experts, and services more readily discoverable and available to users, whether visiting libraries in person or accessing the library remotely.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N F R A S T R U C T U R E	Number of Full-time Equivalents (FTEs)	73.650	78.625	78.625
	Total Operating and Maintenance Expenditures*	\$6,037,978	\$6,010,627	\$6,688,975
	Number of Volunteer Hours	24,351	12,000	15,000
O U T P U T	Circulation Totals	1,599,202	1,000,000	1,300,000
	Library Materials Holdings	343,081	332,641	345,000
	Number of Registered Card Holders	94,003	95,651	96,000
E F F I C I E N C Y	Circulation Totals / FTE	21,714	12,719	16,534
	Total Registered Card Holders / FTE	1,276	1,217	1,221
	Program Cost per Capita (Adjusted for Inflation)	\$23.73	\$22.46	\$23.76
E F F E C T	Registered Card Holders As % of Population	36.9%	36.1%	34.8%
	Circulation/Collection Turnover Rate	4.7	2.9	3.8
	Increase (Decrease) in Registered Card Holders	(1.4%)	1.8%	0.4%

*Net of Federal and State Grant Expenditure, Donations and capital

0078 - Library Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	3,707,762	3,518,252	3,861,322	3,861,322
51302	TEMPORARY EMPLOYEES	34,165	30,810	39,986	39,986
51400	OVERTIME EMPLOYEES	2,000	7,923	2,000	2,000
52100	FICA/MEDICARE TAXES	283,797	264,715	295,544	295,544
52200	RETIREMENT CONTRIBUTIONS	415,756	392,328	449,011	449,011
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	682,660	634,711	675,875	675,875
52400	WORKERS COMP	10,487	10,429	10,569	10,569
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53105	SECURITY SERVICES	-	-	105,000	105,000
53120	CONTRACTUAL SERVICES	330,095	319,100	227,603	227,603
53201	SERVICE CHARGES	700	564	625	625
53400	REFUSE	5,160	5,160	5,160	5,160
54000	TRAVEL AND PER DIEM	11,000	3,855	11,000	11,000
54100	COMMUNICATIONS	47,458	47,100	48,603	45,543
54110	POSTAGE	2,100	3,560	2,800	2,800
54300	UTILITIES	165,250	143,365	155,250	155,250
54400	LEASE/RENTAL OF EQUIPMENT	14,713	15,334	15,406	15,406
54401	LEASE/RENTAL OF BUILDING	8,400	8,400	9,880	9,880
54500	INSURANCE	104,915	112,350	129,639	129,639
54600	BUILDING MAINTENANCE	76,050	69,000	71,613	71,613
54601	EQUIPMENT MAINTENANCE	3,916	3,916	3,711	3,711
54602	VEHICLE MAINTENANCE	20,400	15,000	20,400	20,400
54603	OTHER MAINTENANCE	8,500	12,280	21,862	21,862
54614	BOOK REPAIRS/MAINTENANCE	1,250	500	750	750
54900	ADVERTISING	3,100	1,400	3,100	3,100
54905	AD VALOREM/PROPERTY TAXES	1,880	1,841	1,880	1,880
55100	OFFICE SUPPLIES	15,200	14,500	15,200	15,200
55102	SOFTWARE	1,430	1,430	2,405	2,405
55103	COMPUTER SUPPLIES	48,025	48,025	37,995	37,995
55200	OPERATING SUPPLIES	69,279	65,100	69,000	71,900
55201	GAS, OIL, AND LUBRICANTS	12,852	6,515	7,500	7,500
55204	LIBRARY BOOKS	530,175	530,175	570,175	570,175
55206	STATE AID EXPENDITURES	114,112	109,673	100,043	100,043
55208	DONATION EXPENDITURE	48,722	11,064	-	46,917
55214	UNIFORMS	-	-	11,125	11,125
55400	BOOKS AND SUBSCRIPTIONS	62,500	62,500	62,500	62,500
55401	TRAINING	5,300	4,300	4,300	7,945
55405	DUES AND MEMBERSHIPS	2,700	2,400	2,700	2,700
56403	COMPUTER EQUIPMENT	14,380	2,100	-	-
Total		6,866,189	6,479,675	7,051,532	7,101,934

GENERAL FUND

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: INDEPENDENT AGENCIES (AS DESCRIBED BELOW)

PROGRAM DESCRIPTION:

There are two types of Health & Human Services Independent Agency programs. The first type consists of those programs by which agencies apply for funding through the "Partnering for Results Request for Proposal" process under the County Purchasing Department. The County's Health and Human Services Advisory Council (HHSAC) reviews the proposals independently and makes recommendations regarding County funding support. **These programs are designated below with an asterisk.** The second type consists of programs for which there exists either a mandate for funding support or a need identified by the County.

PROGRAM: ALPHA-OMEGA MIRACLE HOME *

Alpha-Omega Miracle Home works to bring stability to woman and children encountering homelessness. Alpha-Omega's goal is to fill in all the gaps so that when they leave the program they will be stable and can successfully take care of themselves and their children.

PROGRAM: BETTY GRIFFIN HOUSE *

The Betty Griffin House is a 24-hour facility that provides temporary shelter alternatives and direct client services to an increasing number of domestic violence and sexual assault victims. The Betty Griffin House has expanded to include a transitional housing component.

PROGRAM: BOYS & GIRLS CLUB *

The Boys & Girls Club has opened a new branch in West Augustine. The County sponsors membership for 21 youths. The Club enables disadvantaged and at risk youth with school and other activities to realize their full potential.

PROGRAM: CHILDREN'S HOME SOCIETY *

Children's Home Society provides care and services to abused and neglected children. The Family Life Education Program is a child abuse prevention program whose purpose is to provide ongoing parenting classes to parents that are at risk of child abuse and neglect or at risk of re-abuse and re-neglect of their children.

PROGRAM: EMERGENCY SERVICE / HOMELESS COALITION *

The Homeless Coalition provides transitional shelters and supportive services for families with children who are homeless or at risk of becoming homeless.

PROGRAM: EPIC COMMUNITY SERVICES *

EPIC is dedicated to community health and wellness issues including alcohol and drug abuse. Funding of the Youth/Parent Prevention and THINK programs provide a variety of education, prevention, early intervention services, crisis intervention and substance abuse aftercare programs.

PROGRAM: EPIC COMMUNITY SERVICES ADULT & JUVENILE DRUG COURT *

EPIC's pro-active programs provide a variety of education, prevention, early intervention services, crisis intervention and substance abuse programs for adults and juveniles.

PROGRAM: EPIC RECOVERY (DETOXIFICATION) CENTER *

A 16-bed, 8,000 square foot facility focusing on medically supervised detoxification from substance abuse that is recovery focused and helps clients integrate a recovery program into their daily lives including aftercare support groups.

PROGRAM: GOOD SAMARITAN HEALTH CENTERS, INC. *

Good Samaritan Health Centers, Inc. provides free medical and dental services and health education to St. Johns County residents who are uninsured and whose income falls at or below 200% of the Federal Poverty Guidelines.

INDEPENDENT AGENCIES – HEALTH & HUMAN SERVICES (continued)

PROGRAM: HOME AGAIN ST. JOHNS *

Home Again St. Johns (also referred to as “Home Again”) is a non-profit organization working in a multi-agency coordinated system to alleviate homelessness in St. Johns County by actively engaging homeless individuals in implementing their own return to self-sufficiency.

PROGRAM: LEARN TO READ OF ST. JOHNS COUNTY *

The Learn to Read Program helps individuals improve their quality of life by teaching them how to read, write and solve math problems. Participants are also coached on some subjects of the GED test.

PROGRAM: ST. JOHNS COUNTY COUNCIL ON AGING *

The Council on Aging provides grant management for a variety of services that include nutrition, transportation and in-home services throughout the County. These services directly impact the safety, health and welfare of County residents. COA has recently added another component at the Sunshine Center. The Center provides care and support services for aging/infirm adults with Alzheimer’s and dementia, enabling their family members to work and to relieve caregiver stress. The OAA/CCE Program amount also includes an appropriation to insure the County facility on Marine Street.

PROGRAM: EARLY LEARNING COALITION OF PUTNAM AND ST. JOHNS *

The School Readiness Coalition provides childcare services to children identified as being at risk of abuse and neglect and to low income working families. The program also coordinates the monitoring of financial, educational, nutritional, health, and social service programs.

PROGRAM: ST. JOHNS COUNTY WELFARE FEDERATION *

The St. Johns County Welfare Federation provides an assisted living facility for low income and indigent residents of St. Johns County at the Buckingham Smith Memorial Home.

PROGRAM: STEWART-MARSHMAN (SMA) BEHAVIORAL HEALTH SERVICES, INC. *

SMA Behavioral Health Service, Inc contracts through the State to provide behavioral health services to the residents of St. Johns County. In addition, the State mandates that counties contribute a certain minimum to support services.

PROGRAM: ST. FRANCIS HOUSE *

The St. Francis House provides Emergency Shelter and Client Support Services to the homeless and those at risk of homelessness. The array of services provided to the homeless and near homeless assist them with a way to rise from their situation and become productive.

PROGRAM: ST. JOHNS HOUSING PARTNERSHIP *

Provides emergency repairs to low-income County residents and also provides youth employment initiatives as part of job training programs.

PROGRAM: MEDICAID BUYBACK/LIP

Flagler Hospital provides healthcare services to citizens of St. Johns County who are indigent or qualified Medicaid recipients. Through a State program (LIP) County funds are leveraged to augment Medicaid payments to the hospital.

PROGRAM: BAKER ACT

The Baker Act is a law mandated by the State of Florida enabling emergency mental health services and temporary detention of patients impaired by their mental illness and unable to determine their needs for treatment. The State requires counties to financially support local hospital efforts relative to the Act.

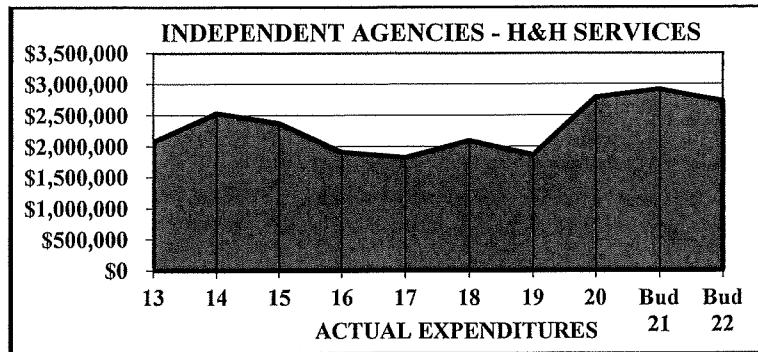
PROGRAM: AZALEA CLINIC

A Federally Qualified Health Center with County locations in St. Augustine and Hastings that provides affordable medical and dental care for qualifying patients with sliding fees for low income and uninsured patients.

PROGRAM: ST. AUGUSTINE YOUTH SERVICES *

SAYS is a nonprofit agency that submitted an application and was recommended by the HHS Advisory Council to receive County funding to provide the Mobile Crisis Response Team (MCRT), a community healthcare program that helps to improve child safety and well-being plus increase access to mental health care resources for youth and their families.

INDEPENDENT AGENCIES – HEALTH & HUMAN SERVICES (continued)



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects funding at levels recommended by the HHSAC. A priority in FY 2022 is to address homelessness and substance abuse. These agencies continue to receive funding as a result of the RFP process.

REVENUE:

The revenue to fund a portion of these Independent Agencies is provided by the General Fund. The County contributes toward the funding of the independent agencies listed below:

HHSAC REVIEWED EXPENDITURES:

Agency	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY'21	Workshop FY'22
Alpha Omega Miracle Home	\$0	\$0	40,834	40,834	40,834
Betty Griffin House	204,102	189,059	236,324	236,324	236,324
Betty Griffin House –Hope Program	0	0	50,000	50,000	50,000
Emergency Services/ Homeless Coalition	60,252	66,581	83,226	83,226	83,226
EPIC Community Services	0	0	0	0	0
EPIC Drug Court – Adult Substance Abuse Program**	158,432	160,967	214,910	214,910	214,910
EPIC –SJC Intensive Care Coordination	0	102,551	165,471	165,471	165,471
EPIC – Detoxification Center	250,000	287,214	331,284	348,663	348,663
Good Samaritan Health Centers	61,580	60,012	101,653	101,653	101,653
Home Again St. Johns	27,053	0	0	0	0
SJC Council on Aging/ Adult Day Care	35,875	0	0	0	0
SJC Council on Aging for OAA and CCE Programs***	127,188	166,766	157,701	157,701	157,701
St. Augustine Youth Services-Community Action Team	0	0	58,623	58,623	58,623
St. Augustine Youth Services-Mobile Crisis Response Team	0	110,993	132,947	138,758	138,758

HHSAC REVIEWED EXPENDITURES (continued)

Agency	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY'21	Workshop FY'22
Early Learning Coalition of Putnam and St. Johns	133,712	133,712	133,712	133,712	133,712
SJC Welfare Federation	499,451	94,558	94,558	94,558	94,558
SMA Behavioral Health Services	350,000	349,992	229,992	350,000	230,000
Flagler Hospital Care Coord.	120,000	0	120,000	120,000	120,000
St. Francis House	102,301	76,063	95,079	95,079	95,079
St. Johns Housing Partnership	85,000	20,700	29,938	29,938	29,938
SUBTOTAL	\$2,214,946	\$1,819,168	\$2,276,252	\$2,419,450	\$2,299,450

NON-HHSAC REVIEWED EXPENDITURES:

Agency	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY'21	Workshop FY'22
Council on Aging Insurance	\$4,321	4,395	4,739	5,166	5,995
Medicaid Buyback/LIP***	350,000	0	350,156	350,000	350,000
Detox Expansion	0	0	0	200,000	0
Fire Watch Council	0	0	15,000	25,000	30,000
HHS Software	27,190	37,190	37,190	40,221	40,221
SUBTOTAL	\$381,511	\$41,585	\$407,085	\$620,387	\$426,216

* Graph includes both HHSAC reviewed and Non-HHSAC reviewed expenditures.

** Adult Drug Court appropriations began in FY 2006 and were funded strictly from Special Revenue Fund "Alcohol & Drug Trust". Beginning in FY 2011, the General Fund in addition to the "Alcohol & Drug Trust Fund" provides funding.

*** Starting in FY 2012 the County began participating in a Medicaid Buyback Program, officially called the State's "Enhanced Federal Medical Assistance Percentage Program" or Low Income Pool (LIP). Through this program, the State will bill the County quarterly to cover additional Medicaid patients that utilize Flagler Hospital. Prior to FY 2012, funding for this Program was included in the St. Johns County Social Services department budget. In FY 2015 Flagler Hospital will support the Azalea Clinic separately through their LIP payment.

TOTAL ALL EXPENDITURES:

Agency	Actual Expenditures FY '18	Actual Expenditures FY '19	Actual Expenditures FY '20	Adopted Budget FY'21	Adopted Budget FY'22
TOTAL	\$2,596,457	\$1,860,753	\$2,683,337	\$3,039,837	\$2,725,666

Health & Human Services

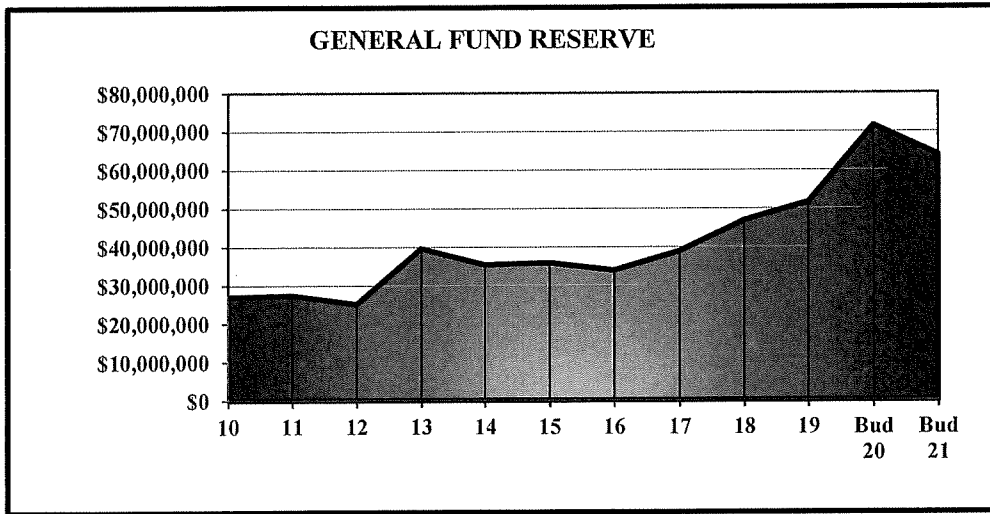
Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	40,221	40,221	40,221	40,221
54500	INSURANCE	5,166	5,329	6,050	6,050
55706	MEDICAID EXPENDITURES	470,000	350,000	350,000	350,000
58100	AID TO GOVT AGENCIES	25,000	25,000	30,000	30,000
58200	AID TO PRIVATE ORGS	2,499,450	2,499,450	2,299,450	2,299,450
Total		3,039,837	2,920,000	2,725,721	2,725,721

GENERAL FUND

SERVICE AREA: NON-OPERATIONAL
DEPARTMENT: COUNTY ADMINISTRATION
PROGRAM: EMS BAD DEBTS / TRANSFERS / RESERVE

PROGRAM DESCRIPTION:

General Fund **EMS Bad Debts/Misc.** primarily represent uncollectible ambulance fees (bad debts) for the County's Emergency Medical Services (EMS). **Transfers** represent budgeted monies contributed to other funds from the General Fund. Details on all interfund transfers including the General Fund can be found on the Interfund Transfer Matrix at the very back of the "Budget Summary" section of this budget document. The **Reserve** represents funds set aside for contingencies or other unforeseen expenditures as well as stabilizing funds for the following year's budget.



FY 2021 BUDGET HIGHLIGHTS: EMS bad debts are increasing due to increasing Ambulance Service revenue. FY 2020 General Fund transfers includes the Commission's appropriation of \$16,580,000 for 2019 capital projects derived from reserves in excess of targeted General Fund reserves.

REVENUE:

The revenue to support the Non-Operational budget is provided by the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
EMS Bad Debts/Misc.	\$1,607,352	\$1,680,843	\$1,326,987	\$1,973,024	\$1,930,600
Transfers	5,070,089	5,877,555	8,018,553	22,909,810	5,956,912
Reserve	0	0	0	46,674,777	55,988,271
TOTAL	\$6,677,441	\$7,558,398	\$9,345,540	\$71,557,611	\$63,875,783

0081 - General Fund: Non-Operating

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
54402	LEASE/RENTAL OF LAND	30,600	-	-	-
55209	PURCHASES	-	-	-	-
59301	REFUND P/Y REVENUES	-	-	-	-
59900	BAD DEBT EXPENSE	1,900,000	1,500,000	1,500,000	1,500,000
Total		1,930,600	1,500,000	1,500,000	1,500,000

0082 - General Fund: Transfers

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59100	TRANSFER TO FUNDS	5,956,912	18,298,520	43,164,852	42,576,264
Total		5,956,912	18,298,520	43,164,852	42,576,264

0083 - General Fund: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59902	SPECIAL CONTINGENCY	12,442,664	-	12,940,415	13,541,292
59920	RESERVE	31,074,391	-	33,820,000	33,820,000
59927	CAPITAL OUTLAY RESERVE	11,140,553	-	20,022,092	20,131,577
59943	DEPARTMENT RESERVES	3,335,804	-	-	-
59948	CLERK OF COURTS RESERVE	-	-	706,687	706,687
Total		57,993,412	-	67,489,194	68,199,556

SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenues that are legally restricted or otherwise restricted by policy for specified purposes. The name of the Special Revenue Fund usually indicates the restricted purpose. For example, County Local Option Gas Taxes in the Transportation Trust Fund can only be used for transportation expenditures as defined in section 336.025(7), Florida Statutes.

TRANSPORTATION TRUST FUND

The Transportation Trust Fund provides an accounting of revenue and expenditures to be used to provide County transportation services including street maintenance, signs and pavement markings, transportation planning and right-of-way maintenance as well as capital expenditures related to transportation services.

FIRE DISTRICT FUND

The Fire District Fund provides an accounting of revenue and expenditures to be used to provide administrative support for all programs related to fire protection and control in the County. Fire Services is responsible for the coordination of eighteen fire stations staffed by professional firefighters.

HEALTH DEPARTMENT FUND

The Health Department Fund is used to account for the revenue and expenditures associated with the County's portion of the County Health Department Budget. The Board of County Commissioners levies a countywide ad valorem millage to fund a portion of the Health Department. The remainder of the funding for the Health Department is derived primarily from the State of Florida as well as service charges and is not reflected in this fund.

BUILDING SERVICES FUND

Activities accomplished through the Building Services Trust Fund are fully funded by its fees. Its activities comprise the review of construction plans for conformance with State and County Codes, the issuance of permits, construction inspections, and other licensing and record-keeping activities related to ensuring the construction of safe structures and the regulation of the individuals authorized to undertake such projects.

CULTURAL EVENTS FUND

This Fund was established in FY 2008 as a Special Revenue Fund; prior to FY 2008, the Amphitheatre operations and renovations were accounted for via an Enterprise Fund. In FY 2003 the County received a State Grant to begin critical renovations of the amphitheatre. During the ongoing renovation, performance acts were presented as renovation permitted. Renovations were primarily completed in August 2007. Expenditures primarily will now relate to St. Augustine Amphitheatre operations and other alternative County venues such as the County Fairgrounds.

TOURIST DEVELOPMENT TAX FUND

The Tourist Development Tax Trust Fund is used to account for the collection of the County's Tourist Development Tax. The Tourist Development Tax is a four (4%) percent tax essentially on all County hotel/motel beds. The Board of County Commissioners has set by ordinance the division of the first two (2%) percent of the tax on a 40-30-30 percentage basis with 40 percent going to (Category I) Advertising and Promotion, 30 percent going to (Category II) Cultural and Special Events and 30 percent going to (Category III) Beaches and Recreation. The additional two (2%) percent is divided between Category I advertising and promotion of St. Johns County as a tourist destination and Category IV Administration and Special Uses.

IMPACT FEE FUNDS

Impact Fee Funds are used to account for the revenue collected by the County's Impact Fees. These fees are collected to support the service demands required by new growth. The Impact Fees are divided by ordinance into five (5) County categories: Public Buildings, Police Protection, Fire Protection & Emergency Medical Services, Roads and Parks. The Roads Impact Fees and the Parks Impact Fees are collected and expended by zone. The other fee categories are collected and expended countywide.

BEACH SERVICES FUND

The Beach Services Fund provides an accounting of revenue and expenditures related to the operation, maintenance and safety of St. Johns County Beaches. This Fund supports services provided by the St. Augustine Beach Police, St. Johns County Sheriff's Office, County toll collectors, County lifeguards and beach maintenance crews.

COUNTY PIER FUND

The Pier Fund provides an accounting of revenue and expenditures for the operation and maintenance of the County Pier. The County Pier provides full service fishing and sightseeing opportunities for residents and visitors. This facility offers a bait and tackle shop which includes a concession stand.

GOLF COURSE FUND

The Golf Course Fund provides for the administration, cart operation, and maintenance of the County's Golf Course. A 9-hole expansion from 18 to 27 holes of the County's Golf Course was completed in FY 2001. However, in FY 2011 9-holes were permanently closed to better align expenditures with course revenue. The Fund was originally accounted for as an Enterprise fund. In FY 2015 the County Commission approved changing the Fund from an Enterprise fund to a Special Revenue fund in recognition that the fund was unlikely to cover its full business cost. In FY 2015 the Commission also approved paying off all related debt except for that associated with energy saving equipment and golf cart leasing.

ALCOHOL & DRUG ABUSE TRUST FUND

The Alcohol and Drug Abuse Trust Fund, established in 1998, provides that when any person is found guilty of any misdemeanor under the laws of Florida in which the unlawful use of drugs or alcohol is involved, there shall be an additional court charge of \$14.00 that will be deposited in this Fund. These funds are to be used as assistance grants for alcohol and other drug abuse treatment or education programs.

COMMUNITY BASED CARE FUND

The Community Based Care Fund provides an accounting of revenue and expenditures to be used to create a comprehensive, community based network of providers to deliver services and support to meet the needs of children and families currently within the system of foster care and related services. This program began in FY 2003 and is currently funded by a contract with the State of Florida Department of Children and Families.

TRANSIT SYSTEM FUND

The Transit System Fund was established in FY 2005 to account for the costs associated with grants to St. Johns County from the Federal Transit Administration (FTA) and the State of Florida for improved transit bus services as provided through a Sub-agreement by an independent agency, the St. Johns County Council on Aging, Inc. (COA). The County has received (2) types of FTA grants: 1) "Section 5309" grants primarily for the acquisition of buses and operations and 2) "Section 5307" grants initially primarily for engineering and design and site acquisition for a new bus facility. Subsequently, additional grants have been awarded to construct and operate the transit bus facility.

STATE HOUSING INITIATIVES PARTNERSHIP FUND

This local affordable housing Fund for eligible lower-income residents provides an accounting of revenue and expenditures to be used for services related to the State Housing Initiatives Partnership (SHIP). SHIP began in FY 1993 as a unique program allowing local governments to decide which housing initiatives best serve their own communities and to administer a program using money allocated from the State.

TREE BANK FUND

The Tree Bank Fund provides an accounting of revenue and expenditures relative to the imposition of a "tree bank" fee on developers when a larger number of trees are removed and not replaced on commercial and larger residential construction sites in the County. Expenditures can be used for the landscaping of County roadways and other public facilities.

SIDEWALK MITIGATION FUND

The Sidewalk Mitigation Fund provides an accounting of revenue and expenditures relative to the imposition of a "sidewalk mitigation" fee when a waiver to the sidewalk requirement of the Land Development Code is approved for a developer due to the fact that it is impractical or not environmentally feasible to place a sidewalk in a development. Expenditures can be used for the construction of County sidewalks.

E-911 COMMUNICATIONS FUND

E-911 is an emergency contact system within the County available from phones and funded through a \$0.50 per month surcharge on all phone bills. The revenues and expenditures that result from this surcharge are accounted for in the E-911 Communications Fund in accordance with Florida Statute 365.171.

LAW ENFORCEMENT TRUST FUND

Florida Statute 932.705 enables the establishment of this Fund. Its purpose is to account for the revenues and expenditures that accrue from the sale of properties confiscated by the Sheriff during his lawful operations.

CRIMES PREVENTION TRUST FUND

Effective July 1, 2004 by Florida Statute 775.083 with Article V revisions, the Crimes Prevention Trust Fund accounts for the additional \$50 for a felony and \$20 for any other offense levied in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under State law. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs.

COURT INNOVATION TRUST FUND

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Court Innovation Trust Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law. The funds are to be used to fund innovations to supplement state funding for the elements of the State courts system identified in Section 29.004 and county funding for local requirements under Section 29.008(2)(a)2.

LEGAL AID FUND

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Legal Aid Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law. The funds are to be used to assist counties in providing legal aid programs under Section 29.008(3) of Florida Statutes.

LAW LIBRARY FUND

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Law Library Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under State law. The funds are to be used for personnel and legal material for the public as part of a law library.

JUVENILE ALTERNATIVE PROGRAMS

Effective July 1, 2004 by Florida Statute 939.185 with Article V revisions, the Juvenile Alternative Programs Fund is funded by 25% of a \$65 additional court cost levy imposed when a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law. The funds are to be used to support teen court programs, except as provided in s. 938.19(7), juvenile assessment centers, and other juvenile alternative programs.

COURT TECHNOLOGY TRUST FUND

Effective July 1, 2004 with Article V revisions, the Court Modernization Trust Fund is funded by a \$2 per page increase in recording fees to fund court-related information technology needs of State Attorneys, Public Defenders, and Courts.

COMMUNICATIONS SURCHARGE FUND

Established in 1996, the Communications Surcharge Fund accounts for the additional \$12.50 fine levied on all moving violations cited in St. Johns County under Florida Statute 318.21(9). The funds are to be used toward an intergovernmental radio communication program approved by the Department of Management Services.

FLORIDA BOATING IMPROVEMENT FUND

The Florida Boating Improvement Program (FBIP) uses funds derived from boat registration fees to support and improve local boating facilities. Items such as channel marking, public launching facilities and other recreational boating-related activities are provided through this Fund.

WATERWAY ACCESS MANAGEMENT FUND

The Waterway Access Management Fund was established in FY 2020 and will be used to account for expenditures related to ongoing maintenance, dredging projects, and other improvements that will increase to the thirteen Countywide boat ramps.

NORTHWEST TOWER FUND

The Northwest Tower Fund was established to account for funds paid to St. Johns County for the placement of a communications tower at one of its recreation facilities. Revenues from this source are used for park and recreation facility enhancements.

COURT FACILITIES TRUST FUND

The Court Facilities Trust Fund is funded by a civil surcharge to fund upgrades to court facilities. Prior to FY 2002 this fund was maintained as part of the General Fund, but, due to size and the restricted nature of the revenues, was established as a Special Revenue Fund in FY 2002.

DRIVER'S SAFETY EDUCATION FUND

The Driver's Safety Education Fund was established in FY 2003 when the Board of County Commissioners approved an additional assessment to traffic fines to be used to fund additional driver safety education programs in St. Johns County schools.

WEST AUGUSTINE CRA FUND

The West Augustine CRA (Community Redevelopment Agency) Fund is funded by Tax Increment Revenues with additional funding coming from a developer's contribution through a development order for the provision of affordable housing within the West Augustine Community. This fund was created in FY 2002 for area revitalization to account for any related expenditures.

FLAGLER ESTATES CRA FUND

The Flagler Estates CRA Fund is funded by Tax Increment Revenues for the provision of the development of roads and drainage within the Flagler Estates Community. This fund was created in FY 2003 to account for any related expenditures.

VILANO CRA FUND

The Vilano CRA Fund is funded by Tax Increment Revenues for revitalizing the infrastructure of the beachfront commerce area within the Vilano Community. This fund was created in FY 2003 to account for any related expenditures.

SPECIAL DISTRICT FUNDS

These Special Revenue funds generally provide an accounting of revenue and expenditures for various Municipal Services Taxing Units (MSTU's) and Municipal Services Benefit Units (MSBU's) in the County. These taxing or benefit units provide a variety of services within a defined jurisdictional boundary and are approved by a majority of residents that reside therein and funded by the related property owners:

Vilano Street Lighting District (MSTU) Fund:

The Board of County Commissioners created the Vilano Street Lighting District in 1967 to provide necessary street lighting for the Vilano Beach area.

Elkton Drainage District (MSTU) Fund:

This District was created in 1917 to drain and relieve flooding problems in the farm area located to the north of Elkton, Florida.

St. Augustine South Street Lighting District (MSTU) Fund:

The Board of County Commissioners created this Lighting District at the request of many residents in this very large subdivision to provide adequate street lighting for the area.

Treasure Beach (MSBU) Fund:

The Treasure Beach Canal MSBU was established at the request of area residents. Its goal was to fund canal acquisition, dredging, and other related improvements. This fund was closed out during FY 2002. However, it was re-established in 2014 under further Board direction to fund dredging and other necessary maintenance.

CH Arnold Road Grading (MSBU) Fund:

The CH Arnold Road Grading MSBU was established to account for funds utilized to maintain the road within the County. Related property owners pay an annual non-ad valorem assessment for these services.

Deerwood Lane ROW (MSBU) Fund:

The Deerwood Lane Right-of-Way (ROW) MSBU was established to account for funds utilized to improve and maintain the Deerwood Lane ROW within the County. Related property owners pay an annual non-ad valorem assessment for these services.

Summer Haven MSTU Fund:

This fund was established in FY 2008 to determine the feasibility and design options for a more durable solution to the beach erosion in the Summer Haven area.

Durbin CTITF Fund:

In February 2015 the Board created a Tax Increment Financing (TIF) area as part of the Durbin Creek National LLC commercial intensive development. This fund has been established to account for the related funds that will eventually help finance transportation infrastructure within the tax increment district in accordance with the County's development agreement.

Ponte Vedra Beach Dune and Beach MSTU Fund

In December 2018 the Board created a MSTU to provide for the reimbursement of County funds for the preliminary work necessary for development of a beach renourishment project.

Coastal Highway Dune & Beach (MSTU) Fund:

In March 2019 the Board created a MSTU for the provision of dune and beach restoration, erosion control and storm protection for property and roadway access, and related maintenance services, facilities, improvements, and programs for Vilano beaches.

South Ponte Vedra Blvd Dune & Beach MSTU Fund:

In March 2019 the Board created a MSTU for the provision of dune and beach restoration, erosion control and storm protection for property and roadway access, and related maintenance services, facilities, improvements, and programs for South Ponte Vedra beaches.

Serenata Beach & Dune Restoration MSTU Fund:

In December 2019 the Board created a MSTU for the provision of dune and beach restoration, erosion control and storm protection for property and roadway access, and related maintenance services, facilities, improvements, and programs within a prescribed area of the South Ponte Vedra beaches.

COVID-19 Small Business Assistance Fund

In May 2020, the Board established a small business assistance fund, funded by the Industrial Development Authority and administered by St. Johns County.

COVID-19 CARES Act Fund

This fund is established to account for Federal Grant funding related to COVID-19 Coronavirus Aid, Relief, and Economic Security Act.

Equitable Sharing Justice Fund, Equitable Sharing Treasury Fund, & Equitable Sharing Task Force Fund

Per federal guidelines, Equitable Sharing Program funds, appropriated for eligible use under the United States Department of Justice and the Department of the Treasury Equitable Sharing Program Guide to Equitable Sharing for State, Local, and Tribal Law Enforcement Agencies.

Emergency Rental Assistance Fund

This fund is established to account for Federal Grant funding related to the U.S. Department of Treasury Rental Assistance Grant Program.

American Rescue Plan Fund

This fund is established to account for Federal Grant funding related to the U.S. Department of Treasury American Rescue Plan.

FEMA Emergency Disaster Relief

This fund is established to account for Hurricane Matthew FEMA Cat B Emergency Berm Restoration project approved by the Board of County Commissioners on June 15, 2021.

1111 - Transportation Trust

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	62,684,521	52,748,608	56,257,426	68,682,950
Transfers From Funds	9,362	9,375	-	-
Statutory Reduction	(2,010,874)	-	(2,638,703)	(2,695,538)
Fund Balance	35,482,201	39,205,807	20,560,566	45,655,709
Total	96,165,210	91,963,790	74,179,289	111,643,121

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	11,901,585	11,180,114	12,293,429	12,300,034
Operating Expenses	25,347,845	18,887,647	20,308,520	24,903,807
Capital Expenses	46,628,436	14,819,228	28,675,094	57,483,404
Other Expenses	12,287,344	1,421,092	12,902,246	16,955,876
Total	96,165,210	46,308,081	74,179,289	111,643,121

1111 - Transportation Trust

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	26,734,952	25,799,229	29,228,006	29,228,006
31103	DELINQUENT AD VALOREM TAX	15,000	21,367	15,000	15,000
31214	LOCAL OPTION GAS TAX	4,267,145	5,418,186	5,549,356	5,739,833
31231	NINTH CENT GAS TAX	202,279	260,626	241,672	241,858
31371	SOLID WASTE FRANCHISE FEE	1,300,000	1,434,554	1,425,000	1,425,000
31500	LOCAL COMMUN. SVC TAX	270,941	279,573	279,573	279,573
31501	PY LOCAL COMMUN. SVC TAX	-	226,197	-	-
33120	PUBLIC SAFETY FEDERAL GNT	10,098,548	1,077,486	-	7,177,999
33140	TRANSPORTATION FED GRANT	1,813,065	500,541	-	1,048,975
33420	PUBLIC SAFETY STATE GRANT	1,267,949	135,814	-	139,929
33430	PHYSICAL ENVIRON STATE GT	-	20,621	-	-
33440	TRANSPORTATION STATE GRNT	5,200,000	2,561,655	-	2,791,165
33543	GAS TAX-COUNTY SURPLUS 80	1,902,383	2,113,877	1,861,007	2,279,788
33544	GAS TAX-PO TRUST FUND	1,030,394	1,198,936	1,063,152	1,311,728
33546	GAS TAX-COUNTY SURPLUS 20	475,596	528,469	465,252	569,947
33548	MOTOR FUEL USE TAX	1,800	2,688	2,500	2,500
33730	OTHER PHYS ENV GRANT	141,445	70,121	-	130,756
34114	DEV CONCURRENCY FEE	1,527,308	2,069,502	7,411,455	7,411,455
34123	GARAGE REV. - FLEET MAINT	1,909,327	1,752,560	1,678,598	1,678,598
34135	GARAGE REV. - FUEL	2,036,705	1,616,210	1,804,769	1,804,769
34160	FUEL TAX REFUND	115,000	89,643	95,000	95,000
34191	SALE OF MAPS & PUBLICATIO	80,000	141,058	100,000	100,000
34221	DEVELOPMENT FEES	1,054,572	93,894	-	280,300
34351	RECYCLING RECEIPTS	2,000	2,000	2,000	2,000
34374	PLAN REVIEW FEES	100,000	158,556	125,000	125,000
34491	ROAD FEES - STATE	-	62,440	62,440	62,440
34492	TRAFFIC SIGNAL REVENUES	426,000	426,000	420,000	420,000
34494	STREET LIGHT REVENUE	63,741	63,741	63,741	63,741
34779	SALES ROYALTIES	61,000	100,353	61,000	61,000
34907	SALES TAX COMMISSION	-	100	50	50
35100	JUDGMENTS AND FINES	-	25	-	-
36101	INTEREST EARNINGS	2,000	79	2,000	2,000
36102	INTEREST EARNINGS-SBA	80,000	12,506	12,500	12,500
36113	INTEREST EARNINGS-TAX COL	-	1,163	-	-
36121	INTEREST-SURPLUS FUNDS	350,000	350,361	350,000	350,000
36122	INTEREST-MONEY MRKT	1,000	143	-	-
36127	FEIT EARNINGS	25,000	2,568	2,500	2,500
36128	FEIT FIXED EARNINGS	30,000	2,162	2,000	2,000
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36202	LAND & RIGHT OF WAY LEASE	53,000	60,000	55,500	55,500
36204	TAX EXEMPT RENTAL INCOME	46,371	46,371	47,761	47,761
36400	SURPLUS PROP SALE (EXMPT)	-	7,801	-	-
36402	INSURANCE PROCEEDS	-	118,841	-	-
36603	CONTRIBUTIONS	-	1,525,038	-	110,000
36616	CONTRIBS-PRPRTRNATE SHARE	-	2,395,553	3,830,594	3,614,279
36901	REFUND PY EXPENDITURES	-	-	-	-

36904	MISCELLANEOUS REVENUE	-	-	-	-
38101	TRANSFER FROM FUNDS	9,362	9,375	-	-
38998	5% REDUCTION	(2,010,874)	-	(2,638,703)	(2,695,538)
38999	CARRYFORWARD	35,482,201	39,205,807	20,560,566	45,655,709
Total		96,165,210	91,963,790	74,179,289	111,643,121

SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION

DEPARTMENT: PUBLIC WORKS

PROGRAM: TRANSPORTATION CAPITAL IMPROVEMENT PROJECTS

PROGRAM DESCRIPTION:

The Transportation Capital Improvement Projects program reflects all County transportation projects funded by the Transportation Trust Fund. The projects that have been funded are briefly described below:

- Armstrong Trailhead:** Construction of 900 feet of trail from Armstrong Park to the State Road 207 Rail Trail.
- Bishop Estates Signs & Markings:** Replace and upgrade signage and pavement markings on Bishop Estates Rd.
- Butler Beach Regional Drainage:** Study of area to develop solutions to flooding issues.
- CAP Water Quality Program:** Crop Alternative Program to lower nutrient loading to the Lower St. Johns River.
- Countywide Drainage Easement Mapping:** GIS drainage easement mapping for operational improvements.
- Countywide Drainage Infrastructure:** Analysis of the existing drainage infrastructure and replacement projects.
- Countywide Safety/Striping Improvements:** Install, repair and replace striping and guardrails including end treatments, as well as installation of new end treatments where deemed appropriate due to existing safety issues.
- Countywide Sidewalks:** Replace existing sidewalks, as needed, as well as installation of new sidewalks when deemed appropriate due to existing safety issues.
- Countywide Stormwater Maintenance:** Install, repair and replace drainage as needed.
- Countywide Stormwater Modeling:** Adopt a uniform County stormwater modeling procedure and implement on a continuing basin-by-basin process.
- Countywide TMDL-Stormwater Quality:** Stormwater quality drainage improvements in the County's storm drainage conveyance system to reduce the discharge of pollutants, specified by the TMDL Program.
- Countywide Traffic Calming:** Implementation of Neighborhood Traffic Calming Programs.
- Countywide Traffic Signals:** Design and construction of new traffic signals throughout the County.
- Countywide Underdrain Infrastructure:** Analysis of the existing underdrain infrastructure and replacement projects.
- CR 13 Bridge Deep Creek Dredging:** Remove and treat vegetation within County Right-of-Way.
- CR 13 Mocassin Branch Bridge:** Replace bridge that is at the end of its useful life.
- CR 210/Greenbriar Rd. to Cimarrone Blvd. Widening:** Widening of CR 210 to a 4-lane road with intersection improvements at Greenbriar Rd.
- CR 210/I-95 Improvements:** Provides major safety improvements to the I-95 Interchange at CR 210.
- CR 210 Widening – I95 to US1:** ROW acquisition for the four-laning of this roadway segment.
- CR 214 Culvert Replacement:** Replacement of a non-functioning cross-drain to reduce flooding durations.
- CR 2209/CR 210 Improvements:** Improvements include the lengthening of the existing westbound left turn lane.
- CR 2209/CR 244 Improvements:** Addition of a second northbound left turn lane, removal of a southbound right turn lane, channelized concrete island and relocation of pedestrian features and the addition of a westbound right turn lane.
- CR 2209 Corridor Central Segment:** Signal at IGP and proposed CR 2209 intersection.
- CR 2209 Corridor South Segment:** Purchase of land for the future roadway expansion.
- Deep Creek Vegetation Removal:** Remove and treat vegetation to reduce flow restrictions in Sixteen Mile/Deep Creek and minimize the extents of future flooding and reduce the duration of flooding by restoring conveyance channels.
- Durbin Creek/Racetrack Road Signal:** Replacement of damaged signal mast arm at this intersection.
- Fountain of Youth/Rio Del Mar Drainage Improvements:** Project will address recurring flooding issues.
- Fox Creek Drainage Study:** County will investigate, evaluate, and develop regional drainage improvements.
- Freedom Crossing Intersection Improvements:** Construction of a signed and marked crosswalk.
- Fruit Cove Dr Drainage Improvements:** Installation of driveway culverts and shallow stormwater ditches/collection areas to alleviate flooding.
- Guana Marsh Drainage Basin Maintenance:** Maintain basin main channel to prevent flooding.
- Hastings Deep Creek Drainage Improvements:** Comprehensive drainage analysis of former Hastings area to identify infrastructure needs and address repetitive, high-frequency storm events throughout the area.
- Holmes Blvd. Corridor Study:** Study to identify capacity and safety improvements.
- Julington Creek Drainage Study:** Study to identify drainage asset conditions and recommend improvements.
- Kings Estate Corridor Improvements:** Safety improvements along this corridor from SR 207 to Old Moultrie Rd.

L'Atrium Circle Sidewalk: Replace and reconstruct 0.6 mile of sidewalk in the L'Atrium subdivision in Ponte Vedra.

Longleaf Pine Pkwy 4-Laning: Improvements from Roberts Rd to the Oxford Estates main entrance.

Masters Tract RST: Construction of a Regional Stormwater Treatment (RST) facility to reduce pollutants to the lower St. Johns River as required by the Florida Department of Environmental Protection (FDEP).

Mickler/CR 210/Palm Valley Rd: Improvements to connect the Palm Valley bridge to the roundabout, the roundabout to A1A, and along Palm Valley Road.

Mickler Weir Improvements: Improvements to repair failing portions of the weir.

Miscellaneous Labor, Vehicle, and Indirect Admin Credits: Credit for assets utilized not specifically credited to a particular capital project.

Mitigation Land: Land purchased as mitigation for unavoidable wetland impacts of future transportation projects.

Moultrie Trails Drainage Improvements: Address frequent flooding issues in this area.

NPDES Permit: Provide all data acquisition, engineering and permit application requirements to meet the mandated federal deadline for St. Johns County.

Oceanographic Gauge: Installation of a nearshore oceanographic gauge and meteorological station to collect and disseminate simultaneous wave, surge, and weather information.

Oyster Creek Drainage Study: Analysis of overall drainage basin with recommendations for improvements.

Pacetti Road Corridor Study: Study for future capacity improvements for Pacetti Rd from CR 208 to SR 16.

Palm & Tangerine Drive Drainage: Drainage improvements to reduce flooding.

Pavement Management: The capital portion of pavement management, usually major restoration of road pavement.

Porpoise Point Armoring: Armoring of sea wall to prevent erosion to roadway.

Porpoise Point Drainage: Drainage improvements to reduce flooding.

Public Works: New facility to house Public Works operations. The current facility is at the end of its useful life.

PV Lakes Blvd & Marsh Landing Pkwy A1A Intersection Improvements: Improvements at both intersections with SR A1A.

Race Track Rd Improvements: Design for the reconstruction of Race Track Road as a four lane roadway between Julington Creek Plantation boundary to the 9B Connector Road, the reconstruction of the traffic signal at the County Road 2209 intersection, and the four lane construction between CR 2209 and the 9B Connector Road.

Race Track Rd W Peyton to Bartram Park Blvd: Widen approximately 2,000 ft segment from 4-lanes to 6-lanes.

Racy Point Bridge: Structural evaluation of bridge due to erosion.

Ray Rd Turn Lane Improvements: Construction of a right turn lane fronting Nease High School.

River to Sea Loop Trail: A study of a multi-use path that will connect the path along SR 207 in Hastings, through the County, City of St. Augustine, and end at the Flagler County line.

ROMA Basin 8 Improvements: Reporting, monitoring and invasive species identification and removal.

San Diego Road Drainage: Improvement to failing stormwater collection system.

San Julian Wetland Outfall: Design and permit of a secondary outfall at the south end of Weff Rd.

San Sebastian Tributary Drainage: Analysis of drainage basin and recommendations for improvements.

Santa Maria Blvd. Drainage: Improvements to replace aging drainage pipe.

SR 16 / IGP Improvements: Intersection improvements and a fully actuated traffic signal.

SR 16 / Inman Rd. Intersect: Traffic signal and intersection improvements at SR 16 and Inman Road.

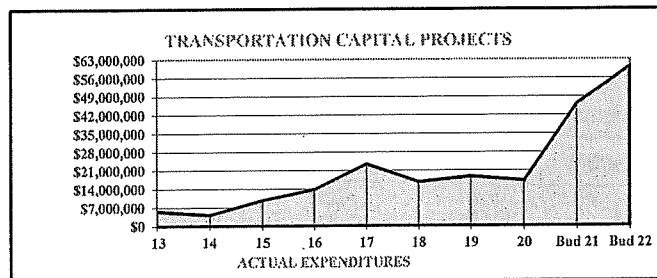
West King Street Corridor Study Update: Update to a previous corridor study completed in 2002.

West King Street Improvements: Intersection improvements that allow for left turn lanes to increase capacity.

Wildwood Dr. from US 1 to Publix: Reconstruct segment of Wildwood Drive from Publix driveway to U.S. 1.

Winton Circle Drainage Improvements: Address frequent flooding issues in this area.

Woodlawn Road Improvements: Road realignment to provide better traffic flow and address safety concerns.



FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects continued funding for "Countywide" projects addressing Pavement Management, Drainage Infrastructure and other drainage projects.

REVENUES:

The Transportation Improvement Capital Projects listed are funded by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are Gas Taxes and the 0.84440 Mil Ad Valorem Tax Levy.

EXPENDITURES:

Capital Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Armstrong Trailhead	\$0	\$0	\$0	\$0	\$0
Bishop Estates Signs & Markings	0	0	0	178,245	154,334
Butler Beach Regional Drainage	0	120,899	221	0	0
Countywide Bridge & Culvert Safety	0	0	0	0	260,000
Countywide Drainage Easement Mapping	16,352	83,279	4,448	0	0
Countywide Drainage Infrastructure	330,545	3,124,577	3,422,843	2,948,000	3,465,114
Countywide Safety/Striping Imp.	314,116	422,993	91,337	450,000	475,000
Countywide Sidewalks	154,859	288,367	148,109	991,417	1,205,593
Countywide Stormwater Maint.	407,198	22,799	0	0	0
Countywide Stormwater Modeling	16,582	81,204	2,438	50,000	55,000
Countywide TMDL-Stormwater Quality	147,070	7,771	3,678	82,630	78,655
Countywide Traffic Calming	27,212	20,170	21,654	75,000	100,000
Countywide Traffic Signals	240,741	0	0	0	0
Countywide Underdrain Infrastructure	0	0	0	1,000,000	1,236,394
CR 13 Bridge Deep Creek Dredging	0	74,230	4,914	0	0
CR 13 Culverts at Bass Haven	0	0	0	0	700,000
CR 13 Moccasin Branch Bridge	0	51,912	409,803	0	0
CR 13 Signs & Markings	0	0	0	370,000	218,691
CR 210 / Greenbriar Rd. to Cimarrone Blvd. Widening	266,711	325,726	166,283	7,238,692	18,377,724
CR210 / I-95 Improvements	70,000	0	0	0	0
CR 210 Widening - I95 to US1	0	0	0	2,250,000	2,286,568
CR 214 Culvert Replacement	0	0	0	200,000	0
CR 2209 at CR 210 Improvements	72,654	0	0	0	0
CR 2209 at CR 244 Improvements	7,719	0	0	0	0
CR 2209 Corridor Central Segment	0	0	0	1,000,000	0
CR 2209 Corridor South Segment	3,000,000	0	0	0	0
CR 2209 Signal at IGP	0	0	0	0	1,970,000
Deep Creek Vegetation Removal	135,872	4,603	0	0	0
Durbin Creek/Racetrack Rd Signal	9,600	90,934	8,989	40,478	0
Euclid Crosswalk & Ped. Signal	0	0	0	0	300,000
Fountain of Youth/Rio Del Mar Drainage Improvements	0	63,544	298,327	388,129	0

Capital Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Fox Creek Drainage Study	0	38,822	0	0	0
Freedom Crossing Intersection Imp.	0	0	180,078	0	0
Fruit Cove Dr S. Drainage Imp.	0	0	0	165,000	165,000
Guana Marsh Drainage Basin Maint.	38,400	37,855	38,400	80,900	60,000
Hastings Deep Creek Drainage Imp.	0	71,759	0	0	0
Holmes Blvd. Corridor Study	0	150,608	1,181	0	0
Jack Wright Island Rd Culverts	0	0	0	0	700,000
Julieta Ct / Domenico Cir Drainage	0	0	0	0	500,000
Julington Creek Drainage Study	0	118,402	30,458	0	0
Kings Estate Corridor Improvements	0	143,205	0	0	0
Kings Rd Drainage Improvements	0	0	0	0	200,000
L'Atrium Circle Sidewalk	0	0	0	306,000	586,350
Longleaf Pine Parkway 4-Laning	0	0	0	1,970,482	6,835,990
Masters Tract RST	94,679	29	0	0	0
Mickler/CR 210/ Palm Valley Rd	0	27,085	96,083	79,568	0
Mickler Weir Improvements	0	0	542,527	0	0
Miscellaneous Labor, Vehicle, and Indirect Admin Credits	(256,526)	(281,675)	(103,049)	0	0
Mitigation Land	23,194	786	0	0	0
Moultrie Trails Drainage Imp.	0	3,361	406	1,996,234	0
NPDES Permit	18,890	29,167	26,621	60,379	50,000
Oceanographic Gauge	0	0	0	100,000	0
Oyster Creek Drainage Study	0	16,696	56,088	17,216	0
Pacetti Road Corridor Study	0	30,666	71		0
Palm & Tangerine Dr. Drainage	0	69,392	300	475,308	475,308
Pavement Management	5,509,835	10,326,704	9,206,515	10,000,000	11,319,703
Porpoise Point Armoring	0	61,951	16,856	496,194	453,518
Porpoise Point Drainage	0	91,259	6,769	641,972	546,698
Public Works Facility	1,601,077	26,412	350,987	0	0
PV Lakes Blvd & Marsh Landing Pkwy A1A Intersection Improvement	0	0	0	1,300,000	300,000
Race Track Road Improvements	3,724,238	1,407,528	298	719,194	0
Race Track Rd/Veterans Pkwy Turn Lane	0	0	36,400	0	0
Race Track Rd W Peyton to Bartram Park Blvd	0	0	0	800,000	800,000
Racy Point Bridge	0	75,522	64,899	460,044	456,134

Capital Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
San Julien Wetland Outfall	0	0	0	0	732,579
South Orange St Phase II	0	0	0	52,000	22,081
Surfwood Subdivision Drainage	0	0	0	0	1,406,865
Ray Road Turn Lane Improvements	0	922,114	30	0	0
River to Sea Loop Trail	34,375	318,261	359,473	0	0
ROMA Basin 8 Improvements	0	36,511	3,038	0	0
San Diego Road Drainage	0	61,151	293,686	536,732	0
San Julian Wetland Outfall	0	0	0	250,000	0
San Sebastian Tributary Drainage	0	929	559	0	0
Santa Maria Blvd Drainage	0	20,365	115,520	2,064,114	0
Solano / A1A Improvements	0	0	24,663	475,337	459,052
Sidewalk Priorities Study	0	0	50,000	0	0
SR 16 / IGP Improvements	0	1,720	63,063	935,216	855,488
SR 313 / US 1 Improvements	0	0	1,042,889	3,796,009	948,626
Surfwood Subdivision Drainage Improvements	0	0	0	250,000	0
West Augustine CDBG	2,053	1,010	0	0	0
West King St Corridor Study Update	0	117,999	309	0	0
West King St Improvements	0	0	0	0	0
Wildwood Dr. from US 1 to Publix	2,419	3,619	0	1,116,856	734,432
Winton Circle Drainage	37,632	122,258	103,499	666,611	883,511
Woodlawn Road Improvements	699,995	0	0	0	0
TOTAL	\$16,747,491	\$18,834,477	\$17,191,658	\$47,073,957	\$60,374,408

DISASTER RECOVERY TRANSPORTATION PROJECTS:

Capital Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
FEMA: Category C – Misc. Roads	\$76,805	\$0	\$0	\$0	\$0
FEMA: Old A1A North	60,428	61,900	83,163	8,569,337	8,558,344
FEMA: Old A1A South	0	0	175,516	1,340,608	265,091
FEMA: Beach Protective Dunes	17,119	0	0	0	0
FEMA: Racy Point Road	604,926	0	0	0	0
FEMA: Roscoe Blvd	448,038	0	0	0	0
FEMA: 16 th St. & A1A Beach Blvd	0	414,065	68,260	0	0
HMGP: Kings Estate Rd Drainage	0	54,891	22	384,217	0
HMGP: Kings Rd Drainage	0	65,216	22	662,265	652,182
HMGP: North Beach Drainage	0	146,376	1,628	2,300,603	535,688
TOTAL	\$1,207,316	\$742,448	\$329,337	\$13,257,030	\$10,011,305

1114/1149 - TTF: Capital Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52900	VEHICLE/LABOR CREDITS	-	1,967	-	-
53120	CONTRACTUAL SERVICES	-	71,278	-	53,059
53180	ENGINEERING SERVICES	364,793	154,394	260,000	305,736
54603	OTHER MAINTENANCE	1,868,795	814,245	1,795,000	2,286,943
55302	ROADWAY MAINT SUPPLIES	4,000,000	3,484,843	7,961,226	7,961,226
55304	FEDERAL GRANT EXPENDITURE	1,825,565	534,032	-	1,267,921
55305	STATE GRANT EXPENDITURE	4,226,341	2,507,205	-	1,819,669
55306	OTHER GRANT EXPNDTR	200,877	70,121	-	-
56100	LAND	383,316	127,991	-	243,780
56301	IMPROVEMENTS O/T BUILDING	18,455,109	12,803,734	11,588,774	17,001,345
56320	MINOR COLLECTOR ROAD	1,970,482	-	4,865,508	6,835,990
56330	MAJOR COLLECTOR ROAD	13,678,679	859,443	11,311,262	22,598,739
56350	BRIDGE	-	-	-	-
58200	AID TO PRIVATE ORGS	100,000	100,000	-	-
Total		47,073,957	21,529,253	37,781,770	60,374,408

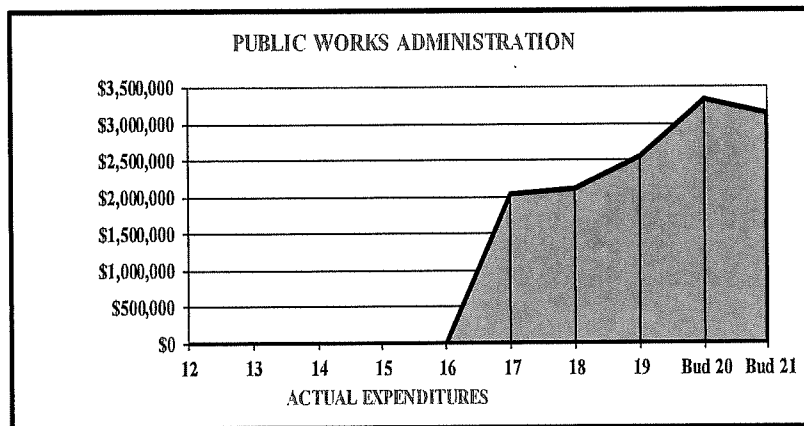
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: PUBLIC WORKS ADMINISTRATION

PROGRAM DESCRIPTION:

In addition to managing the 5-year Transportation Services Capital Improvement Program (CIP), this program serves as a communications hub for developers, consultants, engineers and contractors. The department also provides administrative support to the road and bridge maintenance; County fleet maintenance including providing fuel purchased at wholesale to County departments; traffic operations; engineering/project administration including stormwater management.

MISSION: To maintain, preserve and protect the Transportation infrastructure of the County in the most efficient and effective manner possible.



FY 2021 BUDGET HIGHLIGHTS: FY 2021 is the fifth year budgeting for this new division of Public Works. The decrease in operating expenses is due to a one-time project in that was included in FY 2020 to identify and assess the public works assets and to develop a process to accurately account and track the assets.

REVENUE:

The revenue to fund this program is provided by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are gas taxes and Ad Valorem tax levy (0.8444 mils).

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$981,317	\$967,931	\$1,240,617	\$1,417,919	\$1,413,182
Operating Expenses	1,042,875	1,150,766	1,288,772	1,902,956	1,732,698
Capital Outlay	17,981	0	29,116	4,370	1,250
TOTAL	\$2,042,173	\$2,118,697	\$2,558,505	\$3,325,245	\$3,147,130

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #4: Address the County's Deferred and Emerging Infrastructure Needs

- ◆ Administered over a \$54.8 million Capital Improvement Program project budget for FY 2020.
- ◆ Allocated \$10 million to fund needed pavement management projects throughout the County.
- ◆ Captured maintenance related to 10,266 work orders in CityWorks, the Public Works Maintenance Software.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Maintained and supported CityWorks the maintenance tracking software for the Public Works Department.
- ◆ Continued the process of converting County vehicles to run on CNG, which when all vehicles are converted will save an estimated \$5 million over the next 20 years in fuel costs and will be better for environment.
- ◆ Received and processed 2,554 service requests from citizens.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide high-quality customer service by responding to citizens within 2 business days of initial contact 90% of the time.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Ensure staff is adequately trained with an average of 40 hours of training per full time employee annually.
- Providing a safe working environment for County staff with less than 1% of total hours billed as workers compensation annually.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	14.85	15.1	15.15
	Total Operating and Maintenance Expenditures	\$2,529,389	\$2,685,183	\$3,145,880
	Total Transportation CIP Budget Managed	\$43,564,783	\$53,529,444	\$57,906,552
O U T P U T	County Paved Roads Maintained (in miles)	974.63	975.86	1,044.7
	County Unpaved Roads Maintained (in miles)	14.6	14.6	14.6
	Number of Service Requests Processed	2,697	2,554	2,700
E F F I C	% Program Cost of Total Transportation Budget (excluding Reserves)	6.3%	6.5%	3.8%
	Service Requests per Customer Service Staff (5)	540	511	540
	Public Works Total FTE's / Program FTE's	9.82	9.95	9.99
E F F E C T	% of Capital Dollars Spent to Budget	43.7%	39.1%	50.0%
	Pavement Management Expenditures	\$10,326,704	\$10,091,366	\$10,000,000

1121 - TTF: Public Works Admin

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,044,633	967,652	851,436	868,196
51400	OVERTIME EMPLOYEES	1,000	648	5,000	5,000
52100	FICA/MEDICARE TAXES	78,541	70,275	65,287	66,569
52200	RETIREMENT CONTRIBUTIONS	129,651	104,415	95,630	97,444
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	157,925	147,501	136,233	136,233
52400	WORKERS COMP	1,432	1,191	891	908
53100	PROFESSIONAL FEES	63,603	63,603	66,783	66,783
53120	CONTRACTUAL SERVICES	84,672	76,676	100,227	100,227
53122	PROPERTY APP SERVICES	324,344	324,655	350,660	350,660
53123	TAX COLLECTOR SERVICES	518,891	516,554	567,223	567,223
53150	CONSULTING SERVICES	295,000	295,000	20,000	20,000
53400	REFUSE	2,785	1,300	2,785	2,785
53401	INDIRECT ADMIN COSTS	248,982	248,982	248,982	248,982
54000	TRAVEL AND PER DIEM	31,017	25,000	23,000	23,000
54100	COMMUNICATIONS	7,342	7,342	15,868	15,868
54110	POSTAGE	1,000	500	1,000	1,000
54300	UTILITIES	40,200	36,500	41,340	41,340
54400	LEASE/RENTAL OF EQUIPMENT	8,292	8,218	8,400	8,400
54500	INSURANCE	29,691	28,642	31,045	31,045
54600	BUILDING MAINTENANCE	5,000	5,000	7,400	7,400
54601	EQUIPMENT MAINTENANCE	6,980	6,980	9,999	9,999
54602	VEHICLE MAINTENANCE	1,850	1,500	2,000	2,000
55100	OFFICE SUPPLIES	9,641	9,600	9,881	9,881
55102	SOFTWARE	17,715	17,715	11,204	11,204
55103	COMPUTER SUPPLIES	6,760	7,010	6,870	6,870
55200	OPERATING SUPPLIES	12,400	12,400	12,300	12,300
55201	GAS, OIL, AND LUBRICANTS	3,600	2,500	4,200	4,200
55401	TRAINING	8,813	5,000	7,623	7,623
55405	DUES AND MEMBERSHIPS	4,120	3,895	2,895	2,895
56403	COMPUTER EQUIPMENT	1,250	1,250	18,920	18,920
Total		3,147,130	2,997,504	2,725,082	2,744,955

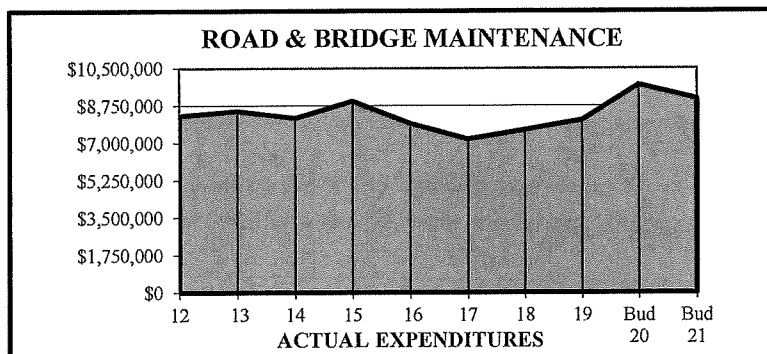
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: ROAD AND BRIDGE MAINTENANCE

PROGRAM DESCRIPTION:

The Road and Bridge Maintenance Program maintains County roadways, roadsides, bridges, drainage facilities and other County assets as needed. Roadway maintenance activities include grading unpaved roads, base and subbase stabilization, asphalt patching, pothole repair and dead animal removal. Roadside maintenance activities include filling washouts, tree trimming and removal, mowing, brush cutting, herbicide application and litter removal. The drainage facilities related activities include roadside ditch excavation and regrading, culvert and pipe network cleaning and outfall ditch mowing and excavation. These collective activities protect the County's infrastructure investments and provide safe, well maintained roadways for the transportation of people and goods. The Program provides staking of culvert and swale driveway elevations for residential properties as well as final inspections for these driveways to ensure proper installation has been achieved.

MISSION: To provide overall maintenance services for all County roadways, roadsides and drainage facilities throughout St. Johns County in the most timely and efficient manner possible.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 budget primarily reflects the addition of 1 FTE for Inspections and recurring operating activities; with continued replacement of aged equipment in the Road & Bridge fleet [reflected in Capital Outlay].

REVENUE:

The revenue to fund this program is provided by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are gas taxes and Ad Valorem tax levy (0.8444 mils).

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$4,013,604	\$4,052,591	\$4,164,232	\$4,855,887	\$4,657,343
Operating Expenses	2,357,159	2,450,596	3,139,885	3,150,287	3,206,606
Capital Outlay	832,279	1,124,250	791,362	1,724,062	1,225,432
TOTAL	\$7,203,042	\$7,627,437	\$8,095,479	\$9,730,236	\$9,089,381

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #4: Address the County's Deferred and Emerging Infrastructure Needs

- ◆ Maintained a six-week, rotating grading maintenance schedule on all unpaved County roads.
- ◆ Purchased a concrete grinder used to address misaligned sidewalk in significantly less time than through traditional methods.
- ◆ Repurposed existing staff to operate two boom mowers fulltime instead of one. This will reduce the cycle time of these operations, resulting in an increased level of service and increased production.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Developed and implemented a County-wide mechanical street sweeping program. The program provides a higher level of service at a lower cost than the previous manual operation. Over 50,000 lbs. of debris was collected on the first cycle.
- ◆ Reevaluating current work processes to identify cost savings and potential outsourcing contract opportunities.
- ◆ Assessing current equipment utilization policies to determine actual cost of ownership versus leasing.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide a functional roadway system for the County with no unplanned roadway closures caused by maintenance deficiencies.
- Provide a safe roadway system for the County by responding to critical service requests the same day they are initiated 90% of the time.
- Proactively manage and sustain stormwater drainage system by inspecting 1,000 linear feet of drainage system assets annually.
- Provide safe transportation and recreational opportunities by maintaining 15,000 sq. ft. of sidewalk and multi-use path annually.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Provide a clean and aesthetically pleasing roadway system with 1,000 miles of roadway sweeping annually.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	74.0	74.0	75.0
	Total Operating and Maintenance Expenditures	\$7,304,117	\$7,491,709	\$7,863,949
	Capital Equipment Outlay	\$791,632	\$1,142,028	\$1,225,432
O U T P U T	County Paved Roads Maintained (in miles)	974.63	975.86	1,044.7
	Number of Work Orders Completed	7,252	7,230	7,300
	Culverts Cleaned	4,797	4,815	5,000
E F F I C	% Program Cost of Total Transportation Budget (Excluding Reserves)	18.1%	18.2%	9.3%
	Program Cost Per Work Order	\$1,007.19	\$1,036.20	\$1,077.25
	Cost per Culvert Cleaned	\$32.74	\$38.83	\$38.00
E F F E C T	Road Mile per Employee	13.17	13.19	13.93
	Number of Public Initiated Service Requests per Mile	2.77	6.62	2.58
	Number of Work Orders per Work Crew (12 Crews)	604	602	608

1122 - TTF: Road & Bridge

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	3,099,629	2,874,274	3,286,106	3,275,465
51400	OVERTIME EMPLOYEES	55,000	41,270	75,000	75,000
51501	ON CALL PAY	5,200	5,200	5,200	5,200
52100	FICA/MEDICARE TAXES	241,727	214,140	257,522	256,708
52200	RETIREMENT CONTRIBUTIONS	332,062	292,659	362,366	361,215
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	756,486	644,016	780,304	780,304
52400	WORKERS COMP	197,239	188,315	189,857	189,195
52900	VEHICLE/LABOR CREDITS	(30,000)	(30,000)	(30,000)	(30,000)
53120	CONTRACTUAL SERVICES	613,520	656,264	730,560	730,560
53150	CONSULTING SERVICES	20,000	20,000	80,000	80,000
53400	REFUSE	21,550	18,865	21,550	21,550
54000	TRAVEL AND PER DIEM	24,931	15,000	21,000	21,000
54100	COMMUNICATIONS	34,512	29,195	24,710	24,710
54110	POSTAGE	100	50	100	100
54300	UTILITIES	78,754	71,809	81,904	81,904
54400	LEASE/RENTAL OF EQUIPMENT	10,912	7,186	10,912	10,912
54403	RENTAL-RR CROSSINGS	86,687	86,687	89,288	89,288
54500	INSURANCE	111,322	120,530	126,782	126,782
54600	BUILDING MAINTENANCE	7,500	7,000	30,820	30,820
54601	EQUIPMENT MAINTENANCE	18,155	15,683	35,725	35,725
54602	VEHICLE MAINTENANCE	830,650	821,044	830,000	830,000
54603	OTHER MAINTENANCE	25,000	7,792	25,000	37,208
54604	MATERIAL/EQUIP CREDIT	(40,000)	(30,000)	(30,000)	(30,000)
54607	TREE REMOVAL/MAINTENANCE	30,000	52,940	50,000	50,000
54608	RR SIGNAL MAINTENANCE	445,843	445,843	445,843	445,843
54624	MAINT-TRANSPORTATION	53,111	53,111	-	-
55100	OFFICE SUPPLIES	-	-	-	-
55102	SOFTWARE	2,255	2,255	1,016	1,016
55103	COMPUTER SUPPLIES	6,295	15,807	4,950	4,950
55200	OPERATING SUPPLIES	62,000	55,000	60,000	60,000
55201	GAS, OIL, AND LUBRICANTS	333,776	285,000	348,000	348,000
55202	TOOLS & SMALL IMPLEMENTS	26,195	27,912	30,000	30,000
55214	UNIFORMS	28,038	27,527	30,090	30,090
55300	ROAD MATERIALS & SUPPLIES	350,000	307,000	350,000	350,000
55401	TRAINING	25,000	25,000	25,000	25,000
55405	DUES AND MEMBERSHIPS	500	500	500	500
56200	BUILDINGS	-	-	-	-
56400	EQUIPMENT	547,000	17,000	756,000	1,284,654
56403	COMPUTER EQUIPMENT	20,450	10,938	5,200	5,200
56415	CAPITAL VEHICLES	335,593	335,593	55,000	123,729
Total		8,766,992	7,738,405	9,166,305	9,762,628

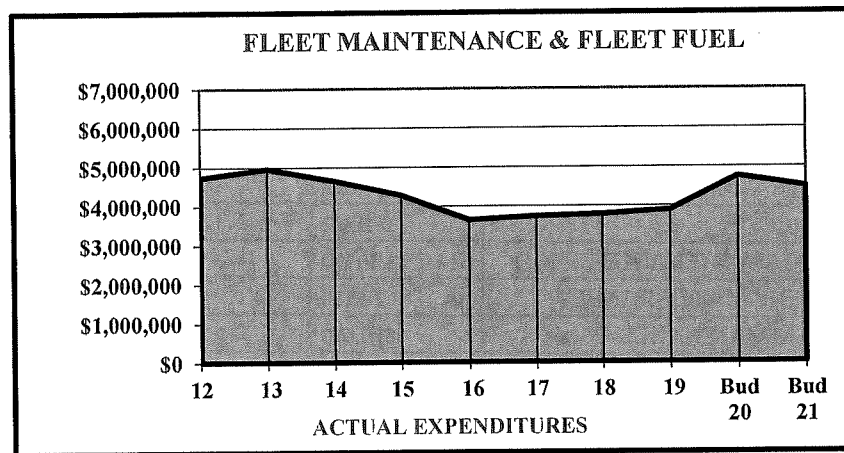
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: FLEET MAINTENANCE & FLEET FUEL

PROGRAM DESCRIPTION:

The Fleet Maintenance program performs all levels of maintenance on County-owned vehicles and certain equipment. The County Fleet, consisting of approximately 975 units of vehicles and equipment, ranges from light vehicles to heavy equipment. Services include, but are not limited to, routine service, preventive maintenance and major repairs to vehicles and equipment. County fuel purchased at wholesale for the County fleet is also a part of this program.

MISSION: To provide timely, reliable and cost effective repair service with an emphasis on pro-active service and assure County Fleet assets are maintained at the required levels of reliability for their working environment.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects a reduction in personal services due to several retirements of long term employees and a reduction in operating expenses related to decreased fuel and parts costs.

REVENUE: The revenue to fund this program is primarily provided by charges to County departments and other agencies for services. The Fleet Maintenance Program was an Internal Service Fund from FY 1996 – FY 2000. In FY 2001 the program was moved back into the Transportation Trust Fund. In FY 2012 SJC Sheriff's Office began outsourcing a large portion of their vehicle maintenance and repair, which has reduced program revenue.

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$846,734	\$836,426	\$837,427	\$891,171	\$840,885
Operating Expenses	2,895,012	2,945,397	3,047,505	3,314,961	3,159,078
Capital Outlay	0	0	2,590	550,000	483,304
TOTAL	\$3,741,746	\$3,782,823	\$3,887,522	\$4,756,132	\$4,483,267

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #3: Address the County's Long-term Financial Stability

- ◆ Continued fleet vehicle life cycle analysis for maximum return on investment. Replacing existing vehicles with CNG vehicles when cost-effective.

Previous County Goal #7: Protect and Promote the County's Environment

- ◆ Consumed approximately 150,000 gallon equivalents of Compressed Natural Gas (CNG) with an average fuel cost 9% less than unleaded.
- ◆ Continued with CNG vehicle conversions on a portion of the County fleet to utilize CNG as an alternative fuel.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Collaborated with a consultant to vastly improve Fleet Management System (FMS) Cityworks to ensure timely preventative vehicle maintenance.
- ◆ Continuing to utilize analytics to monitor vehicle life cycle costs and roll down vehicles when appropriate to extend vehicle useful life.
- ◆ Implemented Fleet Fuel software to accurately track fuel consumption by the various users throughout the County.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain an efficient and productive fleet repair shop with an annual average technician productivity rate of 70%.
- Continue use of synthetic-blend engine oil, thus extending time between maintenance services to reduce overall maintenance costs and vehicle downtime.

St. Johns County Goal -- Customer Service: Putting People First

- Provide well maintained vehicles by ensuring annual preventive maintenance service on all BOCC vehicles.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	12	12	12
	Total Operating and Maintenance Expenditures	\$3,884,932	\$3,496,229	\$3,999,963
	Total Fuel Costs	\$1,708,945	\$1,356,600	\$1,782,373
	Number of Vehicles Maintained	1,019	1,039	1,049
O U T P U T	Number of Repair Orders Written	2,123	2,230	2,500
	Number of Preventive Maintenance Services	1,426	1,931	2,000
	Total Annual Billed Hours	8,674	9,701	10,000
E F F I C I E N C Y	Average Hours Billed / Work Order	2.44	2.33	2.22
	Number of Vehicles Maintained per Mechanic	127	129	131
	% Production Time to Net Total Time	62.2%	74.5%	80%
E F F E C T	% Work Order Repairs Repeated	<1%	<1%	<1%
	% Preventive Maintenance / Repair Orders	67.2%	86.6%	80%
	County Unleaded/Diesel/CNG Fuel Cost / Gallon	\$2.30	\$2.01	\$2.31

1123 - TTF: Fleet Maintenance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	596,028	539,406	618,001	618,001
51400	OVERTIME EMPLOYEES	1,000	5,074	2,000	2,000
52100	FICA/MEDICARE TAXES	45,673	40,474	47,430	47,430
52200	RETIREMENT CONTRIBUTIONS	68,685	62,694	72,576	72,576
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	118,696	107,948	122,614	122,614
52400	WORKERS COMP	10,803	9,047	8,321	8,321
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	34,955	34,000	41,425	41,425
53150	CONSULTING SERVICES	20,000	20,000	20,000	20,000
53400	REFUSE	4,040	4,040	4,040	4,040
54000	TRAVEL AND PER DIEM	1,400	-	1,400	1,400
54100	COMMUNICATIONS	3,749	3,500	4,130	4,130
54110	POSTAGE	50	50	50	50
54300	UTILITIES	18,000	17,000	18,600	18,600
54400	LEASE/RENTAL OF EQUIPMENT	1,596	1,596	1,596	1,596
54500	INSURANCE	37,241	35,529	37,949	37,949
54600	BUILDING MAINTENANCE	3,500	3,500	3,500	3,500
54601	EQUIPMENT MAINTENANCE	34,000	35,414	34,000	34,000
54602	VEHICLE MAINTENANCE	3,000	2,000	3,000	3,000
54603	OTHER MAINTENANCE	400,000	396,000	408,000	408,000
55102	SOFTWARE	1,518	1,518	-	-
55103	COMPUTER SUPPLIES	5,365	5,365	-	-
55200	OPERATING SUPPLIES	12,500	8,000	12,500	12,500
55201	GAS, OIL, AND LUBRICANTS	1,845	1,500	1,920	1,920
55202	TOOLS & SMALL IMPLEMENTS	9,800	9,800	9,800	9,800
55214	UNIFORMS	7,500	4,000	7,500	7,500
55218	COST OF FUEL	1,782,373	1,660,000	1,853,668	1,853,668
55219	COST OF PARTS	772,596	822,771	788,048	788,048
55401	TRAINING	4,000	5,400	6,350	6,350
55405	DUES AND MEMBERSHIPS	50	50	50	50
56301	IMPROVEMENTS O/T BUILDING	483,304	468,704	-	14,599
Total		4,483,267	4,304,380	4,128,468	4,143,067

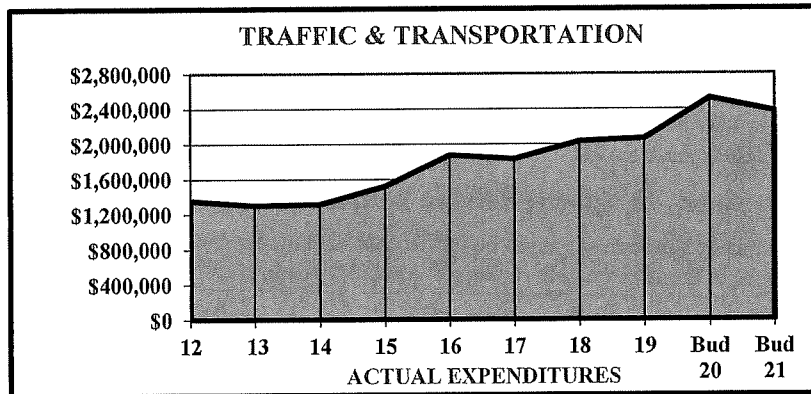
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: TRAFFIC & TRANSPORTATION

PROGRAM DESCRIPTION:

The Traffic & Transportation program is responsible for the design, operations and maintenance of traffic control devices and systems along the St Johns County road network. Responsibilities and functions of staff includes traffic counts and studies; operations and maintenance of traffic signals, communications systems and Intelligent Transportation System (ITS); signing, pavement marking and other delineation devices; traffic crash monitoring and annual reporting. Staff also provides design review and construction inspection of traffic control device related improvements on both development and capital improvement projects in the County. With the exception of the City of St. Augustine, the Traffic and Transportation program maintains all traffic signals in St. Johns County including those on State Highways. The traffic signals are monitored from a central computer with the ability to immediately report signal malfunctions. Traffic counts and studies are performed to determine the need for traffic control signals or signs as well as other safety improvements and the annual traffic count program is used to annually evaluate the roadway levels of service for use by transportation planning to adequately capture the existing background traffic levels. Traffic crash monitoring and reporting utilizes a computerized database to identify high crash locations and trends and prioritize traffic safety improvements.

MISSION: To perform traffic operational evaluations, design and maintenance activities that provide the safest, most efficient County transportation network possible.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 budget primarily reflects a reduction in operating expenditures related to traffic signal maintenance.

REVENUE:

The revenue to fund this program is provided by the Transportation Trust Fund. The primary revenue sources for this Fund are gas taxes and a 0.8444 mil Ad Valorem tax levy.

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$933,592	\$965,986	\$950,005	\$1,082,647	\$1,082,426
Operating Expenses	854,226	899,956	1,112,579	1,439,748	1,282,072
Capital Outlay	47,696	166,911	3,988	0	12,250
TOTAL	\$1,835,514	\$2,032,853	\$2,066,572	\$2,522,395	\$2,376,748

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications and Services to Citizens

- ◆ Continued to implement new daily maintenance operations for all street lighting within the Traffic Signal maintenance group. This includes tracking and inspecting all street lights throughout the County with the three Electric Authorities, FDOT lighting Systems, County and CRA lighting systems and special lighting districts.
- ◆ Expanded the Intelligent Transportation System (ITS) that monitors signalized intersections in the Traffic Operations Section in real-time video and evaluates current traffic conditions to determine appropriate response to equipment malfunctions, traffic incidents and congestion. The St. Johns County Sheriff's office and the City of St. Augustine now have access to the parts of the ITS infrastructure.
- ◆ Continued to implement video, thermal detection technology to improve the vehicle detection capabilities at new and existing signalized intersections.
- ◆ Maintained the St. Johns County's sign inventory of over 19,800 sign structure locations and over 37,000 signs. Completed a night time visual inspection of the entire inventory and inspected 8,000 signs with the reflectometer.
- ◆ Continued implementation of the Neighborhood Traffic Calming Program focusing on reducing excessive speeds and cut-through traffic through studies initiated by residents.
- ◆ St. Johns County signal inventory consists of 148 fully actuated signal locations and 98 flashing beacon assembly locations on County right of way.
- ◆ Continued work on exploring alternative transportation options throughout the County.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Proactively maintain traffic signals through inspection and perform preventative maintenance on 90% of traffic signals annually.
- Continue to implement ITS technology in partnership with the Florida Department of Transportation.
- Improve Central Monitoring Station capabilities to provide a real-time view of traffic conditions that is accessible to SJSO; Fire/ Rescue; & SAPD.

St. Johns County Goal -- Customer Service: Putting People First

- Where enforcement has been shown to be ineffective in reducing excessive speeding, selectively implement traffic calming devices in accordance with ranking criteria and action plans in the Traffic Calming Program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Total Number of Full-time Equivalent (FTEs)	13	13	13
	Total Operating and Maintenance Expenditures*	\$2,062,584	\$2,249,291	\$2,364,498
	Capital Equipment Outlay	\$3,988	\$0	\$12,250
O U T P U T	# Countywide Traffic Signs in Cityworks (GIS) Inventory	37,333	37,718	38,000
	# Countywide Traffic Signals in Cityworks (GIS) Inventory	131	134	138
	# Traffic Signs Produced	2,751	3,449	3,700
E F F I C	Total Signs & Signals Per Total FTEs	2,882	2,912	2,934
	# Traffic Signs Produced Per (5) Sign Shop FTEs	550	690	740
	Total Program Cost Per Capita (Adjusted for Inflation)	\$8.11	\$8.40	\$8.40
E F F E C T	% Sign Production to Sign Inventory	7.4%	9.1%	9.7%
	Traffic Signal Service Calls / Total Signals	2.1	2.4	2.5
	Cost per Signal Shop Emergency Call	\$180.92	\$253.82	\$200.00

*=net of State Grant Expenditure.

1125 - TTF: Traffic & Transportation

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	719,974	711,383	833,099	833,099
51400	OVERTIME EMPLOYEES	35,000	54,437	50,000	50,000
51501	ON CALL PAY	15,600	15,600	15,600	15,600
52100	FICA/MEDICARE TAXES	58,949	58,125	68,750	68,750
52200	RETIREMENT CONTRIBUTIONS	81,470	81,515	99,451	99,451
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	140,627	139,597	167,184	167,184
52400	WORKERS COMP	30,806	38,240	38,893	38,893
53120	CONTRACTUAL SERVICES	17,798	21,281	18,048	18,048
53150	CONSULTING SERVICES	390,000	340,000	350,000	400,000
53201	SERVICE CHARGES	50	191	-	-
54000	TRAVEL AND PER DIEM	7,300	4,000	7,300	7,300
54100	COMMUNICATIONS	22,963	19,007	23,788	23,788
54110	POSTAGE	250	250	250	250
54300	UTILITIES	175,000	161,492	168,000	168,000
54500	INSURANCE	17,373	16,457	17,688	17,688
54600	BUILDING MAINTENANCE	3,000	3,000	3,000	3,000
54601	EQUIPMENT MAINTENANCE	500	300	1,067	1,067
54602	VEHICLE MAINTENANCE	50,000	40,650	60,650	60,650
54604	MATERIAL/EQUIP CREDIT	(6,000)	-	-	-
54605	TRAFFIC SIGNAL MAINT	345,000	325,000	345,000	384,130
54615	STREET LIGHT MAINTENANCE	25,000	46,447	45,000	45,000
54900	ADVERTISING	-	-	-	-
55102	SOFTWARE	2,627	2,627	1,014	1,014
55103	COMPUTER SUPPLIES	4,930	5,330	1,714	1,714
55200	OPERATING SUPPLIES	7,650	7,550	8,000	8,000
55201	GAS, OIL, AND LUBRICANTS	30,331	25,267	34,744	34,744
55214	UNIFORMS	1,300	1,000	1,900	1,900
55301	SIGN MATERIALS	180,000	160,000	180,000	180,000
55401	TRAINING	5,000	5,000	5,000	5,000
55405	DUES AND MEMBERSHIPS	2,000	2,000	2,000	2,000
56400	EQUIPMENT	-	-	-	25,000
56403	COMPUTER EQUIPMENT	12,250	12,250	5,200	5,200
56415	CAPITAL VEHICLES	-	78,403	55,000	55,000
Total		2,376,748	2,376,399	2,607,340	2,721,470

SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION

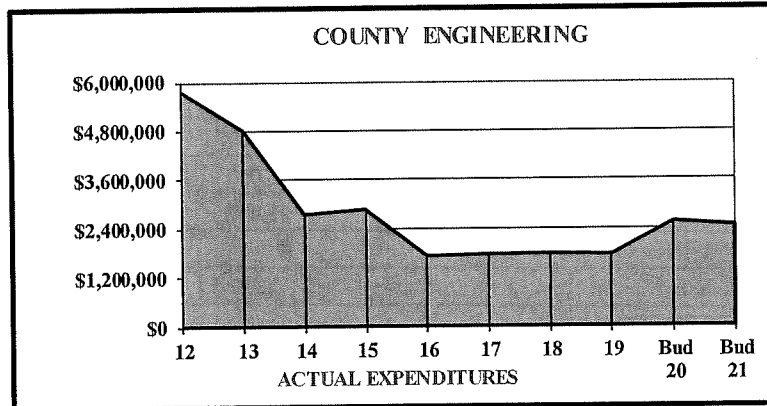
DEPARTMENT: PUBLIC WORKS

PROGRAM: COUNTY ENGINEERING / PROJECT ADMINISTRATION

PROGRAM DESCRIPTION:

The County Engineering Division manages the County's transportation network, stormwater drainage system and oversees the County's Capital Improvement Program (CIP). In addition to project management, Engineering supports the Road and Bridge, Development Services, Transportation Planning, Facilities Maintenance and Parks & Recreation divisions. The Right-of-Way Permitting program reviews, approves and issues right-of-way permits for work within the County Road rights-of-way including driveways, utility installations and upgrades. Additionally, the Pavement Management team executes asphalt roadway inventory, resurfacing, and rebuilding of deteriorating road segments and the Countywide Drainage Infrastructure team updates stormwater infrastructure inventory and manages renewal and replacement of deteriorating drainage assets.

MISSION: To provide comprehensive coordination of design, permitting and construction services for all transportation and drainage capital improvement projects along with right-of-way permitting and pavement management.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 operating budget is primarily unchanged from FY 2020 with no capital requests for FY 2021.

REVENUE: The revenue to fund this Program is provided by the Transportation Trust Fund and Impact Fees. The primary revenue sources for the Transportation Trust Fund are gas taxes and a 0.8444 mil Ad Valorem tax levy.

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,360,652	\$1,403,026	\$1,523,140	\$1,814,742	\$1,748,787
Operating Expenses	367,697	372,227	205,168	706,137	710,055
Capital Outlay	33,173	1,308	29,116	39,700	0
TOTAL	\$1,761,522	\$1,776,561	\$1,757,424	\$2,560,579	\$2,458,842

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #4: Address the County's Deferred and Emerging Infrastructure Needs

- ◆ Awarded \$10 million in contracts to complete the 2020 Pavement Management Program (PMP) work plan.
- ◆ Performed ± 67.5 miles of PMP asphalt roadway improvements. Approximately 12.5 miles of road were rehabilitated by full depth reclamation method and subsequent resurfacing; 28.16 miles were milled and resurfaced and 26.74 miles were treated with pavement preservation techniques.
- ◆ Revamped communication efforts focused on public outreach and education led to a highly successful milling and resurfacing project at Ponte Vedra Boulevard from Corona Road South to A1A.
- ◆ Launched GIS PMP data portal phase I development to centralize work plan development and provide annual work plan detail to internal and external customers.
- ◆ The 2020 Countywide Drainage Infrastructure (CDI) Program awarded \$4 million in contracts to replace or rehabilitate 6,544 feet of deteriorated culverts throughout the County with only two change orders totaling \$20,815.
- ◆ Received \$4,659,541 in grant funds from the FDOT Local Agency Program (FDOT LAP), CDBG, HMGP, Legislative Action Plan (LAP), Developer Contributions, Developer Sidewalk Fund, SJRWMD Cost Share Funding,
- ◆ Launched Cityworks Operational Insights (drainage asset analytics) to identify and prioritize stormwater system inspections and improvements as part of our ongoing flood mitigation and asset resiliency programs.
- ◆ Utilized HMGP funding to upgrade existing strain pole signalization to mast arm infrastructure at the intersection of US 1 and CR 210. Mast Arm signalization improvements at US 1 and Lewis Point and US 1 and Shore Drive planned for FY2021.
- ◆ Initiated capacity improvements at US 1 & SR313 to provide an at-grade railroad crossing by raising US 1 two-feet. Project includes utility relocations to accommodate future development.
- ◆ Sidewalk Asset Strategy (SAS) GIS portal development for major and minor collector road sidewalk gap identification and ranking for FY2021 projects.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Strengthen public education and outreach by updating information on current year funded Capital Improvement Projects on project web page(s) no less than quarterly.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Proficient management of Capital Improvement project budgets by reducing carryforwards 3% annually.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Maintain adequate roadway network level of service by maintaining and rehabilitating 40 miles of roadway annually with the intent of maintaining an average Pavement Condition Index (PCI) of 70 or above.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	17	19	19
	Total Operating and Maintenance Expenditures	\$1,728,308	\$1,988,862	\$2,458,842
O U T P U T	Miles of Roadway Renewed	44.72	67.44	61.50
	Number of Projects Managed	52	74	43
	Number of Right of Way Permits Reviewed	1,024	950	1,000
E F F I C	Average # Projects Managed per Project Manager	11	15	9
	Total Capital Budget per Project Manager	\$8,712,957	\$8,921,574	\$9,651,092
	Total Program Cost Per Capita (Adjusted for Inflation)	\$7.42	\$8.10	\$9.50
E F F E C T	% of Projects Completed within Estimated Budget	90%	90%	90%
	% of Projects Completed within Estimated Time	90%	90%	90%
	% of Capital Dollars Spent to Budget	43.7%	39.1%	50.0%

1128 - TTF: Engineering

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,305,305	1,265,662	1,370,478	1,370,478
51400	OVERTIME EMPLOYEES	1,000	12,634	1,000	1,000
52100	FICA/MEDICARE TAXES	99,932	95,489	104,918	104,918
52200	RETIREMENT CONTRIBUTIONS	147,468	139,191	155,590	155,590
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	173,192	149,926	156,281	156,281
52400	WORKERS COMP	21,890	24,891	23,977	23,977
53120	CONTRACTUAL SERVICES	69,750	69,750	40,250	40,250
53150	CONSULTING SERVICES	494,801	373,467	305,000	366,334
53201	SERVICE CHARGES	-	-	100	100
54000	TRAVEL AND PER DIEM	16,250	8,000	16,250	16,250
54100	COMMUNICATIONS	13,297	13,297	14,664	14,664
54110	POSTAGE	300	150	300	300
54500	INSURANCE	15,742	14,744	15,416	15,416
54601	EQUIPMENT MAINTENANCE	560	300	567	567
54602	VEHICLE MAINTENANCE	23,000	18,000	23,000	23,000
54900	ADVERTISING	600	300	600	600
55100	OFFICE SUPPLIES	-	198	-	-
55102	SOFTWARE	253	253	3,312	3,312
55103	COMPUTER SUPPLIES	925	925	1,535	1,535
55200	OPERATING SUPPLIES	7,140	7,140	7,140	7,140
55201	GAS, OIL, AND LUBRICANTS	17,500	17,500	18,200	18,200
55202	TOOLS & SMALL IMPLEMENTS	-	-	-	-
55401	TRAINING	19,375	10,000	19,375	19,375
55405	DUES AND MEMBERSHIPS	10,200	10,000	4,200	4,200
56403	COMPUTER EQUIPMENT	-	-	6,350	6,350
56415	CAPITAL VEHICLES	-	-	-	-
58200	AID TO PRIVATE ORGS	-	103,950	-	-
Total		2,438,480	2,335,767	2,288,503	2,349,837

SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION

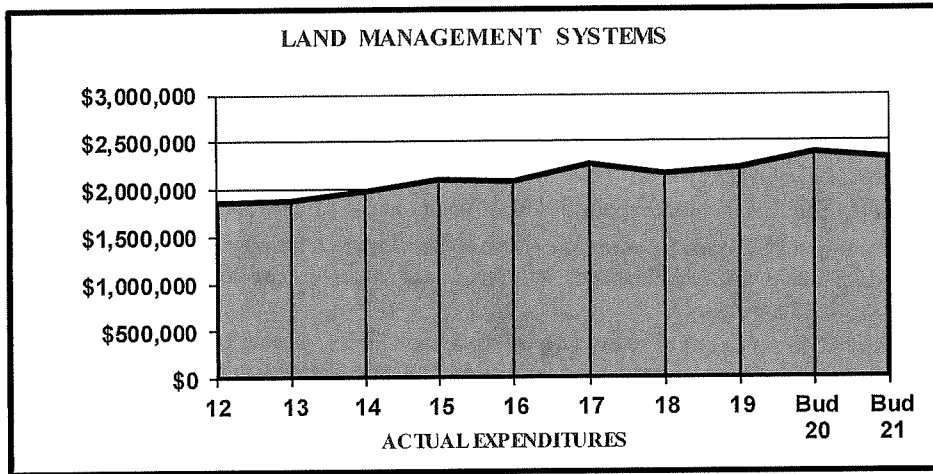
DEPARTMENT: LAND MANAGEMENT SYSTEMS

PROGRAM: GIS/ REAL ESTATE/ SURVEYING & MAPPING

PROGRAM DESCRIPTION:

The Land Management Systems (LMS) Department is comprised of the Geographic Information Systems (GIS), Real Estate, and Surveying Divisions. The program promotes rational and efficient government by managing activities related to land and land interests of the County. These activities include acquiring, managing, surveying, and surplusing property; creating, maintaining, and analyzing comprehensive information about the County and County-owned property in GIS; and creating and maintaining the County's repository of historical land records. The program also provides to the Board of County Commissioners and County departments assistance with research, problem solving, and public interaction for special projects.

MISSION: To provide efficient, cost effective and courteous land management services to County departments and to the general public.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects maintaining current staffing levels and operational expenses similar to previous years and a reduction in capital needs for FY 2021.

REVENUE: The revenue to fund this Program is provided by the Transportation Trust Fund. The primary revenue sources for the Transportation Trust Fund are gas taxes and a 0.8444 mil Ad Valorem tax levy.

EXPENDITURES:

Category	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personnel Services	\$2,017,336	\$1,963,270	\$1,937,840	\$2,046,062	\$2,058,790
Operating Expenses	210,401	201,713	209,955	240,473	266,300
Capital Outlay	42,344	0	73,285	103,103	9,000
TOTAL	\$2,270,081	\$2,164,983	\$2,221,080	\$2,389,638	\$2,334,090

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #4: Address the County's Deferred and Emerging Infrastructure Needs

- ◆ Continued to acquire parcels for CR210 and CR2209 right of way projects.
- ◆ Finalized easement acquisition for Dune Restoration for Florida Coastal Storm Risk Management Project (South Ponte Vedra Beach and Vilano Beach Reaches).
- ◆ Acquired easements for multiple Hurricane Matthew and Irma CDBG projects.
- ◆ Completed Asbuilts, Right-of-Way Maps and Topographic Surveys for County owned facilities and properties allowing the County to better plan and prepare for meeting the future needs of our citizens.

County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Managed lease programs for County owned properties, including communication towers, land and buildings.
- ◆ Created an Open Restaurants and Open for Business application for citizens to see which establishments are open, along with their website information, during the pandemic.
- ◆ Created data, scripts and models to support the mapping requirements of the Motorola Premier One CAD used by the Fire/Rescue Department.
- ◆ Replaced the existing iMap application with an improved one that includes many new features. The new iMap uses data from Portal for ArcGIS and is accessible on desktops, tablets and phones.

KEY OBJECTIVES:

County Goal #4: Address the County's Deferred and Emerging Infrastructure Needs

- Provide support in the acquisition and management of land, title, and surveying issues, including continuing the comprehensive County Property Management Program to ensure the best use of County property.
- Ensure compliance with requirements of the Governmental Accounting Standards Board (GASB), assigning land values to County-owned property, including rights-of-way and easements as acquired.
- Prepare title research and survey rights-of-way throughout the County as needed and required for proper documentation of ownership.
- Provided Survey and Real Estate support for infrastructure improvements for Departments Countywide.

County Goal #10: Improve/Expand Communications & Services to Citizens

- Develop and maintain GIS applications, interfaces, and data for various County Departments, including providing access and training.
- Provide quality LMS services to County Departments and Offices, private consulting firms, and the citizens of St. Johns County, including improved information and content contained on the LMS website.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	23	23	23
	Total Operating and Maintenance Expenditures	\$2,147,795	\$2,191,380	\$2,325,090
O U T P U T	Number of GIS Data Requests	140,016	142,000	145,000
	Number of Real Estate Transactions	579	1,313	970
	Number of Surveys Completed for Surveying	450	475	475
E F F I C	GIS Data Requests per GIS Division Staff	15,557	15,778	16,111
	Real Estate Transactions per RE Division Staff	145	328	243
	Number of Surveys per Surveying Division Staff	50	60	60
E F F E C T	% of Automated GIS Data Requests	96%	96%	97%
	% of Properties Purchased within 10% of Appraised Value	90%	95%	90%
	% of Surveys Completed In-house	85%	85%	85%

1270 - TTF: Land Management Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,520,361	1,527,565	1,596,408	1,596,408
51400	OVERTIME EMPLOYEES	-	10,000	5,000	5,000
52100	FICA/MEDICARE TAXES	116,308	113,728	122,508	122,508
52200	RETIREMENT CONTRIBUTIONS	175,896	176,044	197,048	197,048
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	243,771	239,768	249,058	249,058
52400	WORKERS COMP	2,454	2,335	2,281	2,281
53120	CONTRACTUAL SERVICES	92,384	90,784	95,420	95,420
53121	CLERK OF COURT SERVICES	4,700	4,700	4,700	4,700
53150	CONSULTING SERVICES	68,000	68,000	100,000	100,000
53201	SERVICE CHARGES	600	1,200	600	600
54000	TRAVEL AND PER DIEM	21,228	7,500	21,560	21,560
54100	COMMUNICATIONS	8,600	8,970	9,020	9,020
54110	POSTAGE	800	550	800	800
54400	LEASE/RENTAL OF EQUIPMENT	4,560	4,560	4,560	4,560
54500	INSURANCE	11,892	12,219	12,805	12,805
54601	EQUIPMENT MAINTENANCE	3,853	3,853	4,160	4,160
54602	VEHICLE MAINTENANCE	5,600	5,000	5,600	5,600
54700	PRINTING, BINDING	5,000	5,000	5,000	5,000
55100	OFFICE SUPPLIES	6,800	6,800	6,800	6,800
55102	SOFTWARE	1,628	1,628	12,916	12,916
55103	COMPUTER SUPPLIES	2,637	2,637	2,800	2,800
55200	OPERATING SUPPLIES	15,818	15,818	16,000	16,000
55201	GAS, OIL, AND LUBRICANTS	8,000	7,500	8,320	8,320
55405	DUES AND MEMBERSHIPS	4,200	4,200	4,200	4,200
56400	EQUIPMENT	-	-	-	-
56403	COMPUTER EQUIPMENT	9,000	9,000	7,880	7,880
56415	CAPITAL VEHICLES	-	-	-	-
Total		2,334,090	2,329,359	2,495,444	2,495,444

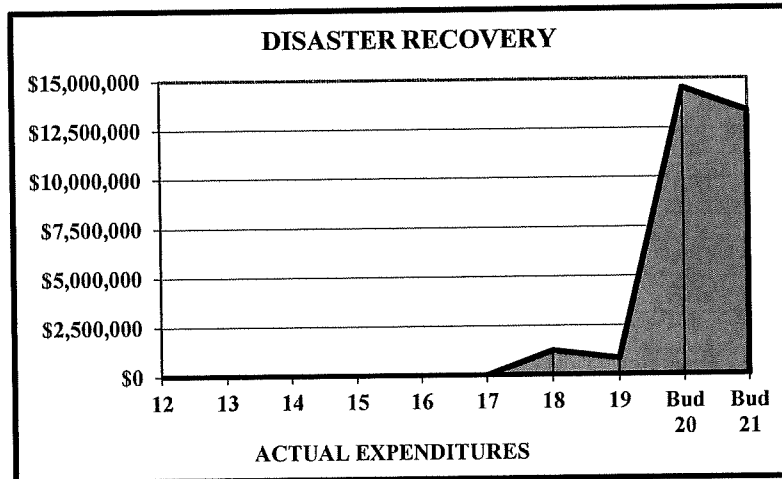
SPECIAL REVENUE FUNDS

SERVICE AREA: TRANSPORTATION
DEPARTMENT: PUBLIC WORKS
PROGRAM: DISASTER RECOVERY

PROGRAM DESCRIPTION:

The Disaster Recovery Department was created in FY 2017 after St. Johns County received substantial damage from Hurricane Matthew. This department will track disaster recovery related revenues and expenditures for the Transportation Trust Fund.

MISSION: To record disaster recovery revenues and expenditures for the Transportation Trust Fund.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects ongoing transportation projects eligible for FEMA reimbursement as a result of Hurricanes Matthew and Irma.

REVENUE:

Through FEMA and State Public Assistance Grant Programs, St. Johns County is anticipating up to a 75% reimbursement from FEMA and up to 12.5% reimbursement from the State on eligible expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$10,538	\$79,352	\$84,111	\$100,172
Operating Expenses	0	17,119	199,862	3,329,806	2,525,027
Capital Outlay	0	1,190,197	542,587	11,137,838	10,732,003
TOTAL	\$0	\$1,217,854	\$821,801	\$14,551,755	\$13,357,202

1221 - Disaster Recovery

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	74,501	28,131	61,585	61,585
52100	FICA/MEDICARE TAXES	5,699	2,128	4,711	4,711
52200	RETIREMENT CONTRIBUTIONS	7,562	2,813	6,664	6,664
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	10,773	2,715	11,107	11,107
52400	WORKERS COMP	1,637	31	64	64
53150	CONSULTING SERVICES	-	3,100	-	-
53180	ENGINEERING SERVICES	-	34,114	-	-
54603	OTHER MAINTENANCE	-	1,049,456	-	265,091
55200	OPERATING SUPPLIES	-	-	-	-
55304	FEDERAL GRANT EXPENDITURE	2,525,027	262,462	-	489,196
56301	IMPROVEMENTS O/T BUILDING	822,058	94,922	-	698,674
56310	LOCAL ROAD	9,909,945	-	-	8,558,344
Total		13,357,202	1,479,872	84,131	10,095,436

1131 - TTF: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59100	TRANSFER TO FUNDS	856,017	1,217,142	759,017	759,017
59301	REFUND P/Y REVENUES	-	-	-	-
59902	SPECIAL CONTINGENCY	4,148,852	-	910,959	910,959
59920	RESERVE	897,574	-	1,124,149	1,373,659
59927	CAPITAL OUTLAY RESERVE	5,724,442	-	10,108,121	13,912,241
59943	DEPARTMENT RESERVES	560,459	-	-	-
Total		12,187,344	1,217,142	12,902,246	16,955,876

1171 - Fire Rescue

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	43,226,490	41,635,358	47,593,665	47,593,665
Transfers From Funds	-	-	3,000,000	3,000,000
Statutory Reduction	(2,084,243)	-	(2,291,810)	(2,291,810)
Fund Balance	10,776,241	12,040,795	10,536,566	12,923,303
Total	51,918,488	53,676,153	58,838,421	61,225,158

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	28,850,836	30,652,591	32,434,447	32,434,447
Operating Expenses	8,037,437	6,701,577	7,600,550	7,746,269
Capital Expenses	4,934,714	2,607,477	3,763,067	6,004,085
Other Expenses	10,095,501	791,205	15,040,357	15,040,357
Total	51,918,488	40,752,850	58,838,421	61,225,158

1171 - Fire Rescue

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	40,964,255	39,639,611	44,836,048	44,836,048
31103	DELINQUENT AD VALOREM TAX	30,000	37,941	30,000	30,000
32201	PLAN CHECK FEES	435,000	878,244	850,000	850,000
33120	PUBLIC SAFETY FEDERAL GNT	1,411,635	778,175	1,627,467	1,627,467
33420	PUBLIC SAFETY STATE GRANT	-	14,599	-	-
33520	SUPPLEMENTAL COMP-STATE	130,000	153,465	130,000	130,000
34220	FIRE PROTECTION SERVICES	15,000	25,000	15,000	15,000
34226	HAZMAT FEES	600	600	600	600
34259	STANDBY AMBULANCE/FIRE	-	-	-	-
34266	CPR CLASS FEES	23,000	19,010	23,000	23,000
34901	FILING/APPLICATION FEES	-	-	-	-
36102	INTEREST EARNINGS-SBA	35,000	17,000	17,000	17,000
36113	INTEREST EARNINGS-TAX COL	45,000	3,000	3,000	3,000
36121	INTEREST-SURPLUS FUNDS	90,000	55,500	55,500	55,500
36122	INTEREST-MONEY MRKT	2,000	850	850	850
36127	FEIT EARNINGS	15,000	3,200	3,200	3,200
36128	FEIT FIXED EARNINGS	30,000	2,000	2,000	2,000
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36402	INSURANCE PROCEEDS	-	6,915	-	-
36901	REFUND PY EXPENDITURES	-	248	-	-
38101	TRANSFER FROM FUNDS	-	-	3,000,000	3,000,000
38998	5% REDUCTION	(2,084,243)	-	(2,291,810)	(2,291,810)
38999	CARRYFORWARD	10,776,241	12,040,795	10,536,566	12,923,303
Total		51,918,488	53,676,153	58,838,421	61,225,158

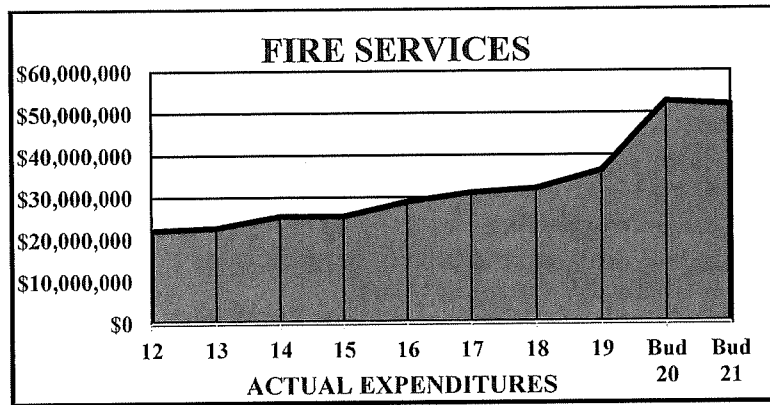
SPECIAL REVENUE FUNDS

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: FIRE RESCUE
PROGRAM: ADMINISTRATION, FIRE PROTECTION & CONTROL

PROGRAM DESCRIPTION:

St. Johns County Fire Rescue is directly responsible for the operation of fire rescue services within the County, including fire suppression activities, emergency medical services, response to motor vehicle accidents, and specialty rescue situations such as hazardous materials, trench, extrication, confined space, and marine rescue emergencies. Additionally, the Department performs many fire prevention actions that include fire inspections, pre-fire planning, plan reviews, public education, and post fire investigations in order to determine cause and origin. The Department's organizational structure is divided into functional areas with defined areas of responsibility to address field operations, training, fire prevention, logistics and maintenance, and financial management.

MISSION: St. Johns County Fire Rescue is dedicated to the highest standards of professionalism in public safety and life-saving services with the commitment to serve, courage to act, and ability to perform.



FY 2021 BUDGET HIGHLIGHTS: FY 2021 personnel budget reflects the addition of three Battalion Chief positions, one Warehouse Coordinator position, and one Systems Support Technician position. The Capital Outlay budget includes a replacement heavy rescue pumper truck, a rehabilitation support vehicle, and four vehicles associated with new positions.

REVENUE:

Revenue sources for the Fire Services program include the Fire District millage, approved State and Federal Grants, and user fees. For FY 2021 the County will continue receive revenue from two 3-year SAFER grants for hiring 18 firefighters for the new northwest fire station in FY 2020 and for hiring 9 firefighters to support north county ambulance operations in FY 2019.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$23,169,613	\$23,719,169	\$26,543,110	\$28,531,363	\$28,850,836
Operating Expenses	5,951,764	5,818,787	5,510,764	7,370,196	8,039,049
Capital Outlay	1,160,396	1,794,536	3,487,525	5,355,429	4,185,024
Other	717,763	693,459	737,373	11,469,745	10,843,579
TOTAL	\$30,999,536	\$32,025,951	\$36,278,772	\$52,726,733	\$51,918,488

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal # 2: Promote the County's Health, Safety, and Welfare

- ◆ Continued training programs to enhance capabilities of Fire, hazardous materials response and marine rescue.
- ◆ Maintained programs to preserve the ISO rating of 3/3X to benefit the citizens of the County and allow for reduced cost insurance for County residents residing within 5 miles of a fire station and within 1,000 feet of a hydrant.
- ◆ Participated in multiple local and state sponsored drills with hazardous materials team members, Light Technical Rescue Team (LTRT) and Incident Management Team (IMT) members.
- ◆ Performed pump testing, hose testing, and ladder testing on all apparatus in accordance with requirements defined by Insurance Services Organization (ISO) and the National Fire Protection Association (NFPA).
- ◆ Completed construction of Fire Station 19 in the Northwest District.

Former County Goal # 10: Improve/Expand Communications and Services to Citizens

- ◆ Continued to improve our social media sites to educate citizens on the department, training opportunities, and provide information and warnings for significant emergency responses.
- ◆ Complete consultant study to highlight current Department Status and identify future growth needs for Fire Rescue.
- ◆ Developed protocols and procedures for the COVID-19 pandemic response.
- ◆ Delivered fire safety and educational programs to greater than 25,000 individuals by visiting pre-schools, schools, civic organizations and various community groups throughout the County.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional emergency services to provide high level protection to the community resulting in economic development through the attraction of visitors, residents and businesses to St. Johns County.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response facilities, apparatus and personnel to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide all hazards response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide road map of required public safety expansion utilizing the fire rescue master plan in coordination with St Johns County Growth Management and long-range planning.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	250	267	271.15
	Total Operating and Maintenance Expenditures *	\$31,932,101	\$34,547,127	\$35,478,251
	Number of Fire Stations/Facilities	18	19	19
O U T P U T	Total Department Responses (CAD generated)	49,954	60,161	63,169
	Fire Safety Inspections/Plans	3,698	3,882	4,076
	Fire Investigations Initiated	125	131	137
E F F I C	Average Urban Response Time (minutes)	5:47	6:00	7:12
	Average Rural Response Time (minutes)	7:52	8:00	9:00
	Firefighters per 1,000 Residents (unincorporated)	1.07	1.09	1.05
E F F E C T	% Total Property Value Saved from Fire Damage	92%	75%	80%
	% Urban Response < or = 8 minutes	90%	90%	90%
	% Rural Response < or = 15 minutes	85%	85%	85%

*= net of State and Federal grants

1224 - Fire Rescue

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	17,137,711	17,259,577	18,862,007	18,862,007
51400	OVERTIME EMPLOYEES	2,181,998	3,537,214	2,698,000	2,698,000
52100	FICA/MEDICARE TAXES	1,478,498	1,563,803	1,646,351	1,646,351
52200	RETIREMENT CONTRIBUTIONS	4,573,718	4,923,314	5,419,107	5,419,107
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	2,840,312	2,704,834	3,097,463	3,097,463
52400	WORKERS COMP	621,799	669,327	693,819	693,819
52900	VEHICLE/LABOR CREDITS	-	(23,198)	-	-
53120	CONTRACTUAL SERVICES	964,180	482,460	755,586	794,586
53122	PROPERTY APP SERVICES	497,019	497,495	537,410	537,410
53123	TAX COLLECTOR SERVICES	795,166	791,797	870,265	870,265
53150	CONSULTING SERVICES	16,000	16,000	-	-
53201	SERVICE CHARGES	5,500	12,000	12,000	12,000
53401	INDIRECT ADMIN COSTS	1,367,685	1,367,685	1,367,685	1,367,685
53403	CO-OPERATIVE FOREST MGMT	3,000	3,000	3,000	3,000
53404	FIRE CONTROL ASSESSMENT	19,805	19,804	19,805	19,805
54000	TRAVEL AND PER DIEM	28,356	2,725	28,923	28,923
54100	COMMUNICATIONS	116,812	88,790	110,515	110,515
54110	POSTAGE	2,730	2,685	2,785	2,785
54300	UTILITIES	191,647	181,400	190,000	190,000
54400	LEASE/RENTAL OF EQUIPMENT	1,600	24,260	1,700	1,700
54500	INSURANCE	513,222	551,917	619,865	619,865
54600	BUILDING MAINTENANCE	129,605	141,225	237,259	237,259
54601	EQUIPMENT MAINTENANCE	787,142	787,142	679,773	679,773
54602	VEHICLE MAINTENANCE	46,164	40,270	47,061	47,061
54603	OTHER MAINTENANCE	23,579	18,765	24,051	24,051
54622	MAINT-PUBLIC SAFETY	25,012	25,012	78,542	78,542
54700	PRINTING, BINDING	426	332	435	435
54801	SPECIAL EVENTS	-	-	-	-
55100	OFFICE SUPPLIES	7,875	7,875	8,032	8,032
55102	SOFTWARE	110,996	70,496	156,029	196,529
55103	COMPUTER SUPPLIES	91,133	91,133	101,029	101,029
55200	OPERATING SUPPLIES	704,675	694,675	726,239	792,458
55201	GAS, OIL, AND LUBRICANTS	319,355	201,020	332,134	332,134
55214	UNIFORMS	515,850	515,850	598,550	598,550
55304	FEDERAL GRANT EXPENDITURE	636,452	-	-	-
55305	STATE GRANT EXPENDITURE	-	14,599	-	-
55400	BOOKS AND SUBSCRIPTIONS	3,290	3,290	3,297	3,297
55401	TRAINING	84,806	20,000	60,000	60,000
55405	DUES AND MEMBERSHIPS	3,355	3,355	3,580	3,580
55801	MEDICAL CLEARANCE	25,000	24,520	25,000	25,000
56301	IMPROVEMENTS O/T BUILDING	329,000	8,933	322,450	642,517
56400	EQUIPMENT	1,620,999	1,277,329	652,287	1,044,728
56403	COMPUTER EQUIPMENT	276,307	276,307	219,355	219,355
56415	CAPITAL VEHICLES	2,708,408	1,044,908	2,568,975	4,097,485
Total	Budget Detail	41,822,987	39,961,645	43,798,064	46,184,801

1230 - Fire Rescue: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59100	TRANSFER TO FUNDS	791,205	791,205	1,105,000	1,105,000
59920	RESERVE	1,370,132	-	6,672,500	6,696,786
59927	CAPITAL OUTLAY RESERVE	7,934,164	-	7,262,857	7,238,571
Total		10,095,501	791,205	15,040,357	15,040,357

1102 - Health Dept

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	509,334	491,003	554,123	554,123
Transfers From Funds	4,000	4,000	4,000	4,000
Statutory Reduction	(25,467)	-	(27,706)	(27,706)
Fund Balance	-	17,827	25,002	25,002
Total	487,867	512,830	555,419	555,419

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	487,867	487,828	555,419	555,419
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	487,867	487,828	555,419	555,419

1102 - Health Dept

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	506,584	490,179	553,823	553,823
31103	DELINQUENT AD VALOREM TAX	-	481	-	-
36102	INTEREST EARNINGS-SBA	2,000	298	250	250
36113	INTEREST EARNINGS-TAX COL	750	45	50	50
38101	TRANSFER FROM FUNDS	4,000	4,000	4,000	4,000
38998	5% REDUCTION	(25,467)	-	(27,706)	(27,706)
38999	CARRYFORWARD	-	17,827	25,002	25,002
Total		487,867	512,830	555,419	555,419

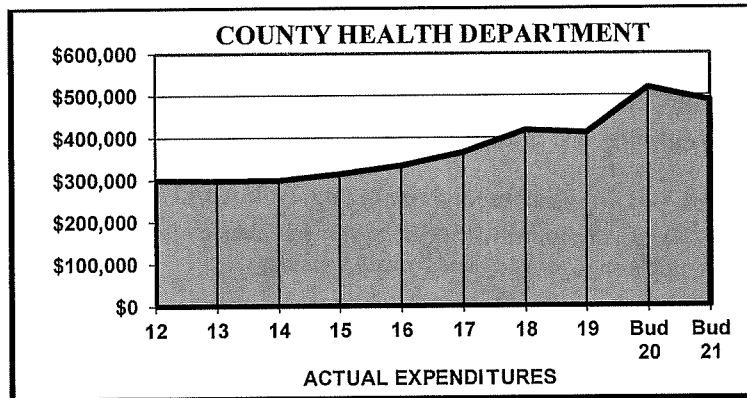
SPECIAL REVENUE FUNDS

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: COUNTY HEALTH DEPARTMENT

PROGRAM DESCRIPTION:

The Florida Department of Health in St. Johns County (DOH-St. Johns) provides essential public health services to the 250,000+ residents and over 6.5 million annual visitors of St. Johns County. Services are directly provided by Health Department staff through various Service Centers: **Disease Control & Health Protection:** Epidemiology, Immunizations, Communicable Disease Management, New or Emerging Disease Threats and all Hazards Public Health Preparedness & Response. **Environmental Public Health:** Sanitary Nuisances Investigations, Water & Facilities Programs and Onsite Sewage Treatment Disposal Systems. **Office of Public Health Practice and Policy:** QA/QI & Public Health Accreditation, Baldrige/Sterling Performance Management Model and Evidenced based Public Health Practices & Informatics. **Clinical Services of Public Health Significance:** Pediatric Dental Services, Communicable Disease Treatment, HIV/AIDS Medical Management & Family Planning Services. **Population Health Services:** Pregnancy Referral & Linkages, WIC Nutritional Services, Community Level Health Promotion and Vital Statistics (Birth & Death Certificates). **Public Health System Leadership:** Medical Director Services, Public Health Strategic Planning, Leader of the Local Public Health System and Public Health Competency and Sustainability. These Centers provide services within the framework of the Public Health domains as defined by the National Association of County and City Health Officials (NACCHO) and the National Centers for Disease Control and Prevention (CDC). Environmental Public Health Services have an auxiliary office which is co-located with the County's Permitting Office, all other Public Health Services are provided at the HHS Building both off of US 1.

MISSION: To promote, protect and improve the health of all people in Florida through integrated state, county and community efforts.



FY 2021 BUDGET HIGHLIGHTS: This budget reflects the County's millage-driven participation to the Florida Department of Health in St. Johns County.

REVENUE: DOH-St. Johns receives funding from a variety of sources which include State, County, and Federal monies. Additionally, over 50% of the DOH-St. Johns annual budget is funded by fees collected locally for services rendered, grants and contracts. The County's contribution is attributed to the 0.0171 Countywide millage dedicated to support DOH-St. Johns. The budgeted expenditures reflected below are associated only with the County's contribution.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personnel Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	365,095	365,095	283,172	518,883	487,867
Capital Outlay	0	0	128,533	0	0
Other	0	0	0	0	0
TOTAL	\$365,095	\$417,602	\$411,705	\$518,883	\$487,867

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ As a public safety agency, protecting the residents and visitors of St. Johns County, DOH-St. Johns continues to respond to the global public health pandemic, COVID-19 – planning response, community testing, epidemiological case investigations, contact tracing, and ongoing mitigation efforts. DOH-St. Johns has instituted by necessity a 7-day work week to meet the demands of COVID-19 and has provided COVID-19 response activities every day since March 2020 including all weekends and all holidays.
- ◆ For the 10th consecutive year, St. Johns County was ranked #1 in Florida in the University of Wisconsin and Robert Wood Johnson Foundation Annual County Health Rankings Report for both Health Factors and Health Outcomes.
- ◆ Protected the residents and visitors of St. Johns County from over 100 reportable and infectious diseases including but not limited to; TB, Mosquito Borne Illnesses, Measles, Meningitis, Mumps and Rabies.
- ◆ DOH-St. Johns continues to serve as a role model agency in performance excellence and evidenced based business practices as a recipient of the Governor’s Sterling Sustained Excellence Award

KEY GOALS & OBJECTIVES

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Promote and protect the health and quality of life for residents and visitors of St. Johns County; assure community public health preparedness and response; improve health outcomes and factors by maintaining a top 10% ranking in the Annual County Health Ranking Report

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Ensure financial sustainability; maximize efficiencies, and effectiveness by ensuring a positive trust fund balance that does not exceed 10%.

St. Johns County Goal -- Customer Service: Putting People First

- Continue to champion the Local Public Health System; enhance customer and stakeholder engagement and maintain a customer satisfaction rate of over 95%.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Improve workforce capability and capacity with the creation of 5% more (2-3) permanent public health positions.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Participate with the Florida Department of Health to sustain voluntary National Public Health Accreditation receiving a score of 100% on required Foundational Documents.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-Time Equivalent (FTEs)*	56	59	62
	Total County Operating and Maintenance (*)	\$417,602	\$513,000	\$487,687
	Total Health Department Funds (approx. 52% self-generated)	\$5,094,748	\$5,917,914	\$6,491,226
O U T P U T	Total Number of Services (Does not include Disaster Preparedness & Response Services or COVID-19)	141,402	145,644	150,013
	# of Clinical Services of Public Health Significance	26,750	27,552	28,350
	# of Population Health Services	59,240	61,017	62,847
	# of Disease Control and Epidemiology Services (excluding Covid-19)	47,983	57,654	58,500
	# of Environmental Health Services (FY'18 Incomplete data from State Database)	7,429	10,186	10,695
E F F I C	Total County Program Cost for DOH-St. Johns, per Capita	\$1.64	\$1.97	\$1.73
	% County Contribution to Total Funds	8.19%	8.67%	7.51%
E F F E C T	Baldrige/Sterling Management System for Performance Excellence	Sterling Role Model Organization	Sterling Role Model Organization	Applicant for Sterling Sustained Excellence Recognition
	% Overall Customer Satisfaction (per Survey)	98	99	99
	Health Outcomes – State Ranking (of 67 counties)	1	1	1
	Health Factors – State Ranking (of 67 counties)	1	1	1

= State Employees only - There are no County Employees () County contribution only

1427 - Health Department

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53122	PROPERTY APP SERVICES	6,163	6,168	6,645	6,645
53123	TAX COLLECTOR SERVICES	9,826	9,782	10,742	10,742
53202	P.H. SERVICES	471,878	471,878	538,032	538,032
Total		487,867	487,828	555,419	555,419

1104 - Building Dept

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	5,851,657	12,106,734	8,637,286	8,637,286
Transfers From Funds	362,043	362,043	299,863	299,863
Statutory Reduction	(292,583)	-	(431,864)	(431,864)
Fund Balance	23,275,071	23,886,129	25,297,528	25,925,202
Total	29,196,188	36,354,906	33,802,813	34,430,487

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	6,564,070	5,375,381	7,233,252	7,233,252
Operating Expenses	4,166,844	3,939,754	2,657,471	3,222,690
Capital Expenses	1,117,027	1,114,569	123,500	211,860
Other Expenses	17,348,247	-	23,788,590	23,762,685
Total	29,196,188	10,429,704	33,802,813	34,430,487

1104 - Building Dept

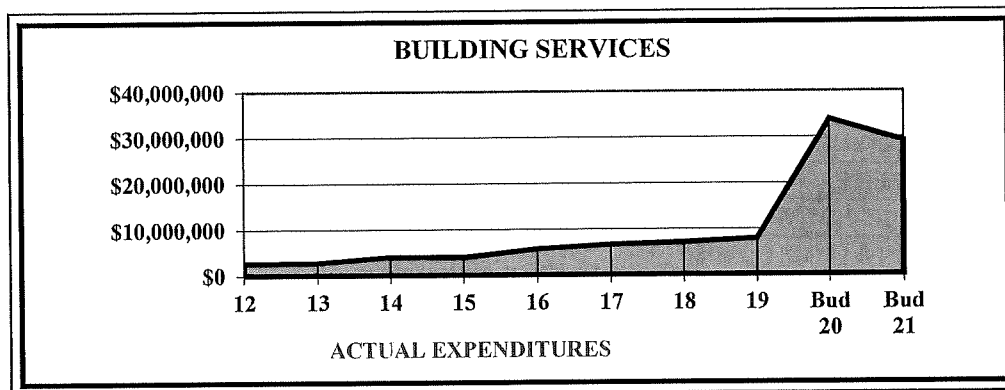
Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
32101	CONTRACTORS LICENSES	114,309	69,890	80,016	80,016
32201	PLAN CHECK FEES	1,311,013	2,978,520	2,084,964	2,084,964
32202	ELECTRICAL PERMITS	414,259	731,622	512,134	512,134
32203	MECHANICAL PERMITS	319,771	515,770	361,039	361,039
32204	PLUMBING PERMITS	366,119	694,754	486,327	486,327
32205	MOBILE HOME PERMITS	11,544	21,680	15,176	15,176
32206	MISC REVENUE-BUILDING DEP	133,601	227,347	159,143	159,143
32207	BUILDING PERMITS	2,778,990	5,990,689	4,193,482	4,193,482
33130	PHYSICAL ENVIRON FED GRNT	-	300,000	-	-
34116	PROPERTY REGISTRATION FEE	-	76,350	76,350	76,350
34908	COMMISSION RADON TRUST FU	8,535	14,882	8,535	8,535
34910	PERMIT SURCHARGE COMMISSI	10,356	16,964	10,356	10,356
35100	JUDGMENTS AND FINES	-	266,604	266,604	266,604
35108	UNLICENSED CONTRACTORS	3,250	1,500	3,250	3,250
35901	RETURNED CHECK-SVC CHARGE	-	-	-	-
36102	INTEREST EARNINGS-SBA	32,000	4,845	32,000	32,000
36121	INTEREST-SURPLUS FUNDS	238,737	186,665	238,737	238,737
36122	INTEREST-MONEY MRKT	37,869	4,466	37,869	37,869
36127	FEIT EARNINGS	27,000	2,698	27,000	27,000
36128	FEIT FIXED EARNINGS	44,304	1,488	44,304	44,304
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
38101	TRANSFER FROM FUNDS	362,043	362,043	299,863	299,863
38998	5% REDUCTION	(292,583)	-	(431,864)	(431,864)
38999	CARRYFORWARD	23,275,071	23,886,129	25,297,528	25,925,202
Total		29,196,188	36,354,906	33,802,813	34,430,487

SPECIAL REVENUE FUNDS

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: BUILDING DEPARTMENT
PROGRAM: BUILDING DEPARTMENT

PROGRAM DESCRIPTION: The Building Department reviews plans and related construction documents, issues permits and inspects all types of building construction including, electrical, mechanical, plumbing, mobile home set up, moving of buildings, building demolition, project status verification, occupancy changes and related activities within the unincorporated area of the County, for compliance with the Florida Building Codes and Florida State Statutes. Program staff is licensed through the State to assure compliance with all applicable requirements. Contractors performing construction within St. Johns County are required to be licensed and insured according to Florida law. Upon completion of all Federal, State and local requirements, a formal Certificate of Occupancy or a Certificate of Completion is issued certifying that the construction is compliant. The Division is also responsible for managing all floodplain regulations and associated programs consisting of the Community Rating System (CRS), the National Flood Insurance Program (NFIP), and Federal Management Agency (FEMA) requirements.

MISSION: To ensure all plans, construction documents, specifications and construction projects are properly reviewed, permitted and inspected to comply with all Federal, State and local requirements to safeguard life, health and property within the building community.



FY 2021 BUDGET HIGHLIGHTS: The Building Department continues to reflect ongoing activities related to significant multi-year initiatives, including an updated flood plain mapping program and streamlined plan review software implementation.

REVENUE: This program is funded from user fees. Individuals, contractors and organizations that undertake construction projects are required to pay for the Pre-Construction and Construction Support Services provided by the Building Services Division.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$4,031,226	\$4,346,244	\$4,733,942	\$6,198,602	\$5,912,298
Operating Expenses	1,380,205	1,785,014	1,909,076	10,177,598	4,099,093
Capital Outlay	1,228,622	956,222	1,251,408	468,660	1,112,464
Other	0	0	0	17,037,955	17,348,247
TOTAL	\$6,640,053	\$7,087,480	\$7,894,426	\$33,862,674	\$29,196,188

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR

Previous County Goal #1: Promote Economic Development

- ◆ Continued to host pre-construction meetings with contractors, developers, and design professionals on anticipated building projects.
- ◆ Reduced Building Permit fees by 30% to spur economic development in the wake of COVID-19.
- ◆ FY 2019 was the 2nd highest single family permit year since 2005. New homes are going into big developments throughout the County: Nocatee, Durbin Crossing, Aberdeen, Twin Creeks and SilverLeaf.
- ◆ Through August 2020, commercial market valuation on commercial permits remains very strong.

Previous County Goal #2: Promote the County's Health, Safety, Welfare

- ◆ Maintained a full time position for Floodplain Manager as well as hired a Floodplain Specialist and continue to update the Floodplain Ordinance.
- ◆ Continue to update Chapter One of the Florida Building Code specific to St. Johns County.
- ◆ Continued to update the Board of Adjustment and Appeals and Contractor Review Boards Ordinances to further assist the Building Services and Code Enforcement Divisions.
- ◆ Continue to work with citizens throughout the County in the wake of Hurricane Matthew and Irma and improved on overall emergency response.
- ◆ Implemented measures and guidelines to help keep the staff and customers safe in the Permit Center during the COVID-19 pandemic.

Previous County Goal #10: Improve/Expand Communications and Services to Citizens

- ◆ Continued to improve the on-line permitting system to provide the opportunity to process Mechanical, Electrical, Plumbing and Irrigation permits on-line.
- ◆ Maintained efficient plan review and permit turn-around times. Permit database is maintained on line for improved transparency and accessibility.
- ◆ Continue to improve the Floodplain mapping program throughout the County.
- ◆ The Electronic Plan Review is in process and Phase 1 of Permit Center Upgrades are completed.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- ◆ Continue to improve the Floodplain Management Program enabling further additional flood insurance reductions for citizens.
- ◆ Improve overall internal technology and equipment to better serve customers, including computer monitors, laptops and phones.
- ◆ Continue to promote pre-construction meetings with all types of customers creating relationships for a more seamless approach to the permitting process.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- ◆ Complete the implementation of the Electronic Plan Review system through Tyler Technologies.
- ◆ Improve and expand the Code Enforcement role throughout the County, including additional officers and certifications.
- ◆ Establish IAS Accreditation for the Building Services Division verifying the highest ethical, legal and technical operational standards for enhanced life safety and property protection.

PERFORMANCE MEASURES		Actual FY '20	Estimated FY '21	Adopted FY '22
I N P U T	Number of Full-time Equivalents (FTEs)	67.885	77.885	78.885
	Total Operating and Maintenance Expenditures*	\$6,131,258	\$6,571,525	\$8,105,436
	Staff hours – Plan Review	27040	29,120	30,576
O U T P U T	Number of Plan Reviews	16644	13,828	17,211 est.
	Number of Building Permits Issued	16679	15,978	18,858 est.
	Total Permits Issued (all types)	49737	43,768	50,832 est.
	Number of Inspections Completed	307427	199,840	224,393 est.
E F F I C	Number of Staff Hours per Plan Review	1.9	1.8	1.8
	Total Permits Issued per Program Staff	3,573	3,366	3,910
	Total Building Inspections per Program Staff	2,775	3,148	2,967
E F F E C T	Average Plan Turnaround Days	5	5.5	5.5
	Total Building Permits Market Valuation (in \$ millions)	1,756	1,614	1,411
	% Revenue Received to Program Expense	175%	175%	tbd

* Net of State and Federal Grants

1190 - Building Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	4,290,999	3,552,396	4,513,985	4,513,985
51302	TEMPORARY EMPLOYEES	-	-	-	-
51400	OVERTIME EMPLOYEES	60,000	48,663	60,000	60,000
52100	FICA/MEDICARE TAXES	332,599	266,771	349,679	349,679
52200	RETIREMENT CONTRIBUTIONS	461,778	390,028	522,510	522,510
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	718,844	542,216	797,416	797,416
52400	WORKERS COMP	48,078	39,492	43,661	43,661
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	893,136	844,162	535,754	701,056
53150	CONSULTING SERVICES	1,762,187	1,413,316	478,854	790,007
53201	SERVICE CHARGES	81,600	142,968	143,000	143,000
53401	INDIRECT ADMIN COSTS	566,413	566,413	566,413	566,413
54000	TRAVEL AND PER DIEM	30,800	12,000	40,800	40,800
54100	COMMUNICATIONS	42,862	42,862	42,771	42,771
54110	POSTAGE	10,500	5,500	10,500	10,500
54400	LEASE/RENTAL OF EQUIPMENT	36,260	36,260	31,260	31,260
54500	INSURANCE	94,164	64,629	85,617	85,617
54600	BUILDING MAINTENANCE	-	-	100,000	100,000
54601	EQUIPMENT MAINTENANCE	6,918	2,000	6,024	6,024
54602	VEHICLE MAINTENANCE	60,000	52,143	60,000	60,000
54900	ADVERTISING	10,200	5,800	10,200	10,200
55100	OFFICE SUPPLIES	20,400	17,000	20,400	20,400
55102	SOFTWARE	10,291	10,544	6,374	6,374
55103	COMPUTER SUPPLIES	167,070	78,841	27,395	116,159
55200	OPERATING SUPPLIES	159,429	130,732	101,200	101,200
55201	GAS, OIL, AND LUBRICANTS	60,000	54,225	62,400	62,400
55202	TOOLS & SMALL IMPLEMENTS	5,100	3,500	5,100	5,100
55214	UNIFORMS	11,500	10,200	11,500	11,500
55304	FEDERAL GRANT EXPENDITURE	-	300,000	-	-
55400	BOOKS AND SUBSCRIPTIONS	20,400	20,400	20,400	20,400
55401	TRAINING	30,000	22,000	30,000	30,000
55405	DUES AND MEMBERSHIPS	15,300	11,500	15,300	15,300
56300	BUILDING IMPROVEMENTS	129,267	129,267	-	-
56301	IMPROVEMENTS O/T BUILDING	-	-	-	-
56401	OFFICE EQUIPMENT	3,958	-	-	-
56403	COMPUTER EQUIPMENT	106,398	14,898	29,700	118,060
56415	CAPITAL VEHICLES	877,404	877,404	-	-
59920	RESERVE	814,746	-	2,147,214	2,121,309
59927	CAPITAL OUTLAY RESERVE	16,370,001	-	21,477,876	21,477,876
59935	R & R FUND	163,500	-	163,500	163,500
Total		28,472,102	9,708,130	32,516,803	33,144,477

1112 - Codes Compliance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	452,335	380,086	651,878	651,878
51400	OVERTIME EMPLOYEES	4,500	1,400	4,500	4,500
52100	FICA/MEDICARE TAXES	34,948	27,940	50,213	50,213
52200	RETIREMENT CONTRIBUTIONS	53,799	45,467	74,137	74,137
52300	LIFE & HEALTH INSURANCE	97,294	73,387	155,837	155,837
52400	WORKERS COMP	8,896	7,535	9,436	9,436
53120	CONTRACTUAL SERVICES	23,800	25,905	167,300	167,300
53201	SERVICE CHARGES	2,300	-	2,300	2,300
54000	TRAVEL AND PER DIEM	3,300	-	2,900	2,900
54100	COMMUNICATIONS	5,669	14,869	8,935	8,935
54110	POSTAGE	2,625	3,200	2,625	2,625
54500	INSURANCE	5,527	6,247	7,076	7,076
54601	EQUIPMENT MAINTENANCE	-	-	520	520
54602	VEHICLE MAINTENANCE	4,250	6,800	5,550	5,550
54900	ADVERTISING	3,200	3,200	3,200	3,200
55100	OFFICE SUPPLIES	1,850	1,000	2,500	2,500
55102	SOFTWARE	1,012	1,518	1,538	1,538
55103	COMPUTER SUPPLIES	5,570	7,258	6,655	6,655
55200	OPERATING SUPPLIES	2,900	3,136	2,900	2,900
55201	GAS, OIL, AND LUBRICANTS	6,885	7,500	13,560	13,560
55214	UNIFORMS	1,011	11,011	12,000	12,000
55400	BOOKS AND SUBSCRIPTIONS	150	150	150	150
55401	TRAINING	1,000	-	5,000	5,000
55405	DUES AND MEMBERSHIPS	1,265	965	1,500	1,500
56403	COMPUTER EQUIPMENT	-	3,000	3,800	3,800
56415	CAPITAL VEHICLES	-	90,000	90,000	90,000
Total		724,086	721,574	1,286,010	1,286,010

1450 - Cultural Events

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	16,101,173	7,046,675	16,697,465	22,682,033
Transfers From Funds	150,000	150,000	344,253	344,253
Statutory Reduction	(805,059)	-	(795,165)	(795,165)
Fund Balance	49,063	192,008	75,269	75,269
Total	15,495,177	7,388,683	16,321,822	22,306,390

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	2,178,004	1,493,996	2,303,900	2,303,900
Operating Expenses	12,870,156	5,787,668	13,962,778	19,947,346
Capital Expenses	31,750	31,750	-	-
Other Expenses	415,267	-	55,144	55,144
Total	15,495,177	7,313,414	16,321,822	22,306,390

1450 - Cultural Events

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33170	CULTURE/REC FEDERAL GRANT	-	-	-	5,984,568
34450	PARKING FACILITIES	456,238	250,000	480,000	480,000
34731	SALES OF GOODS	874,884	375,000	921,000	921,000
34753	CASH SHORT & OVER	-	-	-	-
34760	FACILITY FEE	876,450	425,000	925,000	925,000
34764	SPONSORSHIP	97,500	10,000	65,000	65,000
34766	SEAT SUBSCRIPTIONS	164,744	75,000	175,000	175,000
34767	PROMOTER REVENUE	56,173	25,000	80,000	80,000
34769	CO-PROMOTER REVENUE	8,383,661	3,850,000	9,000,000	9,000,000
34774	PRO SHOP SALES	-	-	-	-
34779	SALES ROYALTIES	1,587,342	670,000	1,400,000	1,400,000
34783	CLOSING RECON ADJSTMNTS	(1,045,457)	(450,000)	(1,100,000)	(1,100,000)
34784	CHARITY FEE	12,879	-	-	-
34785	TAX EXMPT SELF PROMOTER	1,189,035	600,000	1,225,000	1,225,000
34903	CONCESSION SALES-COMMISSI	1,443,607	600,000	1,500,000	1,500,000
34907	SALES TAX COMMISSION	360	-	-	-
36101	INTEREST EARNINGS	11,600	100	1,000	1,000
36102	INTEREST EARNINGS-SBA	15,850	-	3,000	3,000
36121	INTEREST-SURPLUS FUNDS	5,630	5,000	5,000	5,000
36122	INTEREST-MONEY MRKT	7,715	3,000	3,000	3,000
36127	FEIT EARNINGS	11,346	300	300	300
36128	FEIT FIXED EARNINGS	22,520	-	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36201	RENTAL INCOME	777,567	400,000	820,000	820,000
36204	TAX EXEMPT RENTAL INCOME	60,000	60,000	65,000	65,000
36213	PV CONCERT HALL RENTAL	283,850	125,000	335,000	335,000
36215	TAX EXMPT PROMOTER REVENU	2,625	-	-	-
36603	CONTRIBUTIONS	-	-	-	-
36901	REFUND PY EXPENDITURES	-	23,275	-	-
36904	MISCELLANEOUS REVENUE	805,054	-	794,165	794,165
38101	TRANSFER FROM FUNDS	150,000	150,000	344,253	344,253
38998	5% REDUCTION	(805,059)	-	(795,165)	(795,165)
38999	CARRYFORWARD	49,063	192,008	75,269	75,269
Total		15,495,177	7,388,683	16,321,822	22,306,390

SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION

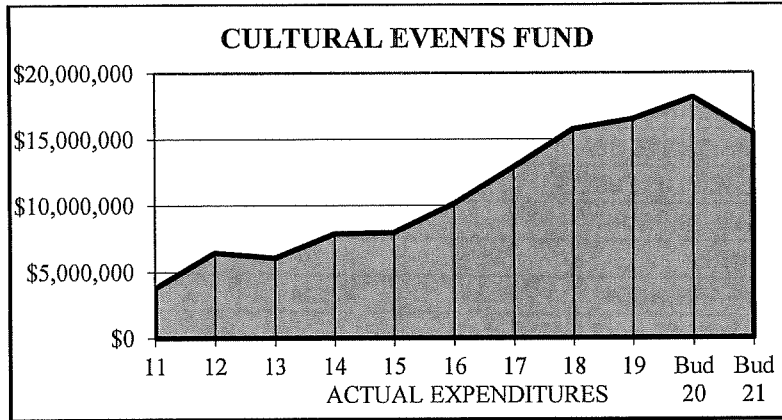
DEPARTMENT: CULTURAL EVENTS

PROGRAM: CULTURAL EVENTS

PROGRAM DESCRIPTION:

The St. Johns County Cultural Events program operates the 4,700 seat outdoor St. Augustine Amphitheatre as well as other County venues that provide both social and economic stimulus for St. Johns County. The social stimulus is a quality of life benefit provided to the community, while the economic stimulus is realized through new spending and an economic multiplier effect. The challenge as managers of the Cultural Events program is to recognize the limitations of all venues and to determine clear and realistic goals on how to best manage and operate these venues. In March 2011 enhanced oversight was assumed by County Administration and the Office of Management & Budget. In 2014 an economic impact study of the program was completed through the University of Florida showing an approximate \$17 million annual impact on the local economy and that 61% of attendees come from outside the County for almost a 2:1 ratio for the County's total return on investment.

MISSION: To be a premier cultural events program in the southeastern United States, presenting the finest in performing arts to our community - a balance of quality international, national, regional and community performances.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects a reduction in event production from the Fiscal Year 2019 due to the uncertainties surrounding COVID-19 and the reopening of event facilities nationwide.

REVENUE:

The Board of County Commissioners established the Amphitheatre as an Enterprise Fund in FY 2000. In FY 2007 the Amphitheatre became a Special Revenue fund receiving funding from events and the Tourist Development Tax Fund. In FY 2009 Amphitheatre Operations was renamed Cultural Events. The Tourist Development Tax Fund has continued to provide support to Cultural Events through transfers, direct billing and is paying the associated debt service on the renovated Amphitheatre.

EXPENDITURES:

Category	Actual Expenditures FY 17	Actual Expenditures FY 18	Actual Expenditures FY 19	Adopted Budget FY 20	Adopted Budget FY 21
Personal Services	\$1,545,588	\$1,749,145	\$1,946,026	\$2,228,125	\$2,178,004
Operating Expenses	11,109,651	13,950,055	14,533,862	14,637,942	12,870,156
Capital Outlay	252,099	72,134	23,511	152,201	31,750
Other	0	0	0	1,129,230	415,267
TOTAL	\$12,907,338	\$15,771,334	\$16,503,399	\$18,147,498	\$15,495,177

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Defined core values and identified key priorities for decision making that exemplify our organizational culture and strengthen internal communication.
- ◆ Directed marketing & programming initiatives to highlight our location within Anastasia State Park to position The Amphitheatre among nationally acclaimed venues such as The Gorge and Red Rocks.
- ◆ Ranked #2 in the Country and #3 in Worldwide Amphitheatre Ticket Sales Mid-Year Report (Pollstar Magazine July 2019).
- ◆ Ranked #20 in Worldwide Amphitheatre Ticket Sales Yearend Report (Pollstar Magazine November 2019), Ponte Vedra Concert Hall Ranked #171 in Worldwide Top 200 Theatre Venues Ticket Sales Mid-Year Report (Pollstar Magazine July 2019), Nominated for “Best Event Venue” Ponte Vedra Concert Hall (Ponte Vedra Beaches Leader 2019 Best of Ponte Vedra), Nominated “Amphitheatre of the Year” (IEBA 2019), Awarded “Best Local Music Venue” St. Augustine Amphitheatre (Jacksonville Rainbow Awards 2019), Awarded “Best Concert Venue” St. Augustine Amphitheatre & “Best Music Festival” Sing Out Loud (Folio Weekly’s Best of St. Augustine 2019),
- ◆ Completed major redesigns of both venue websites to enhance communication options, elevate marketing capabilities, and improve efficiencies
- ◆ Presented over 17 St. Augustine Amphitheatre ticketed events and 50 Ponte Vedra Concert Hall ticketed events before the COVID-19 health crisis caused the cancelation/postponement of over 50 scheduled ticketed events. Adapted Sing Out Loud Festival to Sing Out Loud: Virtual Sessions

KEY OBJECTIVES:

County Goal #10: Improve/Expand Communication & Services to Citizens

- To provide more free and affordable community events, while offsetting any related costs through sponsorships and/or grants.
- To increase rental revenues at the Ponte Vedra Concert Hall and at the St. Augustine Amphitheatre.
- To continue to provide a variety of quality programming to appeal to the interests of residents and visitors.

PERFORMANCE MEASURES		Actual FY 19	Estimated FY 20	Adopted FY 21
I N P U T	Number of Full-time Equivalents (FTEs)	25	25	24.5
	Total Operating and Maintenance Expenditures	\$16,201,247	\$7,135,809	\$15,048,160
	Tourist Development Tax Transfer	\$150,000	\$150,000	\$150,000
O U T P U T	Number of Cultural & Special Event Days	275	110	260 est.
	Number of Ticketed Events	166	68	150 est.
	Total Participants Annually	285,000	160,000	270,000 est.
E F F I C	Staff Hours per Participant	5.5	3.1	5.3
	# Event Days per FTE	6.6	2.7	6.1
	Program Cost to Total Participants	\$56.85	\$44.60	\$55.73
E F F E C T	Revenue from Sponsorships	\$66,656	\$50,000	\$97,500
	Total Revenue from Operations	\$15,462,200	\$6,607,072	\$15,231,893
	Revenue % to Program Cost	95.4%	92.6%	101.2%

1451 - Cultural Events

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,313,583	953,552	1,449,724	1,449,724
51300	OTHER SALARIES	35,000	21,690	-	-
51302	TEMPORARY EMPLOYEES	175,830	125,846	175,000	175,000
51400	OVERTIME EMPLOYEES	100,000	3,380	75,000	75,000
51501	ON CALL PAY	10,000	3,000	10,000	10,000
52100	FICA/MEDICARE TAXES	111,582	83,718	117,406	117,406
52200	RETIREMENT CONTRIBUTIONS	164,141	110,197	186,451	186,451
52300	LIFE & HEALTH INSURANCE	259,896	189,057	284,939	284,939
52400	WORKERS COMP	7,972	3,556	5,380	5,380
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	82,800	82,800	75,490	75,490
53130	PROMOTER CNTRCTL SVCS	556,478	250,000	128,250	128,250
53131	CO-PROMOTER CNTRCL SVCS	9,144,570	3,500,000	10,000,000	10,000,000
53132	SELF-PROMOTER CNTRCT SVC	1,409,679	850,000	1,800,000	1,800,000
53134	CONCESSION CONTRCTL SVCS	757,833	550,000	760,000	760,000
53135	TICKET SALE CONTRCTL SVCS	30,000	10,000	30,000	30,000
53201	SERVICE CHARGES	53,000	12,000	53,000	53,000
53400	REFUSE	4,680	2,000	4,680	4,680
54000	TRAVEL AND PER DIEM	22,000	10,586	22,000	22,000
54100	COMMUNICATIONS	29,272	33,779	28,266	28,266
54109	SPONSORSHIP DEVELOPMENT	5,000	-	-	-
54110	POSTAGE	2,500	500	2,500	2,500
54300	UTILITIES	123,600	75,000	121,380	121,380
54400	LEASE/RENTAL OF EQUIPMENT	26,595	27,795	131,595	131,595
54402	LEASE/RENTAL OF LAND	600	600	600	600
54500	INSURANCE	115,000	89,597	95,259	95,259
54600	BUILDING MAINTENANCE	25,000	26,227	25,000	25,000
54601	EQUIPMENT MAINTENANCE	2,083	2,083	3,170	3,170
54602	VEHICLE MAINTENANCE	2,300	4,500	4,500	4,500
54603	OTHER MAINTENANCE	15,000	19,735	25,000	25,000
54605	TRAFFIC SIGNAL MAINT	6,000	-	-	-
54623	MAINT-CULTURE AND REC	-	-	194,253	194,253
54900	ADVERTISING	225,000	120,000	225,000	225,000
55100	OFFICE SUPPLIES	5,000	3,500	8,500	8,500
55102	SOFTWARE	2,471	2,471	1,270	1,270
55103	COMPUTER SUPPLIES	6,495	6,495	4,565	4,565
55200	OPERATING SUPPLIES	202,600	100,000	200,000	200,000
55201	GAS, OIL, AND LUBRICANTS	5,150	2,500	6,000	6,000
55209	PURCHASES	5,000	5,000	12,000	12,000
55304	FEDERAL GRANT EXPENDITURE	-	-	-	5,984,568
55405	DUES AND MEMBERSHIPS	4,450	500	500	500
56300	BUILDING IMPROVEMENTS	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	31,750	31,750	-	-
56400	EQUIPMENT	-	-	-	-
59920	RESERVE	415,267	-	55,144	55,144
Total	Budget Detail	15,496,158	7,313,414	16,321,822	22,306,390

1116 - Tourist Development

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	12,137,804	12,107,208	12,107,208	15,383,280
Transfers From Funds	-	2,500,000	-	-
Statutory Reduction	(606,890)	-	(605,360)	(756,664)
Fund Balance	2,332,851	2,517,315	5,313,057	7,137,194
Total	13,863,765	17,124,523	16,814,905	21,763,810

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	379,388	349,438	473,934	473,934
Operating Expenses	6,488,270	6,288,933	7,990,865	10,598,002
Capital Expenses	401,178	25,000	25,000	375,000
Other Expenses	6,594,929	3,323,958	8,325,106	10,316,874
Total	13,863,765	9,987,329	16,814,905	21,763,810

1116 - Tourist Development

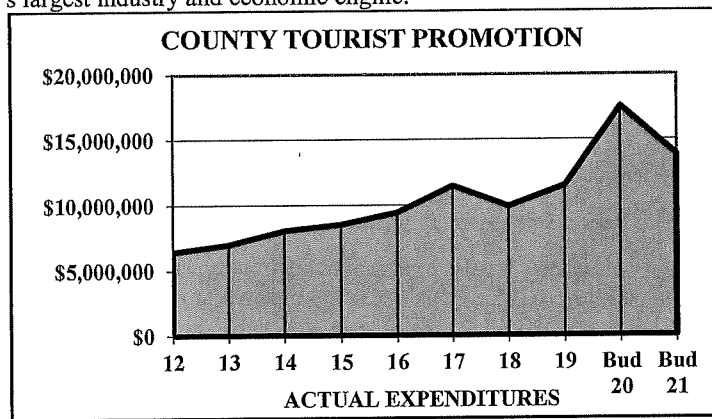
Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31211	TOURIST DEVELOPMENT TAX	6,052,146	6,052,146	6,052,146	6,052,146
31213	ONE CENT TDC TAX	3,026,072	3,026,072	3,026,072	3,026,072
31215	SECOND CENT TDC TAX	3,026,072	3,026,072	3,026,072	3,026,072
31216	FIFTH CENT TDC TAX	-	-	-	3,026,072
33400	STATE GRANT REVENUE	-	-	-	250,000
33470	CULTURE/RECR STATE GRANT	-	-	-	-
36103	INTEREST-SBA PART I	3,200	886	886	886
36104	INTEREST-SBA PART II	1,000	284	284	284
36105	INTEREST-SBA PART III	1,000	335	335	335
36106	INTEREST-SBA PART IV	3,000	543	543	543
36121	INTEREST-SURPLUS FUNDS	4,980	-	-	-
36127	FEIT EARNINGS	4,000	180	180	180
36128	FEIT FIXED EARNINGS	12,000	99	99	99
36133	INTEREST-SBA PART V	4,334	591	591	591
36901	REFUND PY EXPENDITURES	-	-	-	-
38101	TRANSFER FROM FUNDS	-	2,500,000	-	-
38998	5% REDUCTION	(606,890)	-	(605,360)	(756,664)
38999	CARRYFORWARD	2,332,851	2,517,315	5,313,057	7,137,194
Total		13,863,765	17,124,523	16,814,905	21,763,810

SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: TOURISM & CULTURAL DEVELOPMENT
PROGRAM: COUNTY TOURIST PROMOTION

PROGRAM DESCRIPTION: The Tourism and Cultural Development Department supports the promotion and development of tourism by administering the Tourist Development Plan and serves as the liaison to the Tourist Development Council (TDC), a nine-member advisory panel appointed by the Board of County Commissioners. The Tourist Development Plan that outlines how the proceeds of the 4% Tourist Development Tax (TDT) will be used for 5 specified spending categories: **Destination Marketing (Category I)** funds are used to promote the County as a visitor destination which is accomplished primarily through a contract with the Visitors & Convention Bureau (VCB); **Arts, Culture & Heritage (Category II)** funds provide grants to organizations for support of special events and cultural programming which attract visitors. The St. Johns Cultural Council is contracted to manage this initiative; **Leisure & Recreation (Category III)** funds are used primarily for beach re-nourishment and beach enhancement projects. These may include improvements to the County's piers, beachside parking areas, dune walkovers and other related capital projects. Funds from this category are also used for amateur and professional sporting events as a means of attracting overnight visitors and helping the local economy through the County's Parks & Recreation Department; **Administration & Special Uses (Category IV)** funds are used to pay the debt service on the St. Augustine Amphitheatre and a variety of tourism based functions and special events; **Tourism Assets (Category V)** funds are utilized for tourism asset improvements and projects.

MISSION: To effectively and efficiently develop, advance, improve and promote tourism within St. Johns County to sustain the County's largest industry and economic engine.



FY 2021 BUDGET HIGHLIGHTS: The total budget primarily reflects projected tourist development tax revenue.

REVENUE:

The Board of County Commissioners has set, by ordinance, the division of the first 2% Tourist Development Tax (or "Bed Tax") on a 25-25-25-0-25 percentage basis: 25 percent to Category I; 25 percent to Category II; 25 percent to Category III; 0 to Category IV; and 25 percent to Category V. The third 1% distributes 80 percent to Category IV and 20 percent to Category V. The fourth 1% is dedicated in its entirety to advertising and promotion and distributes 100 percent to Category I.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Category I	\$5,574,449	\$4,663,343	\$5,046,937	\$5,647,349	\$4,832,705
Category II	1,930,186	1,816,038	2,008,751	2,228,211	1,585,361
Category III	2,101,797	1,618,794	1,973,498	2,107,623	1,876,412
Category IV	1,858,752	1,819,629	2,484,066	3,947,767	2,607,425
Category V	0	0	0	3,608,440	2,961,862
TOTAL	\$11,465,184	\$9,917,804	\$11,513,252	\$17,539,390	\$13,863,765

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Revenues from Tourist Development Tax collections declined in FY20 due to depressed travel which began in March 2020 as a result of the COVID-19 pandemic. Prior to COVID-19, monthly collections were trending about 5% above the prior year however total FY20 collections are anticipated to be approximately 30% lower than the prior year with total collections of approximately \$8 million for FY20.
- ◆ The fifth annual Sing Out Loud event was a live streamed event which took place over several weeks in September. The free event featured live music performed in local parks and focused on promoting the County as a premier destination for music, culture and nature based tourism. The event was coordinated by St. Johns County Cultural Events Division and funded primarily by Tourist Development Tax dollars.
- ◆ Through a funding based partnership, the St. Johns County Chamber of Commerce completed the third year of the implementation phase of the Ponte Vedra specific Product Development Plan. The project has identified potential tourism growth opportunities in passive nature and outdoor recreation with a sub-brand of "Naturally Ponte Vedra" has completed market research and stakeholder inquiries and will present an action plan next year.
- ◆ The 2021 Arts, Culture, Heritage grants program received a total of 32 applications for the program which had a reduced funding of \$275,000. For the Annual and Special Event Category of the program, the TDC recommended funding only qualifying applications with events that occurred January 1 or later due to restrictions on large gatherings due to COVID-19.
- ◆ Provided funding for on-going beach renourishment efforts on Anastasia Island and beach parking improvements.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Maintain an average length of visitor stay at 3.0 nights or better.
- Increase the economic impact of tourism by promoting the destination in high spend tourism markets
- Continue to increase occupancy levels throughout the County in hotels, motels, campgrounds and rental condominiums particularly during non-peak times and mid-week.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Prioritize projects that improve both the experience of the tourists and the SJC residents.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-Time Equivalent (FTEs)	3.1	3.1	2.7
	Total Operating and Maintenance Expenditures	\$11,285,692	\$12,475,303	\$9,628,378
	Advertising Expenditures	\$5,262,706	\$5,324,847	\$4,027,075
O U T P U T	Number of Cultural & Special Events	41	20	25
	Number of Internet & Advertising Inquiries	1,300,000	1,100,000	1,200,000
	Number of Sporting Events Hosted	14	8	3
E F F I C	Administrative Cost as Percentage of Tourist Tax	2.4%	4.2%	3.1%
	Program Cost per Capita (Adjusted for Inflation)	\$44.36	\$46.61	\$34.20
	Tourist Tax Received Per Advertising Expense	\$2.30	\$1.38	\$3.01
E F F E C T	% Increase (Decrease) of TDT Revenue Over PY	8.4%	(39.1%)	64.3%
	% Hotel/Motel of Total Bed Tax	65%	63%	65%
	Total Tourist Development Tax (TDT) Collections	\$12,104,289	\$7,366,904	\$12,104,290

1144 - TDC: VCB

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	3,970,275	3,970,275	4,442,000	4,742,000
53401	INDIRECT ADMIN COSTS	-	-	12,595	12,595
59920	RESERVE	-	-	936,918	924,394
59943	DEPARTMENT RESERVES	862,430	-	-	-
Total		4,832,705	3,970,275	5,391,513	5,678,989

1146 - TDC: Cat IIIA Rec

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	10,613	10,514	10,845	10,845
51400	OVERTIME EMPLOYEES	-	-	-	-
52100	FICA/MEDICARE TAXES	812	785	830	830
52200	RETIREMENT CONTRIBUTIONS	2,894	2,869	3,175	3,175
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	1,419	1,439	1,513	1,513
52400	WORKERS COMP	278	284	266	266
53100	PROFESSIONAL FEES	-	-	-	500,000
53120	CONTRACTUAL SERVICES	8,650	8,650	8,650	-
53401	INDIRECT ADMIN COSTS	-	-	42,043	42,043
53705	SPORTS MARKETING	-	-	265,500	415,500
53710	BEACH MAINTENANCE	270,000	270,000	270,000	-
53711	BEACH IMPROVEMENTS	-	-	-	-
54603	OTHER MAINTENANCE	-	-	25,000	500,000
54616	HCP MAINTENANCE	5,500	5,500	5,500	-
54618	DEFERRED MAINTENANCE	-	-	-	300,000
54900	ADVERTISING	6,800	6,800	6,800	6,800
56301	IMPROVEMENTS O/T BUILDING	401,178	25,000	25,000	125,000
58100	AID TO GOVT AGENCIES	-	-	-	50,000
59100	TRANSFER TO FUNDS	880,791	880,791	3,330,000	2,455,000
59920	RESERVE	-	-	362,896	234,523
59943	DEPARTMENT RESERVES	287,477	-	-	-
Total		1,876,412	1,212,632	4,358,018	4,645,495

1147 - TDC: Cat II

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	813,651	913,651	911,250	1,096,250
53401	INDIRECT ADMIN COSTS	-	-	10,711	10,711
53728	CATEGORY II GRANTS	284,233	169,233	450,000	450,000
54801	SPECIAL EVENTS	50,000	65,000	237,946	300,946
59100	TRANSFER TO FUNDS	150,000	150,000	150,000	150,000
59301	REFUND P/Y REVENUES	-	37,238	-	-
59920	RESERVE	-	-	-	39,478
59943	DEPARTMENT RESERVES	287,477	-	-	-
Total		1,585,361	1,335,122	1,759,907	2,047,385

1148 - TDC: Cat IV Admin Special Use

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	222,635	199,378	288,349	288,349
51302	TEMPORARY EMPLOYEES	45,000	45,000	45,000	45,000
51400	OVERTIME EMPLOYEES	-	773	-	-
52100	FICA/MEDICARE TAXES	16,864	14,763	21,905	21,905
52200	RETIREMENT CONTRIBUTIONS	44,401	42,406	58,015	58,015
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	34,185	30,958	41,559	41,559
52400	WORKERS COMP	287	269	2,477	2,477
53100	PROFESSIONAL FEES	76,175	20,788	215,600	270,987
53120	CONTRACTUAL SERVICES	159,763	159,763	171,763	171,763
53401	INDIRECT ADMIN COSTS	-	-	118,068	118,068
53708	HOLIDAY LIGHTING PROGRAM	85,000	70,000	100,000	115,000
53727	ST. AUG VISITORS INFO CTR	298,420	298,420	318,419	338,419
54000	TRAVEL AND PER DIEM	1,000	1,000	1,000	1,000
54100	COMMUNICATIONS	12,668	12,668	12,668	12,668
54110	POSTAGE	100	100	100	100
54500	INSURANCE	9,915	9,915	11,402	11,402
54602	VEHICLE MAINTENANCE	500	500	500	500
54801	SPECIAL EVENTS	382,270	272,270	300,000	410,000
54900	ADVERTISING	50,000	31,250	50,000	68,750
55100	OFFICE SUPPLIES	500	500	500	500
55102	SOFTWARE	1,000	1,000	1,000	1,000
55200	OPERATING SUPPLIES	1,100	1,100	1,100	1,100
55201	GAS, OIL, AND LUBRICANTS	350	150	350	350
55305	STATE GRANT EXPENDITURE	-	-	-	250,000
55405	DUES AND MEMBERSHIPS	400	400	400	400
56301	IMPROVEMENTS O/T BUILDING	-	-	-	250,000
58200	AID TO PRIVATE ORGS	250,000	250,000	250,000	250,000
59100	TRANSFER TO FUNDS	454,929	454,929	454,859	454,859
59920	RESERVE	-	-	190,615	170,615
59943	DEPARTMENT RESERVES	459,963	-	-	-
Total		2,607,425	1,918,300	2,655,649	3,354,786

1203 - TDC: Cat V Tourism Assets

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	-	-	-	8,650
53710	BEACH MAINTENANCE	-	-	-	270,000
53711	BEACH IMPROVEMENTS	-	-	-	165,000
54616	HCP MAINTENANCE	-	-	-	5,500
58100	AID TO GOVT AGENCIES	325,000	450,000	50,000	1,375,000
59100	TRANSFER TO FUNDS	700,000	1,101,000	1,200,000	2,075,000
59920	RESERVE	500,000	-	-	-
59923	CONTIGENCY RESERVE	400,000	-	400,000	400,000
59927	CAPITAL OUTLAY RESERVE	634,395	-	999,818	1,738,005
59943	DEPARTMENT RESERVES	402,467	-	-	-
Total		2,961,862	1,551,000	2,649,818	6,037,155

FY 2022 IMPACT FEES SUMMARY

County impact fees are collected in six (6) categories: Public Buildings, Police Protection, Fire Protection/Emergency Medical Services, Roads, Parks, and Schools. Impact Fees for Schools are remitted directly to the School Board and are not a part of the County budget. The Roads and Parks Impact Fees are collected and expended by one of four geographically defined zones (See "Impact Fee Zones" Map). The remaining categories are collected countywide. The County has an Interlocal Agreement with the City of St. Augustine Beach (COSAB) to return a share of applicable Impact Fees. Impact Fees are updated and modified by the Board of County Commissioners every five years.

FY 2022 BUDGET HIGHLIGHTS: The budget primarily reflects an increased level of impact fees due to accelerated growth and building activity due to rapid recovery from the COVID-19 pandemic. Some spend down in impact fee road funds is anticipated as transportation capital projects are completed.

Category	Fund Carry Forward from Previous Year	FY2022 Projected Revenue less 5% Statutory Reduction	Total Revenue Available FY 2022	Use of Impact Fees FY 2022	Project Cost	Fund Reserves
Public Buildings	\$13,052,779	\$4,461,821	\$17,514,600	Administration Building Debt	\$1,042,049	\$12,900,171
				Villages Library	3,500,000	
				COSAB Interlocal	47,380	
				Service Charges	25,000	
Police	\$0	\$2,397,525	\$2,397,525	Training Facility Debt Service	\$2,364,510	\$0
				COSAB Interlocal	\$20,215	
				Service Charges	12,800	
Fire / EMS	\$8,923,292	\$3,525,407	\$12,448,699	Pine Island Station Debt Service	\$395,482	\$3,692,477
				Fire Apparatus & Equipment	499,050	
				Service Charges	23,185	
				Station 17 Architectural	40,000	
				SW 207 Fire Station	7,557,000	
				Hazmat Equipment Debt Service	241,505	
Roads Zone A	\$13,844,552	\$7,839,503	\$21,684,055	Capital Project Debt Service	\$500,000	\$3,455,829
				CR 210 Greenbriar to Cimarrone	6,000,000	
				CR 2209 Central Segment	1,000,000	
				CR 2209 SB Turn Ln Ext	450,000	
				Longleaf Pine 4 Laning	2,000,000	
				SR16 CR16A to St. James	900,000	
				SR16/IGP Improvements	6,649,690	
				CR 208 Towns Branch Bridge	698,536	
				Service Charges	30,000	
Roads Zone B	\$12,266,862	\$5,293,020	\$17,559,882	Capital Project Debt Service	\$500,000	\$1,679,377
				CR210 Widening I95 to US1	7,052,258	
				Roscoe Intersection Imp.	1,450,413	
				Palm Valley Rd. Sidewalk Ph. 1	357,834	
				Mickler Roundabout Imp.	1,680,000	
				Mickler Rd/A1A Imp.	4,300,000	
				Service Charges	40,000	
				Woodlawn Road Improvements	500,000	

Category	Fund Carry Forward from Previous Year	FY2022 Projected Revenue less 5% Statutory Reduction	Total Revenue Available FY 2022	Use of Impact Fees FY 2022	Project Cost	Fund Reserves
Roads Zone C	\$16,379,664	\$4,895,001	\$21,274,665	Holmes Blvd King St. Ext. Int.	2,759,455	\$11,210,089
				Kings Estate Rd. Corridor Imp.	1,995,300	
				COSAB Impact Fees Interlocal	250,000	
				HMGP US 1/Lewis Pt. Signal	739,483	
				HMGP US 1/Shore Dr. Signal	684,972	
				CR 5A Lewis Pt. to SR 312	3,080,366	
				Capital Project Debt Service	500,000	
				Service Charges	55,000	
Roads Zone D	\$2,476,011	\$459,508	\$2,935,519	Service Charges	\$4,000	\$2,931,519
Parks Zone A	\$4,593,817	\$2,202,268	\$6,796,085	Capital Project Debt Service	\$245,048	\$3,370,237
				Villages Outdoor Court Design	50,000	
				Villages West	2,015,800	
				Rivertown Sports Lighting	1,100,000	
				Service Charges	15,000	
Parks Zone B	\$2,986,966	\$1,578,002	\$4,564,968	Vilano FCT	1,000,000	\$2,212,033
				Davis Park Expansion	1,272,935	
				Nocatee Skate Park Design	75,000	
				Service Charges	5,000	
Parks Zone C	\$1,483,963	\$1,140,946	\$2,624,909	Capital Project Debt Service	\$137,840	\$1,183,829
				7740 Coastal Hwy	39,840	
				Shore Drive Trail	1,240,000	
				COSAB Impact Fees Interlocal	18,000	
				Service Charges	5,400	
Parks Zone D	\$59,666	\$73,920	\$133,586	Service Charges	\$310	\$133,276
GRAND TOTAL	\$76,067,572	\$33,866,921	\$109,934,493		\$67,165,656	\$42,768,837

1150 - IF: Public Buildings

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	2,549,875	5,299,106	4,723,020	4,706,451
Transfers From Funds	-	-	-	-
Statutory Reduction	(131,961)	-	(244,630)	(244,630)
Fund Balance	8,818,940	8,867,409	8,948,946	13,052,779
Total	11,236,854	14,166,515	13,427,336	17,514,600

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	14,000	24,307	25,000	25,000
Capital Expenses	3,500,000	-	-	3,500,000
Other Expenses	7,722,854	1,089,429	13,402,336	13,989,600
Total	11,236,854	1,113,736	13,427,336	17,514,600

1150 - IF: Public Buildings

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	25,000	8,042	9,000	9,000
36121	INTEREST-SURPLUS FUNDS	3,200	33,476	33,000	33,000
36122	INTEREST-MONEY MRKT	31,000	4,750	5,000	5,000
36127	FEIT EARNINGS	20,000	292	500	500
36128	FEIT FIXED EARNINGS	7,500	160	200	200
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36302	IMPACT FEES	2,552,513	5,462,245	4,844,891	4,844,891
36305	COUNTY ADMIN FEE	(89,338)	(209,859)	(169,571)	(186,140)
38998	5% REDUCTION	(131,961)	-	(244,630)	(244,630)
38999	CARRYFORWARD	8,818,940	8,867,409	8,948,946	13,052,779
Total		11,236,854	14,166,515	13,427,336	17,514,600

1165 - IF: Public Buildings

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53201	SERVICE CHARGES	14,000	24,307	25,000	25,000
56200	BUILDINGS	3,500,000	-	-	3,500,000
58100	AID TO GOVT AGENCIES	47,380	47,380	47,380	47,380
59100	TRANSFER TO FUNDS	1,042,049	1,042,049	1,042,049	1,042,049
59927	CAPITAL OUTLAY RESERVE	6,633,425	-	12,312,907	12,900,171
Total		11,236,854	1,113,736	13,427,336	17,514,600

1151 - IF: Law Enforcement

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,190,321	2,536,885	2,429,194	2,429,194
Transfers From Funds	25,000	25,000	25,000	94,642
Statutory Reduction	(61,891)	-	(126,311)	(126,311)
Fund Balance	-	-	-	-
Total	1,153,430	2,561,885	2,327,883	2,397,525

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	10,500	12,426	12,800	12,800
Capital Expenses	-	-	-	-
Other Expenses	1,142,930	2,549,459	2,315,083	2,384,725
Total	1,153,430	2,561,885	2,327,883	2,397,525

1151 - IF: Law Enforcement

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	250	944	250	250
36302	IMPACT FEES	1,237,562	2,637,238	2,525,968	2,525,968
36305	COUNTY ADMIN FEE	(47,491)	(101,297)	(97,024)	(97,024)
38101	TRANSFER FROM FUNDS	25,000	25,000	25,000	94,642
38998	5% REDUCTION	(61,891)	-	(126,311)	(126,311)
Total		1,153,430	2,561,885	2,327,883	2,397,525

1169 - IF: Law Enforcement

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53201	SERVICE CHARGES	10,500	12,426	12,800	12,800
56100	LAND	-	-	-	-
57200	INTEREST	292,308	127,926	117,992	99,655
58100	AID TO GOVT AGENCIES	6,675	19,625	20,215	20,215
59103	ADVANCE TO FUNDS	843,947	2,401,908	2,176,876	2,264,855
Total		1,153,430	2,561,885	2,327,883	2,397,525

1152 - IF: Fire / EMS Services

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,755,200	3,776,043	3,718,800	3,718,800
Transfers From Funds	-	-	-	-
Statutory Reduction	(91,252)	-	(193,393)	(193,393)
Fund Balance	6,880,832	5,972,987	8,318,510	8,923,292
Total	8,544,780	9,749,030	11,843,917	12,448,699

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	375,000	22,500	23,185	398,185
Capital Expenses	1,129,662	166,524	7,721,050	7,721,050
Other Expenses	7,040,118	636,714	4,099,682	4,329,464
Total	8,544,780	825,738	11,843,917	12,448,699

1152 - IF: Fire / EMS Services

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	1,000	1,550	1,000	1,000
36121	INTEREST-SURPLUS FUNDS	1,000	28,625	1,000	1,000
36122	INTEREST-MONEY MRKT	1,000	2,118	1,000	1,000
36127	FEIT EARNINGS	1,000	928	500	500
36128	FEIT FIXED EARNINGS	1,000	491	500	500
36130	NET INCR IN FV OF INVSTMT	-	(45,148)	-	-
36302	IMPACT FEES	1,820,044	3,939,446	3,863,851	3,863,851
36305	COUNTY ADMIN FEE	(69,844)	(151,967)	(149,051)	(149,051)
38998	5% REDUCTION	(91,252)	-	(193,393)	(193,393)
38999	CARRYFORWARD	6,880,832	5,972,987	8,318,510	8,923,292
Total		8,544,780	9,749,030	11,843,917	12,448,699

1172 - IF: Fire / EMS

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53180	ENGINEERING SERVICES	70,000	-	-	70,000
53190	ARCHITECTURAL FEES	305,000	-	-	305,000
53201	SERVICE CHARGES	-	22,500	23,185	23,185
55102	SOFTWARE	-	-	-	-
55103	COMPUTER SUPPLIES	-	-	-	-
55200	OPERATING SUPPLIES	-	-	-	-
56200	BUILDINGS	-	-	7,222,000	7,222,000
56400	EQUIPMENT	-	-	-	-
56403	COMPUTER EQUIPMENT	-	-	-	-
56415	CAPITAL VEHICLES	1,129,662	166,524	499,050	499,050
59100	TRANSFER TO FUNDS	636,714	636,714	636,987	636,987
59920	RESERVE	2,047,680	-	1,184,391	1,184,391
59927	CAPITAL OUTLAY RESERVE	4,355,724	-	2,278,304	2,508,086
Total		8,544,780	825,738	11,843,917	12,448,699

1154 - IF: Roads Zone A

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	4,800,016	5,966,816	5,782,137	8,118,316
Transfers From Funds	-	-	-	-
Statutory Reduction	(106,360)	-	(300,092)	(278,813)
Fund Balance	9,155,607	9,596,170	8,620,487	13,844,552
Total	13,849,263	15,562,986	14,102,532	21,684,055

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	2,775,000	22,500	30,000	2,780,000
Capital Expenses	6,833,820	1,195,934	9,400,000	14,948,226
Other Expenses	4,240,443	500,000	4,672,532	3,955,829
Total	13,849,263	1,718,434	14,102,532	21,684,055

1154 - IF: Roads Zone A

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33440	TRANSPORTATION STATE GRNT	2,750,000	-	-	2,750,000
36102	INTEREST EARNINGS-SBA	15,000	5,600	7,500	7,500
36121	INTEREST-SURPLUS FUNDS	30,000	35,000	35,000	35,000
36122	INTEREST-MONEY MRKT	10,000	3,000	3,000	3,000
36127	FEIT EARNINGS	4,000	250	-	-
36128	FEIT FIXED EARNINGS	5,000	150	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36302	IMPACT FEES	2,063,208	5,530,756	5,956,334	5,530,756
36305	COUNTY ADMIN FEE	(77,192)	(207,940)	(219,697)	(207,940)
36616	CONTRIBS-PRPRTNATE SHARE	-	600,000	-	-
38998	5% REDUCTION	(106,360)	-	(300,092)	(278,813)
38999	CARRYFORWARD	9,155,607	9,596,170	8,620,487	13,844,552
Total		13,849,263	15,562,986	14,102,532	21,684,055

1185 - IF: Roads Zone A

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53201	SERVICE CHARGES	25,000	22,500	30,000	30,000
55305	STATE GRANT EXPENDITURE	2,750,000	-	-	2,750,000
56301	IMPROVEMENTS O/T BUILDING	1,254,130	1,114,470	-	50,000
56320	MINOR COLLECTOR ROAD	-	-	2,000,000	2,000,000
56330	MAJOR COLLECTOR ROAD	4,799,690	-	7,400,000	12,199,690
56350	BRIDGE	780,000	81,464	-	698,536
59100	TRANSFER TO FUNDS	500,000	500,000	500,000	500,000
59927	CAPITAL OUTLAY RESERVE	3,731,989	-	4,172,532	3,455,829
59943	DEPARTMENT RESERVES	8,454	-	-	-
Total		13,849,263	1,718,434	14,102,532	21,684,055

1155 - IF: Roads Zone B

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	4,386,985	4,034,273	2,591,773	5,437,585
Transfers From Funds	-	-	-	-
Statutory Reduction	(134,236)	-	(134,565)	(144,565)
Fund Balance	9,876,069	9,022,019	2,743,415	12,266,862
Total	14,128,818	13,056,292	5,200,623	17,559,882

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	2,154	-	-
Operating Expenses	1,808,054	64,069	40,000	2,690,000
Capital Expenses	9,059,758	223,207	3,880,000	12,690,505
Other Expenses	3,261,006	500,000	1,280,623	2,179,377
Total	14,128,818	789,430	5,200,623	17,559,882

1155 - IF: Roads Zone B

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33120	PUBLIC SAFETY FEDERAL GNT	142,872	24,069	-	-
33440	TRANSPORTATION STATE GRNT	1,650,000	-	-	2,650,000
36102	INTEREST EARNINGS-SBA	35,000	6,500	7,500	7,500
36121	INTEREST-SURPLUS FUNDS	10,000	10,000	10,000	10,000
36122	INTEREST-MONEY MRKT	18,000	5,000	5,000	5,000
36127	FEIT EARNINGS	7,500	500	-	-
36128	FEIT FIXED EARNINGS	8,000	250	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36302	IMPACT FEES	2,406,223	4,022,498	2,668,791	2,668,791
36305	COUNTY ADMIN FEE	(90,610)	(156,309)	(99,518)	(103,706)
36603	CONTRIBUTIONS	200,000	-	-	200,000
36616	CONTRIBS-PRPRTNATE SHARE	-	-	-	-
36901	REFUND PY EXPENDITURES	-	121,765	-	-
38998	5% REDUCTION	(134,236)	-	(134,565)	(144,565)
38999	CARRYFORWARD	9,876,069	9,022,019	2,743,415	12,266,862
Total		14,128,818	13,056,292	5,200,623	17,559,882

1188 - IF: Roads Zone B

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52900	VEHICLE/LABOR CREDITS	-	2,154	-	-
53201	SERVICE CHARGES	40,000	40,000	40,000	40,000
55304	FEDERAL GRANT EXPENDITURE	118,054	24,069	-	-
55305	STATE GRANT EXPENDITURE	1,650,000	-	-	2,650,000
56100	LAND	4,985,202	40,205	1,180,000	6,120,317
56301	IMPROVEMENTS O/T BUILDING	2,909,070	129,457	1,200,000	3,958,247
56330	MAJOR COLLECTOR ROAD	1,165,486	53,545	1,500,000	2,611,941
59100	TRANSFER TO FUNDS	500,000	500,000	500,000	500,000
59927	CAPITAL OUTLAY RESERVE	1,587,965	-	780,623	1,679,377
59943	DEPARTMENT RESERVES	1,173,041	-	-	-
Total		14,128,818	789,430	5,200,623	17,559,882

1156 - IF: Roads Zone C

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	3,568,148	5,165,147	3,904,188	5,097,148
Transfers From Funds	-	-	-	-
Statutory Reduction	(148,272)	-	(202,147)	(202,147)
Fund Balance	12,053,988	12,235,996	11,621,079	16,379,664
Total	15,473,864	17,401,143	15,323,120	21,274,665

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	764,863	50,102	55,000	1,260,136
Capital Expenses	4,575,818	221,377	3,700,000	8,054,440
Other Expenses	10,133,183	750,000	11,568,120	11,960,089
Total	15,473,864	1,021,479	15,323,120	21,274,665

1156 - IF: Roads Zone C

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33120	PUBLIC SAFETY FEDERAL GNT	713,353	37,579	-	880,312
33440	TRANSPORTATION STATE GRNT	-	4,600	-	324,824
36102	INTEREST EARNINGS-SBA	25,000	4,000	5,000	5,000
36121	INTEREST-SURPLUS FUNDS	40,000	75,000	75,000	75,000
36122	INTEREST-MONEY MRKT	10,000	1,500	1,500	1,500
36127	FEIT EARNINGS	10,000	750	-	-
36128	FEIT FIXED EARNINGS	10,000	400	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36302	IMPACT FEES	2,870,439	5,009,369	3,961,445	3,961,445
36305	COUNTY ADMIN FEE	(110,644)	(190,859)	(138,757)	(150,933)
36616	CONTRIBS-PRPRTNATE SHARE	-	212,808	-	-
36901	REFUND PY EXPENDITURES	-	10,000	-	-
38998	5% REDUCTION	(148,272)	-	(202,147)	(202,147)
38999	CARRYFORWARD	12,053,988	12,235,996	11,621,079	16,379,664
Total		15,473,864	17,401,143	15,323,120	21,274,665

1191 - IF: Roads Zone C

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53201	SERVICE CHARGES	55,000	35,000	55,000	55,000
55304	FEDERAL GRANT EXPENDITURE	709,863	10,502	-	880,312
55305	STATE GRANT EXPENDITURE	-	4,600	-	324,824
56100	LAND	391,162	4,700	-	393,562
56301	IMPROVEMENTS O/T BUILDING	1,436,620	157,845	3,700,000	4,971,674
56330	MAJOR COLLECTOR ROAD	2,748,036	58,832	-	2,689,204
58100	AID TO GOVT AGENCIES	150,000	250,000	250,000	250,000
59100	TRANSFER TO FUNDS	500,000	500,000	500,000	500,000
59927	CAPITAL OUTLAY RESERVE	9,479,593	-	10,818,120	11,210,089
59943	DEPARTMENT RESERVES	3,590	-	-	-
Total		15,473,864	1,021,479	15,323,120	21,274,665

1157 - IF: Roads Zone D

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	454,424	766,371	484,706	484,706
Transfers From Funds	-	-	-	-
Statutory Reduction	(23,608)	-	(25,198)	(25,198)
Fund Balance	1,696,926	1,712,640	2,411,542	2,476,011
Total	2,127,742	2,479,011	2,871,050	2,935,519

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	4,000	3,000	4,000	4,000
Capital Expenses	-	-	-	-
Other Expenses	2,123,742	-	2,867,050	2,931,519
Total	2,127,742	3,000	2,871,050	2,935,519

1157 - IF: Roads Zone D

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	12,500	4,000	5,000	5,000
36127	FEIT EARNINGS	-	-	-	-
36302	IMPACT FEES	459,667	793,405	498,966	498,966
36305	COUNTY ADMIN FEE	(17,743)	(31,034)	(19,260)	(19,260)
38998	5% REDUCTION	(23,608)	-	(25,198)	(25,198)
38999	CARRYFORWARD	1,696,926	1,712,640	2,411,542	2,476,011
Total		2,127,742	2,479,011	2,871,050	2,935,519

1193 - IF: Roads Zone D

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53201	SERVICE CHARGES	4,000	3,000	4,000	4,000
59927	CAPITAL OUTLAY RESERVE	2,123,742	-	2,867,050	2,931,519
Total		2,127,742	3,000	2,871,050	2,935,519

1158 - IF: Parks Zone A

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	891,226	2,835,171	2,323,262	2,323,262
Transfers From Funds	-	-	-	-
Statutory Reduction	(46,376)	-	(120,994)	(120,994)
Fund Balance	1,958,793	2,056,178	2,184,940	4,593,817
Total	2,803,643	4,891,349	4,387,208	6,796,085

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	87,450	35,875	65,000	86,410
Capital Expenses	2,037,382	16,609	1,100,000	3,094,390
Other Expenses	678,811	245,048	3,222,208	3,615,285
Total	2,803,643	297,532	4,387,208	6,796,085

1158 - IF: Parks Zone A

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33470	CULTURE/RECR STATE GRANT	-	-	-	-
36102	INTEREST EARNINGS-SBA	20,000	4,400	4,500	4,500
36127	FEIT EARNINGS	-	-	-	-
36302	IMPACT FEES	907,528	2,944,426	2,415,377	2,415,377
36305	COUNTY ADMIN FEE	(36,302)	(113,655)	(96,615)	(96,615)
38998	5% REDUCTION	(46,376)	-	(120,994)	(120,994)
38999	CARRYFORWARD	1,958,793	2,056,178	2,184,940	4,593,817
Total		2,803,643	4,891,349	4,387,208	6,796,085

1195 - IF: Parks Zone A

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53150	CONSULTING SERVICES	77,950	21,540	50,000	71,410
53201	SERVICE CHARGES	9,500	14,335	15,000	15,000
56300	BUILDING IMPROVEMENTS	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	2,037,382	16,609	1,100,000	3,094,390
59100	TRANSFER TO FUNDS	245,048	245,048	245,048	245,048
59920	RESERVE	433,763	-	2,977,160	3,370,237
Total		2,803,643	297,532	4,387,208	6,796,085

1159 - IF: Parks Zone B

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	545,499	1,957,095	1,670,789	1,664,566
Transfers From Funds	-	-	-	-
Statutory Reduction	(28,246)	-	(86,564)	(86,564)
Fund Balance	1,207,474	1,182,522	1,524,296	2,986,966
Total	1,724,727	3,139,617	3,108,521	4,564,968

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	5,000	5,586	5,000	5,000
Capital Expenses	1,429,259	147,065	1,075,000	2,347,935
Other Expenses	290,468	-	2,028,521	2,212,033
Total	1,724,727	152,651	3,108,521	4,564,968

1159 - IF: Parks Zone B

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	10,000	2,556	3,000	3,000
36127	FEIT EARNINGS	-	-	-	-
36302	IMPACT FEES	554,921	2,033,013	1,728,278	1,728,278
36305	COUNTY ADMIN FEE	(19,422)	(78,474)	(60,489)	(66,712)
38998	5% REDUCTION	(28,246)	-	(86,564)	(86,564)
38999	CARRYFORWARD	1,207,474	1,182,522	1,524,296	2,986,966
Total		1,724,727	3,139,617	3,108,521	4,564,968

1198 - IF: Parks Zone B

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53150	CONSULTING SERVICES	-	-	-	-
53201	SERVICE CHARGES	5,000	5,586	5,000	5,000
56301	IMPROVEMENTS O/T BUILDING	1,429,259	147,065	1,075,000	2,347,935
59920	RESERVE	290,468	-	2,028,521	2,212,033
Total		1,724,727	152,651	3,108,521	4,564,968

1160 - IF: Parks Zone C

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	464,302	889,023	1,181,635	1,181,635
Transfers From Funds	-	-	-	-
Statutory Reduction	(24,162)	-	(40,689)	(40,689)
Fund Balance	916,745	869,236	1,443,232	1,483,963
Total	1,356,885	1,758,259	2,584,178	2,624,909

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	120,166	72,769	405,400	445,240
Capital Expenses	74,985	44,963	840,000	840,000
Other Expenses	1,161,734	156,564	1,338,778	1,339,669
Total	1,356,885	274,296	2,584,178	2,624,909

1160 - IF: Parks Zone C

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33770	OTHER CULTURE/REC GRANTS	-	-	400,000	400,000
36102	INTEREST EARNINGS-SBA	10,000	1,690	10,000	10,000
36302	IMPACT FEES	473,231	924,305	803,786	803,786
36305	COUNTY ADMIN FEE	(18,929)	(36,972)	(32,151)	(32,151)
38998	5% REDUCTION	(24,162)	-	(40,689)	(40,689)
38999	CARRYFORWARD	916,745	869,236	1,443,232	1,483,963
Total		1,356,885	1,758,259	2,584,178	2,624,909

1201 - IF: Parks Zone C

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53150	CONSULTING SERVICES	114,766	69,113	-	39,840
53201	SERVICE CHARGES	5,400	3,656	5,400	5,400
55306	OTHER GRANT EXPNDTR	-	-	400,000	400,000
56301	IMPROVEMENTS O/T BUILDING	74,985	44,963	840,000	840,000
58100	AID TO GOVT AGENCIES	4,845	18,724	18,000	18,000
59100	TRANSFER TO FUNDS	137,840	137,840	137,840	137,840
59920	RESERVE	1,019,049	-	1,182,938	1,183,829
Total		1,356,885	274,296	2,584,178	2,624,909

1161 - IF: Parks Zone D

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	71,545	111,899	77,980	77,980
Transfers From Funds	-	-	-	-
Statutory Reduction	(3,723)	-	(4,060)	(4,060)
Fund Balance	203,824	198,431	59,666	59,666
Total	271,646	310,330	133,586	133,586

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	310	664	310	310
Capital Expenses	-	-	-	-
Other Expenses	271,336	250,000	133,276	133,276
Total	271,646	250,664	133,586	133,586

1161 - IF: Parks Zone D

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	1,400	384	500	500
36302	IMPACT FEES	73,067	116,161	80,708	80,708
36305	COUNTY ADMIN FEE	(2,922)	(4,646)	(3,228)	(3,228)
38998	5% REDUCTION	(3,723)	-	(4,060)	(4,060)
38999	CARRYFORWARD	203,824	198,431	59,666	59,666
Total		271,646	310,330	133,586	133,586

1204 - IF: Parks Zone D

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53201	SERVICE CHARGES	310	664	310	310
59100	TRANSFER TO FUNDS	-	250,000	-	-
59920	RESERVE	271,336	-	133,276	133,276
Total		271,646	250,664	133,586	133,586

1113 - Beach Services

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	925,336	1,010,198	1,058,950	1,058,950
Transfers From Funds	901,001	961,848	1,648,906	1,648,906
Statutory Reduction	(46,267)	-	(52,948)	(52,948)
Fund Balance	344,496	82,068	11,653	23,653
Total	2,124,566	2,054,114	2,666,561	2,678,561

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	1,178,853	1,161,741	1,262,272	1,262,272
Operating Expenses	268,582	262,923	293,294	293,294
Capital Expenses	99,647	99,647	110,995	122,995
Other Expenses	577,484	506,150	1,000,000	1,000,000
Total	2,124,566	2,030,461	2,666,561	2,678,561

1113 - Beach Services

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
32301	BEACH EVENT PERMITS	15,000	17,700	15,000	15,000
34351	RECYCLING RECEIPTS	-	320	-	-
34721	BEACH ACCESS FEES	800,000	942,900	1,000,000	1,000,000
34753	CASH SHORT & OVER	-	-	-	-
34907	SALES TAX COMMISSION	-	71	-	-
36101	INTEREST EARNINGS	-	33	-	-
36102	INTEREST EARNINGS-SBA	23,000	822	1,500	1,500
36127	FEIT EARNINGS	-	-	-	-
36201	RENTAL INCOME	39,450	47,392	39,450	39,450
36204	TAX EXEMPT RENTAL INCOME	3,000	960	3,000	3,000
36603	CONTRIBUTIONS	44,886	-	-	-
38101	TRANSFER FROM FUNDS	901,001	961,848	1,648,906	1,648,906
38998	5% REDUCTION	(46,267)	-	(52,948)	(52,948)
38999	CARRYFORWARD	344,496	82,068	11,653	23,653
Total		2,124,566	2,054,114	2,666,561	2,678,561

SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION

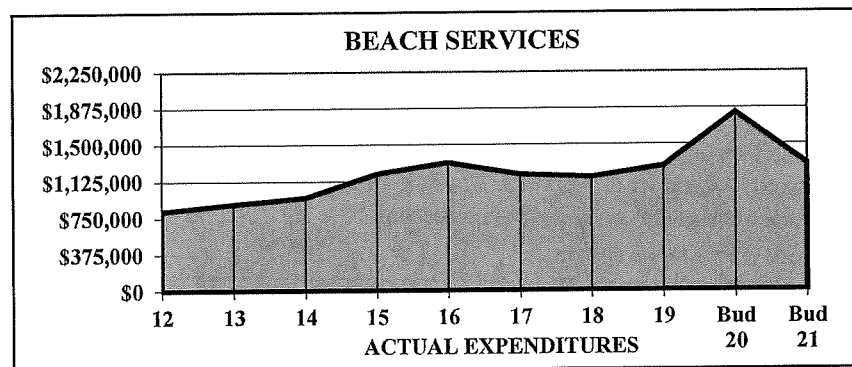
DEPARTMENT: PARKS & RECREATION

PROGRAM: BEACH SERVICES/BEACH PATROL/BEACH TOLLS

PROGRAM DESCRIPTION:

The Beach Services Program provides a diversity of services and operations associated with County residents and visitors accessing County beaches. The Program is responsible for beach tolls, beach maintenance, public access, educational outreach, and public safety. Beach Services provides year round service for the 42 miles of County beaches including maintenance of traffic lane infrastructure, maintaining and building beach access points, locating and enhancing off-beach parking opportunities and contracting trash/recycling collection services and portable restrooms facilities. The St. Johns County's Sheriff Office (SJSO) with the City of St. Augustine Beach Police Department (CSABPD) through Natural Resource Deputies and Beach Patrol along with St. Johns County Marine Rescue are responsible for public safety throughout the beaches of St. Johns County. Beach Services coordinates with the St. Johns County Environmental Division to ensure several components of the Habitat Conservation Plan and Incidental Take Permit are met. These components are requirements of the federal permit to protect listed endangered species including seasonal gate closures and tire rut removal.

MISSION: To provide County residents and beach visitors a safe, clean and friendly beach environment while preserving natural resources. To offer a diversity of beach access and recreational opportunities of the County's beach and dune system.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 budget reflects recurring operating activities with toll collections reflecting a reduction due to a local policy decision made in response to COVID-19.

REVENUE:

The collection of beach tolls provides the primary revenue to fund Beach Services which supports all seasonal staff associated with marine rescue, HCP staff, and a portion of the cost of law enforcement through SJSO. Special event permits and beachfront pavilion reservations revenues also support the programs listed above.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Sheriff-Beach Patrol	\$506,151	\$475,455	\$551,674	\$506,150	\$506,150
Patrol (S.A.B.)	52,316	45,614	55,867	52,316	52,316
Beach Services	382,702	395,349	431,194	457,699	485,787
Toll Collection	256,091	249,826	240,578	808,263	255,599
TOTAL	\$1,197,260	\$1,166,244	\$1,279,313	\$1,824,428	\$1,299,852

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #2: Promote Health, Safety and Welfare

- ◆ Staffed a team of U.S. Lifesaving Association certified beach lifeguards in towers from 10 a.m. to 6 p.m. daily until Labor Day weekend.
- ◆ Completed the reconstruction of the Fort Matanzas Ramp, providing an exit only ramp for vehicles.
- ◆ Extended toll staff season through weekends in October to provide customer service to drivers entering the beach.
- ◆ Active management with SISO, Marine Rescue, and CSABPD for closures and reopening pertaining to COVID-19 regulations.

Previous County Goal #6: Maintain and Enhance Quality of Life

- ◆ Offered free "Reach the Beach" shuttle service for high parking demands on summer holiday weekends.
- ◆ Made improvements to Mickler's Landing Beachfront Park including new pavilions, beach access walkway, showers, and bike repair station.

Previous County Goal #7: Protect and Promote Environment

- ◆ Hosted educational programs including dolphin and shark tooth walks..
- ◆ Allowed southbound traffic between the A Street ramp and Fort Matanzas ramp.
- ◆ Installed 2-way driving pattern from Crescent Beach to Fort Matanzas Ramp, when the beach was impassible due to tides vehicles could head north bound and exit off at Crescent.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Purchased an additional beach wheelchair, as the program is heavily used.
- ◆ Grew social media audience on Twitter, Instagram, and Facebook.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Provide County residents and visitors with a safe, clean and friendly beach environment while preserving natural resources.
- Implement the Habitat Conservation Plan

St. Johns County Goal -- Customer Service: Putting People First

- Improve promotion of the Beach on social media accounts
- Expand or improve access to the Beach.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	4	4	4
	Total Operating and Maintenance (including Marine Rescue) net Toll Collections	\$1,492,726	\$1,599,880	\$1,685,986
	Daily Pass for Vehicles On Beach / Off Beach	\$10.00 / \$0.00	\$10.00 / \$0.00	\$10.00 / \$0.00
O U T P U T	Total Beach Passes Sold	52,686	57,921	59,000
	Toll Collections (On Beach)	\$881,852	\$991,800	\$800,000
	Toll Collections (Off Beach)	\$0	\$0	\$0
E F F I C I E N C Y	Cost per Mile per Year for Beach Operations net Toll Collection Costs (41.2 miles)	\$36,231	\$38,832	\$40,921
	Toll Collection Cost per Fees Collected	27.2%	25.7%	32%
E F F E C T	Average Collection per Beach Passes Sold	\$11.08	\$11.67	\$13.55
	% Beach Toll Revenue to Program Expense	59.1%	62%	47.4%
	General Fund / TDT Subsidy	\$1,056,895	\$203,686	\$901,001

1134 - Beach: Beach Patrol - SJC

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	506,150	506,150	1,000,000	1,000,000
Total		506,150	506,150	1,000,000	1,000,000

1135 - Beach: Beach Patrol - SAB

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51000	PERSONNEL SERVICES	52,316	113,193	113,193	113,193
59101	TRANSFER TO OFFICERS	-	-	-	-
Total		52,316	113,193	113,193	113,193

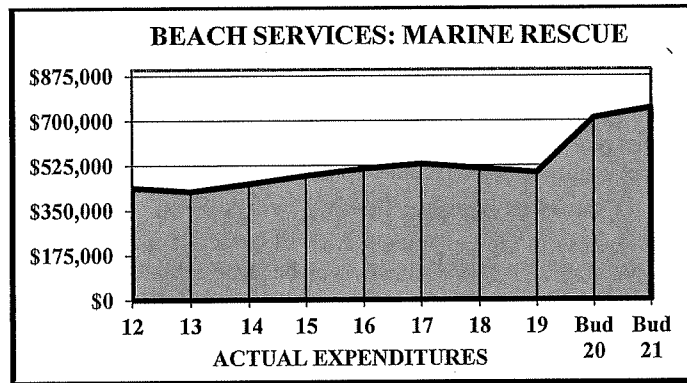
SPECIAL REVENUE FUNDS

SERVICE PUBLIC SAFETY
AREA:
DEPARTME FIRE RESCUE
NT:
PROGRAM: BEACH SERVICES / MARINE RESCUE / BEACH LIFE SAVING CORPS

PROGRAM DESCRIPTION:

Marine Rescue is responsible for providing lifesaving services to the estimated 3 million annual visitors to the 41.2 miles of Atlantic coastline and 216 miles of inland waterways within the County. The staff consists of four fulltime FTE's and approximately 60 seasonal lifeguards that operate during the peak spring/summer season. The program is supplemented by cross trained Fire Rescue personnel located at the coastal stations. The fulltime and seasonal staff are certified as United States Life Saving Association (USLA) professional lifeguards; the program is recognized as an advanced lifesaving agency. The Program responds to all levels of beach related emergencies to include swimmers in distress, boaters in distress, medical and traumatic injuries. In addition, the personnel maintain continuous watch and conduct preventative actions to reduce the potential for drowning and guide the citizens and visitors out of harm's way. The program also provides public education in water safety and instructs a Junior Lifeguard Program with an average of 80 students between the ages of 9 - 15 each year.

MISSION: To provide high level professional lifeguard service to the citizens and visitors on the County beaches to prevent the loss of life and reduce injuries.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects seasonal lifeguard staffing to provide adequate public safety coverage to meet the increasing demands on County beaches and waterways. The Capital budget comprises a replacement personal watercraft and equipment for four vehicles rolled down from Fire Services.

REVENUE:

The collection of beach tolls provides the primary revenue to fund Beach Life Saving services that support all seasonal staff associated with marine rescue, HCP staff, and a portion of the cost of law enforcement through SJSO.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$359,396	\$386,557	\$371,732	\$520,730	\$534,021
Operating Expenses	98,323	107,616	100,118	113,740	109,089
Capital Outlay	73,928	19,575	26,525	75,045	110,270
TOTAL	\$531,647	\$513,748	\$498,375	\$709,515	\$753,380

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #2: Promote Health, Safety and Welfare

- ◆ Staffed a team of U.S. Lifesaving Association certified beach lifeguards in towers from 10 a.m. to 6 p.m. daily Memorial Day through Labor Day weekend.
- ◆ Responded to greater than 18,000 events and calls for assistance on the beach.
- ◆ Responded to and located 47 missing persons and successfully treated 196 calls for medical assistance.
- ◆ Performed 151 interventions on swimmers in distress resulting in lives saved.
- ◆ Responded to and assisted 118 vessels in distress including 3 vessel fires
- ◆ Recruited over 80 employees resulting in a fully staffed beach.
- ◆ Performed joint mutual aid training with local, State, and Federal agencies.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain and evaluate annual expenditures and projects through dedicated processes to assure appropriate expenditures while remaining within approved funding limits.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Provision of professional marine rescue services to provide high level protection to the community resulting in economic development through the attraction of residents and visitors to St Johns County

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Establish appropriate emergency response facilities, apparatus and personnel to maintain a high level of service and meet the required community response standards.

St. Johns County Goal -- Customer Service: Putting People First

- Provide a professional response to the community with an emphasis on high quality delivery of service and professional care through a diverse, highly productive, and compassionate workforce.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Provide analysis of required marine rescue expansion to adequately prepare for the desired level of professional life saving services.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	0	0	0
	Total Operating and Maintenance Expenditures	\$471,850	\$627,820	\$643,110
	Number of Seasonal Lifeguards	60	82	85
O U T P U T	Total Number of Events (Citizen Assists & Emergencies)	18,011	22,000	25,000
	Total Number of Citizen Assists	17,495	21,585	24,350
E F F I C	Average Response Time (in minutes)	2.00	2.00	2.00
	Cost per Mile per Year for Guarded Beach (28.8 miles)	\$16,383	\$21,799	\$22,330
E F F E C T	Rescues Performed	151	175	180
	Patients Treated	196	200	225
	% Guarded Beach to Total Beach	70%	70%	70%

1136 - Beach: Lifeguards

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	-	-	-	-
51300	OTHER SALARIES	484,000	484,000	510,000	510,000
52100	FICA/MEDICARE TAXES	37,026	37,026	39,015	39,015
52200	RETIREMENT CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	-	-	-	-
52400	WORKERS COMP	12,995	12,995	16,907	16,907
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53120	CONTRACTUAL SERVICES	-	15	25,000	25,000
54000	TRAVEL AND PER DIEM	2,000	242	2,000	2,000
54100	COMMUNICATIONS	1,310	1,353	1,333	1,333
54300	UTILITIES	4,775	4,895	4,966	4,966
54500	INSURANCE	7,189	6,935	7,626	7,626
54600	BUILDING MAINTENANCE	1,120	1,120	1,142	1,142
54601	EQUIPMENT MAINTENANCE	7,065	7,065	7,206	7,206
54602	VEHICLE MAINTENANCE	22,250	20,700	22,695	22,695
55100	OFFICE SUPPLIES	665	665	1,000	1,000
55102	SOFTWARE	-	-	-	-
55103	COMPUTER SUPPLIES	-	-	250	250
55200	OPERATING SUPPLIES	55,992	55,992	52,792	52,792
55201	GAS, OIL, AND LUBRICANTS	13,000	13,000	15,000	15,000
55401	TRAINING	5,723	5,723	5,330	5,330
56400	EQUIPMENT	98,270	98,270	101,995	101,995
Total		753,380	749,996	814,257	814,257

1137 - Beach: Beach Services

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	202,687	201,896	253,289	253,289
51302	TEMPORARY EMPLOYEES	75,000	63,000	55,000	55,000
51400	OVERTIME EMPLOYEES	6,000	8,345	9,000	9,000
52100	FICA/MEDICARE TAXES	15,965	15,643	20,065	20,065
52200	RETIREMENT CONTRIBUTIONS	21,182	21,024	28,380	28,380
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	37,826	37,931	50,102	50,102
52400	WORKERS COMP	3,856	4,140	4,686	4,686
53120	CONTRACTUAL SERVICES	2,100	2,100	2,100	2,100
53201	SERVICE CHARGES	1,550	1,485	1,550	1,550
53400	REFUSE	6,000	8,210	9,000	9,000
54000	TRAVEL AND PER DIEM	895	895	895	895
54100	COMMUNICATIONS	10,081	10,081	10,489	10,489
54110	POSTAGE	600	600	600	600
54300	UTILITIES	4,750	4,750	4,750	4,750
54500	INSURANCE	6,560	6,560	7,540	7,540
54600	BUILDING MAINTENANCE	1,000	1,000	1,000	1,000
54601	EQUIPMENT MAINTENANCE	11,000	11,000	13,067	13,067
54602	VEHICLE MAINTENANCE	26,000	26,000	22,000	22,000
54603	OTHER MAINTENANCE	4,000	4,000	6,000	6,000
54616	HCP MAINTENANCE	9,000	7,400	8,000	8,000
54623	MAINT-CULTURE AND REC	-	-	-	-
55100	OFFICE SUPPLIES	2,000	2,000	2,000	2,000
55102	SOFTWARE	253	253	254	254
55103	COMPUTER SUPPLIES	905	1,505	834	834
55200	OPERATING SUPPLIES	19,000	18,400	19,000	19,000
55201	GAS, OIL, AND LUBRICANTS	16,000	17,180	15,320	15,320
55401	TRAINING	200	200	600	600
56400	EQUIPMENT	1,377	1,377	-	12,000
56403	COMPUTER EQUIPMENT	-	-	-	-
56415	CAPITAL VEHICLES	-	-	-	-
Total		485,787	476,975	545,521	557,521

1138 - Beach: Toll Collections

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51302	TEMPORARY EMPLOYEES	230,000	162,548	162,635	162,635
54110	POSTAGE	5,000	1,000	1,000	1,000
54500	INSURANCE	1,734	1,734	1,990	1,990
54601	EQUIPMENT MAINTENANCE	500	500	500	500
54603	OTHER MAINTENANCE	2,900	2,900	3,000	3,000
55100	OFFICE SUPPLIES	165	165	165	165
55200	OPERATING SUPPLIES	15,300	15,300	15,300	15,300
56400	EQUIPMENT	-	-	9,000	9,000
Total		255,599	184,147	193,590	193,590

1139 - Beach: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	71,334	-	-	-
Total		71,334	-	-	-

1115 - County Pier

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	343,395	403,405	395,895	395,895
Transfers From Funds	-	-	-	-
Statutory Reduction	(17,170)	-	(19,795)	(19,795)
Fund Balance	207,059	260,307	324,166	333,375
Total	533,284	663,712	700,266	709,475

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	209,545	170,324	220,227	220,227
Operating Expenses	151,249	143,225	168,381	177,476
Capital Expenses	34,712	16,788	125,000	125,000
Other Expenses	137,778	-	186,658	186,772
Total	533,284	330,337	700,266	709,475

1115 - County Pier

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34723	ADMISSIONS	120,000	165,000	160,000	160,000
34731	SALES OF GOODS	118,000	120,512	123,000	123,000
34753	CASH SHORT & OVER	-	-	-	-
34764	SPONSORSHIP	2,500	-	-	-
34780	TAXABLE FOOD & BEV SALES	65,000	76,845	75,000	75,000
34781	NON TAX FOOD & BEV SALES	17,600	19,640	17,600	17,600
34907	SALES TAX COMMISSION	225	210	225	225
36101	INTEREST EARNINGS	20	65	20	20
36102	INTEREST EARNINGS-SBA	50	655	50	50
36201	RENTAL INCOME	20,000	20,348	20,000	20,000
36207	PARKS TAXABLE RENT INCOME	-	130	-	-
38998	5% REDUCTION	(17,170)	-	(19,795)	(19,795)
38999	CARRYFORWARD	207,059	260,307	324,166	333,375
Total		533,284	663,712	700,266	709,475

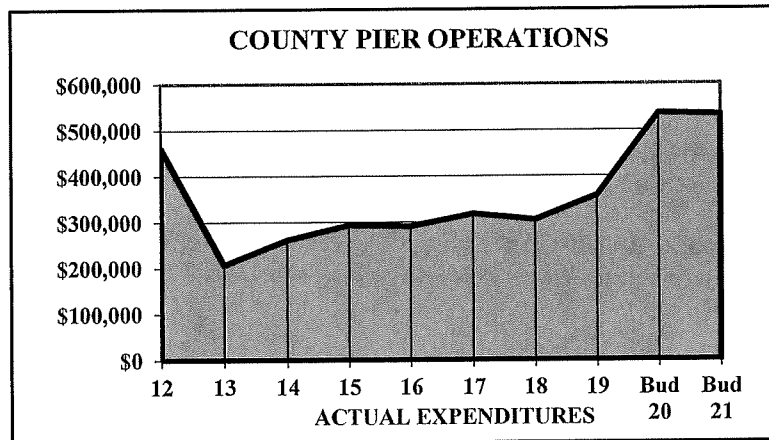
SPECIAL REVENUE FUNDS

SERVICE AREA: CULTURE & RECREATION
DEPARTMENT: PARKS & RECREATION
PROGRAM: COUNTY PIER OPERATIONS

PROGRAM DESCRIPTION:

The County Pier Operations program provides full service fishing and sightseeing opportunities for residents and visitors. The County Pier at the St. Augustine Beach was completed in 1986 and extends 600 feet into the Atlantic Ocean. This facility offers a bait-and-tackle shop and a concession stand. County Pier Operations also contains a Visitors Information Center that is operated in cooperation with the Visitors and Convention Bureau.

MISSION: To provide the public with an opportunity to fish and to admire the scenic beauty of the Pier area and to provide limited retail services to the public, whether fishing, sightseeing, or use of the beach area.



FY 2021 BUDGET HIGHLIGHTS: The FY 2021 budget reflects recurring operations and an annual required pier inspection.

REVENUE:

The revenue to fund the operation of the Pier complex is supported by fishing permits, sightseeing fees, rentals and concession receipts.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '20
Personal Services	\$170,450	\$170,857	\$197,945	\$205,379	\$209,545
Operating Expenses	137,727	134,002	159,424	166,194	151,249
Capital Outlay	9,583	0	0	65,550	34,712
Other	0	0	0	99,249	137,778
TOTAL	\$317,760	\$304,859	\$357,369	\$536,372	\$533,284

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens and Visitors

- Completed the reconstruction of the Pier.
- Completed the design for the expansion of the Gift Shop and Visitor Information
- Continued to improve the partnership with the Visitor's Information Center.
- Continued to diversify the products associated with revenue by inventorying and marketing merchandise.
- Continued to market the Pier and the Gift Shop on social media accounts.
- Relocated the engraved sponsorship plank boards on the sides of the railings along the Pier.
- Offered a beach wheelchair available for rent free of charge

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Track and monitor expenditures and revenues of the Pier operations.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Expand tourism by increasing special events hosted at Pier Park.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Provide unique recreation experiences while visiting the County Pier.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	3.1	3.1	3.1
	Total Operating and Maintenance Expenditures	\$357,369	\$262,091	\$360,794
O U T P U T	Number of Paying Sightseers per Year	92,342	71,304	72,000
	Number of Paying Fishermen per Year	10,042	10,153	10,200
	Total Revenue from Operations	\$428,678	\$234,586	\$343,100
E F F I C I E N C Y	Cost of Operations per Visitor	\$3.49	\$3.22	\$4.22
	Staff Hours per Visitor	.06	.08	.07
	Total Operating Revenue % to Program Cost	120%	89.5%	95%
E F F E C T	% of Time the Pier is Open According to Schedule	100%	60%	100%
	% Increase/Decrease of Paying Visitors per Year	2%	(25%)	1%
	% of Paying Fishermen to Total Paying Visitors	9.8%	12.4%	12.4%

1140 - County Pier

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	123,838	104,862	124,319	124,319
51302	TEMPORARY EMPLOYEES	27,040	15,000	29,300	29,300
51400	OVERTIME EMPLOYEES	5,000	9,600	10,000	10,000
52100	FICA/MEDICARE TAXES	9,856	8,986	10,275	10,275
52200	RETIREMENT CONTRIBUTIONS	14,894	13,826	16,535	16,535
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	28,457	17,580	29,353	29,353
52400	WORKERS COMP	460	470	445	445
53180	ENGINEERING SERVICES	11,000	1,791	21,509	30,604
53201	SERVICE CHARGES	9,200	9,200	9,200	9,200
54100	COMMUNICATIONS	210	210	210	210
54300	UTILITIES	12,756	12,756	12,756	12,756
54500	INSURANCE	4,701	5,695	6,324	6,324
54600	BUILDING MAINTENANCE	8,835	8,835	8,835	8,835
54603	OTHER MAINTENANCE	8,297	5,797	8,297	8,297
54900	ADVERTISING	250	250	250	250
55100	OFFICE SUPPLIES	1,000	1,000	1,000	1,000
55200	OPERATING SUPPLIES	5,000	7,691	5,000	5,000
55209	PURCHASES	90,000	90,000	95,000	95,000
56300	BUILDING IMPROVEMENTS	19,022	-	125,000	125,000
56400	EQUIPMENT	15,690	16,788	-	-
59920	RESERVE	137,778	-	186,658	186,772
Total		533,284	330,337	700,266	709,475

4447 - Golf Course

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,303,544	1,749,796	424,613	424,613
Transfers From Funds	-	-	-	-
Statutory Reduction	(65,177)	-	(21,231)	(21,231)
Fund Balance	710,388	832,850	993,722	993,722
Total	1,948,755	2,582,646	1,397,104	1,397,104

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	893,680	853,143	801,365	801,365
Operating Expenses	627,092	566,011	350,170	350,170
Capital Expenses	45,400	45,400	3,600	3,600
Other Expenses	382,583	124,370	241,969	241,969
Total	1,948,755	1,588,924	1,397,104	1,397,104

4447 - Golf Course

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34741	GREEN FEES	470,000	640,417	165,400	165,400
34742	TAX EXEMPT GREEN FEES	10,500	4,095	-	-
34746	18 HOLE CART FEE	480,000	630,245	151,500	151,500
34747	TAX EXEMPT CART FEES	2,400	882	-	-
34753	CASH SHORT & OVER	-	-	-	-
34771	SALES DISCOUNTS	1,830	1,800	500	500
34773	CAPITAL IMPROVEMENT SURCH	90,000	124,200	30,000	30,000
34774	PRO SHOP SALES	175,000	229,700	50,000	50,000
34776	TAX EXEMPT CAP IMPV SURCG	1,710	1,385	-	-
34777	TAX-EXEMPT PRO SHOP SALES	1,341	-	-	-
34907	SALES TAX COMMISSION	210	210	-	-
36101	INTEREST EARNINGS	64	31	-	-
36102	INTEREST EARNINGS-SBA	4,889	689	400	400
36122	INTEREST-MONEY MRKT	2,000	284	160	160
36127	FEIT EARNINGS	-	-	-	-
36201	RENTAL INCOME	-	10,860	1,853	1,853
36204	TAX EXEMPT RENTAL INCOME	3,600	3,600	1,200	1,200
36904	MISCELLANEOUS REVENUE	60,000	100,285	23,600	23,600
36913	TAX EXEMPT MISC REVENUE	-	1,113	-	-
38998	5% REDUCTION	(65,177)	-	(21,231)	(21,231)
38999	CARRYFORWARD	710,388	832,850	993,722	993,722
Total		1,948,755	2,582,646	1,397,104	1,397,104

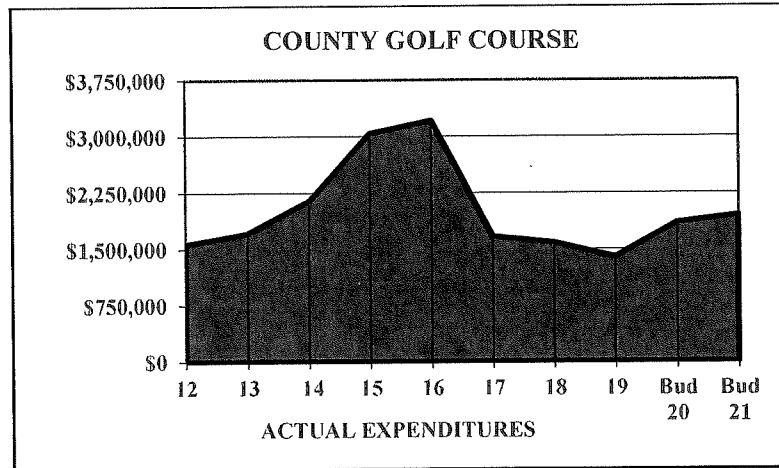
SPECIAL REVENUE FUNDS

SERVICE AREA: LEISURE ACTIVITIES
DEPARTMENT: PARKS & RECREATION
PROGRAM: COUNTY GOLF COURSE

PROGRAM DESCRIPTION:

The St. Johns Golf Club is a premier 18-hole public access facility. The key emphasis is on service, experience and providing diverse opportunities to the public golfer to participate in the game. That focus has paid off through numerous accolades the course has received including a “Four Star” and “Good Value” rating by Golf Digest, 2018 “Best of St. Augustine” by The Record and one of six courses chosen in Jacksonville as part of Travel & Leisure Golf’s “Best Buddy Trips” award. The Golf Course is also committed to growing the game through its public/private partnerships with The First Tee of St. Johns County, Flagler College and its programming, Get Ready Golf with WE ARE GOLF and the Play Golf America program through the PGA of America. In addition to these programs the Golf Course is home course to Pedro Menendez High School Men’s Golf Team, St. Josephs Academy Golf Team and Flagler College Men’s and Women’s golf teams. These partnerships will expand the game’s base over the years to come.

MISSION: To provide an affordable, well maintained and attractive golf course for residents and visitors of St Johns County.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects recurring operations of the St. Johns Golf Club.

REVENUE:

The revenue from this fund comes through user fees that include greens fees, cart fees, course improvement fees, and pro-shop sales, driving range sales and rent from the concession area.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$802,957	\$787,664	\$789,480	\$825,725	\$893,680
Operating Expenses	626,237	695,372	555,292	652,110	627,092
Capital Outlay	142,983	61,038	49,725	64,442	45,400
Other	96,540	39,377	3,408	308,422	382,583
TOTAL	\$1,668,717	\$1,583,387	\$1,397,905	\$1,852,209	\$1,948,755

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Completed RFP and entered into negotiations with highest ranked group.
- ◆ Hosted and attended community meetings to discuss potential changes in the golf course property.
- ◆ Hosted the 17th St. Augustine Amateur, a three-day 54-hole event that brings some of the best amateur golfers from around the world to our community to compete.
- ◆ Hosted the St. Johns Titleist Junior Invitational with the north Florida Junior Golf Foundation. The event continually draws one of the largest fields of the year for a 36 hole multi-day event.
- ◆ Increased player development opportunities with weekly clinics offered Thursday, Friday (ladies only), Saturday, and junior opportunities in conjunction with The First Tee of North Florida. Also, grew the Flagler College Internmural league.
- ◆ Engaged with Old City Public Relations to promote a social media presence with Constant Contact database at 8,948 email, increasing our Instagram followers from 487 to 799, and Facebook from 660 to 985 likes.
- ◆ Continued an aggressive aerification over the entire course in order to increase water percolation rates.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Begin renovations on the entire course and clubhouse to ensure playability for all users for years to come.

St. Johns County Goal -- Customer Service: Putting People First

- Improve the promotion of the golf course through social media accounts and expand programming diversity to meet the interests of the community.
- Provide unique recreational experiences for players while visiting the Golf Club.

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Expand tourism by increasing special events hosted at the Golf Club.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	6.6	6.6	6.6
	Total Operating and Maintenance Expenditures	1,344,772	1,419,141	1,520,772
	Total Maintenance Budget	688,787	710,042	751,562
O U T P U T	# Golf Rounds Played Annually	52,427	56,970	57,500
	# of Hosted Tournaments Annually	42	35	52
	# Prepaid Pass Holders	206	163	180
E F F I C	Total Revenue per Golf Round Played	\$24.49	\$25.26	\$21.43
	Cost per Acre Maintained (325 acres)	\$2,119	\$2,184	\$2,312
	# Golf Rounds Played / FTE	7,943	8,631	8,712
E F F E C T	% Total Revenue to Program Cost	94%	97%	85%
	% Change in Pro Shop Sales	9%	5%	7%
	% Maintenance Budget of Program Budget	51.2%	50%	49.4%

4429 - Golf Course: Administration

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	222,662	206,538	234,193	234,193
51302	TEMPORARY EMPLOYEES	45,000	48,048	13,500	13,500
51400	OVERTIME EMPLOYEES	8,000	10,477	4,000	4,000
52100	FICA/MEDICARE TAXES	17,646	15,673	18,222	18,222
52200	RETIREMENT CONTRIBUTIONS	23,412	21,702	25,773	25,773
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	38,831	33,042	40,178	40,178
52400	WORKERS COMP	2,010	2,735	2,476	2,476
53120	CONTRACTUAL SERVICES	16,700	16,700	4,223	4,223
53201	SERVICE CHARGES	24,480	27,028	4,400	4,400
54000	TRAVEL AND PER DIEM	350	-	-	-
54100	COMMUNICATIONS	6,521	6,521	6,516	6,516
54110	POSTAGE	120	120	50	50
54111	FREIGHT	6,100	7,550	1,800	1,800
54300	UTILITIES	17,000	10,198	3,000	3,000
54500	INSURANCE	5,991	5,991	5,991	5,991
54600	BUILDING MAINTENANCE	26,000	5,700	3,000	3,000
54601	EQUIPMENT MAINTENANCE	423	423	423	423
54623	MAINT-CULTURE AND REC	2,000	2,000	-	-
54900	ADVERTISING	25,000	5,000	15,000	15,000
55000	INVENTORY SHRINKAGE&THEFT	-	176	-	-
55100	OFFICE SUPPLIES	1,800	1,800	975	975
55102	SOFTWARE	506	506	2,419	2,419
55103	COMPUTER SUPPLIES	1,810	1,810	1,210	1,210
55200	OPERATING SUPPLIES	17,000	17,000	5,300	5,300
55209	PURCHASES	135,000	145,000	65,000	65,000
55405	DUES AND MEMBERSHIPS	2,835	2,835	2,835	2,835
56403	COMPUTER EQUIPMENT	-	-	3,600	3,600
Total		647,197	594,573	464,084	464,084

4430 - Golf Course: Carts

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51302	TEMPORARY EMPLOYEES	72,324	80,000	24,750	24,750
54300	UTILITIES	10,629	11,316	2,400	2,400
54500	INSURANCE	1,310	1,310	1,310	1,310
54600	BUILDING MAINTENANCE	2,000	1,000	4,000	4,000
54601	EQUIPMENT MAINTENANCE	35,000	10,000	5,000	5,000
55200	OPERATING SUPPLIES	500	500	250	250
55202	TOOLS & SMALL IMPLEMENTS	250	250	125	125
56400	EQUIPMENT	2,400	2,400	-	-
Total		124,413	106,776	37,835	37,835

4431 - Golf Course: Maintenance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	177,347	177,897	185,429	185,429
51302	TEMPORARY EMPLOYEES	210,700	180,105	174,550	174,550
51400	OVERTIME EMPLOYEES	5,000	6,477	5,000	5,000
52100	FICA/MEDICARE TAXES	13,950	12,986	14,568	14,568
52200	RETIREMENT CONTRIBUTIONS	22,298	22,653	23,178	23,178
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	32,319	32,485	33,418	33,418
52400	WORKERS COMP	2,181	2,325	2,130	2,130
53120	CONTRACTUAL SERVICES	35,552	35,552	7,584	7,584
53400	REFUSE	1,000	1,000	1,000	1,000
54000	TRAVEL AND PER DIEM	600	600	200	200
54300	UTILITIES	32,500	30,010	20,618	20,618
54400	LEASE/RENTAL OF EQUIPMENT	1,000	1,000	1,000	1,000
54500	INSURANCE	7,835	7,835	8,525	8,525
54600	BUILDING MAINTENANCE	3,000	3,000	3,000	3,000
54601	EQUIPMENT MAINTENANCE	18,500	18,500	9,250	9,250
54602	VEHICLE MAINTENANCE	1,000	1,000	1,000	1,000
54603	OTHER MAINTENANCE	8,000	8,000	4,000	4,000
55100	OFFICE SUPPLIES	200	200	200	200
55200	OPERATING SUPPLIES	10,000	10,000	12,000	12,000
55201	GAS, OIL, AND LUBRICANTS	21,850	21,850	19,304	19,304
55202	TOOLS & SMALL IMPLEMENTS	1,500	1,500	1,500	1,500
55216	MAINTENANCE SUPPLES	144,000	144,000	124,532	124,532
55405	DUES AND MEMBERSHIPS	1,230	1,230	1,230	1,230
Total		751,562	720,205	653,216	653,216

4432 - Golf Course: Capital Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56400	EQUIPMENT	43,000	43,000	-	-
Total		43,000	43,000	-	-

4434 - Golf Course: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	-	-	238,560	238,560
59927	CAPITAL OUTLAY RESERVE	258,601	-	-	-
Total		258,601	-	238,560	238,560

4436 - Golf Course: Lease Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	2,835	2,835	2,835	2,835
57101	LEASE PRINCIPAL	119,403	119,403	-	-
57200	INTEREST	574	574	574	574
57201	LEASE INTEREST	1,170	1,558	-	-
57301	COST OF ISSUANCE	-	-	-	-
Total		123,982	124,370	3,409	3,409

1119 - Alcohol/Drug Abuse Trust

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	7,000	21,074	7,000	7,000
Transfers From Funds	-	-	-	-
Statutory Reduction	(350)	-	(350)	(350)
Fund Balance	22,189	20,554	30,519	30,519
Total	28,839	41,628	37,169	37,169

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	11,109	11,109	11,109	11,109
Capital Expenses	-	-	-	-
Other Expenses	17,730	-	26,060	26,060
Total	28,839	11,109	37,169	37,169

1119 - Alcohol/Drug Abuse Trust

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34813	COUNTY CRIM COURT COSTS	7,000	21,032	7,000	7,000
36102	INTEREST EARNINGS-SBA	-	42	-	-
38998	5% REDUCTION	(350)	-	(350)	(350)
38999	CARRYFORWARD	22,189	20,554	30,519	30,519
Total		28,839	41,628	37,169	37,169

1163 - Alcohol/Drug Abuse Trust

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	11,109	11,109	11,109	11,109
59920	RESERVE	17,730	-	26,060	26,060
Total		28,839	11,109	37,169	37,169

1400 - Community Based Care

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	7,108,210	7,873,994	7,657,100	7,657,100
Transfers From Funds	89,428	89,428	89,428	89,428
Statutory Reduction	-	-	-	-
Fund Balance	581,697	547,623	829,386	890,988
Total	7,779,335	8,511,045	8,575,914	8,637,516

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	3,228,685	3,016,718	3,263,528	3,263,528
Operating Expenses	4,502,650	4,560,261	5,290,386	5,351,988
Capital Expenses	48,000	43,078	22,000	22,000
Other Expenses	-	-	-	-
Total	7,779,335	7,620,057	8,575,914	8,637,516

1400 - Community Based Care

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33160	HUMAN SVCS FEDERAL GRANT	3,570,798	3,831,430	3,868,400	3,868,400
33460	HUMAN SERVICES STATE GRNT	3,465,412	3,903,553	3,716,700	3,716,700
33503	SOF TITLE IVE GAP	-	2,955	-	-
33760	HUMAN SVCS GRANTS OTHER	72,000	74,454	72,000	72,000
36901	REFUND PY EXPENDITURES	-	61,602	-	-
38101	TRANSFER FROM FUNDS	89,428	89,428	89,428	89,428
38999	CARRYFORWARD	581,697	547,623	829,386	890,988
Total		7,779,335	8,511,045	8,575,914	8,637,516

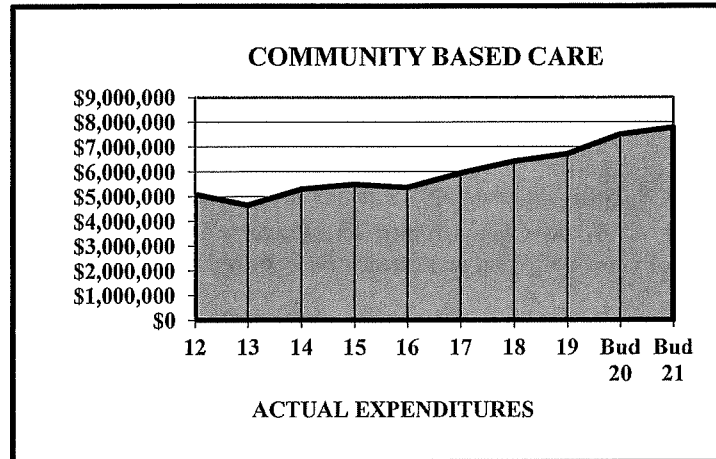
SPECIAL REVENUE FUNDS

SERVICE AREA: HEALTH & HUMAN SERVICES
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: COMMUNITY BASED CARE

PROGRAM DESCRIPTION:

Community-Based Care (CBC) works in partnership with local service providers to maintain a system of care that ensures the safety, well-being, and self-sufficiency for the children and families of St. Johns County. As the lead agency for child welfare services, this program is responsible for managing a comprehensive, community-based network of providers to deliver all services and support to meet the needs of children and families currently within the system of foster care and related services. The program operates under a contract with the State.

MISSION: To manage a seamless, strength based system of care in the Health and Human Services domain for all eligible children and families served in St. Johns County.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases, with an emphasis on the adoption program.

REVENUE: This Department is funded through Federal and State grant/contract revenues and a required transfer from the General Fund for matching purposes.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$2,484,966	\$2,589,821	\$2,804,021	\$3,205,366	\$3,228,685
Operating Expenses	3,471,298	\$3,840,672	\$3,918,034	\$4,306,821	\$4,502,650
Capital Outlay	0	0	0	\$4,500	\$48,000
Other Expense	0	0	0	0	0
TOTAL	\$5,956,264	\$6,430,493	\$6,722,055	\$7,516,687	\$7,779,335

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Successfully contracted with Family Support Services of North Florida to provide preserve training for all case managers.
- ◆ Held 3 training classes for residents interested in becoming foster parents or adopting a special needs child. These training classes lead to twenty one homes being licensed within the County.
- ◆ Fifty-five children found permanency by being placed in their forever homes and their adoptions finalizing.
- ◆ Fifty-six children in out of home care for over 15 months were able to achieve permanency.
- ◆ A total of thirty relative and nonrelative caregivers were licensed as Level 1 foster homes, putting us at 25.86%, the third highest ranked CBC in the state.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- 40.5% of children entering out of home care in St. Johns County will achieve permanency within 12 months or less.
- No less than 91.7% of children who achieve Permanency will not re-enter care within 12 months of exit from care.
- 90% of children involved in Prevention Programs will be diverted from entering out of home care.
- Family Integrity Program staff will enroll and license 60% or greater of relatives and non-relatives in the Guardian Assistance Program.

St. Johns County Goal -- Customer Service: Putting People First

- The rate of abuse per 100,000 bed days in out of home care shall be less than 8.5
- 99.5% of children under the supervision of the Family integrity Program shall be seen every 30 days for face to face visits with their case worker
- The Family Integrity Program will retain 95% or higher of its front line case management staff.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- The Family Integrity Program will find permanency for no less than 25 children through finalized adoptions by June 30, 2022.
- Children in out of home care will have 4.12 or lower placement moves per 1,000 bed days in out of home care.
- The percent of children receiving medical services in a twelve month period shall be 95% or greater.
- The percent of children receiving dental services in the prior seven months shall be 95% or higher.
- No less than 80% of young adults aging out of foster care shall have a high school diploma or a GED.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
	Number of Full-time Equivalent (FTEs)	42.59	45.26	45.26
	Out of Home Care and Protective Services Expense	\$ 3,241,510	\$ 3,294,140	\$3,354,140
	Adoption Services and Subsidy Expense	\$1,906,268	\$2,010,090	\$2,060,010
	Child Abuse Prevention Services	\$754,597	\$752,667	\$777,657
O U T P U T	# Children Served – Out of Home Care & Protective Services	319	322	325
	# Children Served – Adoption Services and Subsidies	333	316	320
	# Children Indirectly Served – Child Abuse Prevention Services	216	193	205
E F F I C	Average Cost per Child – Out of Home Care & Protective Services	\$10,161	\$10,230	\$10,320
	Average Cost per Child – Adoption Services & Subsidies	\$5,725	\$6,361	\$6,438
	Average Cost per Person – Child Abuse Prevention Services	\$3,494	\$ 3,900	\$ 3,793
E F F E C T	% of Children Reunified Within 12 Months of Latest Removal (State Target 40.5%)	38.5%	41.9%	40%
	% of Children Seen (State Target 100%)	99.98%	99.88%	99.99%
	% of State Adoption Target Met	190%	105%	120%

1401 - Community Based Care

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	2,299,129	2,166,844	2,329,133	2,329,133
51400	OVERTIME EMPLOYEES	8,000	1,238	8,000	8,000
51501	ON CALL PAY	16,200	15,661	16,200	16,200
52100	FICA/MEDICARE TAXES	177,735	161,222	180,030	180,030
52200	RETIREMENT CONTRIBUTIONS	250,685	232,988	269,906	269,906
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	468,085	431,586	453,156	453,156
52400	WORKERS COMP	8,851	7,179	7,103	7,103
53120	CONTRACTUAL SERVICES	158,956	125,566	282,354	282,354
53140	LEGAL FEES	34,000	34,000	34,000	34,000
53401	INDIRECT ADMIN COSTS	260,760	260,760	260,760	260,760
54000	TRAVEL AND PER DIEM	50,000	34,213	50,000	50,000
54100	COMMUNICATIONS	39,532	56,804	39,907	39,907
54110	POSTAGE	4,900	6,718	4,900	4,900
54400	LEASE/RENTAL OF EQUIPMENT	4,200	6,146	4,500	4,500
54401	LEASE/RENTAL OF BUILDING	55,000	56,650	58,350	58,350
54500	INSURANCE	36,050	37,573	39,432	39,432
54601	EQUIPMENT MAINTENANCE	787	787	812	812
54602	VEHICLE MAINTENANCE	4,200	4,200	4,200	4,200
54801	SPECIAL EVENTS	5,000	15	5,000	5,000
55100	OFFICE SUPPLIES	20,000	16,914	22,000	22,000
55102	SOFTWARE	14,862	14,862	490	490
55103	COMPUTER SUPPLIES	5,100	5,100	1,668	1,668
55200	OPERATING SUPPLIES	30,000	23,687	30,000	30,000
55201	GAS, OIL, AND LUBRICANTS	8,715	6,528	9,064	9,064
55401	TRAINING	11,000	3,849	11,000	11,000
55405	DUES AND MEMBERSHIPS	15,731	13,400	15,731	15,731
55500	CLIENT SERVICES	528,579	282,014	563,459	625,061
55501	CLIENT CLOTHING	16,500	16,500	16,500	16,500
55504	CLIENT MEDICAL	125,000	169,335	180,000	180,000
55511	FAMILY FOSTER CARE	435,000	665,056	550,000	550,000
55513	RESIDENTIAL GROUP CARE	522,330	477,349	525,000	525,000
55514	INDEPENDENT LIVING SCHOLA	156,521	158,214	165,000	165,000
55515	ADOPTION SUBSIDY	1,893,668	1,956,507	2,080,000	2,080,000
55516	COMM M.H BLOCK GRANT WRAP	66,259	57,171	66,259	66,259
55517	GUARDNSHP ASSISTANCE PROG	-	16,343	40,000	40,000
55518	LVL 1 FOSTER CARE	-	54,000	230,000	230,000
56403	COMPUTER EQUIPMENT	-	-	-	-
56415	CAPITAL VEHICLES	48,000	43,078	22,000	22,000
Total		7,779,335	7,620,057	8,575,914	8,637,516

1274 - Transit System

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	6,498,829	2,050,713	4,483,150	8,237,787
Transfers From Funds	276,489	276,489	276,489	276,489
Statutory Reduction	(8)	-	(10,008)	(10,008)
Fund Balance	555,625	108,304	529,719	612,541
Total	7,330,935	2,435,506	5,279,350	9,116,809

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	76,432	76,473	79,929	79,929
Operating Expenses	6,664,356	1,468,059	4,203,718	7,958,405
Capital Expenses	102,998	1,944	84,323	84,323
Other Expenses	487,149	276,489	911,380	994,152
Total	7,330,935	1,822,965	5,279,350	9,116,809

1274 - Transit System

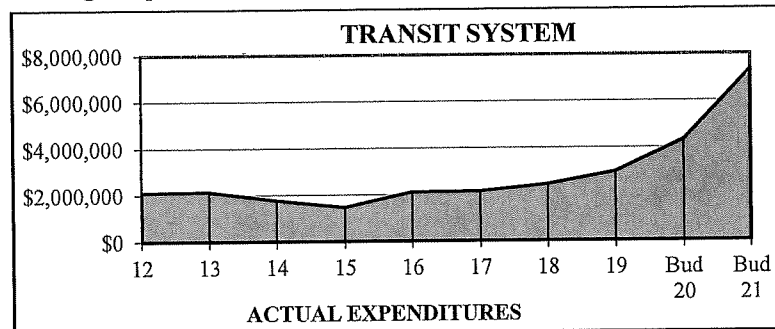
Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33140	TRANSPORTATION FED GRANT	5,816,821	1,738,097	3,601,819	6,883,062
33400	STATE GRANT REVENUE	-	-	-	-
33440	TRANSPORTATION STATE GRNT	681,853	77,389	681,176	1,154,570
36102	INTEREST EARNINGS-SBA	155	500	155	155
36220	ADVERTISING REVENUE	-	225,997	200,000	200,000
36400	SURPLUS PROP SALE (EXMPT)	-	8,730	-	-
38101	TRANSFER FROM FUNDS	276,489	276,489	276,489	276,489
38998	5% REDUCTION	(8)	-	(10,008)	(10,008)
38999	CARRYFORWARD	555,625	108,304	529,719	612,541
Total		7,330,935	2,435,506	5,279,350	9,116,809

SPECIAL REVENUE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: GROWTH MANAGEMENT
PROGRAM: TRANSIT SYSTEM GRANTS / PLANNING
PROGRAM DESCRIPTION:

The Transit System Fund was established in FY 2005 to account for the costs associated with a grant from the Federal Transit Administration for improved transit services. On May 4, 2004, the Board authorized an application with the Federal Transit Administration (FTA) for federal grant assistance to maintain and expand the existing County public transportation (or transit) system provided by the St. Johns County Council on Aging, Inc. (COA). The County subsequently received (2) FTA grants: 1) a Section 5309 grant of \$572,814 primarily for the acquisition of buses, and the engineering and design of a maintenance/administrative bus facility and 2) a Section 5307 grant of \$1,010,355 primarily for the engineering and design and site acquisition for the bus facility. On March 23, 2005, the Board approved the required sub-agreement between the St. Johns County Board of County Commissioners and the COA to comply with the obligations and requirements of the County awarded FTA Grant Agreements. In 2006, the first Transit Development Plan was developed, enabling the County to receive public transportation assistance from the Florida Department of Transportation. Since the inception of the described public transportation program, the County has and will continue to receive public transportation assistance from both Federal and State public assistance grants. The Transit System Fund began as a Capital Improvement Fund, but with the completion of the maintenance/administrative bus facility, it has been reassigned as a Special Revenue Fund. The adopted budget measures beginning in 2019 reflect operating data for both the fixed route and paratransit modes.

MISSION: To maximize the use of both Federal and State grants for public transportation in a way that best supports citizens' needs while ensuring compliance with all funding requirements.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects the 9th year that Federal and State grants will be utilized to offset salary and benefits of the County's FTA grant manager and cover other operating costs. Included in this year's budget is approximately \$3 million allocated to the county from the CARES Act response to the COVID-19 pandemic. Expenditures in prior years classified under Aid to Private Organizations and Capital Outlay have been reclassified under Federal and State grant expenditures (Operating Expenses). Performance Measures now reflect both modes in Outputs and Efficiency and Vehicles Operated in Maximum Service.

REVENUE:

Revenue is provided by both Federal Transit Administration and the State (FDOT) grants; and includes matching operating assistance of \$276,489 provided by St. Johns County for public transit.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '20
Personnel Services	\$64,208	\$70,732	\$73,127	\$76,052	\$76,432
Operating Expenses	1,807,110	2,089,530	2,502,910	3,499,006	6,664,356
Capital Outlay	0	0	0	204,941	102,998
Aid to Private Org	276,489	276,489	384,549	476,489	276,489
Other	0	0	0	61,995	210,660
TOTAL	\$2,147,807	\$2,436,751	\$2,960,586	\$4,318,483	\$7,330,935

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Completed the 2020 Annual Progress Report; conducted onboard interviews.
- ◆ Completed the triennial Title VI Plan update.
- ◆ Ongoing collaboration with JTA to improve regional mobility with a new St Johns Express Route
- ◆ Received new replacement cutaway transit vehicles.
- ◆ Received Section 5339 Bus and Bus Support Facilities capital assistance grant from FDOT and FTA.
- ◆ Received a State of Florida Public Transit Block Grant for Operating Assistance.
- ◆ Received a 5307 Surface Transportation Program grant for vehicle purchases.
- ◆ Received CARES Act funding related to the COVID-19 Pandemic.
- ◆ Received award for FTA funds for 2020 Capital & Operating.
- ◆ Awarded an annual revenue contract for bus advertising; increased base fares.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Define mobility needs in St. Johns County and design feasible service plans.
- Maintain and continuously improve customer focused service and products.
- Provide an effective and efficient public transportation system.
- Enhance and improve multi-modal connectivity throughout the region.
- Support St. Johns County's community visions for quality of life issues.
- Communicate the role of transit in St. Johns County.
- Continue the cooperative culture between St. Johns County and its mobility partners.
- Establish the appropriate infrastructure necessary to maintain and expand fixed route and para-transit services.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	1	1	1
	Total Operating and Maintenance Expenditures	\$2,576,037	\$1,287,686	\$6,740,788
	Federal/State Grant Portion of O&M Expenditure	2,502,910	1,213,311	6,664,356
O U T P U T	Revenue Hours	27,351	26,910	27,770
	Revenue Miles	531,145	525,648	558,034
	Passenger Trips	280,427	279,142	287,438
E F F I C	Cost Per Revenue Hour	\$91.51	\$45.08	\$239.98
	Cost Per Revenue Mile	\$4.71	\$2.30	\$11.94
	Cost Per Passenger Trip	\$8.92	\$4.34	\$23.18
E F F E C T	% Federal and State Grants to Total Operating and Maintenance Expenditures	97%	97%	97%
	Hours of Operation (Monday – Saturday)	14	14	14
	Vehicles in Maximum Service	21	29	29

1275 - Transit Grant

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	55,645	55,846	57,961	57,961
52100	FICA/MEDICARE TAXES	4,257	4,091	4,434	4,434
52200	RETIREMENT CONTRIBUTIONS	5,648	5,585	6,271	6,271
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	10,821	10,889	11,203	11,203
52400	WORKERS COMP	61	62	60	60
54100	COMMUNICATIONS	1,284	-	1,284	1,284
55304	FEDERAL GRANT EXPENDITURE	5,981,219	1,326,500	3,521,258	6,802,551
55305	STATE GRANT EXPENDITURE	681,853	141,559	681,176	1,154,570
56301	IMPROVEMENTS O/T BUILDING	102,998	1,944	66,998	66,998
56415	CAPITAL VEHICLES	-	-	17,325	17,325
58200	AID TO PRIVATE ORGS	276,489	276,489	276,489	276,489
59920	RESERVE	210,660	-	634,891	717,663
Total		7,330,935	1,822,965	5,279,350	9,116,809

1108 - SHIP

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	453,163	1,261,238	1,743,796	1,087,161
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	1,360,727	1,190,033	386,306	1,678,254
Total	1,813,890	2,451,271	2,130,102	2,765,415

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	142,918	125,725	188,893	188,893
Operating Expenses	1,259,701	647,292	1,746,767	2,289,869
Capital Expenses	-	-	-	-
Other Expenses	411,271	-	194,442	286,653
Total	1,813,890	773,017	2,130,102	2,765,415

1108 - SHIP

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33450	ECONOMIC ENVIRON STATE GT	-	656,635	1,743,796	1,087,161
36102	INTEREST EARNINGS-SBA	-	1,435	-	-
36127	FEIT EARNINGS	-	1	-	-
36905	PROGRAM INCOME	-	150,004	-	-
36915	PROGRAM INC CARES GRANT	453,163	453,163	-	-
38999	CARRYFORWARD	1,360,727	1,190,033	386,306	1,678,254
Total		1,813,890	2,451,271	2,130,102	2,765,415

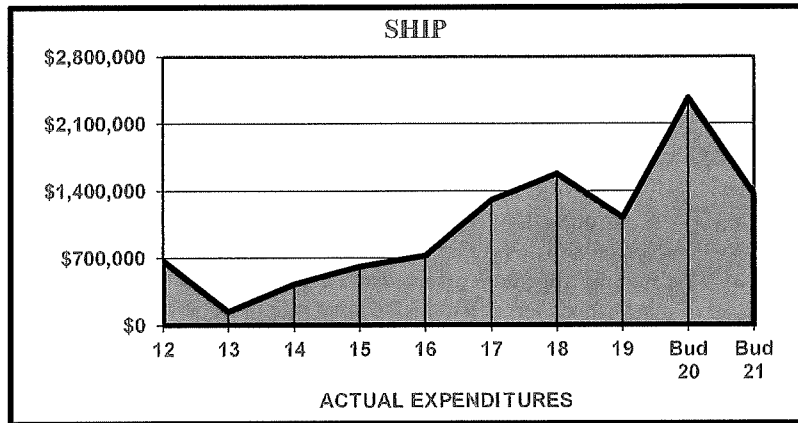
SPECIAL REVENUE FUNDS

SERVICE AREA: ECONOMIC ENVIRONMENT
DEPARTMENT: HOUSING & COMMUNITY SERVICES
PROGRAM: STATE HOUSING INITIATIVES PARTNERSHIP (SHIP)

PROGRAM DESCRIPTION:

The State Housing Initiatives Partnership (SHIP) is a unique program that began in FY 1993. SHIP allows local governments to decide which affordable housing initiatives best serve their own communities and then design programs to meet those needs. These programs are primarily administered using money allocated by the State.

MISSION: To provide affordable housing opportunities for “very low”, “low”, and “moderate” income citizens and assure that affordable housing continues to be available in St. Johns County. To create a network of lenders, builders, developers, realtors, non-profit and other program providers and administrators that will work together to create a range of housing products and financing programs to allow optimal use of SHIP funds and afford an array of affordable housing options for St. Johns County income eligible residents.



FY 2021 BUDGET HIGHLIGHTS:

The budget primarily reflects funding from the State, program income, and the accumulation of previous SHIP funds.

REVENUE:

Although SHIP allocations were curtailed by the State, during FY 2014 the Florida Attorney General entered into an agreement with the nation's five largest mortgage servicers resulting in some affordable housing funding that, while differing from SHIP program guidelines and requirements on some points, was administered through the successful SHIP program model already in place.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$62,558	\$115,269	\$96,382	\$142,352	\$142,918
Operating Expenses	0	459	473	517	669
Grant	1,244,962	1,463,733	1,023,133	1,753,306	904,713
Grant Contract Reserve	0	0	0	474,367	312,427
TOTAL	\$1,307,520	\$1,579,461	\$1,119,988	\$2,370,542	\$1,360,727

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Continued to administer the optimal programmatic methodology of the SHIP program for local creation of effective partnerships with local builders, lenders, realtors and other housing professionals. Continued active partnerships with the professional housing community in the administration of the various affordable housing strategies that have proven effective in stimulating the local economy while providing opportunities for creation, retention or expansion of additional affordable rental and homeownership.

Previous County Goal #10: Improve/Expand Communications & Services to Citizens

- ◆ Renewed outreach efforts; providing information on Home Ownership programs and Homebuyer Education opportunities to County employers, industry professionals and prospective homebuyers through community events, brochure publication and distribution, and public presentations.
- ◆ Guided citizens seeking homeownership assistance through the SHIP, USDA, & Florida Assist, HOP and other State or federal programs offering housing assistance. (Received 107 applications; 25 clients purchased homes)
- ◆ Continued working with Habitat for Humanity, St. Johns Housing Partnership and other non-profit and for-profit housing providers towards the development of affordable housing options.
- ◆ Continued to provide one-on-one and group housing and financial counseling to prospective homebuyers.
- ◆ Continued to conduct education and training for citizens and professionals for federal Fair Housing regulations as well as quarterly Fair Housing 'interactive' activities as required by HUD for communities receiving Community Development Block Grant (CDBG) funds.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Utilize an individualized approach to guide eligible potential homeowners through the process of seeking homeownership with the funding allocation received and available program revenue from the SHIP program. Use available percentage of match funds for affordable housing initiatives to optimal effectiveness.

St. Johns County Goal -- Customer Service: Putting People First

- Maximize affordable housing opportunities for eligible "very low", "low", and "moderate" income and Special Needs citizens. Provide a variety of educational seminars at our offices and in the community.
- Sustain a network of lenders, builders, developers, realtors, non-profits and other program administrators that will work together to create a range of housing products and financing programs to allow best use of SHIP funds and offer an array of affordable housing options for St. Johns County income eligible residents.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	1.5	2.0	2.0
	Total Operating and Maintenance Expenditures	\$96,855	\$137,995	\$143,587
	Total SHIP Grant Expenditures	\$1,023,133	\$1,535,543	\$904,713
O U T P U T	# People Submitting Applications	264	406	264
	# Households Provided w/ Purchase Assistance Loans*	0	0	0
	# Dwellings Repaired & Rehabilitated	22	22	22
E F F I C	Program Administrative Cost per Capita	\$0.38	\$0.52	\$0.51
	Repairs & Rehabilitation Average Cost per Unit	\$33,089	\$46,188	\$80,860
E F F E C T	% Administrative Cost to Total Program Expense	8.6%	8.2%	10.6%
	# Affordable Houses/Residences Created/ Rehabilitated	40	22	22

*Includes Foreclosure Intervention, Home Buyer and Non-Profit Developer (i.e., Habitat for Humanity) Programs.

1100 - SHIP

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	102,486	91,384	135,776	135,776
51400	OVERTIME EMPLOYEES	-	7	-	-
52100	FICA/MEDICARE TAXES	7,840	6,777	10,387	10,387
52200	RETIREMENT CONTRIBUTIONS	10,402	9,139	14,691	14,691
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	21,618	18,316	27,840	27,840
52400	WORKERS COMP	572	102	199	199
54500	INSURANCE	669	677	711	711
54601	EQUIPMENT MAINTENANCE	-	-	67	67
55102	SOFTWARE	-	-	779	779
55103	COMPUTER SUPPLIES	-	-	1,414	1,414
55305	STATE GRANT EXPENDITURE	1,259,032	646,615	1,743,796	2,286,898
59901	GRANT CONTRACT RESERVE	312,427	-	194,442	286,653
59943	DEPARTMENT RESERVES	98,844	-	-	-
Total		1,813,890	773,017	2,130,102	2,765,415

1117 - Tree Bank

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	15,144	1,048,398	9,000	7,802
Transfers From Funds	-	-	-	-
Statutory Reduction	(757)	-	(450)	(390)
Fund Balance	1,897,943	2,374,196	2,379,666	2,836,044
Total	1,912,330	3,422,594	2,388,216	2,843,456

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	604,130	497,050	250,000	357,080
Capital Expenses	-	-	50,000	50,000
Other Expenses	1,308,200	89,500	2,088,216	2,436,376
Total	1,912,330	586,550	2,388,216	2,843,456

1117 - Tree Bank

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34391	TREE BANK FEES	-	1,039,605	-	-
36102	INTEREST EARNINGS-SBA	9,424	2,802	4,000	2,802
36121	INTEREST-SURPLUS FUNDS	4,097	5,500	5,000	5,000
36122	INTEREST-MONEY MRKT	1,576	491	-	-
36127	FEIT EARNINGS	47	-	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
38998	5% REDUCTION	(757)	-	(450)	(390)
38999	CARRYFORWARD	1,897,943	2,374,196	2,379,666	2,836,044
Total		1,912,330	3,422,594	2,388,216	2,843,456

SPECIAL REVENUE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

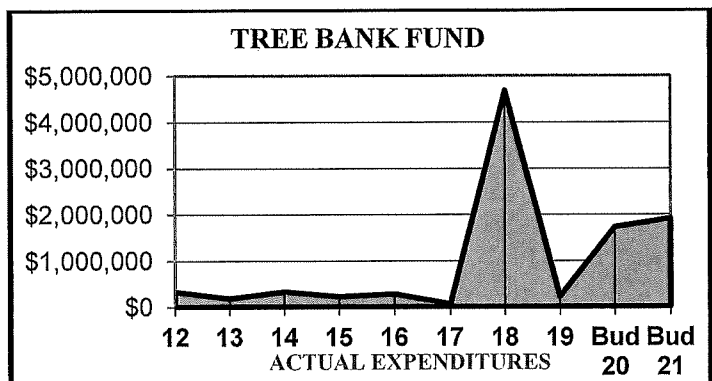
DEPARTMENT: GROWTH MANAGEMENT

PROGRAM: TREE BANK FUND PROJECTS

PROGRAM DESCRIPTION:

St. Johns County Tree Bank Fund is a dedicated financial fund created under the authority of the St. Johns County Land Development Code section Sec. 4.01.05 to receive payments when protected trees are not replaced after removal. Expenditures of Tree Bank funds occur after approval by the Board of County Commissioners in advance of the expenditure for the following projects:

- (1) County Construction limited to cost of trees, equipment and landscaping installation.
- (2) Capital improvement projects limited to cost of trees, equipment and landscaping installation.
- (3) Beautification limited to the cost of trees, equipment and landscaping installation. For trees in County Road medians or shoulders, such funds may also be used to fund design by a Registered Landscape Architect to assure the safety, viability and appropriateness of such plantings.
- (4) Conservation or natural preserve area protection and enhancement limited to cost of trees, equipment, landscaping installation, access, trails and amenities such as receptacles and benches.
- (5) To mitigate negative environmental effects of tree removal and the loss of treed acreage and to provide the ability to mitigate wildlife displacement as reasonably determined by the County Administrator.
- (6) Multi-family or Single Family Lots for housing qualifying under State and Federal affordable/workforce housing programs in order to meet applicable Tree inch Requirements.



Projects and activities funded by the Tree Bank are briefly described below:

- Amphitheatre Tree Replacement:** Tree replacement at the County's Amphitheatre.
- Armstrong Trailhead:** Improvements include a trailhead for pedestrians and cyclists including welcome center, restroom and parking lot at the existing Armstrong Park.
- CWHIP Trees:** Trees for homes built under the Community Workforce Housing Innovation Pilot program.
- W. King Street Landscaping:** Landscaping on W. King Street.
- Entryway Corridors/Parks Beautification:** Landscaping and native plants to beautify the County's entryway corridors and Parks.
- Fire Station Landscaping:** Landscaping associated with the construction of new fire stations.
- Mitigation Land:** County land mitigation projects.
- Nocatee Preserve:** Improvements will include trail stabilization, scenic overlooks, educational signage and trail markers in order to accommodate a variety of users from bikers, hikers, joggers and equestrians.
- Public Works Facility:** Landscaping associated with the construction of the Public Works Facility.
- South Ponte Vedra Beach Pavilion:** Landscaping at the South Ponte Vedra Beach Pavilion.
- HAWKE:** Operational support to The Humane Association of Wildlife Care and Education (HAWKE), a non-profit organization that rehabilitates injured and orphaned wild birds, mammals, and reptiles including endangered species.

REVENUES:

Tree Bank projects listed are funded by the Tree Bank Fund. The primary revenue sources for the Tree Bank Fund are Tree Bank Fees.

EXPENDITURES:

Tree Bank Projects	Actual Expense FY '17	Actual Expense FY '18	Actual Expense FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Amphitheatre Landscaping	\$0	\$0	\$0	\$0	\$0
Armstrong Trailhead	10,023	0	0	0	0
Central Parks Landscaping	195	0	0	0	0
CWHIP Trees	9,770	6,450	0	0	0
Southeast Annex Parking Expansion	0	0	0	0	0
Entryway Corr/Parks Beautification	19,707	18,931	13,914	255,000	255,000
Fire Station 5 & 11 Landscaping	0	0	109,370	0	0
Jax Port	0	4,280,000	0	0	0
Masters Tract RST	0	0	0	0	0
Mitigation Land	4,756	0	0	0	0
W. King Street Landscaping	0	0	0	100,000	96,509
Nocatee Preserve	0	0	3,332	0	0
ROMA Mitigation Projects	0	20,200	54,857	211,315	281,908
South Ponte Vedra Beach Pavilion	0	0	0	0	0
Public Works Facility	0	333,824	0	0	0
HAWKE Support	24,500	25,500	49,500	70,000	89,500
Other (Reserves)	0	0	0	1,092,992	1,189,413
TOTAL	\$68,951	\$4,684,905	\$230,973	\$1,729,307	\$1,912,330

1231 - Tree Bank

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	213,692	120,090	200,000	293,602
54603	OTHER MAINTENANCE	390,438	376,960	50,000	63,478
56301	IMPROVEMENTS O/T BUILDING	-	-	50,000	50,000
58250	HAWKE SUPPORT	89,500	89,500	99,000	99,000
59100	TRANSFER TO FUNDS	-	-	800,000	800,000
59920	RESERVE	1,189,413	-	1,189,216	1,537,376
59943	DEPARTMENT RESERVES	29,287	-	-	-
Total		1,912,330	586,550	2,388,216	2,843,456

1268 - Sidewalk Construction

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	250	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	53,795	124,109	70,564	108,703
Total	53,795	124,359	70,564	108,703

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	53,795	15,656	70,564	108,703
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	53,795	15,656	70,564	108,703

1268 - Sidewalk Construction

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34493	DEVELOPER SIDEWALK FEES	-	-	-	-
36102	INTEREST EARNINGS-SBA	-	250	-	-
38999	CARRYFORWARD	53,795	124,109	70,564	108,703
Total		53,795	124,359	70,564	108,703

1269 - Sidewalk Construction

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
54603	OTHER MAINTENANCE	53,795	15,656	70,564	108,703
Total		53,795	15,656	70,564	108,703

1167 - E-911 Communication

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,266,000	1,295,693	1,301,000	1,301,000
Transfers From Funds	-	-	-	-
Statutory Reduction	(63,300)	-	(65,050)	(65,050)
Fund Balance	900,966	1,045,658	771,968	771,968
Total	2,103,666	2,341,351	2,007,918	2,007,918

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	81,197	81,197	-	-
Other Expenses	2,022,469	1,488,186	2,007,918	2,007,918
Total	2,103,666	1,569,383	2,007,918	2,007,918

1167 - E-911 Communication

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34240	E-911 WIRELINE FEES	325,000	293,160	325,000	325,000
34241	E-911 WIRELESS FEES	865,000	929,558	900,000	900,000
34243	E911 PRPD WIRELESS FEES	75,000	70,128	75,000	75,000
36102	INTEREST EARNINGS-SBA	500	2,037	500	500
36122	INTEREST-MONEY MRKT	500	810	500	500
38998	5% REDUCTION	(63,300)	-	(65,050)	(65,050)
38999	CARRYFORWARD	900,966	1,045,658	771,968	771,968
Total		2,103,666	2,341,351	2,007,918	2,007,918

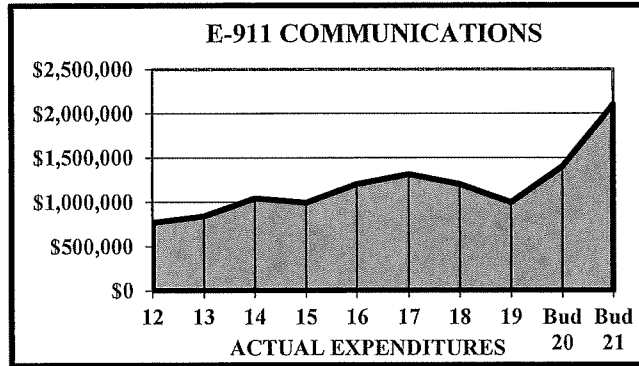
SPECIAL REVENUE FUNDS

SERVICE AREA: PUBLIC SAFETY
DEPARTMENT: CONSTITUTIONAL OFFICERS & COURT SERVICES
PROGRAM: SHERIFF'S OFFICE
PROGRAM ELEMENT: E-911 COMMUNICATIONS

PROGRAM DESCRIPTION:

This Program Element, under the direction of the Sheriff's Office and in compliance with Florida Statute 365, is responsible for the management, planning and maintenance of the County's E-911 System and its equipment, including the coordination and assistance to all County agencies, utility services and cities in mapping, house addressing and E-911 related matters. The E-911 Element will continue to provide assistance to the public regarding addressing matters. In order to maintain a level of service commensurate to County growth and expansion, the section will continue to collect field data for validation of both new and modified commercial and residential properties.

MISSION: To provide the most effective and efficient E-911 County services to best ensure public safety.



FY 2021 BUDGET HIGHLIGHTS: Expenditures are dependent upon the revenue received. In FY 2021, a transfer is budgeted for E-911 related improvements to the Sheriff's new training facility.

REVENUE:

The revenue to fund this program is provided by a monthly \$0.50 surcharge on telephone bills. By Statute, the revenue derived from the \$0.50 surcharge can only be used for E-911 Communication purposes.

EXPENDITURES:

Category	Actual Expenditures '17	Actual Expenditures '18	Actual Expenditures '19	Adopted Budget FY '20	Adopted Budget FY '21
Transfer to E-911 for Operations	\$1,021,549	\$914,982	\$930,807	\$1,103,228	\$1,168,186
Transfer to Funds for Debt Service	293,839	288,422	67,529	0	0
Transfer to Funds for Training Facility	0	0	0	0	287,312
Capital Outlay Reserve	0	0	0	301,346	648,168
TOTAL	\$1,315,388	\$1,203,404	\$998,336	\$1,404,574	\$2,103,666

1168 - E-911 Communication

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56200	BUILDINGS	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	81,197	81,197	-	-
59101	TRANSFER TO OFFICERS	1,168,186	1,488,186	1,110,077	1,365,077
59920	RESERVE	206,115	-	200,792	200,792
59927	CAPITAL OUTLAY RESERVE	648,168	-	697,049	442,049
Total		2,103,666	1,569,383	2,007,918	2,007,918

1105 - Law Enforcement Trust

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	70,288	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	81,443	80,721	13,100	13,100
Total	81,443	151,009	13,100	13,100

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	81,443	137,909	13,100	13,100
Total	81,443	137,909	13,100	13,100

1105 - Law Enforcement Trust

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35105	SALE OF CONFISCATED PROPE	-	70,040	-	-
36102	INTEREST EARNINGS-SBA	-	248	-	-
38999	CARRYFORWARD	81,443	80,721	13,100	13,100
Total		81,443	151,009	13,100	13,100

1194 - Law Enforcement Trust

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	-	137,909	-	-
59920	RESERVE	81,443	-	13,100	13,100
Total		81,443	137,909	13,100	13,100

1255 - Crimes Prevention

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	78,000	71,620	78,000	78,000
Transfers From Funds	-	-	-	-
Statutory Reduction	(3,900)	-	(3,900)	(3,900)
Fund Balance	-	-	-	-
Total	74,100	71,620	74,100	74,100

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	74,100	71,620	74,100	74,100
Total	74,100	71,620	74,100	74,100

1255 - Crimes Prevention

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34800	COURT RELATED REVENUES	78,000	71,620	78,000	78,000
38998	5% REDUCTION	(3,900)	-	(3,900)	(3,900)
Total		74,100	71,620	74,100	74,100

1256 - Crimes Prevention

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	74,100	71,620	74,100	74,100
Total		74,100	71,620	74,100	74,100

1252 - Court Innovation

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	43,100	47,085	44,100	44,100
Transfers From Funds	62,607	62,607	81,539	81,539
Statutory Reduction	(2,155)	-	(2,205)	(2,205)
Fund Balance	36,371	50,876	20,469	20,469
Total	139,923	160,568	143,903	143,903

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	82,193	82,389	86,125	86,125
Operating Expenses	57,730	57,710	57,778	57,778
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	139,923	140,099	143,903	143,903

1252 - Court Innovation

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34176	CIRCUIT COURT-CIVIL SURCH	43,000	46,850	44,000	44,000
36102	INTEREST EARNINGS-SBA	100	235	100	100
38101	TRANSFER FROM FUNDS	62,607	62,607	81,539	81,539
38998	5% REDUCTION	(2,155)	-	(2,205)	(2,205)
38999	CARRYFORWARD	36,371	50,876	20,469	20,469
Total		139,923	160,568	143,903	143,903

1253 - Court Innovation

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	69,665	69,919	72,591	72,591
52100	FICA/MEDICARE TAXES	5,329	5,349	5,553	5,553
52200	RETIREMENT CONTRIBUTIONS	7,071	6,992	7,854	7,854
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	51	51	51	51
52400	WORKERS COMP	77	78	76	76
53100	PROFESSIONAL FEES	50,200	50,200	50,200	50,200
54000	TRAVEL AND PER DIEM	3,700	3,700	3,700	3,700
54100	COMMUNICATIONS	485	450	485	485
54500	INSURANCE	645	660	693	693
55100	OFFICE SUPPLIES	1,000	1,000	1,000	1,000
55200	OPERATING SUPPLIES	200	200	200	200
55401	TRAINING	1,500	1,500	1,500	1,500
Total		139,923	140,099	143,903	143,903

1259 - Legal Aid

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	43,496	47,832	47,832	47,832
Transfers From Funds	300,529	300,529	296,736	296,736
Statutory Reduction	(2,175)	-	(2,392)	(2,392)
Fund Balance	-	-	6,511	6,511
Total	341,850	348,361	348,687	348,687

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	341,850	341,850	348,687	348,687
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	341,850	341,850	348,687	348,687

1259 - Legal Aid

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34830	COUNTY CRT CVL LEGAL AID	31,701	34,435	34,435	34,435
34840	CIRCT CRT CVL LEGAL AID	10,509	13,300	13,300	13,300
36102	INTEREST EARNINGS-SBA	1,286	97	97	97
38101	TRANSFER FROM FUNDS	300,529	300,529	296,736	296,736
38998	5% REDUCTION	(2,175)	-	(2,392)	(2,392)
38999	CARRYFORWARD	-	-	6,511	6,511
Total		341,850	348,361	348,687	348,687

1260 - Legal Aid

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	341,850	341,850	348,687	348,687
Total		341,850	341,850	348,687	348,687

1262 - Law Library

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	42,456	53,540	53,540	53,540
Transfers From Funds	-	-	-	-
Statutory Reduction	(2,123)	-	(2,677)	(2,677)
Fund Balance	-	45,371	58,578	58,578
Total	40,333	98,911	109,441	109,441

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	40,333	40,333	109,441	109,441
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	40,333	40,333	109,441	109,441

1262 - Law Library

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35102	COURT FINES AND COSTS	41,572	53,471	53,471	53,471
36102	INTEREST EARNINGS-SBA	884	69	69	69
38998	5% REDUCTION	(2,123)	-	(2,677)	(2,677)
38999	CARRYFORWARD	-	45,371	58,578	58,578
Total		40,333	98,911	109,441	109,441

1263 - Law Library

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55400	BOOKS AND SUBSCRIPTIONS	40,333	40,333	109,441	109,441
Total		40,333	40,333	109,441	109,441

1304 - Juvenile Alternative Programs

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35102	COURT FINES AND COSTS	44,000	47,333	46,805	46,805
36102	INTEREST EARNINGS-SBA	-	2	-	-
38998	5% REDUCTION	(2,200)	-	(2,340)	(2,340)
38999	CARRYFORWARD	-	-	5,535	5,535
Total		41,800	47,335	50,000	50,000

1304 - Juvenile Alternative Programs

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	44,000	47,335	46,805	46,805
Transfers From Funds	-	-	-	-
Statutory Reduction	(2,200)	-	(2,340)	(2,340)
Fund Balance	-	-	5,535	5,535
Total	41,800	47,335	50,000	50,000

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	41,800	41,800	50,000	50,000
Total	41,800	41,800	50,000	50,000

1305 - Juvenile Alternative Programs

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
58200	AID TO PRIVATE ORGS	41,800	41,800	50,000	50,000
Total		41,800	41,800	50,000	50,000

1257 - Court Technology

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34800	COURT RELATED REVENUES	645,000	1,177,413	645,000	645,000
36102	INTEREST EARNINGS-SBA	1,000	4,155	1,000	1,000
36121	INTEREST-SURPLUS FUNDS	15,000	44,480	15,000	15,000
36122	INTEREST-MONEY MRKT	1,000	1,378	1,000	1,000
36127	FEIT EARNINGS	-	407	-	-
36128	FEIT FIXED EARNINGS	-	199	-	-
36130	NET INCR IN FV OF INVSTMT	-	(58,084)	-	-
38998	5% REDUCTION	(33,100)	-	(33,100)	(33,100)
38999	CARRYFORWARD	6,399,520	6,861,709	7,514,282	7,514,282
Total		7,028,420	8,031,657	8,143,182	8,143,182

1257 - Court Technology

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	662,000	1,169,948	662,000	662,000
Transfers From Funds	-	-	-	-
Statutory Reduction	(33,100)	-	(33,100)	(33,100)
Fund Balance	6,399,520	6,861,709	7,514,282	7,514,282
Total	7,028,420	8,031,657	8,143,182	8,143,182

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	68,190	67,969	71,344	71,344
Operating Expenses	375,635	344,623	360,974	360,974
Capital Expenses	104,783	104,783	123,850	124,850
Other Expenses	6,479,812	-	7,587,014	7,586,014
Total	7,028,420	517,375	8,143,182	8,143,182

1258 - Court Tech Fund: Court Admin

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	48,495	48,675	50,561	50,561
51400	OVERTIME EMPLOYEES	200	-	200	200
52100	FICA/MEDICARE TAXES	3,725	3,521	3,883	3,883
52200	RETIREMENT CONTRIBUTIONS	4,943	4,868	5,492	5,492
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	10,773	10,851	11,155	11,155
52400	WORKERS COMP	54	54	53	53
53120	CONTRACTUAL SERVICES	24,226	24,226	24,226	24,226
54000	TRAVEL AND PER DIEM	300	300	300	300
54100	COMMUNICATIONS	44,000	44,000	44,000	44,000
54500	INSURANCE	339	325	341	341
54601	EQUIPMENT MAINTENANCE	31,450	31,450	35,300	35,300
55100	OFFICE SUPPLIES	15,000	15,000	15,000	15,000
55102	SOFTWARE	27,400	27,400	21,819	21,819
55103	COMPUTER SUPPLIES	15,365	15,365	16,100	16,100
55200	OPERATING SUPPLIES	16,000	16,000	16,000	16,000
56403	COMPUTER EQUIPMENT	15,350	15,350	34,500	35,500
59920	RESERVE	702,842	-	814,318	814,318
59927	CAPITAL OUTLAY RESERVE	5,776,970	-	6,772,696	6,771,696
Total		6,737,432	257,385	7,865,944	7,865,944

1261 - Court Tech Fund: State Attorney

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	7,720	6,706	8,000	8,000
54100	COMMUNICATIONS	46,178	40,978	46,178	46,178
54601	EQUIPMENT MAINTENANCE	36,600	17,229	36,600	36,600
55102	SOFTWARE	14,990	14,990	14,990	14,990
55103	COMPUTER SUPPLIES	40,000	40,000	25,000	25,000
55200	OPERATING SUPPLIES	4,850	1,910	4,850	4,850
56403	COMPUTER EQUIPMENT	50,000	50,000	50,000	50,000
Total		200,338	171,813	185,618	185,618

1271 - Court Tech Fund: Public Defender

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	10,045	10,045	11,054	11,054
54100	COMMUNICATIONS	16,184	16,181	16,184	16,184
55102	SOFTWARE	15,088	15,088	15,032	15,032
55103	COMPUTER SUPPLIES	2,900	2,900	5,000	5,000
55200	OPERATING SUPPLIES	7,000	4,530	5,000	5,000
56403	COMPUTER EQUIPMENT	39,433	39,433	39,350	39,350
Total		90,650	88,177	91,620	91,620

1120 - Communication Surcharge

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	156,000	140,885	148,500	148,500
Transfers From Funds	-	31,674	-	-
Statutory Reduction	(7,800)	-	(7,425)	(7,425)
Fund Balance	202,256	177,897	-	-
Total	350,456	350,456	141,075	141,075

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	350,456	350,456	66,500	66,500
Other Expenses	-	-	74,575	74,575
Total	350,456	350,456	141,075	141,075

1120 - Communication Surcharge

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35109	COMMUNICATIONS SURCHARGE	148,000	140,465	148,000	148,000
36102	INTEREST EARNINGS-SBA	8,000	420	500	500
38101	TRANSFER FROM FUNDS	-	31,674	-	-
38998	5% REDUCTION	(7,800)	-	(7,425)	(7,425)
38999	CARRYFORWARD	202,256	177,897	-	-
Total		350,456	350,456	141,075	141,075

1503 - Communication Surcharge

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55102	SOFTWARE	-	-	-	-
56200	BUILDINGS	350,456	350,456	-	-
56301	IMPROVEMENTS O/T BUILDING	-	-	-	-
56400	EQUIPMENT	-	-	66,500	66,500
59920	RESERVE	-	-	14,107	14,107
59927	CAPITAL OUTLAY RESERVE	-	-	60,468	60,468
Total		350,456	350,456	141,075	141,075

1130 - FL Boating Improvement

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	80,250	50,928	80,250	80,250
Transfers From Funds	-	-	-	-
Statutory Reduction	(4,013)	-	(4,013)	(4,013)
Fund Balance	262,756	180,026	98,056	177,754
Total	338,993	230,954	174,293	253,991

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	123,310	49,529	50,000	122,066
Capital Expenses	9,588	3,671	-	4,778
Other Expenses	206,095	-	124,293	127,147
Total	338,993	53,200	174,293	253,991

1130 - FL Boating Improvement

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33570	STATE FBIP REVENUES	80,000	50,678	80,000	80,000
33770	OTHER CULTURE/REC GRANTS	-	-	-	-
36102	INTEREST EARNINGS-SBA	250	250	250	250
38998	5% REDUCTION	(4,013)	-	(4,013)	(4,013)
38999	CARRYFORWARD	262,756	180,026	98,056	177,754
Total		338,993	230,954	174,293	253,991

1107 - FL Boating Improvement Program

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	37,584	2,956	-	34,340
53150	CONSULTING SERVICES	12,000	1,946	-	10,054
54603	OTHER MAINTENANCE	38,000	38,000	50,000	50,000
54623	MAINT-CULTURE AND REC	-	-	-	-
55306	OTHER GRANT EXPNDTR	35,726	6,627	-	27,672
56301	IMPROVEMENTS O/T BUILDING	9,588	3,671	-	4,778
59920	RESERVE	206,095	-	124,293	127,147
Total		338,993	53,200	174,293	253,991

1197 - NW Recreation Projects

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33470	CULTURE/RECR STATE GRANT	-	-	-	-
34792	PARK IMPRVEMENT ASSOC FEE	-	-	-	-
36102	INTEREST EARNINGS-SBA	200	476	300	300
36206	TOWER LEASE/RENT	40,000	60,000	61,800	61,800
38998	5% REDUCTION	(2,010)	-	(3,105)	(3,105)
38999	CARRYFORWARD	295,528	286,725	344,701	344,701
Total		333,718	347,201	403,696	403,696

1197 - NW Recreation Projects

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	40,200	60,476	62,100	62,100
Transfers From Funds	-	-	-	-
Statutory Reduction	(2,010)	-	(3,105)	(3,105)
Fund Balance	295,528	286,725	344,701	344,701
Total	333,718	347,201	403,696	403,696

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	2,500	2,500	2,500	2,500
Capital Expenses	-	-	-	170,000
Other Expenses	331,218	-	401,196	231,196
Total	333,718	2,500	403,696	403,696

1200 - NW Recreation Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	-	-	-	-
54801	SPECIAL EVENTS	2,500	2,500	2,500	2,500
55305	STATE GRANT EXPENDITURE	-	-	-	-
56300	BUILDING IMPROVEMENTS	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	-	-	-	170,000
59920	RESERVE	331,218	-	401,196	231,196
Total		333,718	2,500	403,696	403,696

1300 - Court Facilities

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	450,050	452,940	450,050	450,050
Transfers From Funds	-	-	-	-
Statutory Reduction	(22,503)	-	(22,503)	(22,503)
Fund Balance	68,234	2,290	9,027	9,027
Total	495,781	455,230	436,574	436,574

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	495,781	446,203	436,574	436,574
Total	495,781	446,203	436,574	436,574

1300 - Court Facilities

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34176	CIRCUIT COURT-CIVIL SURCH	450,000	452,932	450,000	450,000
36102	INTEREST EARNINGS-SBA	50	8	50	50
38998	5% REDUCTION	(22,503)	-	(22,503)	(22,503)
38999	CARRYFORWARD	68,234	2,290	9,027	9,027
Total		495,781	455,230	436,574	436,574

1301 - Court Facilities

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59100	TRANSFER TO FUNDS	446,203	446,203	392,917	392,917
59920	RESERVE	49,578	-	43,657	43,657
Total		495,781	446,203	436,574	436,574

1294 - Dori Slosberg Driver Ed

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	73,400	70,306	73,100	73,100
Transfers From Funds	-	-	-	-
Statutory Reduction	(3,670)	-	(3,655)	(3,655)
Fund Balance	7,404	6,397	1,703	1,703
Total	77,134	76,703	71,148	71,148

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	77,134	75,000	71,148	71,148
Total	77,134	75,000	71,148	71,148

1294 - Dori Slosberg Driver Ed

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35102	COURT FINES AND COSTS	73,000	70,264	73,000	73,000
36102	INTEREST EARNINGS-SBA	400	42	100	100
38998	5% REDUCTION	(3,670)	-	(3,655)	(3,655)
38999	CARRYFORWARD	7,404	6,397	1,703	1,703
Total		77,134	76,703	71,148	71,148

1295 - Dori Slosberg Driver Ed

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
58100	AID TO GOVT AGENCIES	75,000	75,000	70,000	70,000
59920	RESERVE	2,134	-	1,148	1,148
Total		77,134	75,000	71,148	71,148

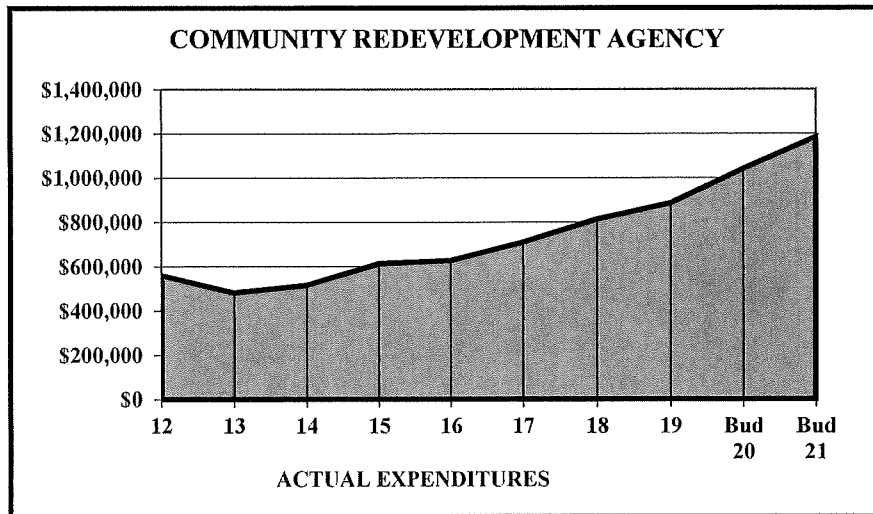
SPECIAL REVENUE FUNDS

SERVICE AREA: ECONOMIC DEVELOPMENT
DEPARTMENT: HEALTH & HUMAN SERVICES
PROGRAM: COMMUNITY REDEVELOPMENT AGENCY

PROGRAM DESCRIPTION:

The Community Redevelopment Agency of St. Johns County (the CRA) is a single, countywide umbrella for three Community Redevelopment Areas in the County that have been established under Florida Statute 163. These are: West Augustine, Vilano Beach, and Flagler Estates. While the specific objectives of the three areas may have certain variations, they were all formed to engender re-vitalization, economic growth, and blight removal within their boundaries. The Housing & Community Development division serves as the staff for the CRA.

MISSION: To redevelop the infrastructure and expand the opportunity for affordable housing and economic growth within the established Community Redevelopment Areas (the CRA) of the County and enable and engage community input and participation.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects the activities related to the Vilano, West Augustine, and Flagler Estates CRAs.

REVENUE:

This program is funded through Tax Increment Revenues (TIF) as transferred from the General Fund.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	40,018	44,352	60,876	81,997	73,965
Capital Outlay	0	0	0	0	0
Other	664,916	770,756	825,267	960,774	1,110,916
TOTAL	\$709,934	\$815,108	\$886,143	\$1,042,771	\$1,184,881

SPECIAL REVENUE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #1: Promote Economic Development

- ◆ Continued effort with the West Augustine Overlay District and the West Augustine CRA to promote commercial and residential growth along West King Street, North Volusia Avenue, CR 214, and Holmes
- ◆ The West Augustine Historical Community Development Corporation (WAHDCDC) was previously approved for a \$750,000 Florida Housing Finance Corporation (FHFC) Pre-development Loan Program (PLP) to promote housing and economic development in the West Augustine Mixed-Use Overlay District. As part of this project WAHDCDC has entered into a Memorandum of Understanding with Ability Housing and started funding. Staff continues to work with the WAHDC in seeking external funding sources to facilitate development of this
- ◆ Worked with Vilano Beach Main Street to promote business developments within the Town Center and Vilano Beach North Shores to support and promote individual, organization, and business events.
- ◆ Housing and Community Development continues to work with the County's Parks and Recreation Department to improve park conditions in Flagler Estates with a CDBG grant.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Promotes West Augustine signature series events, which includes Domestic Violence Awareness, annual Walk for Cancer, and Heritage Festival.
- ◆ Continued to co-sponsor the annual West Augustine Career Fair, the Armstrong Rails to Trails event, and the Flagler Estates CRA Fall Festival program.

KEY OBJECTIVES:

St. Johns County Goal -- Economic Development: Thriving and Emerging Economic Opportunities

- Continue to seek City, County, State funding for expansion of the water & sewer systems for West Augustine.
- Promote new business and business incentives in West Augustine and the Vilano Town Center area.

St. Johns County Goal -- Customer Service: Putting People First

- Work with the Flagler Estates Road and Water Control District and the CRA Steering Committee on plans to improve safety, recreation features, and general development.
- Continue implementation of the West Augustine, Vilano Beach, and Flagler Estates CRA Plans. West Augustine is focused on economic development, new business expansion, and job creation. Other priorities continue to include the removal of blight, policing, affordable housing, infrastructure as well as street light installation; Vilano Beach is focused primarily on economic revitalization of their Town Center; Flagler Estates on improved roads, street lighting and a future community center and food pantry.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Total Operating and Maintenance Expenditures	\$60,878	\$70,665	\$73,965
	Total Taxable Value of Property in CRA's	\$294,509,827	\$319,291,828	350,789,464
	Total Tax Increment (TIF) Revenues	\$914,728	\$996,495	\$1,076,065
O U T P U T	State / Federal Applications Submitted	3	1	2
	HFA/CRA Owned Affordable Lots Under Construction	0	0	0
	Infrastructure Construction Contracts In Progress	2	2	2
E F F I C	Program Cost per Capita (Adjusted for Inflation)	\$.23	\$.26	\$.26
	Tax Increment Revenue % of General Fund Taxes	.7%	.7%	.7%
E F F E C T	% Change in Taxable Values of Property in CRA's	7.27%	8.4%	9.86%
	% Change in Tax Increment Revenues	12.6%	8.9%	8.0%
	# Homes Demolished Eliminating Blight	16	5	7

1280 - CRA: West Augustine

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	447,528	450,306	509,141	509,141
Transfers From Funds	-	-	-	-
Statutory Reduction	(65)	-	(1)	(1)
Fund Balance	3,088	18,059	33,174	39,677
Total	450,551	468,365	542,314	548,817

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	28,310	21,807	28,978	35,481
Capital Expenses	-	-	-	-
Other Expenses	422,241	406,881	513,336	513,336
Total	450,551	428,688	542,314	548,817

1280 - CRA: West Augustine

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	446,228	450,285	509,120	509,120
36102	INTEREST EARNINGS-SBA	1,300	21	21	21
38998	5% REDUCTION	(65)	-	(1)	(1)
38999	CARRYFORWARD	3,088	18,059	33,174	39,677
Total		450,551	468,365	542,314	548,817

1281 - CRA: West Augustine

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	1,750	1,750	1,750	1,750
54300	UTILITIES	14,560	14,560	15,228	15,228
54603	OTHER MAINTENANCE	-	1,800	-	-
54801	SPECIAL EVENTS	12,000	2,648	12,000	18,503
55102	SOFTWARE	-	252	-	-
55103	COMPUTER SUPPLIES	-	797	-	-
59100	TRANSFER TO FUNDS	422,241	406,881	513,336	513,336
59920	RESERVE	-	-	-	-
Total		450,551	428,688	542,314	548,817

1278 - CRA: Flagler Estates

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	192,622	196,013	264,898	264,898
Transfers From Funds	-	-	-	-
Statutory Reduction	(24)	-	-	-
Fund Balance	3,076	3,736	4,075	4,075
Total	195,674	199,749	268,973	268,973

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	4,890	4,890	5,200	5,200
Capital Expenses	-	-	-	-
Other Expenses	190,784	190,784	263,773	263,773
Total	195,674	195,674	268,973	268,973

1278 - CRA: Flagler Estates

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	192,147	196,005	264,890	264,890
36102	INTEREST EARNINGS-SBA	475	8	8	8
38998	5% REDUCTION	(24)	-	-	-
38999	CARRYFORWARD	3,076	3,736	4,075	4,075
Total		195,674	199,749	268,973	268,973

1279 - CRA: Flagler Estates

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	1,000	1,000	1,000	1,000
54300	UTILITIES	3,890	3,890	4,200	4,200
59100	TRANSFER TO FUNDS	190,784	190,784	-	-
59920	RESERVE	-	-	263,773	263,773
Total		195,674	195,674	268,973	268,973

1282 - CRA: Vilano

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	439,290	440,582	461,907	461,907
Transfers From Funds	-	-	79,690	79,690
Statutory Reduction	(80)	-	(1)	(1)
Fund Balance	30,933	37,648	12,987	18,987
Total	470,143	478,230	554,583	560,583

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	40,765	29,865	126,381	132,381
Capital Expenses	-	-	-	-
Other Expenses	429,378	429,378	428,202	428,202
Total	470,143	459,243	554,583	560,583

1282 - CRA: Vilano

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	437,690	440,557	461,882	461,882
36102	INTEREST EARNINGS-SBA	1,600	25	25	25
38101	TRANSFER FROM FUNDS	-	-	79,690	79,690
38998	5% REDUCTION	(80)	-	(1)	(1)
38999	CARRYFORWARD	30,933	37,648	12,987	18,987
Total		470,143	478,230	554,583	560,583

1283 - CRA: Vilano

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	5,265	5,265	5,191	5,191
53150	CONSULTING SERVICES	10,000	4,000	10,000	16,000
54300	UTILITIES	14,500	9,600	10,500	10,500
54601	EQUIPMENT MAINTENANCE	2,000	2,000	2,000	2,000
54603	OTHER MAINTENANCE	5,000	5,000	15,000	15,000
54609	GROUND WATER MONITORING	1,500	1,500	1,500	1,500
54615	STREET LIGHT MAINTENANCE	2,500	2,500	2,500	2,500
54620	MAINT-PHYS ENVIRNMNT	-	-	79,690	79,690
59100	TRANSFER TO FUNDS	429,378	429,378	428,202	428,202
Total		470,143	459,243	554,583	560,583

1173 - Vilano Lighting District

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	13,223	12,446	13,577	13,577
Transfers From Funds	-	-	-	-
Statutory Reduction	(661)	-	(679)	(679)
Fund Balance	23,673	25,499	27,707	27,707
Total	36,235	37,945	40,605	40,605

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	12,438	10,238	12,453	12,453
Capital Expenses	-	-	-	-
Other Expenses	23,797	-	28,152	28,152
Total	36,235	10,238	40,605	40,605

1173 - Vilano Lighting District

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	12,783	12,336	13,477	13,477
31103	DELINQUENT AD VALOREM TAX	-	35	-	-
36102	INTEREST EARNINGS-SBA	440	75	100	100
36113	INTEREST EARNINGS-TAX COL	-	-	-	-
38998	5% REDUCTION	(661)	-	(679)	(679)
38999	CARRYFORWARD	23,673	25,499	27,707	27,707
Total		36,235	37,945	40,605	40,605

1232 - Vilano Lighting District

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53122	PROPERTY APP SERVICES	160	160	160	160
53123	TAX COLLECTOR SERVICES	278	278	293	293
54300	UTILITIES	12,000	9,800	12,000	12,000
54603	OTHER MAINTENANCE	-	-	-	-
59920	RESERVE	23,797	-	28,152	28,152
Total		36,235	10,238	40,605	40,605

1174 - Elkton Drainage

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	35,100	33,576	35,100	35,100
Transfers From Funds	-	-	-	-
Statutory Reduction	(1,755)	-	(1,755)	(1,755)
Fund Balance	17,460	21,529	20,894	20,894
Total	50,805	55,105	54,239	54,239

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	34,278	34,211	34,278	34,278
Capital Expenses	-	-	-	-
Other Expenses	16,527	-	19,961	19,961
Total	50,805	34,211	54,239	54,239

1174 - Elkton Drainage

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	35,000	33,500	35,000	35,000
36102	INTEREST EARNINGS-SBA	100	75	100	100
36113	INTEREST EARNINGS-TAX COL	-	1	-	-
38998	5% REDUCTION	(1,755)	-	(1,755)	(1,755)
38999	CARRYFORWARD	17,460	21,529	20,894	20,894
Total		50,805	55,105	54,239	54,239

1235 - Elkton Drainage District

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	175	175	175	175
53122	PROPERTY APP SERVICES	390	349	390	390
53123	TAX COLLECTOR SERVICES	361	335	361	361
54603	OTHER MAINTENANCE	33,352	33,352	33,352	33,352
59920	RESERVE	16,527	-	19,961	19,961
Total		50,805	34,211	54,239	54,239

1176 - SA South Lighting District

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	52,491	50,654	56,961	56,961
31103	DELINQUENT AD VALOREM TAX	-	227	-	-
36102	INTEREST EARNINGS-SBA	750	150	150	150
36113	INTEREST EARNINGS-TAX COL	-	2	-	-
38998	5% REDUCTION	(2,662)	-	(2,856)	(2,856)
38999	CARRYFORWARD	46,883	55,630	66,200	66,200
Total		97,462	106,663	120,455	120,455

1176 - SA South Lighting District

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	53,241	51,033	57,111	57,111
Transfers From Funds	-	-	-	-
Statutory Reduction	(2,662)	-	(2,856)	(2,856)
Fund Balance	46,883	55,630	66,200	66,200
Total	97,462	106,663	120,455	120,455

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	46,800	40,463	51,897	51,897
Capital Expenses	-	-	-	-
Other Expenses	50,662	-	68,558	68,558
Total	97,462	40,463	120,455	120,455

1239 - SA South Lighting District

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53122	PROPERTY APP SERVICES	660	660	660	660
53123	TAX COLLECTOR SERVICES	1,140	1,143	1,237	1,237
54300	UTILITIES	45,000	38,660	50,000	50,000
59920	RESERVE	50,662	-	68,558	68,558
Total		97,462	40,463	120,455	120,455

1178 - Treasure Beach

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	268,800	256,172	253,130	253,130
Transfers From Funds	-	-	-	-
Statutory Reduction	(13,440)	-	(12,657)	(12,657)
Fund Balance	-	-	-	-
Total	255,360	256,172	240,473	240,473

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	4,902	5,113	5,053	5,053
Capital Expenses	-	-	-	-
Other Expenses	250,458	251,059	235,420	235,420
Total	255,360	256,172	240,473	240,473

1178 - Treasure Beach

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34344	NON AD VALOREM ASSESSMENT	267,300	255,661	252,630	252,630
36102	INTEREST EARNINGS-SBA	1,500	500	500	500
36113	INTEREST EARNINGS-TAX COL	-	11	-	-
38998	5% REDUCTION	(13,440)	-	(12,657)	(12,657)
Total		255,360	256,172	240,473	240,473

1247 - Treasure Beach

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53123	TAX COLLECTOR SERVICES	4,902	5,113	5,053	5,053
57200	INTEREST	80,623	80,009	71,029	71,029
59923	CONTIGENCY RESERVE	169,835	171,050	164,391	164,391
Total		255,360	256,172	240,473	240,473

1287 - MSBU: Deerwood

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	10,735	10,205	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	(537)	-	-	-
Fund Balance	-	-	-	-
Total	10,198	10,205	-	-

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	209	203	-	-
Capital Expenses	-	-	-	-
Other Expenses	9,989	10,002	-	-
Total	10,198	10,205	-	-

1287 - MSBU: Deerwood

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	175	15	-	-
36120	T.C. EARNINGS IMPRV MSBU	-	-	-	-
36311	ROAD IMPROVEMENT ASSESSME	10,560	10,190	-	-
38998	5% REDUCTION	(537)	-	-	-
Total		10,198	10,205	-	-

1288 - MSBU: Deerwood Ln

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53123	TAX COLLECTOR SERVICES	209	203	-	-
57200	INTEREST	627	627	-	-
59100	TRANSFER TO FUNDS	9,362	9,375	-	-
Total		10,198	10,205	-	-

1296 - MSTU: Summerhaven

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	76,187	71,761	89,287	89,287
Transfers From Funds	-	-	-	-
Statutory Reduction	(3,809)	-	(4,464)	(4,464)
Fund Balance	284,022	283,716	257,395	337,709
Total	356,400	355,477	342,218	422,532

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	98,051	17,768	2,624	82,938
Capital Expenses	-	-	-	-
Other Expenses	258,349	-	339,594	339,594
Total	356,400	17,768	342,218	422,532

1296 - MSTU: Summerhaven

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	73,687	71,108	88,537	88,537
36102	INTEREST EARNINGS-SBA	2,500	650	750	750
36113	INTEREST EARNINGS-TAX COL	-	3	-	-
38998	5% REDUCTION	(3,809)	-	(4,464)	(4,464)
38999	CARRYFORWARD	284,022	283,716	257,395	337,709
Total		356,400	355,477	342,218	422,532

1297 - MSTU: Summerhaven

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53122	PROPERTY APP SERVICES	915	915	915	915
53123	TAX COLLECTOR SERVICES	1,422	1,453	1,709	1,709
53150	CONSULTING SERVICES	15,400	15,400	-	-
54603	OTHER MAINTENANCE	80,314	-	-	80,314
59920	RESERVE	258,349	-	339,594	339,594
Total		356,400	17,768	342,218	422,532

1000 - Durbin CTITF

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	218,241	213,718	356,540	356,540
Transfers From Funds	-	-	-	-
Statutory Reduction	(10,912)	-	(17,827)	(17,827)
Fund Balance	231,579	134,189	347,907	347,907
Total	438,908	347,907	686,620	686,620

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	438,908	-	686,620	686,620
Total	438,908	-	686,620	686,620

1000 - Durbin CTITF

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	215,741	213,468	356,290	356,290
36102	INTEREST EARNINGS-SBA	2,500	250	250	250
36330	DRBIN CRK NATL RD CAP FEE	-	-	-	-
38998	5% REDUCTION	(10,912)	-	(17,827)	(17,827)
38999	CARRYFORWARD	231,579	134,189	347,907	347,907
Total		438,908	347,907	686,620	686,620

1001 - Durbin Capital Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	-	-	-	-
59920	RESERVE	438,908	-	686,620	686,620
Total		438,908	-	686,620	686,620

1320 - Coastal Hwy Dune & Bch MSTU

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	21,627	20,776	25,490	25,490
Transfers From Funds	-	284,000	-	-
Statutory Reduction	(1,081)	-	(1,275)	(1,275)
Fund Balance	65,569	69,389	3,914	228,402
Total	86,115	374,165	28,129	252,617

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	955	-	-
Operating Expenses	65,980	1,673	747	747
Capital Expenses	-	-	-	-
Other Expenses	20,135	143,135	27,382	251,870
Total	86,115	145,763	28,129	252,617

1320 - Coastal Hwy Dune & Bch MSTU

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31101	CURRENT AD VALOREM TAXES	21,127	20,525	24,990	24,990
36102	INTEREST EARNINGS-SBA	500	250	500	500
36113	INTEREST EARNINGS-TAX COL	-	1	-	-
38101	TRANSFER FROM FUNDS	-	284,000	-	-
38405	NOTE PROCEEDS	-	-	-	-
38998	5% REDUCTION	(1,081)	-	(1,275)	(1,275)
38999	CARRYFORWARD	65,569	69,389	3,914	228,402
Total		86,115	374,165	28,129	252,617

1321 - Coastal Hwy Dune & Bch MSTU Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51302	TEMPORARY EMPLOYEES	-	955	-	-
53120	CONTRACTUAL SERVICES	17,824	-	-	-
53121	CLERK OF COURT SERVICES	45,119	-	-	-
53122	PROPERTY APP SERVICES	-	-	265	265
53123	TAX COLLECTOR SERVICES	411	410	482	482
55200	OPERATING SUPPLIES	2,626	1,263	-	-
57301	COST OF ISSUANCE	-	-	-	-
58100	AID TO GOVT AGENCIES	-	123,000	-	-
59100	TRANSFER TO FUNDS	20,135	20,135	27,382	251,870
Total		86,115	145,763	28,129	252,617

1322 - SPV Blvd Dune & Bch MSTU

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	675	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	439,963	440,053	8,556	342,801
Total	439,963	440,728	8,556	342,801

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	432,172	97,927	-	334,176
Capital Expenses	-	-	-	-
Other Expenses	7,791	-	8,556	8,625
Total	439,963	97,927	8,556	342,801

1322 - SPV Blvd Dune & Bch MSTU

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	675	-	-
38999	CARRYFORWARD	439,963	440,053	8,556	342,801
Total		439,963	440,728	8,556	342,801

1323 - SPV Blvd Dune & Bch MSTU Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53121	CLERK OF COURT SERVICES	45,751	427	-	-
53180	ENGINEERING SERVICES	386,421	97,500	-	334,176
59920	RESERVE	7,791	-	8,556	8,625
Total		439,963	97,927	8,556	342,801

1330 - Equitable Sharing Justice

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	61,611	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	10,761	10,761
Total	-	61,611	10,761	10,761

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	50,850	10,761	10,761
Total	-	50,850	10,761	10,761

1330 - Equitable Sharing Justice

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35105	SALE OF CONFISCATED PROPE	-	61,572	-	-
36102	INTEREST EARNINGS-SBA	-	39	-	-
38640	TRANSFER FROM SHERIFF	-	-	-	-
38999	CARRYFORWARD	-	-	10,761	10,761
Total		-	61,611	10,761	10,761

1331 - Equitable Sharing Justice Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59101	TRANSFER TO OFFICERS	-	50,850	-	-
59920	RESERVE	-	-	10,761	10,761
Total		-	50,850	10,761	10,761

1332 - Equitable Sharing Treasury

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	3,282	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	3,282	3,282
Total	-	3,282	3,282	3,282

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	3,282	3,282
Total	-	-	3,282	3,282

1332 - Equitable Sharing Treasury

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35105	SALE OF CONFISCATED PROPE	-	3,280	-	-
36102	INTEREST EARNINGS-SBA	-	2	-	-
38640	TRANSFER FROM SHERIFF	-	-	-	-
38999	CARRYFORWARD	-	-	3,282	3,282
Total		-	3,282	3,282	3,282

1333 - Equitable Sharing Treasury Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	-	-	3,282	3,282
Total		-	-	3,282	3,282

1334 - Equit Sharing Task Force

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	27,965	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	27,965	27,965
Total	-	27,965	27,965	27,965

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	27,965	27,965
Total	-	-	27,965	27,965

1334 - Equit Sharing Task Force

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
35105	SALE OF CONFISCATED PROPE	-	27,947	-	-
36102	INTEREST EARNINGS-SBA	-	18	-	-
38640	TRANSFER FROM SHERIFF	-	-	-	-
38999	CARRYFORWARD	-	-	27,965	27,965
Total		-	27,965	27,965	27,965

1335 - Equitable Sharing Task Force Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	-	-	27,965	27,965
Total		-	-	27,965	27,965

1336 - Emergency Rental Assistance

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	13,463	6,323,659	14,302,149
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	-
Total	-	13,463	6,323,659	14,302,149

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	13,463	6,323,659	14,302,149
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	-	13,463	6,323,659	14,302,149

1336 - Emergency Rental Assistance

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33150	ECONOMIC ENVIRN FED GRANT	-	13,463	6,323,659	14,302,149
Total		-	13,463	6,323,659	14,302,149

1337 - Emergency Rental Assistance Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55304	FEDERAL GRANT EXPENDITURE	-	13,463	6,323,659	14,302,149
Total		-	13,463	6,323,659	14,302,149

1338 - American Recovery Plan

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	-	25,704,717	25,704,717
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	25,704,717	-
Total	-	-	51,409,434	25,704,717

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	51,409,434	25,704,717
Total	-	-	51,409,434	25,704,717

1338 - American Recovery Plan

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33120	PUBLIC SAFETY FEDERAL GNT	-	-	25,704,717	25,704,717
38999	CARRYFORWARD	-	-	25,704,717	-
Total		-	-	51,409,434	25,704,717

1339 - American Recovery Plan Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	-	-	51,409,434	25,704,717
Total		-	-	51,409,434	25,704,717

1342 - FEMA Emergency Disaster Relief

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	771,789	-	29,218,933
Transfers From Funds	-	4,375,846	-	386,412
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	4,227,524
Total	-	5,147,635	-	33,832,869

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	920,111	-	33,832,869
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	-	920,111	-	33,832,869

1342 - FEMA Emergency Disaster Relief

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33120	PUBLIC SAFETY FEDERAL GNT	-	661,533	-	26,395,343
33420	PUBLIC SAFETY STATE GRANT	-	110,256	-	2,823,590
38101	TRANSFER FROM FUNDS	-	4,375,846	-	386,412
38999	CARRYFORWARD	-	-	-	4,227,524
Total		-	5,147,635	-	33,832,869

1343 - FEMA EMER DISASTER DEPT

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55304	FEDERAL GRANT EXPENDITURE	-	920,111	-	33,832,869
Total		-	920,111	-	33,832,869

DEBT SERVICE FUNDS

Debt Service Funds are used to account for the payment of principal, interest and any other related costs (such as paying agent fees) of long-term government debt. Specific revenues sources are generally pledged to provide debt service revenues. Debt service for Enterprise Funds is not included in Debt Service Funds because the debt is repaid from the Enterprise Fund revenues or user fees. Debt service for Enterprise Funds can be found in the Enterprise Funds section of this budget document.

12 TRANSPORTATION REFUNDED DEBT SERVICE

In March 2012 Series 2012 Transportation Revenue Bonds of \$25,050,000 were issued to refund a portion of the County's outstanding Transportation Revenue Bonds, Series 2003. These Bonds are payable from the Local Option Gas Tax. The 2012 Series bonds will mature in 2032 or the same maturity as the refunded Bonds.

PONTE VEDRA MSD SEWER DEBT SERVICE

A debt service fund was established in 2003 to address the expansion of the sewer system in the Ponte Vedra MSD funded in cooperation with JEA Utilities. The debt service is payable primarily from a non-ad valorem assessment on associated residents and will end after 2026.

COMMERCIAL PAPER DEBT SERVICE

The Commercial Paper program is utilized for short term financing of capital equipment. In November 2012 the Board approved renewing participation in the Commercial Paper program and the County rolled over its existing principal to the new program. Impact fees, if available, fund the debt service on most of the capital projects. Otherwise, the sources of funds are primarily made from non-ad valorem revenues of the General Fund.

FLAGLER ESTATES DEBT SERVICE

A debt service was established in 2007 in the amount of \$6,000,000 for the benefit of the Flagler Estates Road and Water Control District to finance the cost of paving certain public roads located within the boundaries of the Flagler Estates Community Redevelopment Area (FECRA) as well as refunding the Flagler Estates Series 2004 Note. A debt service reserve of \$300,000 was required. The Note will mature August 1, 2021. The Note is payable from tax increment revenues received by the FECRA. In 2012 the note was again refinanced to a lower debt service and the debt service reserve no longer required.

09 SALES TAX BONDS DEBT SERVICE

A debt service fund was established in 2009 to account for the refunding of the Series 1998 Sales Tax Bonds that had been utilized for courthouse construction refunding (i.e., lowering Refunded Courthouse Debt Service). Funding was through a \$10.95 Million refunding with the same maturity of October 1, 2019 as the refunded bonds. The Bonds are payable from the Half Cent Sales Tax revenue. These bonds were fully refunded in February 2019 with the issuance of the 2019 Series Sales Tax Refunding Bonds.

09A SALES TAX REFUNDING BONDS DEBT SERVICE

A debt service fund was established in 2009 to account for the refunding of the Series 1998 Sales Tax Bonds that had been utilized for courthouse construction refunding (i.e., lowering Refunded Courthouse Debt Service). Funding was through a \$10.95 Million refunding with the same maturity of October 1, 2019 as the refunded bonds. The Bonds are payable from the Half Cent Sales Tax revenue.

TRANE CAPITAL LEASE DEBT SERVICE

In December 2011, the County entered into a master lease agreement with SunTrust Equipment Finance & Leasing, Corp. in connection with the guaranteed energy performance savings contract with Trane U.S., Inc. The total lease amount financed was \$3,575,015. Debt service payments are allocated between the General Fund, Golf Course Fund, and Utility Department Funds to be supported by related energy cost savings and will end in 2027.

PUBLIC FACILITIES NOTE DEBT SERVICE

On May 7, 2013, the County authorized the borrowing of up to \$4.5 million dollars to finance a part of the cost of acquiring, constructing, and equipping a new Health and Human Services (HHS) Facility. Debt service payments will be paid out of the General Fund. The debt will mature in 2028 (15 years).

12 SALES TAX REFUNDING BONDS DEBT SERVICE

A debt service fund was established in 2004 to account for the construction and acquisition of several Capital Improvement Projects addressing County infrastructure needs. Funding was through a 30 year, \$35.2 million bond issue. In addition, another \$5.52 million was financed for the Vilano CRA. The Bonds are payable from the Half Cent Sales Tax revenue. In October 2012, Series 2012 Sales Tax Revenue Bonds of \$40,000,000 were issued to refund the County's outstanding Sales Tax Revenue Bonds, Series 2004. These Bonds are payable from the Half-Cent Sales Tax. The 2012 Series bonds will mature in 2034.

2012 CHASE NOTE DEBT SERVICE

In February 2012, the County authorized the issuance of a Capital Improvement Revenue Bond, Series 2012 to finance a part of the cost of acquiring, constructing, equipping and installing a 800 Megahertz (MHz) Emergency Radio Communication system. Through the RFP process, JP Morgan Chase Bank, N.A. was awarded placement of the Bond. The principal amount of the Bond is \$13,137,000. Debt service payments are paid out of the General Fund, as supported by a 0.14 millage increase approved by the County Commission. The Bond will mature in 2023.

15 TRANSPORTATION REFUNDED DEBT SERVICE

In March 2015, Series 2015 Transportation Revenue Bonds of \$29,000,000 were issued to refund a portion of the County's outstanding Transportation Revenue Bonds, Series 2006. These Bonds are payable from the Local Option Gas Tax. The 2015 Series bonds will mature in 2035.

14 REVENUE SHARING REFUNDING BONDS DEBT SERVICE

In December 2014, Series 2014 Capital Improvement Refunding Bonds of \$18,000,000 were issued to refund the County's outstanding Capital Improvement Refunding Bonds, Series 2005. \$1.25 million debt on the Golf Course was defeased (paid off) from General Fund reserves at the point of refunding the 2005 series bonds and is not included in the 2014 series debt service. These Bonds are payable from State Revenue Sharing and will mature in 2035.

15 SALES TAX REFUNDING BONDS DEBT SERVICE

In March 2015, Series 2015 Sales Tax Revenue Bonds of \$62,000,000 were issued to refund the County's outstanding Sales Tax Revenue Bonds, Series 2006. These Bonds are payable from the Half-Cent Sales Tax. The 2015 Series bonds will mature in 2036.

2019 SPECIAL OBLIGATION REFUNDING BONDS DEBT SERVICE

In February 2019, Florida Special Obligation Refunding and Improvement Revenue Bonds of \$10,840,000 were issued to refund the Series 2009 Sales Tax Revenue and Refunding Bonds. These Bonds are payable from a Covenant to Budget and Appropriate (CBA) legally available non-ad valorem revenues. The 2019 Series bonds will mature in 2028.

2020 SPECIAL OBLIGATION REVENUE NOTE DEBT SERVICE

In May 2020, Florida Taxable Special Obligation Revenue Notes of \$12,085,000 were issued to for the construction of the Coastal Storm Risk Management Project in portions of South Ponte Vedra and Vilano Beach. These notes are payable from Tourist Development Tax and MSTU revenues. The 2020 Series notes will mature in 2031.

2021 SPECIAL OBLIGATION REVENUE NOTE DEBT SERVICE

In June 2021, the St. Johns County Taxable Special Obligation Revenue Notes of \$53,000,000 were issued to refund and achieve debt service savings on a portion of the County's outstanding Sales Tax Revenue Refunding Bonds, Series 2012A, Sales Tax Revenue Refunding Bonds, Series 2012B and Transportation Improvement Revenue Refunding Bonds, Series 2012A. The 2021 Series will mature in 2034.

2234 - Debt Service: 12 Trans Refunding

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,086,776	1,087,359	514,910	514,910
Transfers From Funds	900,000	900,000	675,000	675,000
Statutory Reduction	(25)	-	(25)	(25)
Fund Balance	26,624	28,048	175,115	175,115
Total	2,013,375	2,015,407	1,365,000	1,365,000

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	2,013,375	1,840,292	1,365,000	1,365,000
Total	2,013,375	1,840,292	1,365,000	1,365,000

2234 - Debt Service: 12 Trans Refunding

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31214	LOCAL OPTION GAS TAX	1,086,276	1,086,276	514,410	514,410
36102	INTEREST EARNINGS-SBA	500	1,083	500	500
38101	TRANSFER FROM FUNDS	900,000	900,000	675,000	675,000
38998	5% REDUCTION	(25)	-	(25)	(25)
38999	CARRYFORWARD	26,624	28,048	175,115	175,115
Total		2,013,375	2,015,407	1,365,000	1,365,000

2245 - Debt Service: 12 Trans Refunding Bond

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	1,235,000	1,235,000	1,300,000	1,300,000
57200	INTEREST	778,375	452,563	65,000	65,000
59100	TRANSFER TO FUNDS	-	152,729	-	-
Total		2,013,375	1,840,292	1,365,000	1,365,000

2230 - Debt Service: PVMUSD

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	355,350	357,760	365,350	258,433
Transfers From Funds	-	-	-	-
Statutory Reduction	(17,768)	-	(18,268)	(12,922)
Fund Balance	1,281,821	1,275,369	1,267,774	1,267,774
Total	1,619,403	1,633,129	1,614,856	1,513,285

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	17,800	17,800	18,000	18,000
Capital Expenses	-	-	-	-
Other Expenses	1,601,603	347,555	1,596,856	1,495,285
Total	1,619,403	365,355	1,614,856	1,513,285

2230 - Debt Service: PVMSD

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36101	INTEREST EARNINGS	100	745	100	1,000
36102	INTEREST EARNINGS-SBA	250	1,976	250	10,799
36113	INTEREST EARNINGS-TAX COL	-	39	-	-
36304	NON AD VALOREM ASSESSMENT	355,000	355,000	365,000	246,634
38998	5% REDUCTION	(17,768)	-	(18,268)	(12,922)
38999	CARRYFORWARD	1,281,821	1,275,369	1,267,774	1,267,774
Total		1,619,403	1,633,129	1,614,856	1,513,285

2231 - Debt Service: PVMSD

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	10,700	10,700	10,700	10,700
53123	TAX COLLECTOR SERVICES	7,100	7,100	7,300	7,300
57100	PRINCIPAL	298,033	298,033	306,890	1,454,620
57200	INTEREST	49,522	49,522	40,665	40,665
59920	RESERVE	161,940	-	161,485	-
59922	DEBT SERVICE RESERVE	1,092,108	-	1,087,816	-
Total		1,619,403	365,355	1,614,856	1,513,285

2246 - Debt Service: Comm Paper

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	350	361	250	250
Transfers From Funds	1,782,722	1,782,722	800,000	800,000
Statutory Reduction	(18)	-	(13)	(13)
Fund Balance	8,479	34,850	49,626	49,626
Total	1,791,533	1,817,933	849,863	849,863

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,791,533	1,768,307	849,863	849,863
Total	1,791,533	1,768,307	849,863	849,863

2246 - Debt Service: Comm Paper

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36101	INTEREST EARNINGS	100	1	-	-
36102	INTEREST EARNINGS-SBA	250	360	250	250
38101	TRANSFER FROM FUNDS	1,782,722	1,782,722	800,000	800,000
38998	5% REDUCTION	(18)	-	(13)	(13)
38999	CARRYFORWARD	8,479	34,850	49,626	49,626
Total		1,791,533	1,817,933	849,863	849,863

2285 - Debt Service: Commercial Paper JP Morgan

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	1,746,000	1,746,000	841,209	841,209
57200	INTEREST	27,614	3,402	2,006	2,006
57300	PAYING AGENT FEES	17,919	18,905	6,648	6,648
Total		1,791,533	1,768,307	849,863	849,863

2250 - Debt Service: Flagler CRA

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	100	359	-	-
Transfers From Funds	510,135	510,135	-	-
Statutory Reduction	(5)	-	-	-
Fund Balance	4,808	4,544	-	-
Total	515,038	515,038	-	-

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	515,038	515,038	-	-
Total	515,038	515,038	-	-

2250 - Debt Service: Flagler CRA

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	100	359	-	-
38101	TRANSFER FROM FUNDS	510,135	510,135	-	-
38998	5% REDUCTION	(5)	-	-	-
38999	CARRYFORWARD	4,808	4,544	-	-
Total		515,038	515,038	-	-

2257 - Debt Service: '11 Flagler Estates CRA Bond

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	504,000	504,000	-	-
57200	INTEREST	11,038	11,038	-	-
Total		515,038	515,038	-	-

2255 - Debt Service: Lease

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	92	-	-
Transfers From Funds	240,085	240,235	241,561	241,561
Statutory Reduction	-	-	-	-
Fund Balance	1,476	1,234	-	-
Total	241,561	241,561	241,561	241,561

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	241,561	241,561	241,561	241,561
Total	241,561	241,561	241,561	241,561

2255 - Debt Service: Lease

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	92	-	-
38101	TRANSFER FROM FUNDS	240,085	240,235	241,561	241,561
38999	CARRYFORWARD	1,476	1,234	-	-
Total		241,561	241,561	241,561	241,561

2256 - Debt Service: Trane Capital Lease

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	206,070	206,070	211,377	211,377
57200	INTEREST	35,491	35,491	30,184	30,184
Total		241,561	241,561	241,561	241,561

2243 - Debt Service: Public Facilities

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	209	-	-
Transfers From Funds	405,970	405,970	413,292	413,292
Statutory Reduction	-	-	-	-
Fund Balance	4,753	5,005	461	461
Total	410,723	411,184	413,753	413,753

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	410,723	410,723	413,753	413,753
Total	410,723	410,723	413,753	413,753

2243 - Debt Service: Public Facilities

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	209	-	-
38101	TRANSFER FROM FUNDS	405,970	405,970	413,292	413,292
38999	CARRYFORWARD	4,753	5,005	461	461
Total		410,723	411,184	413,753	413,753

2244 - Debt Service: Public Facilities

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	300,000	300,000	315,000	315,000
57200	INTEREST	110,723	110,723	98,753	98,753
Total		410,723	410,723	413,753	413,753

2258 - Debt Service: 12 Sales Tax

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	3,234,985	3,236,608	1,650,679	1,650,679
Transfers From Funds	382,888	382,888	268,022	268,022
Statutory Reduction	(13)	-	(13)	(13)
Fund Balance	18,909	27,897	364,712	364,712
Total	3,636,769	3,647,393	2,283,400	2,283,400

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	3,636,769	3,282,681	2,283,400	2,283,400
Total	3,636,769	3,282,681	2,283,400	2,283,400

2258 - Debt Service: 12 Sales Tax

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33518	LOCAL GOVT HALF CENT TAX	3,234,735	3,234,735	1,650,429	1,650,429
36102	INTEREST EARNINGS-SBA	250	1,873	250	250
38101	TRANSFER FROM FUNDS	382,888	382,888	268,022	268,022
38998	5% REDUCTION	(13)	-	(13)	(13)
38999	CARRYFORWARD	18,909	27,897	364,712	364,712
Total		3,636,769	3,647,393	2,283,400	2,283,400

2259 - Debt Service: 12 Sales Tax

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	2,080,000	2,080,000	2,180,000	2,180,000
57200	INTEREST	1,556,769	880,734	103,400	103,400
59100	TRANSFER TO FUNDS	-	321,947	-	-
Total		3,636,769	3,282,681	2,283,400	2,283,400

2260 - Debt Service: 2012 Chase Note

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	660	-	-
Transfers From Funds	1,261,556	1,261,556	1,279,698	1,279,698
Statutory Reduction	-	-	-	-
Fund Balance	18,261	17,600	-	-
Total	1,279,817	1,279,816	1,279,698	1,279,698

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,279,817	1,279,816	1,279,698	1,279,698
Total	1,279,817	1,279,816	1,279,698	1,279,698

2260 - Debt Service: 2012 Chase Note

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	660	-	-
38101	TRANSFER FROM FUNDS	1,261,556	1,261,556	1,279,698	1,279,698
38999	CARRYFORWARD	18,261	17,600	-	-
Total		1,279,817	1,279,816	1,279,698	1,279,698

2261 - Debt Service: Chase Series 2012 Note

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	1,206,000	1,206,000	1,230,000	1,230,000
57200	INTEREST	73,817	73,816	49,698	49,698
Total		1,279,817	1,279,816	1,279,698	1,279,698

2292 - Debt Service: 15 Trans Refunding Bond

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,039,516	1,039,940	1,058,018	1,058,018
Transfers From Funds	600,000	600,000	600,000	600,000
Statutory Reduction	(25)	-	(25)	(25)
Fund Balance	21,753	22,555	1,251	1,251
Total	1,661,244	1,662,495	1,659,244	1,659,244

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,661,244	1,661,244	1,659,244	1,659,244
Total	1,661,244	1,661,244	1,659,244	1,659,244

2292 - Debt Service: 15 Trans Refunding Bond

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31214	LOCAL OPTION GAS TAX	1,039,016	1,039,016	1,057,518	1,057,518
36102	INTEREST EARNINGS-SBA	500	924	500	500
38101	TRANSFER FROM FUNDS	600,000	600,000	600,000	600,000
38998	5% REDUCTION	(25)	-	(25)	(25)
38999	CARRYFORWARD	21,753	22,555	1,251	1,251
Total		1,661,244	1,662,495	1,659,244	1,659,244

2293 - Debt Service: 15 Trans Refunding Bond

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	740,000	740,000	775,000	775,000
57200	INTEREST	921,244	921,244	884,244	884,244
Total		1,661,244	1,661,244	1,659,244	1,659,244

2281 - Debt Service: 14 Rev Sharing Refund

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,152,969	1,158,032	1,166,920	1,166,920
Transfers From Funds	-	-	-	-
Statutory Reduction	(13)	-	(13)	(13)
Fund Balance	15,551	10,475	-	-
Total	1,168,507	1,168,507	1,166,907	1,166,907

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,168,507	1,168,507	1,166,907	1,166,907
Total	1,168,507	1,168,507	1,166,907	1,166,907

2281 - Debt Service: 14 Rev Sharing Refund

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33512	STATE REVENUE SHARING	1,152,719	1,156,597	1,166,670	1,166,670
36102	INTEREST EARNINGS-SBA	250	1,435	250	250
38998	5% REDUCTION	(13)	-	(13)	(13)
38999	CARRYFORWARD	15,551	10,475	-	-
Total		1,168,507	1,168,507	1,166,907	1,166,907

2288 - Debt Service: 14 Rev Sharing Refund

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	665,000	665,000	690,000	690,000
57200	INTEREST	503,507	503,507	476,907	476,907
Total		1,168,507	1,168,507	1,166,907	1,166,907

2290 - Debt Service: 15 Sales Tax Bond

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,829,105	1,831,533	1,837,947	1,837,947
Transfers From Funds	2,042,571	2,042,571	2,042,571	2,042,571
Statutory Reduction	(25)	-	(25)	(25)
Fund Balance	49,624	98,703	51,532	51,532
Total	3,921,275	3,972,807	3,932,025	3,932,025

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	3,921,275	3,921,275	3,932,025	3,932,025
Total	3,921,275	3,921,275	3,932,025	3,932,025

2290 - Debt Service: 15 Sales Tax Bond

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33518	LOCAL GOVT HALF CENT TAX	1,828,605	1,828,605	1,837,447	1,837,447
36102	INTEREST EARNINGS-SBA	500	2,928	500	500
38101	TRANSFER FROM FUNDS	2,042,571	2,042,571	2,042,571	2,042,571
38998	5% REDUCTION	(25)	-	(25)	(25)
38999	CARRYFORWARD	49,624	98,703	51,532	51,532
Total		3,921,275	3,972,807	3,932,025	3,932,025

2291 - Debt Service: 15 Sales Tax Bond

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	1,785,000	1,785,000	1,885,000	1,885,000
57200	INTEREST	2,136,275	2,136,275	2,047,025	2,047,025
Total		3,921,275	3,921,275	3,932,025	3,932,025

2294 - Debt Service: 19 CBA Refunding Bond

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	753	-	-
Transfers From Funds	1,423,334	1,423,334	1,447,796	1,447,796
Statutory Reduction	-	-	-	-
Fund Balance	24,916	25,617	1,454	1,454
Total	1,448,250	1,449,704	1,449,250	1,449,250

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,448,250	1,448,250	1,449,250	1,449,250
Total	1,448,250	1,448,250	1,449,250	1,449,250

2294 - Debt Service: 19 CBA Refunding Bond

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	753	-	-
38101	TRANSFER FROM FUNDS	1,423,334	1,423,334	1,447,796	1,447,796
38999	CARRYFORWARD	24,916	25,617	1,454	1,454
Total		1,448,250	1,449,704	1,449,250	1,449,250

2295 - Debt Service: 19 CBA Refunding Bond

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	980,000	980,000	1,030,000	1,030,000
57200	INTEREST	468,250	468,250	419,250	419,250
Total		1,448,250	1,448,250	1,449,250	1,449,250

2221 - Debt Service: 20 Taxable Sp Obl Rev Note

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	1,228	-	-
Transfers From Funds	497,109	497,109	1,653,281	678,281
Statutory Reduction	-	-	-	-
Fund Balance	-	4,209,403	5,395,808	4,210,631
Total	497,109	4,707,740	7,049,089	4,888,912

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	497,109	497,109	7,049,089	4,888,912
Total	497,109	497,109	7,049,089	4,888,912

2221 - Debt Service: 20 Taxable Sp Obl Rev Note

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33470	CULTURE/RECR STATE GRANT	-	-	-	-
36102	INTEREST EARNINGS-SBA	-	1,228	-	-
36901	REFUND PY EXPENDITURES	-	-	-	-
38101	TRANSFER FROM FUNDS	497,109	497,109	1,653,281	678,281
38999	CARRYFORWARD	-	4,209,403	5,395,808	4,210,631
Total		497,109	4,707,740	7,049,089	4,888,912

2222 - Debt Service: 20 Special Obligation Revenue Note

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	200,000	200,000	6,820,000	3,945,000
57200	INTEREST	297,109	297,109	206,749	213,998
59920	RESERVE	-	-	22,340	729,914
Total		497,109	497,109	7,049,089	4,888,912

2296 - Debt Service: 21 Taxable Sp Obl Bonds

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	52,323,000	1,076,814	1,076,814
Transfers From Funds	-	474,676	339,866	339,866
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	-
Total	-	52,797,676	1,416,680	1,416,680

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	52,797,676	1,416,680	1,416,680
Total	-	52,797,676	1,416,680	1,416,680

2296 - Debt Service: 21 Taxable Sp Obl Bonds

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
31214	LOCAL OPTION GAS TAX	-	-	232,000	232,000
33518	LOCAL GOVT HALF CENT TAX	-	-	844,814	844,814
38101	TRANSFER FROM FUNDS	-	474,676	339,866	339,866
38405	NOTE PROCEEDS	-	52,323,000	-	-
Total		-	52,797,676	1,416,680	1,416,680

2297 - SER 2021 TAX SPC BOND DEP

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	-	190,000	505,000	505,000
57102	PAYMENT TO ESCROW AGENT	-	52,219,038	-	-
57200	INTEREST	-	284,676	911,680	911,680
57301	COST OF ISSUANCE	-	103,962	-	-
Total		-	52,797,676	1,416,680	1,416,680

CAPITAL IMPROVEMENT FUNDS

Capital Improvement Funds are used to account for the acquisition and construction of major capital facilities other than those financed by Enterprise Funds. These projects generally span more than one year and have funding contributed by more than one County fund or through debt financing. During the construction phase, Capital Improvement Funds accumulate and report construction in progress costs. At the completion of the project or major capital facility, the total cost to construct is recorded as a fixed asset and the capital improvement fund generally ceases to exist.

BEACH RE-NOURISHMENT PROJECT FUND

This Fund was established in FY 2001 to account for costs associated with major recreation related projects such as beach re-nourishment. Approximately 2.5 miles of beach have been declared critically eroded from storm damage and in need of restoration. This project is federally authorized for the U.S. Army Corps of Engineers who will contribute the bulk of funding. County funding is primarily from its Tourist Development Tax Fund and will also receive funding from the State Erosion Control Trust Fund. Phases of re-nourishment have been completed in FY 2002, FY 2005, FY 2012 & FY 2018. Until a re-nourishment phase is completed, funds accumulate in a restricted reserve account for this Fund. Other area beaches are also being considered for beach re-nourishment through feasibility studies by the U.S. Army Corps of Engineers.

SR 207 CIG DEVELOPMENT AGREEMENT PROJECTS FUND

This Fund was established in FY 2008 to account for new projects specific to the SR 207 Corridor Improvement Group development agreement. This fund consists of developer contributions towards negotiated transportation improvements.

15 SALES TAX CONSTRUCTION PROJECTS FUND

The 15 Sales Tax Construction Projects Fund was established in FY 2015 to account for a new Public Works facility complex and a new combined Fire Station #5 and #11 as well as a hazardous materials trailer. These capital projects were funded by the additional debt issuance of \$17.5 million that was added to the 15 Sales Tax Refunding Bonds. The Public Works facility was completed in FY 2018 and the Combined Fire Station is on schedule to be completed in FY 2019.

16 PUBLIC FACILITIES PROJECTS FUND

The 16 Public Facilities Fund was established in FY 2017 to account for two public safety facility projects: the replacement of the jail door control system and additional funding needed to construct the new combined Fire Station 5 and 11. Both of these projects replace facilities that are at the end of their useful life and the replacements will improve efficiency in operations. The new combined Fire Station will also contain a Sheriff substation, which also results in significant savings in not constructing a separate stand-alone substation.

SHERIFF TRAINING FACILITY FUND

The Sheriff Training Facility Fund was established in FY 2019 to account for a 50 acre law enforcement training center for the St. Johns County Sheriff's Office. Development of the facility will include an emergency communication center, driving track, firing range, and instructional classrooms. This capital project was funded by a total combined inter-fund borrowing of \$15 million from the General Fund, Solid Waste Fund, and Utility Services Fund. The debt will be repaid to these funds annually and is payable from Law Enforcement Impact Fees.

2019 CAPITAL PROJECTS FUND

In October 2019, the Board of County Commissioners approved the use of \$16,580,000 for priority projects recommended through County Administration. The projects included a World Golf Village region library, a World Golf Village region park, major renovations to Davis Park, a sidewalk construction program, a waterway access program to maximize the leverage of Florida Inland Navigation District grants, and a beach restoration initiative to maximize the leverage of State, Federal, and other grants.

COASTAL HIGHWAY DUNE & BEACH RESTORATION PROJECT FUND

This Fund was established in FY 2020 to account for costs associated with Coastal Highway Dune & Beach Restoration Project. This project is federally authorized for the U.S. Army Corps of Engineers. County funding is primarily from its Tourist Development Tax Fund and will also receive funding from the Florida Department of Environmental Protection as well as a MSTU Fund. Until a re-nourishment phase is completed, funds accumulate in a restricted reserve account for this Fund.

PONTE VEDRA BEACH DUNE & BEACH RESTORATION PROJECT FUND

This Fund was established in FY 2020 to account for costs associated with the Ponte Vedra Beach Dune & Beach Restoration Project. County funding is anticipated to leverage State funding for this project.

3340 - Beach Renourishment

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	67,840	67,590	151,782	151,782
Transfers From Funds	225,000	342,000	475,000	475,000
Statutory Reduction	(125)	-	(75)	(75)
Fund Balance	1,978,801	1,913,789	1,052,929	1,505,851
Total	2,271,516	2,323,379	1,679,636	2,132,558

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	1,125	5,500	9,875
Operating Expenses	1,100,222	598,028	150,000	487,857
Capital Expenses	101,269	101,375	-	-
Other Expenses	1,070,025	117,000	1,524,136	1,634,826
Total	2,271,516	817,528	1,679,636	2,132,558

3340 - Beach Renourishment

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33470	CULTURE/RECR STATE GRANT	65,340	65,340	150,282	150,282
36102	INTEREST EARNINGS-SBA	2,500	1,200	1,500	1,500
36127	FEIT EARNINGS	-	750	-	-
36128	FEIT FIXED EARNINGS	-	300	-	-
38101	TRANSFER FROM FUNDS	225,000	342,000	475,000	475,000
38998	5% REDUCTION	(125)	-	(75)	(75)
38999	CARRYFORWARD	1,978,801	1,913,789	1,052,929	1,505,851
Total		2,271,516	2,323,379	1,679,636	2,132,558

3315 - Beach Renourishment

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51302	TEMPORARY EMPLOYEES	-	1,125	5,500	9,875
53150	CONSULTING SERVICES	250,000	44,754	-	114,748
53180	ENGINEERING SERVICES	850,222	553,274	150,000	373,109
56100	LAND	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	101,269	101,375	-	-
58100	AID TO GOVT AGENCIES	-	117,000	195,000	195,000
59927	CAPITAL OUTLAY RESERVE	1,070,025	-	1,329,136	1,439,826
Total		2,271,516	817,528	1,679,636	2,132,558

3375 - SR207 CIG Dev Agreement

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	3,000	616,380	1,500	1,500
Transfers From Funds	-	-	-	-
Statutory Reduction	(150)	-	(75)	(75)
Fund Balance	468,598	468,534	616,380	1,084,660
Total	471,448	1,084,914	617,805	1,086,085

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	471,448	254	-	471,194
Other Expenses	-	-	617,805	614,891
Total	471,448	254	617,805	1,086,085

3375 - SR207 CIG Dev Agreement

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	3,000	900	1,500	1,500
36616	CONTRIBS-PRPRTNATE SHARE	-	615,480	-	-
38998	5% REDUCTION	(150)	-	(75)	(75)
38999	CARRYFORWARD	468,598	468,534	616,380	1,084,660
Total		471,448	1,084,914	617,805	1,086,085

3376 - SR 207 Corridor Construction

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56301	IMPROVEMENTS O/T BUILDING	471,448	254	-	471,194
59927	CAPITAL OUTLAY RESERVE	-	-	617,805	614,891
Total		471,448	254	617,805	1,086,085

3400 - Public Facilities

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	16,120	-	3,250
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	(163)
Fund Balance	2,651,726	2,291,389	206,307	1,113,061
Total	2,651,726	2,307,509	206,307	1,116,148

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	598	598	-	-
Capital Expenses	2,084,484	1,193,850	-	890,634
Other Expenses	566,644	-	206,307	225,514
Total	2,651,726	1,194,448	206,307	1,116,148

3400 - Public Facilities

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	-	-	-
36121	INTEREST-SURPLUS FUNDS	-	16,120	-	3,250
36127	FEIT EARNINGS	-	-	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
38101	TRANSFER FROM FUNDS	-	-	-	-
38998	5% REDUCTION	-	-	-	(163)
38999	CARRYFORWARD	2,651,726	2,291,389	206,307	1,113,061
Total		2,651,726	2,307,509	206,307	1,116,148

3405 - Safety Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	-	-	-	-
54601	EQUIPMENT MAINTENANCE	-	-	-	-
55102	SOFTWARE	598	598	-	-
55103	COMPUTER SUPPLIES	-	-	-	-
56300	BUILDING IMPROVEMENTS	2,084,484	1,193,850	-	890,634
56403	COMPUTER EQUIPMENT	-	-	-	-
59920	RESERVE	86,464	-	206,307	225,514
59943	DEPARTMENT RESERVES	480,180	-	-	-
Total		2,651,726	1,194,448	206,307	1,116,148

3425 - Series 2015 Sales Tax Bond

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	-	-	-
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	-
Total	-	-	-	-

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	-	-	-	-

3425 - Series 2015 Sales Tax Bond

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	-	-	-
Total		-	-	-	-

3426 - Series 2015: Public Works Facility

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59100	TRANSFER TO FUNDS	-	-	-	-
Total		-	-	-	-

3427 - Series 2015: Fire Rescue

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59100	TRANSFER TO FUNDS	-	-	-	-
Total		-	-	-	-

3435 - Sheriff Training Facility

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	968,584	845,826	-	-
Transfers From Funds	637,768	-	-	-
Statutory Reduction	(6,550)	-	-	-
Fund Balance	10,302,965	7,192,143	8,244	285,213
Total	11,902,767	8,037,969	8,244	285,213

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	3,000	1,054	-	-
Capital Expenses	8,026,725	7,620,935	-	215,571
Other Expenses	3,873,042	130,767	8,244	69,642
Total	11,902,767	7,752,756	8,244	285,213

3435 - Sheriff Training Facility

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33100	FEDERAL GRANT REVENUE	837,584	839,393	-	-
36102	INTEREST EARNINGS-SBA	45,000	2,835	-	-
36127	FEIT EARNINGS	21,000	1,801	-	-
36128	FEIT FIXED EARNINGS	65,000	1,797	-	-
38101	TRANSFER FROM FUNDS	637,768	-	-	-
38998	5% REDUCTION	(6,550)	-	-	-
38999	CARRYFORWARD	10,302,965	7,192,143	8,244	285,213
Total		11,902,767	8,037,969	8,244	285,213

3436 - Sheriff Training Facility

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
54300	UTILITIES	3,000	1,054	-	-
56200	BUILDINGS	6,705,353	6,515,134	-	-
56301	IMPROVEMENTS O/T BUILDING	1,321,372	1,105,801	-	215,571
59100	TRANSFER TO FUNDS	-	-	-	69,642
59101	TRANSFER TO OFFICERS	-	130,767	-	-
59920	RESERVE	3,863,042	-	8,244	-
59943	DEPARTMENT RESERVES	10,000	-	-	-
Total		11,902,767	7,752,756	8,244	285,213

3440 - 2019 Capital Projects

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	670,000	781,100	150,000	150,000
Transfers From Funds	-	247,848	-	-
Statutory Reduction	-	-	-	-
Fund Balance	16,502,362	16,528,715	623,354	16,137,300
Total	17,172,362	17,557,663	773,354	16,287,300

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	630,000	71,250	150,000	798,750
Capital Expenses	15,972,973	1,349,113	150,000	15,010,133
Other Expenses	569,389	-	473,354	478,417
Total	17,172,362	1,420,363	773,354	16,287,300

3440 - 2019 Capital Projects

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33770	OTHER CULTURE/REC GRANTS	630,000	720,000	150,000	150,000
36101	INTEREST EARNINGS	40,000	-	-	-
36102	INTEREST EARNINGS-SBA	-	2,019	-	-
36121	INTEREST-SURPLUS FUNDS	-	54,755	-	-
36128	FEIT FIXED EARNINGS	-	4,326	-	-
38101	TRANSFER FROM FUNDS	-	247,848	-	-
38999	CARRYFORWARD	16,502,362	16,528,715	623,354	16,137,300
Total		17,172,362	17,557,663	773,354	16,287,300

3441 - WGV Park

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56301	IMPROVEMENTS O/T BUILDING	5,700,000	13,282	-	5,686,718
Total		5,700,000	13,282	-	5,686,718

3442 - WGV Library

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56100	LAND	825	825	-	-
56200	BUILDINGS	4,799,175	-	-	4,795,256
Total		4,800,000	825	-	4,795,256

3443 - Sidewalks

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56100	LAND	-	-	-	-
56301	IMPROVEMENTS O/T BUILDING	383,473	361,901	-	16,510
Total		383,473	361,901	-	16,510

3444 - Waterway Access

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55306	OTHER GRANT EXPNDTR	630,000	71,250	150,000	798,750
56301	IMPROVEMENTS O/T BUILDING	510,000	71,250	150,000	836,597
59920	RESERVE	490,000	-	-	-
Total		1,630,000	142,500	300,000	1,635,347

3445 - Beach Restoration

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56301	IMPROVEMENTS O/T BUILDING	3,000,000	-	-	3,000,000
Total		3,000,000	-	-	3,000,000

3446 - Davis Park

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56301	IMPROVEMENTS O/T BUILDING	1,579,500	901,855	-	675,052
59927	CAPITAL OUTLAY RESERVE	79,389	-	473,354	478,417
Total		1,658,889	901,855	473,354	1,153,469

3343 - Coastal Hwy Dune & Beach Project

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	120	100	100
Transfers From Funds	223,026	223,026	49,101	273,589
Statutory Reduction	-	-	(5)	(5)
Fund Balance	-	-	223,146	223,146
Total	223,026	223,146	272,342	496,830

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	4,545
Operating Expenses	-	-	164,000	222,943
Capital Expenses	-	-	-	-
Other Expenses	223,026	-	108,342	269,342
Total	223,026	-	272,342	496,830

3343 - Coastal Hwy Dune & Beach Project

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	120	100	100
38101	TRANSFER FROM FUNDS	223,026	223,026	49,101	273,589
38998	5% REDUCTION	-	-	(5)	(5)
38999	CARRYFORWARD	-	-	223,146	223,146
Total		223,026	223,146	272,342	496,830

3344 - Coastal Hwy Dune & Bch Restoration Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51302	TEMPORARY EMPLOYEES	-	-	-	4,545
53120	CONTRACTUAL SERVICES	-	-	5,500	64,443
53180	ENGINEERING SERVICES	-	-	158,500	158,500
58100	AID TO GOVT AGENCIES	-	-	-	161,000
59920	RESERVE	223,026	-	108,342	108,342
Total		223,026	-	272,342	496,830

3345 - PV Beach Dune & Bch Restoration

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	1,000	1,000	1,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	(50)	(50)
Fund Balance	500,000	500,000	501,000	501,000
Total	500,000	501,000	501,950	501,950

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	500,000	-	501,950	501,950
Total	500,000	-	501,950	501,950

3345 - PV Beach Dune & Bch Restoration

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
36102	INTEREST EARNINGS-SBA	-	1,000	1,000	1,000
38101	TRANSFER FROM FUNDS	-	-	-	-
38998	5% REDUCTION	-	-	(50)	(50)
38999	CARRYFORWARD	500,000	500,000	501,000	501,000
Total		500,000	501,000	501,950	501,950

3346 - PV Beach Restoration Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	500,000	-	501,950	501,950
Total		500,000	-	501,950	501,950

3447 - LAMP

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	-	-	-
Transfers From Funds	-	500,000	500,000	500,000
Statutory Reduction	-	-	-	-
Fund Balance	-	-	500,000	500,000
Total	-	500,000	1,000,000	1,000,000

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	1,000,000	1,000,000
Total	-	-	1,000,000	1,000,000

3447 - LAMP

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
38101	TRANSFER FROM FUNDS	-	500,000	500,000	500,000
38999	CARRYFORWARD	-	-	500,000	500,000
Total		-	500,000	1,000,000	1,000,000

3448 - LAMP Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	-	-	1,000,000	1,000,000
Total		-	-	1,000,000	1,000,000

3450 - Capital Improvement Projects

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	-	-	-
Transfers From Funds	-	-	33,500,000	33,500,000
Statutory Reduction	-	-	-	-
Fund Balance	-	-	-	-
Total	-	-	33,500,000	33,500,000

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	-	33,500,000	33,500,000
Other Expenses	-	-	-	-
Total	-	-	33,500,000	33,500,000

3450 - Capital Improvement Projects

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33770	OTHER CULTURE/REC GRANTS	-	-	-	-
38101	TRANSFER FROM FUNDS	-	-	33,500,000	33,500,000
Total		-	-	33,500,000	33,500,000

3451 - Capital Improvements - Transportation

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56000	CAPITAL OUTLAY	-	-	4,800,000	4,800,000
Total		-	-	4,800,000	4,800,000

3452 - Capital Improvements - Waterways

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55305	STATE GRANT EXPENDITURE	-	-	-	-
56000	CAPITAL OUTLAY	-	-	6,500,000	6,500,000
Total		-	-	6,500,000	6,500,000

3453 - Capital Improvements - Recreation

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56000	CAPITAL OUTLAY	-	-	-	-
56200	BUILDINGS	-	-	1,000,000	1,000,000
56301	IMPROVEMENTS O/T BUILDING	-	-	16,700,000	16,700,000
Total		-	-	17,700,000	17,700,000

3456 - Capital Improvements - Public Safety

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56000	CAPITAL OUTLAY	-	-	4,500,000	4,500,000
Total		-	-	4,500,000	4,500,000

3454 - Golf Course Reconstruction

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	-	-	-
Transfers From Funds	-	5,490,192	2,455,000	2,455,000
Statutory Reduction	-	-	-	-
Fund Balance	-	-	5,490,192	5,450,634
Total	-	5,490,192	7,945,192	7,905,634

Expense

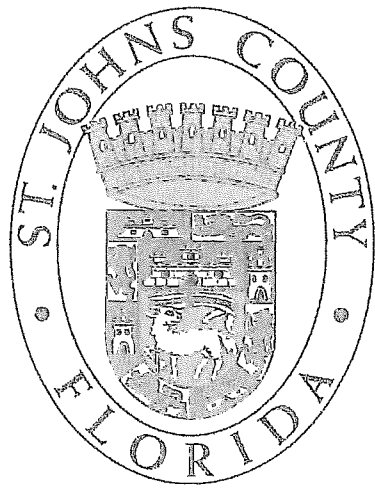
Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	-	-	-	-
Capital Expenses	-	39,558	7,945,192	7,905,634
Other Expenses	-	-	-	-
Total	-	39,558	7,945,192	7,905,634

3454 - Golf Course Reconstruction

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
38101	TRANSFER FROM FUNDS	-	5,490,192	2,455,000	2,455,000
38999	CARRYFORWARD	-	-	5,490,192	5,450,634
Total		-	5,490,192	7,945,192	7,905,634

3455 - Golf Course Reconstruction Dept

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56000	CAPITAL OUTLAY	-	39,558	7,945,192	7,905,634
Total		-	39,558	7,945,192	7,905,634



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ENTERPRISE FUNDS

Enterprise Funds, also called Proprietary Funds, are used to account for services that are financed and operated in a manner similar to a private business where the intent is that all costs related to the service, including asset depreciation, be recovered through user charges or other fees. Enterprise Funds are intended to be self-supporting without financial assistance from other governmental funds such as the General Fund. Enterprise Funds must also generate sufficient funds to maintain and replace its facilities as well as provide for expansion of services when needed.

SOLID WASTE MANAGEMENT FUND

The Solid Waste Management Fund provides for the management of the County's closed landfill; operation and maintenance of a leachate collection system from the landfill; monitoring of groundwater quality and gas migration at the landfill; the operation of two transfer station; the collection and proper disposal of residential and commercial waste, household hazardous waste, white goods (i.e., old refrigerators and other appliances) and yard waste; and the enforcement of solid waste disposal ordinances.

UTILITY SERVICES FUND

The Utility Services Fund provides for services related to the processing and distribution of the County's water supply, including management, operation and maintenance of water mains, valves, hydrants and meters. This fund provides for the upkeep, maintenance and 24-hour operation of four (4) County water treatment plants with a combined capacity of 13.039 million gallons per day. Further, it provides for services associated with the operation and maintenance of six (6) County wastewater treatment facilities.

PV UTILITY SERVICES FUND

The PV Utility Services Fund initially related to the acquisition of the St. Johns Service Company. This utility was purchased in FY 2006 and serves a portion of the Ponte Vedra area in St. Johns County. The Intercoastal Utility System was added in FY 2008, also serving the Ponte Vedra area. This fund provides for the upkeep, maintenance and 24-hour operation of four (4) County water treatment plants with a combined capacity of 15.0 million gallons per day. Further, it provides for services associated with the operation and maintenance of four (4) County wastewater treatment facilities.

CONVENTION CENTER FUND

In July 1996, the County Commission issued \$16,990,000 in revenue bonds to fund the construction of the County Convention Center located at the World Golf Village in St. Johns County. This fund accounts for expenditures associated with this project, which include primarily debt service. The Convention Center was completed and began operations during FY 1998.

4440 - Solid Waste

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	28,694,834	29,430,398	30,312,271	29,741,565
Transfers From Funds	281,316	741,388	725,625	754,952
Statutory Reduction	-	-	-	-
Fund Balance	20,287,546	21,240,608	21,987,575	22,187,575
Total	49,263,696	51,412,394	53,025,471	52,684,092

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	1,568,053	1,423,358	1,641,318	1,641,318
Operating Expenses	27,478,290	27,537,528	30,780,690	30,862,639
Capital Expenses	490,477	263,933	400,000	600,000
Other Expenses	19,726,876	-	20,203,463	19,580,135
Total	49,263,696	29,224,819	53,025,471	52,684,092

4440 - Solid Waste

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34342	LANDFILL CASH SALES	225,000	265,387	250,000	250,000
34343	LANDFILL CHARGE SALES	6,550,000	7,290,991	7,550,000	7,550,000
34344	NON AD VALOREM ASSESSMENT	5,052,156	5,184,044	5,467,565	5,282,224
34345	DELINQUENT NON ADV ASSESS	-	305	-	-
34346	COLLECTION NON ADV ASSESS	10,697,086	11,134,773	11,567,168	11,187,916
34347	DELINQUENT COLLECTIONS	-	417	-	-
34348	RECYCLING NON AD VALOREM	5,711,156	5,252,077	5,214,707	5,214,707
34349	DELINQUENT RECYCLING	-	120	-	-
34351	RECYCLING RECEIPTS	40,000	40,507	40,000	40,000
34753	CASH SHORT & OVER	-	-	-	-
35901	RETURNED CHECK-SVC CHARGE	-	25	-	-
36101	INTEREST EARNINGS	97,436	42,642	39,331	33,218
36102	INTEREST EARNINGS-SBA	50,000	8,500	8,500	8,500
36113	INTEREST EARNINGS-TAX COL	15,000	919	-	-
36121	INTEREST-SURPLUS FUNDS	200,000	162,839	175,000	175,000
36122	INTEREST-MONEY MRKT	12,000	233	-	-
36127	FEIT EARNINGS	20,000	834	-	-
36128	FEIT FIXED EARNINGS	25,000	380	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36400	SURPLUS PROP SALE (EXMPT)	-	45,405	-	-
36901	REFUND PY EXPENDITURES	-	-	-	-
38103	ADVANCE FROM FUNDS	281,316	741,388	725,625	754,952
38999	CARRYFORWARD	20,287,546	21,240,608	21,987,575	22,187,575
Total		49,263,696	51,412,394	53,025,471	52,684,092

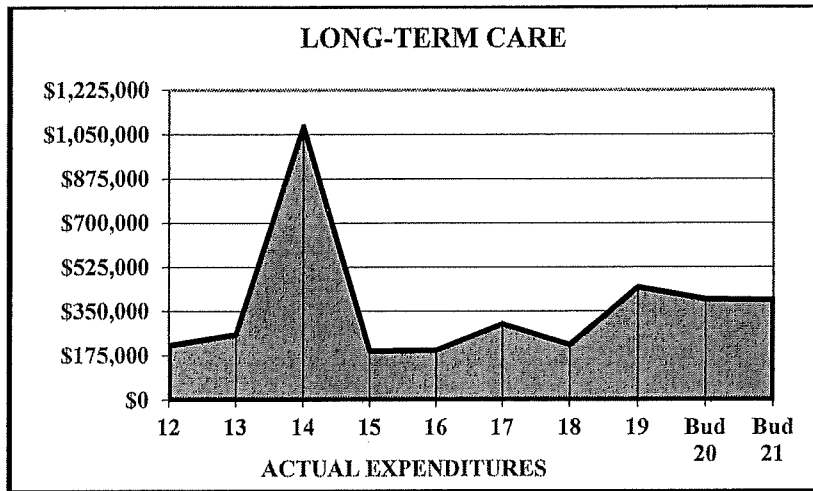
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: LONG TERM CARE

PROGRAM DESCRIPTION:

The Long Term Care program relates to the mandated maintenance of the closed Phase II Tillman Ridge Landfill. The long term care is required by the Florida Department of Environmental Protection (FDEP) as part of the closure permit. Although the long-term care period mandated by the FDEP for the closed Phase I Tillman Ridge landfill has ended, non-mandated maintenance is still required and being carried out.

MISSION: To ensure that all obligations of the County in the FDEP Closure and Long Term Maintenance permit are met in a timely manner at minimal cost.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily represents normal operating expenditures as well as a carry forward of funds in Capital Outlay for leachate system improvements.

REVENUE:

The revenue required to fund the long term care of the closed Phase II Tillman Ridge Landfill is carried in a separate escrowed reserve required by Florida Statute. The escrowed reserve is comprised of a portion of the tipping fees collected on the waste disposed and interest earned. This escrow is used to meet the annual budgetary requirements over the prescribed time obligation (30 years after closure).

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$66,637	\$95,056	\$107,367	\$118,814	\$116,266
Operating Expenses	\$118,382	\$123,786	\$143,410	\$136,440	\$154,623
Capital Outlay	\$116,114	0	\$196,156	\$143,160	\$123,845
TOTAL	\$301,132	\$218,842	\$446,933	\$398,414	\$394,734

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Continued maintenance and storm water drainage improvements at the closed Phase II Landfill.
- ◆ Maintained a clean compliance record with the Florida Department of Environmental Protection (FDEP).
- ◆ Ground water restoration at the closed Phase I Landfill was completed and continues into short-term monitoring.
- ◆ Secondary use of the closed Phase I North landfill for dredge materials drying and soil material reuse.
- ◆ Continued support for secondary use for the public at the closed Phase I South landfill for BMX and RC Flyers Club remote control recreational airplanes.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Ensure the closed Phase II Landfill is properly maintained in accordance with the FDEP closure permit.
- Continue assessment and storm water drainage improvements at the closed Phase II Landfill.
- Continue ground water monitoring and support for secondary use for the public at the closed Phase I Landfill.
- Maintain a clean compliance record with the FDEP.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	1.3	1.4	1.4
	Total Operating and Maintenance Expenditures	\$250,777	\$232,861	\$270,889
O U T P U T	Acres maintained	290	290	290
	Post Closure Reserve	\$4,355,113	\$4,112,666	\$3,784,757
E F F I C	Cost per Acre of Closed Landfill	\$865	\$803	\$934
	Program Cost per Capita (Adjusted for Inflation)	\$1.00	\$0.95	\$1.05
	% Program Cost / Post Closure Reserve	5.8%	5.7%	7.2%
E F F E C T	% of Days that Environmental Standards are Met	100%	100%	100%
	# of Secondary Use Applications	2	2	2

4399 - Solid Waste: Postclosure Care

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	78,473	78,721	84,241	84,241
51400	OVERTIME EMPLOYEES	5,000	2,500	5,000	5,000
52100	FICA/MEDICARE TAXES	6,386	5,950	6,827	6,827
52200	RETIREMENT CONTRIBUTIONS	8,838	8,500	9,904	9,904
52300	LIFE & HEALTH INSURANCE	15,116	15,169	16,709	16,709
52400	WORKERS COMP	2,453	3,027	2,660	2,660
53120	CONTRACTUAL SERVICES	106,800	101,000	56,800	56,800
53150	CONSULTING SERVICES	-	-	50,000	50,000
53401	INDIRECT ADMIN COSTS	6,850	6,850	6,850	6,850
54300	UTILITIES	3,300	3,000	3,120	3,120
54400	LEASE/RENTAL OF EQUIPMENT	1,000	500	1,000	1,000
54500	INSURANCE	1,837	1,626	1,733	1,733
54601	EQUIPMENT MAINTENANCE	11,000	8,000	11,000	11,000
54602	VEHICLE MAINTENANCE	10,000	10,000	10,000	10,000
54603	OTHER MAINTENANCE	-	-	80,000	80,000
55200	OPERATING SUPPLIES	5,336	5,336	5,336	5,336
55201	GAS, OIL, AND LUBRICANTS	8,500	8,500	8,840	8,840
56301	IMPROVEMENTS O/T BUILDING	123,845	123,845	30,000	30,000
Total		394,734	382,524	390,020	390,020

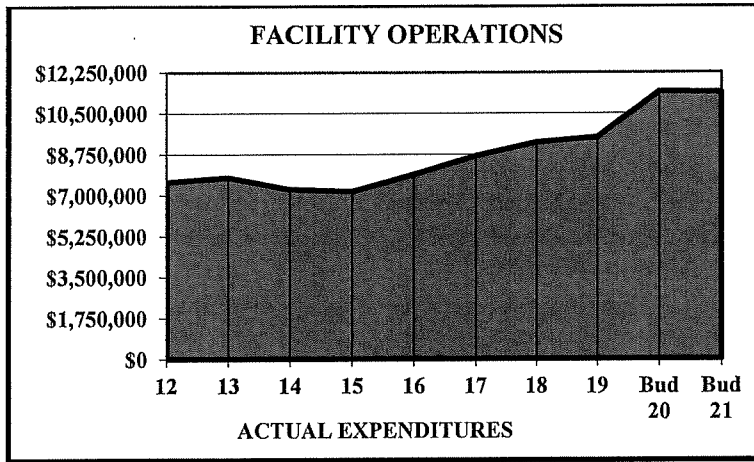
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: FACILITY OPERATIONS

PROGRAM DESCRIPTION:

Solid Waste Facility Operations administers the contract to operate, transport and dispose of solid waste that arrives at the Tillman Ridge and Stratton Road Transfer Stations and operates the scale houses at both facilities. Additional responsibilities include management of the inter-local agreements with the City of St. Augustine and the City of St. Augustine Beach, (1) disposal, (2) residential, (15) commercial and (31) construction/demolition franchises, public outreach, education programs, household hazardous waste collection and processing, and responding to citizen or business service requests.

MISSION: To manage the contract for the operation and transportation for out-of-County disposal of the County's solid waste. This also includes the proper control of all hazardous waste, as well as review and enforcement of the waste collection franchises. To ensure all environmental requirements are met and all contract obligations are met in a timely manner.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects increases in contractual services attributed to CPI adjustments and overall county growth.

REVENUE:

The revenue required to fund this Program is generated by the \$57.00 non-ad valorem solid waste disposal assessment for all residential structures in the unincorporated portion of the County. A waste disposal fee of \$57.00 per ton is assessed for all commercial solid waste entering the facility.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$712,576	\$673,807	\$673,156	\$743,709	\$722,122
Operating Expenses	\$7,772,900	\$8,509,707	\$8,862,205	\$10,127,466	\$10,328,261
Capital Outlay	\$211,816	\$97,899	\$15,210	\$567,423	\$366,632
Other Expenses	\$0	\$0	\$2,995	\$0	\$0
TOTAL	\$8,697,292	\$9,281,413	\$9,553,567	\$11,438,598	\$11,417,015

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Held Special Community Collection Day events for household hazardous waste, electronics and tires at different locations in the County. Residents are educated on programs offered and proper handling of items at these events.
- ◆ Implemented a shift to a virtual platform by creating videos, digital presentations, and activities to provide to schools and HOA's in St. Johns County. This allows the department to continue to provide a channel of public engagement in order to expand our outreach program.
- ◆ Participated in public events and expos in the County to promote waste reduction, recycling, and sustainability through the development of promotional and educational materials.
- ◆ Continued to develop and configure contract management software to monitor contract compliance which will achieve consistency and tie efficiencies.
- ◆ Assisted in the development of the SJC Public Works Disaster Response and Recovery Guide. This guide provides organizational structure, guidance, and standard operating procedures (SOP) for the preparation of and response to a major disaster event.
- ◆ Executed Non-Exclusive Franchise Agreements with 15 independent contractors for the hauling of commercial/industrial solid waste within the County.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Continue to improve response time to customer service needs and increase community outreach.
- Provide educational programs and public outreach to inform the community about available services, waste reduction/recycling initiatives, and household hazardous waste.
- Execute a safe, effective, and environmentally conscientious household hazardous waste collection program with 12 Community Collection events annually.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Improve contract management and monitoring of disposal, residential, construction & demolition, and commercial hauling franchises.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	6.35	7.20	7.25
	Total Operating and Maintenance Expenditures	\$9,535,362	\$10,546,058	\$11,050,383
O U T P U T	Avg. Daily Tons Solid Waste Processed	619	641	652
	Gallons of Leachate Managed	715,214	518,708	600,000
	Tons of Waste Processed	193,724	200,469	204,076
E F F I C	Program Cost Per Ton	\$49.22	\$52.61	\$54.15
	Program Cost per Capita (Adjusted for Inflation)	\$40.92	\$42.94	\$42.68
E F F E C T	Number of Illegal Dumping / Littering Complaints	229	190	210
	% of Days that Environmental Standards are Met	100%	100%	100%
	Assessment per User Parcel	\$74.00	\$57.00	\$57.00

4401 - Solid Waste: Facility Operations

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	443,218	399,975	459,871	459,871
51302	TEMPORARY EMPLOYEES	90,000	66,120	91,000	91,000
51400	OVERTIME EMPLOYEES	11,000	9,500	11,000	11,000
52100	FICA/MEDICARE TAXES	34,096	33,168	35,791	35,791
52200	RETIREMENT CONTRIBUTIONS	57,160	49,265	54,904	54,904
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	80,285	73,291	85,905	85,905
52400	WORKERS COMP	6,363	7,182	6,437	6,437
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	9,453,348	10,098,968	11,244,888	11,326,837
53123	TAX COLLECTOR SERVICES	103,711	103,657	112,230	112,230
53150	CONSULTING SERVICES	173,173	180,638	187,000	187,000
53201	SERVICE CHARGES	5,300	8,000	8,000	8,000
53401	INDIRECT ADMIN COSTS	300,385	300,385	300,385	300,385
54000	TRAVEL AND PER DIEM	-	-	2,400	2,400
54100	COMMUNICATIONS	16,490	15,000	16,203	16,203
54300	UTILITIES	26,520	26,000	27,040	27,040
54400	LEASE/RENTAL OF EQUIPMENT	4,135	4,000	4,000	4,000
54401	LEASE/RENTAL OF BUILDING	46,371	46,371	47,761	47,761
54500	INSURANCE	59,487	60,697	63,951	63,951
54600	BUILDING MAINTENANCE	27,000	25,000	30,000	30,000
54601	EQUIPMENT MAINTENANCE	5,296	5,000	5,409	5,409
54602	VEHICLE MAINTENANCE	30,000	30,000	30,000	30,000
54603	OTHER MAINTENANCE	5,000	5,000	5,000	5,000
54900	ADVERTISING	3,720	-	3,720	3,720
55100	OFFICE SUPPLIES	9,000	9,000	10,000	10,000
55102	SOFTWARE	1,372	1,372	17,460	17,460
55103	COMPUTER SUPPLIES	3,323	3,323	4,632	4,632
55200	OPERATING SUPPLIES	28,000	28,000	28,000	28,000
55201	GAS, OIL, AND LUBRICANTS	16,665	19,000	20,000	20,000
55301	SIGN MATERIALS	1,600	800	1,600	1,600
55401	TRAINING	900	500	2,000	2,000
56301	IMPROVEMENTS O/T BUILDING	200,000	-	370,000	570,000
56400	EQUIPMENT	31,000	4,456	-	-
56403	COMPUTER EQUIPMENT	2,100	2,100	-	-
56415	CAPITAL VEHICLES	133,532	133,532	-	-
Total		11,409,550	11,749,300	13,286,587	13,568,536

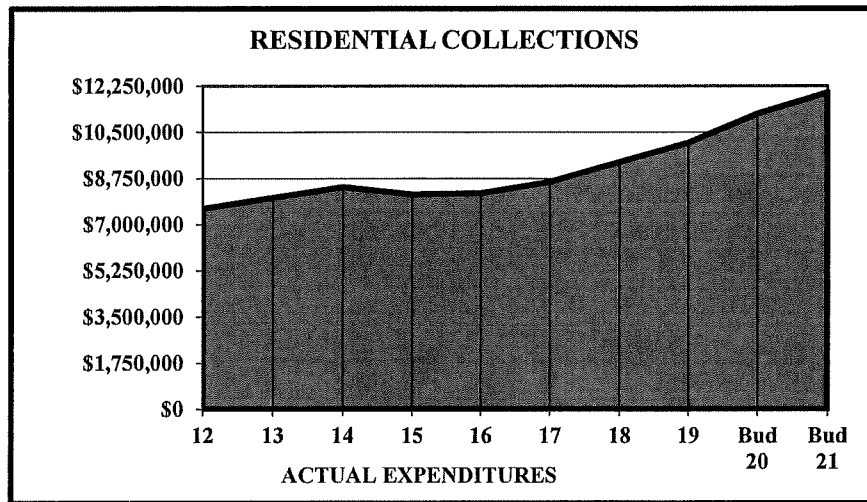
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: RESIDENTIAL COLLECTIONS

PROGRAM DESCRIPTION:

In 1994 a municipal service benefit unit (MSBU) was established to ensure that each household within the unincorporated area of the County is provided curbside waste collection service. Beginning in FY 2001 the Residential Collections Department was also charged with checking the assessment system daily and verifying that all residential units receiving service are being assessed.

MISSION: To provide a high service level of uninterrupted residential waste collection to households throughout the County.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects the waste collection contract, as amended, and shows increased growth and inflation (Operating Expenses).

REVENUE:

The Residential Collections Program is funded through an annual non-ad valorem assessment of \$118.00 per household. This revenue allows for the payment to contracted waste haulers for collection service.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$302,221	\$355,987	\$425,878	\$446,703	\$472,686
Operating Expenses	\$8,323,111	\$9,020,944	\$9,710,491	\$10,756,506	\$11,532,813
Capital Outlay	0	0	0	0	0
TOTAL	\$8,625,332	\$9,376,931	\$10,136,369	\$11,203,209	\$12,005,499

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Developed new educational material to inform the public of waste reduction, recycling, and outreach programs for the department. This information is distributed through the mail, across the scales, public presentations, at community collection events, and all other outreach related events.
- ◆ Created new presentations, videos, and outreach collateral by using remote tools and technologies that are effective in reaching the community to continue engaging with residents and students.
- ◆ Worked on an improved system to send electronic transfers of the monthly Certificates of Occupancy (CO's) to the residential franchised haulers database.
- ◆ Continued to work with GIS, conducting a thorough review and update of MSBU Assessment Units and associated database for improved accuracy.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide County households efficient and effective curbside solid waste collection service.
- Verify all service addresses and payment of assessments.
- Review database of households exempt from County assessment.
- Distribute/mail residential garbage disposal guide to St. Johns County constituents.
- Ensure accuracy of MSBU assessment units.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	5.6	6.5	6.5
	Total Operating and Maintenance Expenditures	\$10,136,369	\$11,004,564	\$12,005,499
O U T P U T	Number of Parcels Served	88,509	92,696	97,316
	Residential Solid Waste Collected (tons)	75,779	85,077	98,577
	Customer Service Requests Per Month	346	349	385
E F F I C	Program Cost per Parcel	\$114.52	\$118.72	\$123.37
	Program Cost per Solid Waste Ton Collected	\$133.76	\$129.35	\$121.79
	Program Cost per Capita (Adjusted for Inflation)	\$43.50	\$44.80	\$46.37
E F F E C T	% Complaints to Parcels Served	1.5%	1.7%	1.7%
	Assessment per User Parcel	\$111.00	\$118.00	\$118.00
	% Change in Assessment	0%	6%	0%

4403 - Solid Waste: Residential Collections

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	323,784	289,347	346,201	346,201
51400	OVERTIME EMPLOYEES	11,000	19,532	11,000	11,000
52100	FICA/MEDICARE TAXES	25,611	22,357	27,326	27,326
52200	RETIREMENT CONTRIBUTIONS	35,806	32,724	39,889	39,889
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	70,299	60,556	78,005	78,005
52400	WORKERS COMP	6,186	6,512	5,985	5,985
53123	TAX COLLECTOR SERVICES	219,572	222,695	237,432	237,432
53124	CONTRACT SVCS-ADVANCED	4,330,822	4,284,473	4,596,991	4,596,991
53125	CONTRACT SVCS-SEABOARD	6,899,402	6,832,796	7,612,098	7,612,098
53128	SMALL HAULERS CONTRACT	5,880	2,268	1,134	1,134
53401	INDIRECT ADMIN COSTS	20,260	20,260	20,260	20,260
54500	INSURANCE	52,377	56,650	59,483	59,483
54900	ADVERTISING	4,000	4,000	4,000	4,000
55100	OFFICE SUPPLIES	250	250	250	250
55200	OPERATING SUPPLIES	250	250	250	250
Total		12,005,499	11,854,670	13,040,304	13,040,304

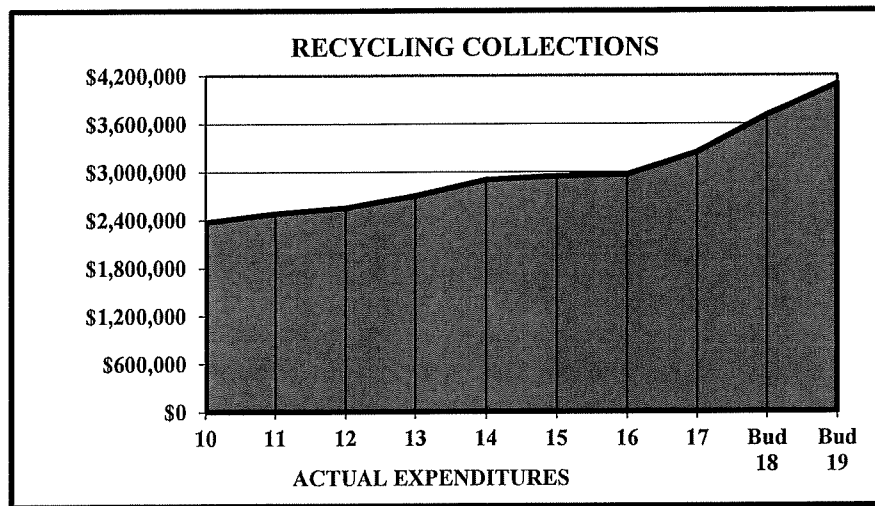
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: SOLID WASTE MANAGEMENT
PROGRAM: RECYCLING COLLECTIONS

PROGRAM DESCRIPTION:

Recycling collection accounts for the residential curbside recycling program in the unincorporated portion of the County. The program is also responsible for ensuring residential service assessment and establishing new service.

MISSION: To provide convenient, cost-effective and efficient collection of recyclable materials from non-exempt residential properties within the unincorporated areas of St. Johns County; reduce reliance on virgin natural resources through recycling, and enhance environmental quality by increasing landfill life expectancy.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects the waste collection contract, as amended, and shows increased growth and inflation (Operating Expenses).

REVENUE:

Recycling Collections is funded through a non-ad valorem assessment of \$55.00 per household. This revenue pays for program administration and for the services of contracted collection of recyclable materials.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$176,508	\$203,157	\$238,602	\$235,896	\$256,979
Operating Expenses	\$3,063,810	\$3,227,562	\$4,239,625	\$4,849,061	\$5,070,058
Capital Outlay	0	0	0	0	0
TOTAL	\$3,240,318	\$3,430,719	\$4,478,227	\$5,084,957	\$5,327,037

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Continued to update the residential brochures and Solid Waste website to insure that accurate information is available to the public. The residential brochure is distributed through the mail, across the scales and during all community collection events.
- ◆ As part of the Standard Operating Procedures that were written for the Recycle Coordinator position, a reporting document was developed to ensure collected data was recorded throughout the year for final submission of the annual recycle report to DEP.
- ◆ Provided an educational presentation to over 600 students at Osceola Elementary School for those in K-5th grade. This presentation focused on reducing waste and providing students with a more in-depth understanding of recycling.
- ◆ Continued to work with GIS, conducting a thorough review and update of MSBU Assessment Units and associated database to improve accuracy.
- ◆ Worked on an improved system to send electronic transfers of the monthly Certificates of Occupancy (CO's) to the residential franchised haulers database.
- ◆ Created new outreach material to include rebranding and a redesign of the Solid Waste Division website. The new logo/slogan, "Recycle St. Johns | It's Our County" was implemented as part of our outreach campaign and will be an essential part of the new website being launched in Spring 2021.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide environmentally beneficial recycling services with a goal to increase the rate of recycling 3% annually.
- Expand the recycling services available and expand the residents receiving service.
- Continue public education on recycling program.
- Verify service provision and assessment payment by non-exempt households.

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Evaluate the cost per ton of recycled material through the curbside collection system.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTEs)	3.1	3.5	3.5
	Total Operating and Maintenance Expenditures	\$4,478,227	\$4,870,626	\$5,327,037
O U T P U T	Number of Parcels Serviced	88,509	92,696	97,316
	Recyclable Materials Collected – Residential Tons	21,332	24,300	28,770
E F F I C I E N C Y	Program Cost per Parcel	\$50.97	\$52.54	\$54.74
	Program Cost per Recycling Ton Collected	\$209.93	\$200.44	\$185.16
	Program Cost per Capita (Adjusted for Inflation)	\$19.22	\$19.83	\$20.58
E F F E C T	% Total Participants (Residential) in Recycling	38%	38%	38%
	Residential Recycling (% of Residential Waste)	28%	29%	29%
	Assessment per User Parcel	\$37.00	\$55.00	\$55.00

4404 - Solid Waste: Recycling Collections

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	179,658	172,784	183,527	183,527
51400	OVERTIME EMPLOYEES	4,000	1,200	4,000	4,000
52100	FICA/MEDICARE TAXES	14,050	12,560	14,346	14,346
52200	RETIREMENT CONTRIBUTIONS	18,641	17,400	20,290	20,290
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	37,831	33,560	39,014	39,014
52400	WORKERS COMP	2,799	2,458	1,486	1,486
53120	CONTRACTUAL SERVICES	50,000	50,000	-	-
53123	TAX COLLECTOR SERVICES	117,230	103,229	107,040	107,040
53124	CONTRACT SVCS-ADVANCED	1,688,613	1,708,596	1,805,551	1,805,551
53125	CONTRACT SVCS-SEABOARD	3,082,295	3,064,950	3,396,674	3,396,674
53128	SMALL HAULERS CONTRACT	1,680	-	324	324
53401	INDIRECT ADMIN COSTS	5,954	5,954	5,954	5,954
54500	INSURANCE	23,786	25,134	26,391	26,391
54900	ADVERTISING	40,000	5,000	40,000	40,000
55100	OFFICE SUPPLIES	500	500	500	500
55200	OPERATING SUPPLIES	60,000	35,000	60,000	60,000
Total		5,327,037	5,238,325	5,705,097	5,705,097

4406 - Solid Waste: Non-Operating

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55900	DEPRECIATION EXPENSE	400,000	-	400,000	400,000
59303	SAL AND BEN COMPENSATED A	11,500	-	11,500	11,500
59904	ASSET DISPOSITION	-	-	-	-
Total		411,500	-	411,500	411,500

4407 - Solid Waste: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59902	SPECIAL CONTINGENCY	3,744,881	-	2,155,913	2,067,340
59920	RESERVE	7,240,622	-	8,103,955	8,103,955
59923	CONTINGENCY RESERVE	4,937,651	-	6,373,429	5,838,674
59936	POST-CLOSE II SINKING FND	3,784,757	-	3,558,666	3,558,666
59943	DEPARTMENT RESERVES	7,465	-	-	-
Total		19,715,376	-	20,191,963	19,568,635

4444 - Utility Services

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	80,192,998	104,299,014	57,796,016	82,855,678
Transfers From Funds	281,316	741,388	725,625	754,952
Statutory Reduction	-	-	-	-
Fund Balance	101,389,381	100,349,654	89,857,092	117,998,737
Total	181,863,695	205,390,056	148,378,733	201,609,367

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	12,209,138	11,816,576	13,265,620	13,265,620
Operating Expenses	29,351,887	13,484,399	30,313,046	31,619,182
Capital Expenses	68,436,124	14,594,266	20,033,860	69,868,643
Other Expenses	71,866,546	47,496,078	84,766,207	86,855,922
Total	181,863,695	87,391,319	148,378,733	201,609,367

4444 - Utility Services

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
32201	PLAN CHECK FEES	368,000	699,174	660,000	660,000
33120	PUBLIC SAFETY FEDERAL GNT	106,728	-	-	-
33440	TRANSPORTATION STATE GRNT	659,003	-	-	659,003
33712	MGMT SVC-UTILITIES	1,304,412	1,304,412	962,618	962,618
34354	REUSE UNIT CONNECTION FEE	300,000	364,728	450,000	450,000
34355	REUSE WATER SALES	900,000	1,056,647	1,104,000	1,104,000
34361	WATER SALES	20,160,000	21,028,670	22,233,268	22,233,268
34362	SERVICE FEES	600,000	462,486	600,000	600,000
34365	METER INSTALLATIONS	597,500	906,370	1,070,000	1,070,000
34366	WATER UNIT CONNECTION FEE	2,454,672	4,839,055	4,295,676	4,295,676
34367	SEWER FEES	17,868,000	19,151,179	19,922,620	19,922,620
34369	SEWER UNIT CONNECTION FEE	3,107,760	5,652,192	5,438,580	5,438,580
34371	LEACHATE TREATMENT	3,600	2,462	3,600	3,600
34378	OIL & GREASE REVENUE	52,250	52,250	52,250	52,250
34381	SWR LINE EXTENSIONS	-	11,965	-	-
34901	FILING/APPLICATION FEES	9,000	10,050	9,600	9,600
34907	SALES TAX COMMISSION	-	12	-	-
34912	PRETREATMENT PERMITS/FEES	1,750	1,750	-	-
34913	TELEMETRY FEES	81,250	146,250	81,250	81,250
35901	RETURNED CHECK-SVC CHARGE	15,000	-	15,000	15,000
36101	INTEREST EARNINGS	98,756	535	40,531	34,418
36102	INTEREST EARNINGS-SBA	114,000	11,483	12,000	12,000
36113	INTEREST EARNINGS-TAX COL	-	1	-	-
36116	INTEREST EARNINGS-UNIT CO	1,200	16,350	18,000	18,000
36121	INTEREST-SURPLUS FUNDS	1,080,000	715,658	720,000	720,000
36127	FEIT EARNINGS	780	4,390	3,000	3,000
36128	FEIT FIXED EARNINGS	37,200	1,262	1,200	1,200
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36204	TAX EXEMPT RENTAL INCOME	60,143	60,143	60,143	60,143
36206	TOWER LEASE/RENT	20,450	20,450	20,450	20,450
36326	NON AD VALOREM ASSESSMENT	22,230	24,369	22,230	22,230
36400	SURPLUS PROP SALE (EXMPT)	-	584	-	-
36603	CONTRIBUTIONS	-	-	-	-
36901	REFUND PY EXPENDITURES	-	16	-	-
36904	MISCELLANEOUS REVENUE	-	59	-	-
38103	ADVANCE FROM FUNDS	281,316	741,388	725,625	754,952
38401	BOND PROCEEDS	-	39,235,000	-	-
38402	BOND PREMIUM PROCEEDS	-	2,756,520	-	-
38403	STATE REVOLVING LOAN PROC	30,169,314	5,762,542	-	24,406,772
38999	CARRYFORWARD	101,389,381	100,349,654	89,857,092	117,998,737
Total		181,863,695	205,390,056	148,378,733	201,609,367

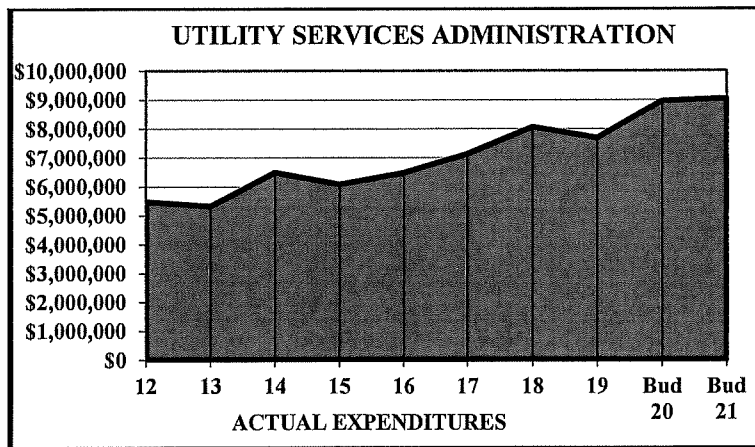
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: UTILITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION:

This program is responsible for monthly reading, billing and collection of approximately 95,000 combined water and sewer Equivalent Residential Connections (ERC's). This program administers and coordinates utility status management reporting, reviews engineering drawings, manages construction and performs inspections and surveys for new utility construction. This program also enforces the County's Utility Ordinance. The program manages a 5-year Utility Services Capital Improvement Program (CIP) and serves as a principal contact for developers, consultants, engineers and contractors. The program also processes Florida Department of Environmental Protection (FDEP) and Florida Department of Transportation (FDOT) permit applications and is responsible for developing and implementing the Utility's Geographic Information System (GIS). This program also oversees the Ponte Vedra Utility Services system.

MISSION: To provide safe and high quality potable drinking water and reliable sewer service to all County customers, continue to enforce design standards for new installation, update record drawings and GIS data layers, provide accurate and timely billing, maintain precise records, provide excellent customer service, monitor backflow prevention and cross connection control programs, and update and enforce the County Utility Ordinance at all times.



FY 2021 BUDGET HIGHLIGHTS: The budget primary reflects an increase of 1.05 FTE.

REVENUE:

The revenue to fund this program is primarily provided by water sales, wastewater fees, development service fees and service charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$4,072,964	\$4,675,765	\$4,433,388	\$5,054,818	\$5,090,966
Operating Expenses	2,945,170	3,169,963	3,199,378	3,681,657	3,780,556
Capital Outlay	117,901	217,012	58,636	226,220	182,600
TOTAL	\$7,136,035	\$8,062,740	\$7,691,402	\$8,962,695	\$9,054,122

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Began construction of the Northwest Water Treatment Plant Expansion project from 6.0 MGD to 9.0 MGD.
- ◆ Began construction of the Northeast Water Treatment Plant expansion to add a 1.0 MG Ground Storage Tank.
- ◆ Completed a HMGP (Hazard Mitigation Grant Program) project to install emergency generators at existing treatment facilities.
- ◆ Completed improvements at the Shores and SR 207 Master Liftstations.
- ◆ Continued to expand the Utility's long term Renewal and Replacement (R&R) program to address aging infrastructure for manholes, pipelines, and lift stations.
- ◆ Continued management of a consolidated Main and Ponte Vedra Utility enterprise fund.

Previous County Goal #5: Participate in Regional Initiatives

- ◆ Maintained the Integrated Water Resource Plan to address the County's future water supply.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain long term financial viability through affordable rates and charges for our customers.
- Manage annual financial performance to achieve superior credit market ratings.

St. Johns County Goal -- Customer Service: Putting People First

- Provide a timely response to customer inquiries and requests.
- Manage an accessible platform for billing and access to customer account information.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	58.10	60.60	61.65
	Total Operating and Maintenance Expenditures	\$7,632,766	\$8,265,190	\$8,871,522
	Total Utility CIP Budget Managed	\$24,849,641	\$43,399,073	\$72,640,707
O U T P U T	Number of Service Requests Performed	22,644	18,932	22,500
	Number of Work Orders Issued	9,166	8,762	9,500
	Number of Customer Accounts (Water ERC's)	50,019	52,020	54,100
E F F I C	% Program Cost of Total Utility Budget (excluding Reserves)	10.6%	8.9%	7.3%
	Customer Accounts per Billing/CS Staff	4,168	4,335	4,508
	Number of Meters Read & Billed per Month	38,682	40,158	41,694
E F F E C T	Average Monthly Utility Bill – 5.5k gals. (Water & Sewer)	\$71.93	\$73.22	\$74.68
	Lost Time due to Workplace Accidents (days)	0	0	0
	% of Customers on Credit Card /ACH/Alternative Payment Methods	76%	79%	82%

4409 - Utility Services: Administration

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	3,652,241	3,528,308	3,977,103	3,977,103
51302	TEMPORARY EMPLOYEES	53,060	20,800	74,810	74,810
51400	OVERTIME EMPLOYEES	23,644	76,976	27,620	27,620
51501	ON CALL PAY	3,900	3,900	7,800	7,800
52100	FICA/MEDICARE TAXES	279,654	263,732	305,277	305,277
52200	RETIREMENT CONTRIBUTIONS	391,516	378,007	436,448	436,448
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	662,182	604,242	672,734	672,734
52400	WORKERS COMP	24,769	26,194	25,846	25,846
52500	UNEMPLOYMENT COMPENSATION	-	6,615	-	-
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53100	PROFESSIONAL FEES	274,450	197,193	242,000	242,000
53115	DEPOSIT INTEREST EXPENSE	32,400	39,496	47,200	47,200
53120	CONTRACTUAL SERVICES	720,264	672,219	834,751	834,751
53121	CLERK OF COURT SERVICES	4,200	4,961	5,000	5,000
53123	TAX COLLECTOR SERVICES	1,000	405	-	-
53150	CONSULTING SERVICES	16,000	16,000	-	-
53201	SERVICE CHARGES	474,400	591,931	603,400	603,400
53400	REFUSE	5,000	4,249	5,000	5,000
53401	INDIRECT ADMIN COSTS	1,589,348	1,589,348	1,589,348	1,589,348
54000	TRAVEL AND PER DIEM	50,450	11,333	52,900	52,900
54100	COMMUNICATIONS	60,441	61,646	74,392	74,392
54300	UTILITIES	84,000	83,992	93,000	93,000
54400	LEASE/RENTAL OF EQUIPMENT	25,200	24,316	25,200	25,200
54402	LEASE/RENTAL OF LAND	11,000	11,675	12,500	12,500
54500	INSURANCE	76,657	79,128	87,201	87,201
54600	BUILDING MAINTENANCE	64,980	62,535	54,320	54,320
54601	EQUIPMENT MAINTENANCE	12,959	12,959	15,760	15,760
54602	VEHICLE MAINTENANCE	22,650	35,136	38,250	38,250
54603	OTHER MAINTENANCE	13,000	14,161	20,280	20,280
54900	ADVERTISING	750	950	750	750
55100	OFFICE SUPPLIES	29,000	22,385	29,240	29,240
55102	SOFTWARE	56,367	6,867	23,216	73,216
55103	COMPUTER SUPPLIES	18,150	17,650	25,331	25,331
55200	OPERATING SUPPLIES	75,650	72,923	85,500	85,500
55201	GAS, OIL, AND LUBRICANTS	30,000	27,578	31,200	31,200
55202	TOOLS & SMALL IMPLEMENTS	3,500	3,406	6,000	6,000
55401	TRAINING	14,640	13,361	14,640	14,640
55405	DUES AND MEMBERSHIPS	14,100	13,125	14,600	14,600
56400	EQUIPMENT	73,600	47,099	45,600	45,600
56403	COMPUTER EQUIPMENT	-	-	78,260	78,260
56415	CAPITAL VEHICLES	109,000	109,000	86,000	86,000
58100	AID TO GOVT AGENCIES	-	-	-	921,664
Total		9,054,122	8,755,801	9,768,477	10,740,141

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

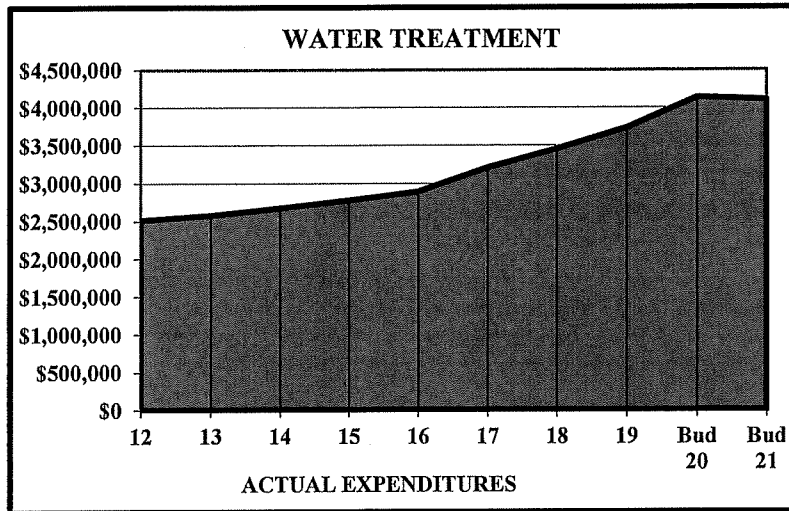
DEPARTMENT: UTILITY SERVICES

PROGRAM: WATER TREATMENT

PROGRAM DESCRIPTION:

This program is responsible for the upkeep, maintenance and 24-hour operation of 4 water treatment plants and 3 additional consecutive water systems and grounds for a total combined capacity of 16.824 million gallons per day (MGD). Water Treatment also operates and maintains 18 supply wells, 10 water storage tanks and 1 elevated tank essential to water distribution. Management and staff oversee quality control, respond to customer complaints and maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies. This program also oversees the Water Treatment Division of the Ponte Vedra Utilities system.

MISSION: To provide safe, clean, high quality drinking water to the citizens and visitors of St. Johns County through efficient, effective and professional operation of treatment facilities and associated distribution systems.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '20
Personal Services	\$833,984	\$925,675	\$1,070,167	\$1,153,665	\$1,123,071
Operating Expenses	2,376,059	2,528,110	2,665,420	2,939,797	2,948,310
Capital Outlay	0	2,526	3,122	47,000	31,000
TOTAL	\$3,210,043	\$3,456,311	\$3,738,709	\$4,140,462	\$4,102,381

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Started design and construction of replacement well TR43 at CR214 wellfield.
- ◆ Started construction of 6.0 MGD to 9.0 MGD upgrades at the Northwest Water Plant.
- ◆ Completed cleaning and 5 year inspection of hydro tank #1 at the Hastings Water Plant.
- ◆ Continued construction of the Northeast Booster pump and storage tank upgrades.
- ◆ Completed cleaning and 5 year inspection of hydro and storage tank at the Bartram Oaks Water Plant.
- ◆ Completed delivery of Water Quality Reports to all utility customers.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Monitor the expansion of water resource availability through the implementation and continual improvement of the Utility's strategic Integrated Water Resource Plan.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	13	13	13
	Total Operating and Maintenance Expenditures	\$3,735,587	\$3,880,129	\$4,071,381
O U T P U T	Millions of Gallons Pumped and Purchased	3,608.9	3,717.1	3,828.7
	Concentrate Pumped in Millions of Gallons	164.3	166.5	171.5
	Number of Customer Accounts (Water ERC's)	50,019	52,020	54,100
E F F I C	Program Cost / Million Gallons Pumped/Purchased	\$1.04	\$1.04	\$1.06
	Program Cost per Customer Account	\$74.68	\$74.59	\$75.26
	Average Flow (MGD) / FTE	.761	.783	.807
E F F E C T	% of Days in Federal/State Compliance	100%	100%	100%
	% Preventive Maintenance Completed on Schedule	80%	85%	85%
	Number of Certified Operators	12	12	12

4411 - Utility Services: Water

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	751,598	771,541	840,426	840,426
51400	OVERTIME EMPLOYEES	46,671	49,467	46,671	46,671
51500	SPECIAL PAY	30,506	-	30,506	30,506
52100	FICA/MEDICARE TAXES	63,401	60,459	70,197	70,197
52200	RETIREMENT CONTRIBUTIONS	84,121	82,579	99,285	99,285
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	129,809	135,708	133,962	133,962
52400	WORKERS COMP	16,965	19,329	15,411	15,411
53100	PROFESSIONAL FEES	24,200	25,305	26,500	26,500
53120	CONTRACTUAL SERVICES	1,114,876	1,109,707	1,354,532	1,354,532
53400	REFUSE	3,140	2,900	3,140	3,140
54000	TRAVEL AND PER DIEM	4,168	2,919	4,198	4,198
54100	COMMUNICATIONS	23,075	15,607	25,190	25,190
54300	UTILITIES	740,520	742,133	770,142	770,142
54400	LEASE/RENTAL OF EQUIPMENT	8,912	8,831	14,912	14,912
54500	INSURANCE	105,704	104,625	115,300	115,300
54600	BUILDING MAINTENANCE	37,000	26,045	20,300	20,300
54601	EQUIPMENT MAINTENANCE	155	155	218	218
54602	VEHICLE MAINTENANCE	13,000	11,710	13,000	13,000
54603	OTHER MAINTENANCE	186,000	178,837	226,325	226,325
55100	OFFICE SUPPLIES	3,000	2,359	3,000	3,000
55102	SOFTWARE	253	253	254	254
55103	COMPUTER SUPPLIES	1,375	1,375	979	979
55200	OPERATING SUPPLIES	636,787	667,885	723,624	723,624
55201	GAS, OIL, AND LUBRICANTS	34,200	35,373	45,000	45,000
55202	TOOLS & SMALL IMPLEMENTS	3,500	3,371	3,500	3,500
55401	TRAINING	5,790	5,160	6,600	6,600
55405	DUES AND MEMBERSHIPS	2,655	2,040	1,135	1,135
56300	BUILDING IMPROVEMENTS	-	-	42,900	42,900
56400	EQUIPMENT	-	-	9,200	9,200
56415	CAPITAL VEHICLES	31,000	31,000	-	-
Total		4,102,381	4,096,673	4,646,407	4,646,407

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

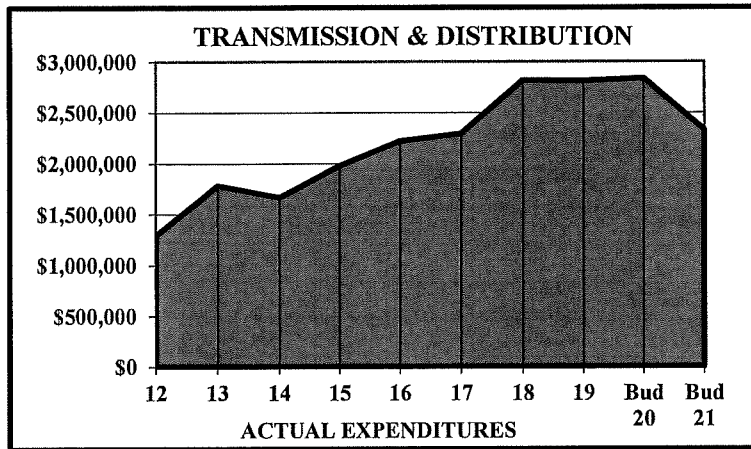
DEPARTMENT: UTILITY SERVICES

PROGRAM: TRANSMISSION & DISTRIBUTION

PROGRAM DESCRIPTION:

This program is responsible for installation of new services, repairing all water and sewer lines, replacement of old and inadequate mains and lines, utility relocations, service extensions and maintaining assigned equipment. This program also performs all excavation activities for water and sewer lines, maintains and repairs all gravity sewer piping, appurtenances and stoppages. Transmission and Distribution responds 24 hours per day to all emergency calls on the aforementioned items. The program maintains approximately 1,451.99 miles of water, sewer and reuse mains throughout the utility service area and has approximately 52,000 water/sewer/reuse residential equivalencies connected. This program also maintains approximately 4,618 fire hydrants and locates all water and sewer lines in the service area per the Sunshine One-Call Locate Program. Additionally, water mains and sewer force main collection piping of various sizes is extended to customers throughout the County.

MISSION: To maintain and upgrade the transmission and distribution system, including all force mains and gravity collection systems, while providing an efficient and effective level of service to St. Johns County residents.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects a decrease due to no longer funding meter replacements from this department.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,214,441	\$1,367,513	\$1,423,259	\$1,564,370	\$1,562,498
Operating Expenses	1,056,497	1,250,277	1,300,349	1,184,277	520,965
Capital Outlay	22,229	202,304	92,193	92,445	250,500
TOTAL	\$2,293,167	\$2,820,094	\$2,815,801	\$2,841,092	\$2,333,963

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Completed construction of 200' of 8" water main on Mac Rd.
- ◆ Processed approximately 17,446 utility locate work orders.
- ◆ Responded and completed 159 after hour emergency call outs.
- ◆ Completed 1,670 fire hydrant inspections.
- ◆ Continued rehab of Hastings infrastructure including fire hydrants, manholes, gravity lines and force mains.
- ◆ Completed 1,794 work orders for a variety of maintenance issues.
- ◆ Maintained approximately 375 miles of gravity sewer collection infrastructure.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTE's)	22	22	22
	Total Operating and Maintenance Expenditures	\$2,723,608	\$2,807,409	\$2,083,463
O U T P U T	Length of New Water & Sewer Mains Installed (in feet)	1,360'	1,000'	1,000'
	# of Taps Installed	138	150	165
	# of Water and Sewer Line Locates	17,446	17,850	18,250
E F F I C	Avg. Hrs. per Employee/Water Service Installed	4	4	4
	Average Response Time to Call-Outs After Normal Working Hours (minutes)	60	60	60
	New Installation Completion Time (days)	90	90	90
E F F E C T	% of Emer. Call-Outs Responded to Within 2 Hrs.	100%	100%	100%
	% of Emer. Call-Outs Repaired Within 8 Hrs.	100%	100%	100%
	% Employees having Distribution & Collection License	70%	91%	91%

4413 - Utility Services: Trans/Dist

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,020,756	983,810	1,104,778	1,104,778
51400	OVERTIME EMPLOYEES	65,000	65,000	65,000	65,000
51500	SPECIAL PAY	26,859	-	26,859	26,859
51501	ON CALL PAY	10,400	9,880	10,400	10,400
52100	FICA/MEDICARE TAXES	85,911	79,509	92,338	92,338
52200	RETIREMENT CONTRIBUTIONS	113,986	107,360	130,601	130,601
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	216,333	211,638	234,118	234,118
52400	WORKERS COMP	23,253	25,140	21,515	21,515
53120	CONTRACTUAL SERVICES	11,940	11,944	11,200	11,200
53400	REFUSE	4,100	3,104	4,100	4,100
54000	TRAVEL AND PER DIEM	2,270	1,770	2,300	2,300
54100	COMMUNICATIONS	6,434	5,067	6,554	6,554
54300	UTILITIES	9,600	7,368	8,700	8,700
54400	LEASE/RENTAL OF EQUIPMENT	13,000	12,591	12,700	12,700
54500	INSURANCE	22,071	18,517	19,395	19,395
54600	BUILDING MAINTENANCE	4,500	5,246	9,500	9,500
54601	EQUIPMENT MAINTENANCE	4,100	4,126	4,100	4,100
54602	VEHICLE MAINTENANCE	60,500	90,556	94,000	94,000
54603	OTHER MAINTENANCE	269,400	252,126	275,400	275,400
55100	OFFICE SUPPLIES	350	662	750	750
55102	SOFTWARE	-	-	-	-
55103	COMPUTER SUPPLIES	500	500	500	500
55200	OPERATING SUPPLIES	28,750	27,080	31,500	31,500
55201	GAS, OIL, AND LUBRICANTS	72,000	67,170	75,000	75,000
55202	TOOLS & SMALL IMPLEMENTS	5,750	5,607	6,750	6,750
55401	TRAINING	5,500	5,564	5,600	5,600
55405	DUES AND MEMBERSHIPS	2,950	2,711	1,750	1,750
56400	EQUIPMENT	87,500	79,372	61,000	81,000
56415	CAPITAL VEHICLES	160,250	157,047	458,000	458,000
Total		2,333,963	2,240,465	2,774,408	2,794,408

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

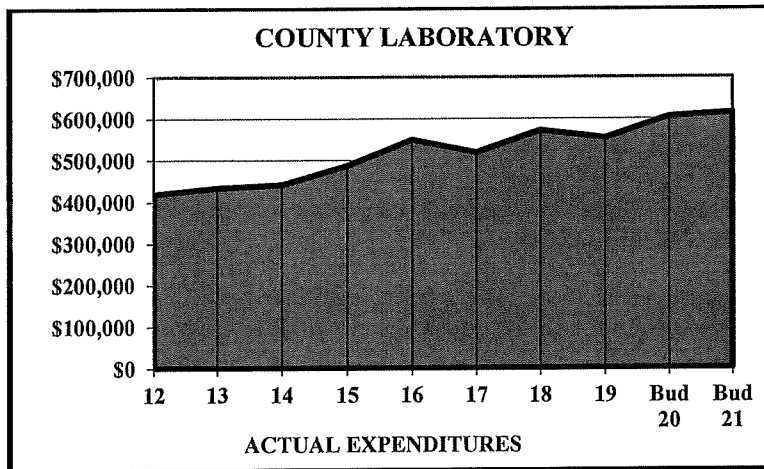
DEPARTMENT: UTILITY SERVICES

PROGRAM: COUNTY LABORATORY

PROGRAM DESCRIPTION:

The County Laboratory is a full-service environmental laboratory that provides quality analytical data and service for both its in-house analysis and field collections. The Laboratory is currently a National Environmental Laboratory Accreditation Conference (NELAC) certified laboratory that meets all of the NELAC requirements for the analysis of nutrients, metals, microbiology and other wet chemistry parameters. Due to the extensive capabilities of the laboratory, other divisions of the County can meet Federal and State laboratory requirements.

MISSION: To provide technical information, field collection services, quality analytical data, and cost savings for County Utilities and County departments by producing data that is scientifically valid, defensible, and of known and documented quality in accordance with standards developed by the National Environmental Laboratory Accreditation Conference (NELAC) and any applicable state or EPA regulations or requirements.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating increases.

REVENUE:

Beginning in FY 2003, the County Laboratory has been fully funded by the operating departments of the St. Johns County Utilities Department. Any services provided to other County departments are billed at cost of service.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$376,270	\$414,778	\$416,885	\$437,468	\$435,631
Operating Expenses	121,508	145,280	130,892	158,640	165,702
Capital Outlay	20,758	12,381	5,967	8,985	13,500
TOTAL	\$518,536	\$572,439	\$553,744	\$605,093	\$614,833

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ The laboratory continued to be proficient with all NELAC requirements.
- ◆ Laboratory completed background testing at the point of discharge for the new Players Club Reclamation facility on intra-coastal waterway to help gather background/baseline data.
- ◆ The laboratory began design on a new facility to relocate off the barrier island to centrally located site which is out of the flood zone and evacuation zone.
- ◆ The laboratory began testing for e coli at Hastings WWTP to meet new permit requirements.
- ◆ The laboratory accommodated several interns that were working with the Utility Engineering Department on various projects for St Johns County.
- ◆ The laboratory has continued to build upon the Integrated Laboratory Information Management System (LIMS) with Water Information Management Systems (WIMS) to automate monthly Discharge Monitoring Reports (DMR).
- ◆ The laboratory began using Everbridge software to notify the public of boil water notices.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTE's)	5	5	5
	Total Operating and Maintenance Expenditures	\$547,777	\$576,371	\$601,333
	Number of Samples Received	16,147	17,000	17,700
O U T P U T	# of Reports Issued	2,965	3,000	3,100
	Number of Parameters Requested	19,147	18,950	19,000
	Total Lab Fee Revenue	\$2,402	\$0	\$0
E F F I C	# of Analytical Tests Conducted Per Analyst	4,728	4,737	4,750
	% Reports Provided on Time	100%	100%	100%
	Program Cost as a % of Total Utilities Expense	0.9%	1.3%	0.5%
E F F E C T	% Accuracy on Water Standards Testing	97%	99%	99%
	% Accuracy on Water Pollution Testing	97.5%	99%	99%
	% Accuracy on Discharge Monitoring Reporting	100%	100%	100%

4414 - Utility Services: Lab

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	297,396	294,158	303,603	303,603
51400	OVERTIME EMPLOYEES	14,300	14,300	14,300	14,300
51501	ON CALL PAY	7,800	5,240	7,800	7,800
52100	FICA/MEDICARE TAXES	24,441	23,246	24,916	24,916
52200	RETIREMENT CONTRIBUTIONS	32,429	29,573	35,241	35,241
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	54,106	51,499	55,680	55,680
52400	WORKERS COMP	5,159	5,262	4,603	4,603
53100	PROFESSIONAL FEES	1,700	1,531	1,700	1,700
53120	CONTRACTUAL SERVICES	34,065	37,009	38,200	38,200
54000	TRAVEL AND PER DIEM	850	-	900	900
54100	COMMUNICATIONS	1,505	945	1,157	1,157
54400	LEASE/RENTAL OF EQUIPMENT	1,080	958	960	960
54500	INSURANCE	3,002	3,081	3,230	3,230
54600	BUILDING MAINTENANCE	500	498	500	500
54601	EQUIPMENT MAINTENANCE	7,450	7,618	7,450	7,450
54602	VEHICLE MAINTENANCE	1,000	969	1,000	1,000
54603	OTHER MAINTENANCE	1,000	780	1,000	1,000
55100	OFFICE SUPPLIES	1,200	922	1,200	1,200
55102	SOFTWARE	-	-	254	254
55103	COMPUTER SUPPLIES	-	-	910	910
55200	OPERATING SUPPLIES	105,800	100,027	101,600	101,600
55201	GAS, OIL, AND LUBRICANTS	800	400	600	600
55401	TRAINING	1,000	-	1,000	1,000
55405	DUES AND MEMBERSHIPS	4,750	4,750	4,750	4,750
56400	EQUIPMENT	13,500	9,706	10,500	10,500
Total		614,833	592,472	623,054	623,054

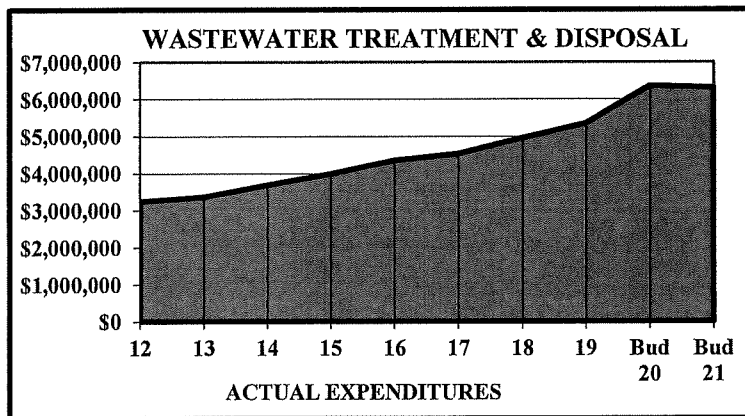
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: WASTEWATER TREATMENT & DISPOSAL

PROGRAM DESCRIPTION:

This program is responsible for treating and disposing domestic wastewater to protect the environment of St. Johns County. The system also produces on an annual average 2,059,000 gallons per day of reuse water. Aerobic sludge is accepted from local private facilities, which is processed for 100% reuse. The Wastewater Program maintains and oversees six (6) wastewater treatment facilities throughout the County. These include facilities at Anastasia Island (4,950,000 gallons/day), NW WWTP (3,000,000 gallons/day), SR 16 and I-95 (1,000,000 gallons/day), SR 207/Cypress Lakes (250,000 gallons/day), Hastings (120,000 gallons/day), Fruit Cove (22,500 gallons/day) and Bartram Oaks (20,000 gallons/day). The total capacity of the system is 9,862,500 gallons per day. Training of personnel is extensive as Federal and State regulations continue to become more stringent.

MISSION: To provide efficient and effective protection to the general public and to the environment through stabilization of wastewater and to produce and distribute Reuse Water, conserving our natural resources.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects an increase of one (1) FTE and decreased capital expenditures.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater User Fees.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,365,742	\$1,597,183	\$1,830,348	\$2,058,824	\$2,070,123
Operating Expenses	3,110,095	3,285,463	3,510,137	4,137,484	\$4,186,814
Capital Outlay	61,990	72,053	17,629	177,268	62,600
TOTAL	\$4,537,827	\$4,954,699	\$5,358,114	\$6,373,576	\$6,319,537

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Initiated design of cloth filter system for 207 WWTF
- ◆ Completed thermal imaging of all wastewater treatment facilities main electrical systems.
- ◆ Completed annual vibration analysis and follow-up repairs on the motor control panels at all wastewater plants.
- ◆ Initiated design of UV disinfection system and in plant reuse system at the Anastasia Island WWTF
- ◆ Expanded Wastewater Plant Optimization and Lab software.
- ◆ Initiated Phase 2 of design of SR16 Wastewater Treatment Plant improvements.
- ◆ Installed new chemical tanks and skids at the Hastings WWTF
- ◆ Expanded supply of residential reclaimed water for irrigation to Utility customers.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Maximize cost effective, beneficial reuse, thus limiting nutrient discharge to surface water bodies.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	23	24	25
	Total Operating and Maintenance Expenditures	\$5,340,485	\$5,915,419	\$6,256,937
O U T P U T	Number of Customer Accounts (Sewer ERCs)	40,970	42,937	43,391
	Million Gallons Treated and or Wholesaled per Year	1,700	1,734	1,768
	Wet Tons of Solids Processed	7,002	7,142	7,284
E F F I C	Cost per Gallons Treated and/or Sold	\$3.14	\$3.04	\$3.68
	Average Flow (MGD) / FTE	0.203	0.198	0.194
	Operating Cost per Customer Account (Sewer ERCs)	\$130.35	\$137.77	\$144.20
E F F E C T	% of FDEP Inspections in Compliance	100%	100%	99%
	% Preventative Maintenance Completed on Schedule	100%	100%	100%
	% of Certified Operators	87%	96%	100%

4415 - Utility Services: Waste Water

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	1,382,209	1,395,618	1,437,974	1,437,974
51400	OVERTIME EMPLOYEES	102,677	102,677	106,825	106,825
51500	SPECIAL PAY	33,719	-	33,719	33,719
52100	FICA/MEDICARE TAXES	116,173	111,733	120,757	120,757
52200	RETIREMENT CONTRIBUTIONS	154,138	153,381	173,500	173,500
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	259,518	250,317	256,669	256,669
52400	WORKERS COMP	21,689	25,315	21,126	21,126
53100	PROFESSIONAL FEES	113,506	109,196	120,424	120,424
53120	CONTRACTUAL SERVICES	2,408,626	2,583,508	2,862,944	2,862,944
53400	REFUSE	18,800	18,099	18,800	18,800
54000	TRAVEL AND PER DIEM	3,500	-	3,500	3,500
54100	COMMUNICATIONS	20,471	19,373	20,563	20,563
54300	UTILITIES	627,780	587,147	652,560	652,560
54400	LEASE/RENTAL OF EQUIPMENT	3,360	2,572	3,000	3,000
54500	INSURANCE	144,600	143,574	158,049	158,049
54600	BUILDING MAINTENANCE	11,500	10,701	31,500	31,500
54601	EQUIPMENT MAINTENANCE	1,260	1,260	-	-
54602	VEHICLE MAINTENANCE	24,000	21,429	24,000	24,000
54603	OTHER MAINTENANCE	259,500	227,150	322,500	322,500
54900	ADVERTISING	500	785	500	500
55100	OFFICE SUPPLIES	3,400	3,633	3,400	3,400
55102	SOFTWARE	253	253	345	345
55103	COMPUTER SUPPLIES	550	493	1,160	1,160
55200	OPERATING SUPPLIES	496,998	505,534	552,573	552,573
55201	GAS, OIL, AND LUBRICANTS	34,000	30,193	28,000	28,000
55202	TOOLS & SMALL IMPLEMENTS	5,000	4,868	5,000	5,000
55401	TRAINING	4,550	4,108	5,275	5,275
55405	DUES AND MEMBERSHIPS	4,660	4,400	1,690	1,690
56300	BUILDING IMPROVEMENTS	5,000	5,000	-	-
56400	EQUIPMENT	51,000	46,374	66,800	66,800
56403	COMPUTER EQUIPMENT	6,600	4,424	-	-
56415	CAPITAL VEHICLES	-	-	44,000	44,000
Total		6,319,537	6,373,115	7,077,153	7,077,153

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

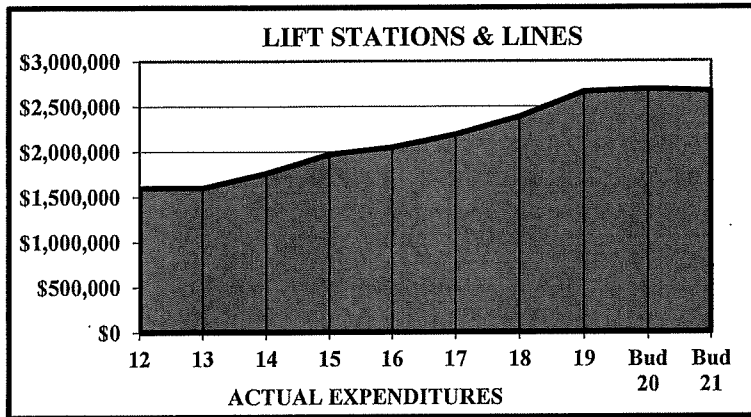
DEPARTMENT: UTILITY SERVICES

PROGRAM: SEWER LIFT STATIONS

PROGRAM DESCRIPTION:

This program is responsible for the operation and maintenance of approximately 285 lift stations. The program also maintains a preventative maintenance program for 4 water and 7 wastewater treatment plants as well as all well field pumps. In addition, the program provides major electrical and mechanical repairs to all treatment facilities and responds 24 hours per day to all emergency calls pertaining to any of the above. This program also assists the Lift Station Division of the Ponte Vedra Utility Services System.

MISSION: To maintain and upgrade all sewer lift stations and water and wastewater treatment facilities for compliance with State and Federal regulations and obtain collection licenses for all Lift-Station employees.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater User Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$1,120,832	\$1,228,865	\$1,290,922	\$1,409,547	\$1,359,278
Operating Expenses	941,727	975,675	1,101,757	1,074,132	1,107,343
Capital Outlay	129,943	183,000	270,068	206,580	203,989
TOTAL	\$2,192,502	\$2,387,540	\$2,662,747	\$2,690,259	\$2,670,610

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Completed the rehabilitation to 8 lift stations to County Standards.
- ◆ Completed 15 telemetry installations for remote monitoring and control. These installations now provide full coverage for lift station monitoring throughout the southern system.
- ◆ Installed six (4) Hi-Vent odor control units.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-Time Equivalents (FTE's)	21	21	21
	Total Operating and Maintenance Expenditures	\$2,392,679	\$2,335,155	\$2,466,621
	Total Number of Lift Stations	285	288	293
O U T P U T	Number of Lift Stations Rebuilt	14	8	8
	Number of Wetwells Refurbished	13	10	10
E F F I C	Average Hours per Employee per Call Out	3	3	3
	Average # of Call Outs per Month	28	30	30
	Lift Stations / FTE	13.6	13.7	14.0
E F F E C T	% Response Time Within 60 minutes	100%	100%	100%
	Time Loss Due to Workplace Accidents (days)	0	0	0
	% of Employees Licensed and/or Certified	95%	90%	95%

4416 - Utility Services: Lift Stations

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	900,074	865,808	1,051,504	1,051,504
51400	OVERTIME EMPLOYEES	41,600	41,600	51,600	51,600
51501	ON CALL PAY	13,000	10,580	10,400	10,400
52100	FICA/MEDICARE TAXES	73,033	68,095	85,183	85,183
52200	RETIREMENT CONTRIBUTIONS	96,899	88,236	120,481	120,481
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	216,522	184,110	267,581	267,581
52400	WORKERS COMP	18,150	16,647	17,544	17,544
52500	UNEMPLOYMENT COMPENSATION	-	-	-	-
53120	CONTRACTUAL SERVICES	35,390	30,744	31,050	31,050
53400	REFUSE	3,600	2,054	3,000	3,000
54000	TRAVEL AND PER DIEM	11,080	7,080	11,200	11,200
54100	COMMUNICATIONS	11,466	11,853	13,379	13,379
54300	UTILITIES	312,000	305,932	330,000	330,000
54400	LEASE/RENTAL OF EQUIPMENT	5,960	5,951	5,960	5,960
54500	INSURANCE	57,845	56,811	63,881	63,881
54600	BUILDING MAINTENANCE	19,000	5,742	9,000	19,000
54601	EQUIPMENT MAINTENANCE	43,207	45,192	52,500	52,500
54602	VEHICLE MAINTENANCE	54,000	65,905	73,300	73,300
54603	OTHER MAINTENANCE	416,500	360,380	409,000	409,000
55100	OFFICE SUPPLIES	500	1,157	1,000	1,000
55102	SOFTWARE	-	-	1,242	1,242
55103	COMPUTER SUPPLIES	500	500	2,960	2,960
55200	OPERATING SUPPLIES	47,835	43,199	50,515	50,515
55201	GAS, OIL, AND LUBRICANTS	70,000	63,539	76,560	76,560
55202	TOOLS & SMALL IMPLEMENTS	11,130	8,722	7,000	7,000
55401	TRAINING	6,200	5,825	6,200	6,200
55405	DUES AND MEMBERSHIPS	1,130	686	1,280	1,280
56400	EQUIPMENT	40,000	20,000	1,800	21,800
56403	COMPUTER EQUIPMENT	-	-	2,600	2,600
56415	CAPITAL VEHICLES	163,989	161,926	351,000	351,000
Total		2,670,610	2,478,274	3,108,720	3,138,720

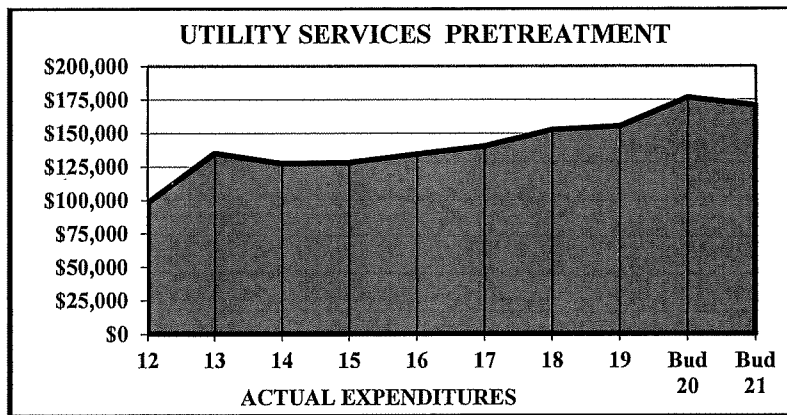
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: INDUSTRIAL PRETREATMENT

PROGRAM DESCRIPTION:

The County Pretreatment Program protects the St. Johns County Utility sewer system, wastewater treatment plants, customers and the environment by preventing sanitary sewer overflows (SSOs), sewer system and wastewater treatment plant upsets, pass-throughs and violations caused by pollutants discharged from sewer system users. It is a required program that follows regulations set forth by Florida Department of Environmental Protection (FDEP) and United States Environmental Protection Agency (EPA).

MISSION: To prevent the introduction of pollutants within the St. Johns County Utility system wastewater treatment plants that may cause an SSO, interfere with plant operation or cause a pass through, and maintain compliance with environmental regulatory agencies and pretreatment regulations, including but not limited to, FDEP, EPA, the Clean Water Act (CWA) and the Resource Conservation and Recovery Act (RCRA). Also to educate business owners and customers about harmful pollutants and provide guidance to prevent the introduction of these pollutants into the sewer system, wastewater treatment plants and ultimately the environment.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE: The Pretreatment Program is funded through user permit fees, inspection fees and fines.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$131,253	\$142,780	\$142,152	\$147,638	\$147,328
Operating Expenses	9,120	9,795	13,178	29,122	23,542
Capital Outlay	0	0	0	0	0
TOTAL	\$140,373	\$152,575	\$155,330	\$176,760	\$170,870

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Began a Dental Amalgam Program in accordance with EPA Rule 40 CFR Part 441. All Dental Offices are being informed of the rule requirements and certified by SJC Utilities Pretreatment.
- ◆ Prevented sanitary sewer overflows through inspections of all potential FOG (Fats Oils & Greases) dischargers.
- ◆ Worked with customers, users and businesses to maintain compliance with the County's Sewer Use Ordinance.
- ◆ Completed all FDEP required monitoring and reporting.
- ◆ Worked with other departments and Utilities to reduce pollutants in sewer system and treatment plants.
- ◆ Collected used cooking oil throughout the year via drop sites and pick up service.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTE's)	2	2	2
	Total Operating and Maintenance Expenditures	\$155,330	\$172,672	\$170,870
O U T P U T	Number of Establishment Permits	333	330	350
	Revenue generated by other Establishments	\$52,425	\$52,925	\$53,000
	Other revenue generated	\$3,752	\$3,890	\$3,600
E F F I C	# of Inspections Performed per Inspector	623	600	750
	Program Cost per Establishment Permit	\$466	\$523	\$488
	# of Grease Traps/ Interceptors Approved for New Food Establishments	58	50	70
E F F E C T	\$ of Revenue Generated from Violations	\$0	\$100	\$200
	# of Sanitary Sewer Spills Caused by Fats, Oil, and Grease	0	0	0
	# of Violations Cited during the Annual FDEP Inspection	0	0	0

4485 - Utility Services: Industrial Pretreatment

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	105,057	105,444	112,962	112,962
52100	FICA/MEDICARE TAXES	8,037	7,665	8,642	8,642
52200	RETIREMENT CONTRIBUTIONS	10,663	10,545	12,222	12,222
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	21,642	21,703	22,310	22,310
52400	WORKERS COMP	1,929	1,809	1,702	1,702
53100	PROFESSIONAL FEES	13,000	11,500	13,000	13,000
53120	CONTRACTUAL SERVICES	310	314	310	310
54000	TRAVEL AND PER DIEM	750	-	900	900
54100	COMMUNICATIONS	695	683	575	575
54500	INSURANCE	827	806	846	846
54600	BUILDING MAINTENANCE	500	500	500	500
54602	VEHICLE MAINTENANCE	1,000	1,000	1,000	1,000
54900	ADVERTISING	125	125	125	125
55100	OFFICE SUPPLIES	400	352	400	400
55103	COMPUTER SUPPLIES	250	250	250	250
55200	OPERATING SUPPLIES	2,475	2,830	2,625	2,625
55201	GAS, OIL, AND LUBRICANTS	1,500	1,155	1,500	1,500
55202	TOOLS & SMALL IMPLEMENTS	1,400	1,275	1,400	1,400
55401	TRAINING	250	-	250	250
55405	DUES AND MEMBERSHIPS	60	60	60	60
Total		170,870	168,016	181,579	181,579

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

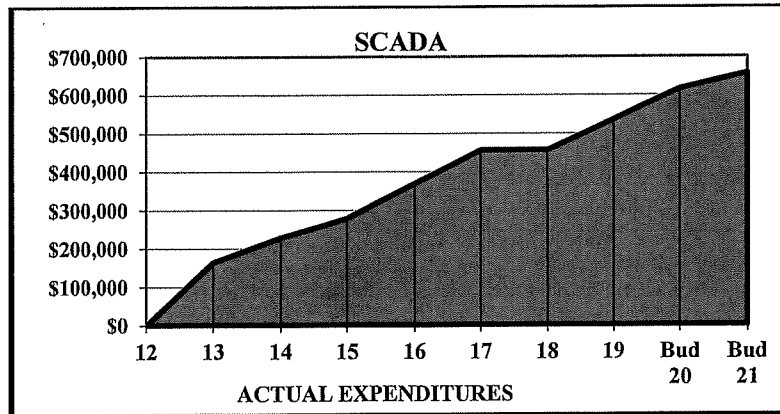
DEPARTMENT: UTILITY SERVICES

PROGRAM: SCADA

PROGRAM DESCRIPTION:

This program is responsible for the Supervisory, Control and Data Acquisition (SCADA) system of the St. Johns County Utility Department, which includes Water, Wastewater and Lift Station facilities. Management and staff oversee daily operations related to SCADA, Instrumentation and Control. They are responsible for operations, troubleshooting, maintenance, diagnosing and performance of corrective steps to resolve problems with network communications and software configurations and hardware for the proper functionality and operations of the SCADA system. In an effort to maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies. Other responsibilities are to assist the Meter reading department with installing and maintaining their Network Meter Reading equipment.

MISSION: To provide 24 hour, 7 day a week, efficient and reliable remote monitoring and control of water, wastewater and lift station facilities and minimize services required by outside contractors.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects an increase in operating expenses for replacing analog equipment with digital.

REVENUE: This program is funded through water and wastewater fees.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$289,423	\$341,252	\$383,089	\$417,898	\$420,243
Operating Expenses	136,003	114,881	128,161	174,814	233,746
Capital Outlay	31,340	0	25,067	23,600	3,400
TOTAL	\$456,766	\$456,133	\$536,317	\$616,312	\$657,389

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ VTSCADA (DCR Layer removal): New server app is completed and running. All plants are verified and working on the new server. Lift stations are all on it, but the verification of all lift stations is still ongoing.
- ◆ Supporting the contractor and integrator at NE WTP. Converted the site to cell backed up Comcast service. Installed Fiber optics to the onsite LS.
- ◆ Hastings Essex LS is now on full SCADA through the new 4RF master. Main Street and Park Avenue lift stations to be completed within the next month.
- ◆ Installed mini TGB units at Eagle Creek #1 and Heritage Landing #4
- ◆ Tillman Ridge #43 well is rehab'd and now on the new TransNet 900 radio system, with the remaining sites following.
- ◆ Completed the Ladder Logic rewrite at South ground Tank and converted site to 4RF digital radio. We replaced the Cisco routers at all of the 4RF masters and MIS assigned 6 individual IP plans. One for each 4RF master. Allowing us to assign individual IP addresses to all existing RTU's with plenty for years of expansion.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTE's)	5	5	5
	Total Operating and Maintenance Expenditures	\$511,250	\$537,655	\$653,989
	Total Number of RTU's	261	278	288
O U T P U T	# of RTU's Upgraded / Replaced	20	17	10
	# of Antenna Systems Refurbished / Replaced	20	17	10
	# of Work Orders Completed	409	271	298
E F F I C	RTU's / FTE	52	56	58
	% Program Cost of Total Utility Budget (excluding Reserves)	0.7%	0.6%	0.5%
	Work Orders Completed / Program Employee	82	54	60
E F F E C T	Time Loss Due to Workplace Accident (days)	27	0	0

4490 - Utility Services: SCADA

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	290,249	295,900	318,934	318,934
51400	OVERTIME EMPLOYEES	11,700	11,700	11,700	11,700
51501	ON CALL PAY	7,800	7,800	7,800	7,800
52100	FICA/MEDICARE TAXES	23,696	21,982	25,890	25,890
52200	RETIREMENT CONTRIBUTIONS	31,440	29,488	36,619	36,619
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	54,106	54,267	55,776	55,776
52400	WORKERS COMP	1,252	684	352	352
53100	PROFESSIONAL FEES	30,000	29,390	30,000	30,000
53120	CONTRACTUAL SERVICES	52,630	48,581	28,184	28,184
54000	TRAVEL AND PER DIEM	16,700	5,000	22,200	22,200
54100	COMMUNICATIONS	3,742	3,605	3,764	3,764
54500	INSURANCE	3,050	3,367	3,529	3,529
54600	BUILDING MAINTENANCE	5,000	4,500	2,500	2,500
54601	EQUIPMENT MAINTENANCE	958	823	958	958
54602	VEHICLE MAINTENANCE	7,000	8,940	9,400	9,400
54603	OTHER MAINTENANCE	93,250	85,099	169,000	169,000
55100	OFFICE SUPPLIES	750	668	750	750
55102	SOFTWARE	1,156	1,156	254	254
55103	COMPUTER SUPPLIES	2,835	2,835	2,260	2,260
55200	OPERATING SUPPLIES	4,475	3,944	4,475	4,475
55201	GAS, OIL, AND LUBRICANTS	7,200	6,308	7,500	7,500
55202	TOOLS & SMALL IMPLEMENTS	3,000	2,437	4,600	4,600
55401	TRAINING	2,000	2,000	2,000	2,000
56400	EQUIPMENT	2,000	1,717	1,200	1,200
56403	COMPUTER EQUIPMENT	1,400	1,400	-	-
56415	CAPITAL VEHICLES	-	-	-	-
Total		657,389	633,591	749,645	749,645

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

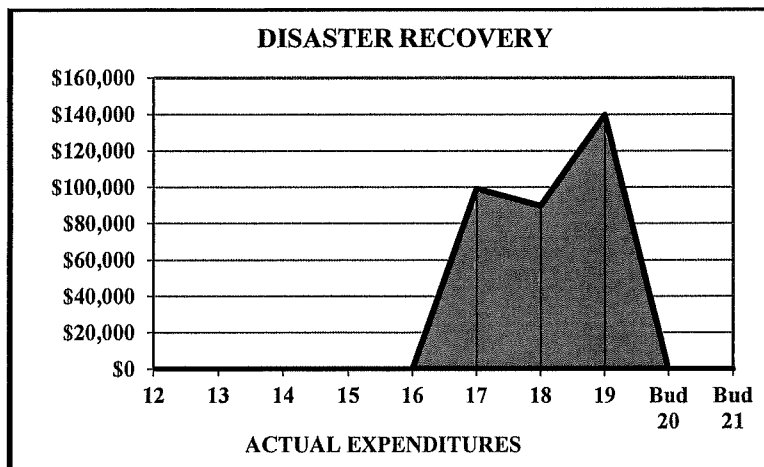
DEPARTMENT: UTILITY SERVICES

PROGRAM: DISASTER RECOVERY

PROGRAM DESCRIPTION:

The Disaster Recovery Department was created in FY 2017 after St. Johns County received substantial damage from Hurricane Matthew. This department will track disaster recovery related revenues and expenditures for the Utility Enterprise Fund.

MISSION: To record disaster recovery revenues and expenditures for the Utility Enterprise Fund.



FY 2021 BUDGET HIGHLIGHTS: The budget reflects no carryforwards from FY 2020.

REVENUE:

Through FEMA and State Public Assistance Grant Programs, St. Johns County is anticipating up to a 75% reimbursement from FEMA and up to 12.5% reimbursement from the State on eligible expenditures.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	99,400	19,371	\$145,398	0	0
Capital Outlay	0	70,530	0	0	0
TOTAL	\$99,400	\$89,901	\$145,398	\$0	\$0

4412 - Utility Services: Disaster Recovery

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55103	COMPUTER SUPPLIES	-	-	-	-
55200	OPERATING SUPPLIES	-	-	-	-
Total		-	-	-	-

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: UTILITY SERVICES R&R (RENEWAL & REPLACEMENT) PROJECTS

Anastasia Island WWTP Improvements: R&R program to maintain operation of facility.

Countywide Force Mains: R&R program to maintain Force Mains.

CR 214 Water Plant Well Field: R&R program for wells at the CR 214 Well Field.

CR 214 Water Treatment Plant (WTP) Improvements: R&R program to maintain operation of facility.

Infiltration Inflow: R&R program to minimize unnecessary flow and increase efficiency of the pump systems.

Northwest Plant Well Field: R & R program to maintain existing well fields.

Northwest Water Treatment Plant (WTP): Rehabilitation/replacement of Bartram Oaks Water Plant located in the Northwest Service area.

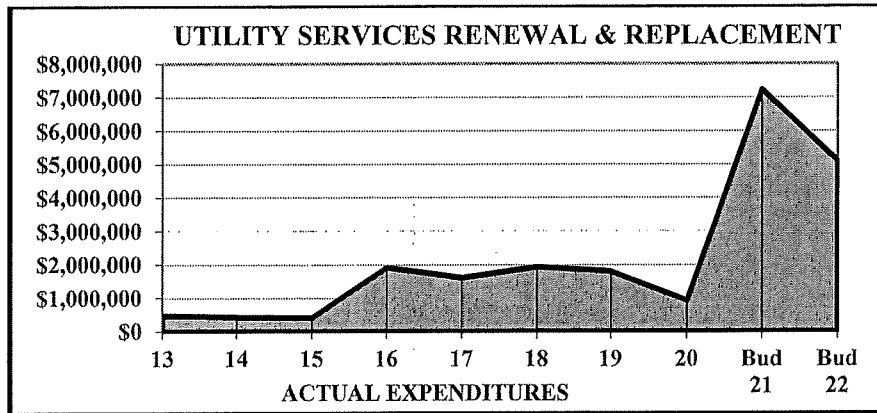
Sewage Lift Stations: R&R program within sewage lift stations including FDEP requirements.

SR 16 Wastewater Treatment Plan (WWTP): R&R program to maintain operation of facility.

SR 207 Wastewater Treatment Plan (WWTP): R&R program to maintain operation of facility.

Water Booster Stations: R&R program to booster stations to ensure necessary pressure for residential customers.

Water Mains: R&R program related to water service and hydraulic distribution.



REVENUES:

The listed Utility Services Projects are funded from Utility water and sewer rates.

EXPENDITURES:

R&R Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Anastasia Island WWTP	\$0	\$0	\$54,490	\$1,296,910	\$1,014,804
Countywide Force Mains	0	0	0	950,000	1,350,000
CR 214 Water Plant Well Field	0	0	0	175,000	90,000
CR 214 WTP	0	0	0	75,000	306,016
Infiltration Inflow	0	0	0	992,473	60,000
Northwest Plant Well Field	0	0	0	0	0
Northwest WTP	0	0	0	75,758	75,000
Sewage Lift Stations	1,937,217	1,803,514	879,001	2,525,668	653,019
SR 16 WWTP	0	0	0	103,530	100,000
NW WWTP	0	0	0	90,000	90,000
Water Booster Stations	0	0	0	467	0
Water Mains	0	0	0	950,047	1,350,000
TOTAL	\$1,937,217	\$1,803,514	\$933,491	\$7,234,853	\$5,088,839

4483 - Utility Services: R & R Capital Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56302	SYSTEM IMPROVEMENTS	7,234,853	2,529,077	2,005,000	5,088,839
Total		7,234,853	2,529,077	2,005,000	5,088,839

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: UTILITY SERVICES UNIT CONNECTION FEE PROJECTS

AI Wastewater Treatment Plant: Upgrades necessary to improve process and accommodate the surrounding residential homes and expanding service area.

Building Office Expansion: More building space is required to be added to accommodate growing staff.

CR 214 Water Plant Improvements: Upgrades to expand potable water delivery capacity to system.

CR 214 Wellfield: Installation of pump and well equipment to increase yield and maintain wellfield water quality.

Engineering Studies: Various engineering studies are required for master water and sewer system planning.

Force Mains: Provides sewer services to rapidly growing corridors meeting customer needs in the projected future.

GIS Mapping: Updates computerized inventory of utility system.

Infiltration Inflow: Improvements to collections system to eliminate infiltration and inflow to system.

Miscellaneous Labor and Vehicle Credits: Credit for assets utilized not specifically credited to a capital project.

Northwest Phase II Sewer: Engineering/Construction of sewer and reuse systems to accommodate development.

Northwest Phase II Water: Engineering/Construction of water systems to accommodate development.

Northwest Plant Well Field: Upgrades existing well capacity to accommodate future flows.

Northwest Water Treatment Plant: Installation of a new 1.5 MG storage tank and upgrade of high service pumps.

Northwest Wastewater Treatment Plant: Construction of a new 3 MGD wastewater treatment plant located north of the existing NW WTP off CR 2209.

Reuse Force Mains: Expansion of reuse main system to promote potable water conservation.

SR 16 Wastewater Treatment Plan (WWTP): Improvements to expand reuse delivery capacity.

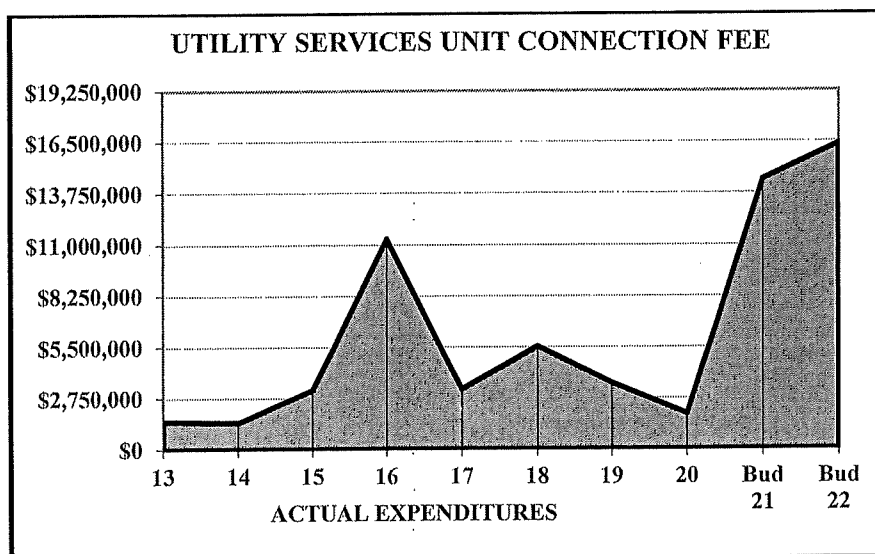
SR 207 Wastewater Treatment Plant: Improvements to reclaim water distribution at plant.

Sewage Lift Stations: Improvements to several lift stations such as the Anastasia collection system to increase capacities of motors, pumps and wet wells.

Telemetry: Remote monitoring and control of utility system that reduces travel time for operating personnel.

Water Booster Stations: Improvements to existing booster stations.

Water Mains: Provides water main extensions to rapidly growing corridors meeting projected future customer needs.



REVENUES:

The listed Utility Services Projects are funded from Utility water and sewer unit connection fees.

EXPENDITURES:

Unit Connection Fee Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
AI Wastewater Treatment Plant	\$0	\$0	\$0	\$649	\$0
CR 214 Water Plant Improvements	267,441	0	0	2,451	0
Building Office Expansion	0	26	1,365,263	2,634,737	2,880,065
CR 214 Wellfield	0	0	0	0	0
Engineering Studies	0	0	0	0	0
Force Mains	0	232,930	300,784	3,223,308	0
GIS Mapping	0	0	0	0	0
Infiltration Inflow	0	0	0	0	0
Misc. Labor and Vehicle Credits	0	0	0	0	0
Northwest Phase II Sewer	0	0	0	0	0
Northwest Phase II Water	0	0	0	0	0
Northwest Plant Well Field	102,439	9,723	0	1,909,839	1,639,611
Northwest Water Treatment Plant	294,822	800,147	20,718	28,664	23,950
Northwest Wastewater Treatment Plant	0	0	0	1,078	0
Reuse Force Mains	0	0	0	25,774	0
SR 16 Wastewater Treatment Plant	0	143,129	0	3,311	0
SR 207 Wastewater Treatment Plant	0	0	0	0	3,000,000
Sewage Lift Stations	0	0	0	386	0
Telemetry System	0	0	0	0	0
Water Booster Stations	3,010,908	2,119,528	175,750	202,163	3,134,231
Water Mains	1,855,320	255,313	40,573	6,460,062	5,860,743
TOTAL	\$5,530,930	\$3,560,796	\$1,903,088	\$14,492,422	\$16,538,600

4484 - Utility Services: Unit Conn. Fee Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56100	LAND	183,799	-	-	142,070
56302	SYSTEM IMPROVEMENTS	14,308,623	3,039,953	6,300,000	16,396,530
Total		14,492,422	3,039,953	6,300,000	16,538,600

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: UTILITY SERVICES STATE REVOLVING LOAN PROJECTS

AI Waste Water Treatment Plant: Projects for ultraviolet light disinfection, reclaimed pumping improvements and concrete solids holding tank.

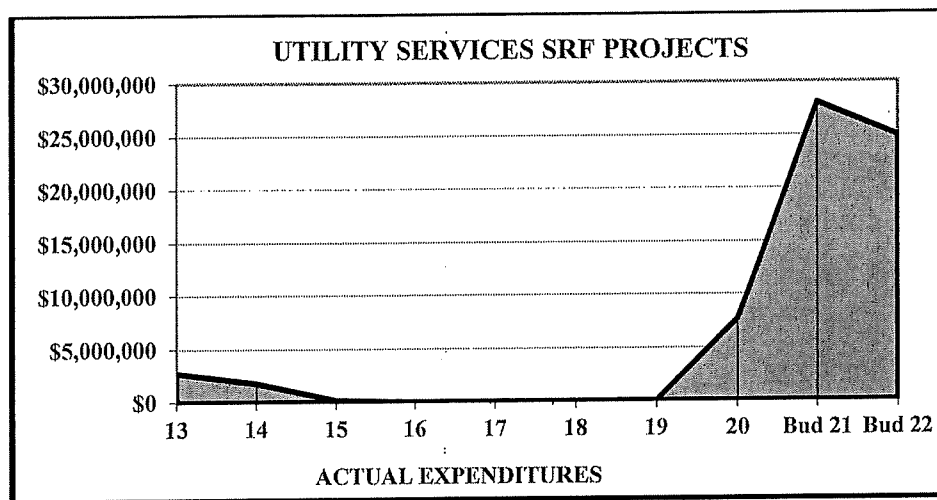
Northwest Water Treatment Plant: Improvements to the Bartram Oaks Water Treatment Plant in the NW Service Area.

Infiltration Inflow: Projects for Manhole rehabilitation, inspection and design for manhole rehabilitation.

Sewage Lift Stations: Projects for design and construction of lift station rehabilitation.

SR 16 Waste Water Treatment Plant: Improvements to SR 16 WWTP headworks, clarifier splitter box, drainage, BNR, and blower.

Water Boosters: Improvements to existing booster stations.



REVENUES:

The listed Utility Services Projects are funded from the State Revolving Loan Program (SRF) and related debt service is funded through Utility water and sewer rates.

EXPENDITURES:

State Revolving Loan Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
AI Waste Water Treatment Plant	\$0	\$0	\$0	\$5,599,729	\$6,476,018
NW Water Treatment Plant	0	0	4,883,207	2,941,723	544,872
Infiltration Inflow	0	0	0	2,956,800	2,925,916
Sewage Lift Stations	0	0	0	13,219,206	9,160,447
SR 16 WWTP	0	0	0	2,913,603	5,692,443
Water Booster Stations	0	0	2,852,261	426,993	118,558
TOTAL	\$0	\$0	\$7,735,468	\$28,058,054	\$24,918,254

4487 - Utility Services: 2011 SRL Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56302	SYSTEM IMPROVEMENTS	28,058,054	3,139,800	-	24,918,254
Total		28,058,054	3,139,800	-	24,918,254

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: UTILITY SERVICES UNRESTRICTED REVENUE PROJECTS

Administrative Building & Warehouse: Expansion of the storage, engineering and customer service areas to meet customer service growth.

AI WWTP: Upgrades necessary to improve process and accommodate the surrounding residential homes and expanding service area.

Countywide Force Mains: Provides sewer services to rapidly growing corridors.

CR 214 Well Field: Installation of pump and well equipment to increase yield and maintain water quality of the well field.

CR 214 Water Treatment Plant: Improvements to site and facilities including demolition of lime softening treatment structures which are no longer utilized.

Engineering Studies: Various engineering studies are required for master water and sewer system planning.

GIS Mapping: Updates computerized inventory of utility system.

Hastings: Improvements to FY 2018 acquired Hastings service area.

Infiltration Inflow: Improvements to collections system to eliminate infiltration and inflow to system.

Miscellaneous Labor and Vehicle Credits: Credit for assets utilized not specifically credited to a capital project.

Northwest Sewer: Construction of sewer and reuse systems to accommodate World Golf Village development.

Northwest Plant Well Field: Upgrades existing well capacity to accommodate future flows.

Northwest WWTP: Construction of a new 3 MGD wastewater treatment plant located north of the existing NW WTP.

Northwest WTP: Improvements to the Bartram Oaks Water Treatment Plant in the NW Service Area.

Reuse Force Mains: Expansion of reuse main system to promote potable water conservation.

Sewage Lift Stations: Improvements to main system lift stations to address capacity, operational, and odor control requirements.

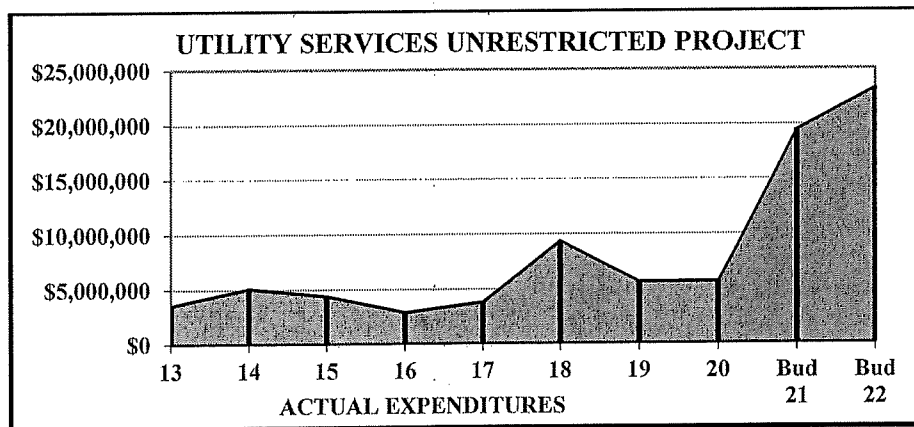
SR 16 WWTP: Upgrades necessary to improve treatment process and reclaimed water distribution.

SR 207 WWTP: Improvements to reclaim water distribution at plant.

Telemetry: Remote monitoring and control of utility systems that will reduce travel time for operating personnel.

Water Boosters: Improvements to existing booster stations.

Water Mains: Provides additional areas with water services and improved hydraulic distribution.



REVENUES:

The listed Utility Services Projects are funded from Utility water and sewer rates.

EXPENDITURES:

Unrestricted Revenue Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Building Office Expansion	\$1,252,592	\$646,171	\$825,365	\$124,802	\$475,047
AI Wastewater Treatment Plant	1,109,118	296,120	615,368	3,011,938	4,368,998
Countywide Force Mains	1,287,926	381,230	863,958	1,100,408	1,958,949
CR 214 Well Field	0	137,149	499,827	842,860	1,394,002
CR 214 Water Treatment Plant	378,072	82,666	183,608	862,878	13,977
Engineering Studies	239,900	135,680	419,660	1,390,260	1,758,155
GIS Mapping	287,427	397,519	423,303	1,031,382	1,150,925
Hastings	377,263	258,206	93,956	970,574	587,254
Infiltration Inflow	139,798	340,714	52,307	362,696	580,172
Meter Infrastructure	0	0	0	1,182,000	2,550,954
Northwest Plant Well Field	1,430,886	474,290	0	340,496	690,000
Northwest Wastewater Treatment Plant	0	0	0	139,441	0
Northwest Water Treatment Plant	28,491	27,409	17,620	45,309	40,928
Reuse Force Mains	199,518	0	0	1,761,967	1,631,376
Sewage Lift Stations	1,763,923	1,189,808	613,292	2,232,099	1,718,023
SR 16 Wastewater Treatment Plant	189,940	1,092,704	417,456	1,401,475	1,246,029
SR 207 Wastewater Treatment Plant	0	0	0	162,328	519,528
Telemetry	109,676	60,101	217,146	396,305	420,824
Water Booster Stations	0	49,935	26,214	615,885	755,397
Water Mains	570,963	51,907	423,961	1,513,893	1,409,688
TOTAL	\$9,365,493	\$5,621,609	\$5,693,041	\$19,488,996	\$23,270,226

4488 - Utility Services: Unrestricted Rev Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53150	CONSULTING SERVICES	728,434	259,047	-	469,116
53180	ENGINEERING SERVICES	729,832	365,016	-	664,816
54603	OTHER MAINTENANCE	-	-	-	-
55100	OFFICE SUPPLIES	8,416	-	-	8,416
55102	SOFTWARE	66,103	6,296	-	59,807
55103	COMPUTER SUPPLIES	50,255	6,274	-	43,981
56100	LAND	77,072	46,500	-	37,072
56302	SYSTEM IMPROVEMENTS	17,778,309	5,153,071	10,470,000	21,948,243
56403	COMPUTER EQUIPMENT	50,575	11,800	-	38,775
Total		19,488,996	5,848,004	10,470,000	23,270,226

4424 - Utility Services: 91 Shores Debt Serv

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	460,629	460,629	-	-
57302	INTEREST CAP APPREC BONDS	170,749	170,749	-	-
Total		631,378	631,378	-	-

4486 - Utility Services: 2011 SRL Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	371,618	371,618	391,423	391,423
57200	INTEREST	161,110	161,110	151,014	151,014
Total		532,728	532,728	542,437	542,437

4489 - Utility Services: Trane Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	22,547	22,547	23,128	23,128
57200	INTEREST	3,836	3,836	3,254	3,254
Total		26,383	26,383	26,382	26,382

4491 - Utility Services: 2013 Bond Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	830,000	235,000	345,000	345,000
57200	INTEREST	885,355	350,968	10,350	10,350
57302	INTEREST CAP APPREC BONDS	1,492,471	-	-	-
Total		3,207,826	585,968	355,350	355,350

4492 - Utility Services: 2014 Bond Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	1,040,000	1,040,000	1,085,000	1,085,000
57200	INTEREST	994,677	510,260	171,500	171,500
Total		2,034,677	1,550,260	1,256,500	1,256,500

4493 - Utility Services: 2016 Bond Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	395,000	395,000	415,000	415,000
57200	INTEREST	111,430	42,103	26,515	26,515
Total		506,430	437,103	441,515	441,515

4439 - Utility Services: SRF Loan Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	75,315	75,315	152,070	152,070
57200	INTEREST	21,702	21,702	41,965	41,965
57203	CAPITALIZED INTEREST	30,554	30,554	-	-
Total		127,571	127,571	194,035	194,035

4443 - Utility Services: SRL Debt Svc DW550130

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	-	-	356,574	356,574
57200	INTEREST	-	-	101,289	101,289
57203	CAPITALIZED INTEREST	99,377	99,377	-	-
Total		99,377	99,377	457,863	457,863

4495 - Utility Services: SRL Debt Svc DW550150

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57203	CAPITALIZED INTEREST	108,016	-	-	-
Total		108,016	-	-	-

4496 - Utility Services: 2021 Bond Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	-	-	210,000	210,000
57102	PAYMENT TO ESCROW AGENT	-	42,750,065	-	-
57200	INTEREST	-	121,666	1,169,311	1,169,311
57301	COST OF ISSUANCE	-	533,579	-	-
Total		-	43,405,310	1,379,311	1,379,311

4497 - Utility Services: SRL Debt Svc WW550160

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57203	CAPITALIZED INTEREST	-	-	17,000	17,000
Total		-	-	17,000	17,000

4425 - Utility Services: Non-Operating

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55900	DEPRECIATION EXPENSE	14,799,119	-	15,908,083	15,908,083
58100	AID TO GOVT AGENCIES	-	100,000	-	-
59900	BAD DEBT EXPENSE	-	-	-	-
59904	ASSET DISPOSITION	-	-	-	-
59905	AMORTIZATION	187,065	-	209,789	209,789
59908	AMORT OF INTANGL ASSETS	-	-	-	-
Total		14,986,184	100,000	16,117,872	16,117,872

4426 - Utility Services: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59920	RESERVE	3,744,881	-	2,881,539	2,067,340
59922	DEBT SERVICE RESERVE	7,304,483	-	7,137,445	7,137,445
59923	CONTIGENCY RESERVE	10,037,895	-	10,947,114	10,947,114
59927	CAPITAL OUTLAY RESERVE	22,496,935	-	34,017,672	34,790,897
59933	CUSTOMER DEP RESERVE	1,608,151	-	1,715,113	1,710,269
59935	R & R FUND	1,901,400	-	2,107,794	2,107,794
59941	CURRENT ACCT RESERVE	13,285,965	-	21,079,348	22,293,217
59943	DEPARTMENT RESERVES	4,025,385	-	-	-
Total		64,405,095	-	79,886,025	81,054,076

4450 - PV Utility

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	16,613,546	14,457,425	14,183,331	14,183,331
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	19,638,391	18,963,702	11,462,147	18,968,368
Total	36,251,937	33,421,127	25,645,478	33,151,699

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	2,229,624	2,008,632	2,371,288	2,371,288
Operating Expenses	6,433,228	4,796,077	6,459,924	6,459,924
Capital Expenses	11,111,163	3,004,655	2,688,800	9,459,081
Other Expenses	16,477,922	4,643,395	14,125,466	14,861,406
Total	36,251,937	14,452,759	25,645,478	33,151,699

4450 - PV Utility

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
33730	OTHER PHYS ENV GRANT	417,798	207,343	-	-
34361	WATER SALES	6,984,000	6,154,097	6,338,720	6,338,720
34362	SERVICE FEES	120,000	69,309	48,000	48,000
34365	METER INSTALLATIONS	13,500	19,400	15,120	15,120
34366	WATER UNIT CONNECTION FEE	98,640	103,301	98,640	98,640
34367	SEWER FEES	7,392,000	7,213,084	7,468,966	7,468,966
34369	SEWER UNIT CONNECTION FEE	124,310	216,993	124,310	124,310
34378	OIL & GREASE REVENUE	10,625	10,350	10,625	10,625
34913	TELEMETRY FEES	16,250	16,250	16,250	16,250
35901	RETURNED CHECK-SVC CHARGE	2,000	-	1,000	1,000
36101	INTEREST EARNINGS	1,200	172	600	600
36102	INTEREST EARNINGS-SBA	72,000	4,067	6,000	6,000
36116	INTEREST EARNINGS-UNIT CO	500	-	500	500
36121	INTEREST-SURPLUS FUNDS	51,000	33,502	36,000	36,000
36122	INTEREST-MONEY MRKT	600	290	600	600
36127	FEIT EARNINGS	75,600	9,551	12,000	12,000
36128	FEIT FIXED EARNINGS	45,000	5,268	6,000	6,000
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36400	SURPLUS PROP SALE (EXMPT)	-	225	-	-
36603	CONTRIBUTIONS	-	-	-	-
38403	STATE REVOLVING LOAN PROC	1,188,523	394,223	-	-
38999	CARRYFORWARD	19,638,391	18,963,702	11,462,147	18,968,368
Total		36,251,937	33,421,127	25,645,478	33,151,699

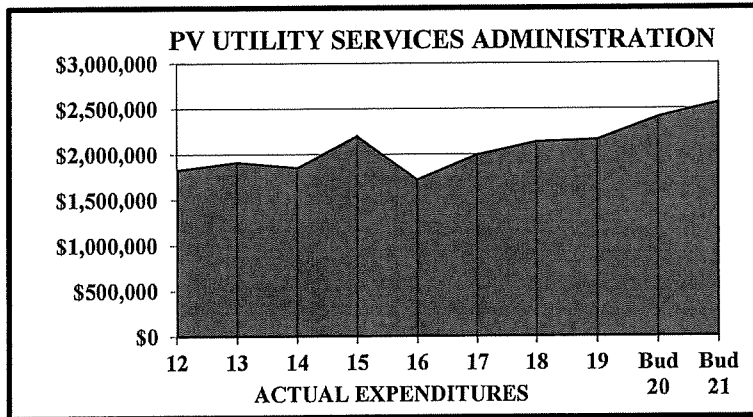
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: PONTE VEDRA UTILITY SERVICES ADMINISTRATION

PROGRAM DESCRIPTION:

This program is responsible for monthly reading, billing and collection of approximately 26,500 combined water and sewer Equivalent Residential Connections (ERC's). It is also responsible for routine meter maintenance as well as service connections and disconnections. This program provides customer service functions for approximately 10,300 accounts and also enforces the County's Ponte Vedra Utility ordinance. The Utility was initially acquired from the St. Johns Service Company in FY 2006. In FY 2008, Intercoastal Utility system was acquired.

MISSION: To provide safe potable drinking water and reliable sewer service to all Ponte Vedra Utility Services customers, provide accurate and timely billing, maintain precise records, provide excellent customer service, monitor backflow prevention and cross connection control programs, and to update and enforce the County's Utility Ordinance at all times.



FY 2021 HIGHLIGHTS: The budget primarily reflects normal operating increases.

REVENUE:

The revenue to fund this program is provided by water sales, wastewater fees, development service fees and service charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$362,716	\$427,447	\$317,756	\$446,378	\$478,855
Operating Expenses	1,633,046	1,672,378	1,842,379	1,959,654	2,087,336
Capital Outlay	0	37,828	0	5,000	0
Other Expense	4	3	1,204	0	0
TOTAL	\$1,995,766	\$2,137,656	\$2,161,339	\$2,411,032	\$2,566,191

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Completed decommissioning of the Innlet Beach Wastewater Treatment Facility as part of the Ponte Vedra five year Capital Improvement Program.
- ◆ Completed construction of the new 2.4 MGD Ponte Vedra Water Reclamation Facility.
- ◆ As part of the five year Capital Improvement Program, the Utility inspected an additional 200 manholes, repaired over 100 manholes.
- ◆ As part of the five year Capital Improvement Program, the Utility has continued its renewal and replacement program to improve aging pipeline infrastructure using advanced Cure-In-Place-Pipe technology and replacing defective sections of pipeline when discovered.
- ◆ As part of the five year Capital Improvement Program, the Utility completed design and construction for the rehabilitation of 12 lift stations, replacing the pumps, electrical panels, and adding protective coating to the wet wells.
- ◆ Maintained backflow prevention certification for all Utility owned facilities.

KEY OBJECTIVES:

St. Johns County Goal -- Financial Stewardship: Fiscally Sound and Financially Stable

- Maintain long term financial viability through affordable rates and charges for our customers.
- Manage annual financial performance to achieve superior credit market ratings.

St. Johns County Goal -- Customer Service: Putting People First

- Provide a timely response to customer inquiries and requests.
- Manage an accessible platform for billing and access to customer account information.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	8	8	8
	Total Operating and Maintenance Expenditures	\$2,160,135	\$2,391,135	\$2,566,191
	Total Ponte Vedra Utility CIP Budget Managed	\$20,443,578	\$14,495,253	\$11,507,430
O U T P U T	Number of Customer Accounts (Water ERC's)	14,174	14,200	14,226
	Number of Service Requests Performed	3,181	2,606	3,000
	Number of Work Orders Issued	1,792	1,605	1,600
E F F I C I E N C Y	% Program Cost of Total Utility Budget (excluding Reserves)	6.7%	12.9%	9.9%
	Number of Meters Read & Billed per Month	10,275	10,325	10,361
	Customer Accounts per Billing/CS Staff	2,362	2,367	2,371
E F F E C T	Lost Time Due to Workplace Accidents (days)	0	0	0
	Average Monthly Utility Bill – 8k gals. (Water & Sewer)	\$81.94	\$87.16	\$88.90
	% of Customers on Credit Card /ACH/Alternative Payment Methods	76%	78%	80%

4470 - PV Utility: Administration

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	309,764	272,963	316,612	316,612
51400	OVERTIME EMPLOYEES	16,900	11,228	16,900	16,900
51501	ON CALL PAY	4,500	3,300	4,500	4,500
52100	FICA/MEDICARE TAXES	25,334	22,428	25,858	25,858
52200	RETIREMENT CONTRIBUTIONS	33,613	28,743	36,573	36,573
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	86,617	66,870	78,138	78,138
52400	WORKERS COMP	2,127	2,566	1,915	1,915
52900	VEHICLE/LABOR CREDITS	-	-	-	-
53100	PROFESSIONAL FEES	50,000	40,000	-	-
53115	DEPOSIT INTEREST EXPENSE	6,400	6,794	8,020	8,020
53120	CONTRACTUAL SERVICES	137,381	130,074	151,050	151,050
53121	CLERK OF COURT SERVICES	5,000	2,500	2,500	2,500
53201	SERVICE CHARGES	104,000	115,617	122,000	122,000
53401	INDIRECT ADMIN COSTS	410,199	410,199	410,199	410,199
53402	INDIRECT UTIL ADMIN OVRST	1,304,412	1,304,412	962,618	962,618
54100	COMMUNICATIONS	1,660	2,650	3,440	3,440
54300	UTILITIES	480	415	480	480
54402	LEASE/RENTAL OF LAND	11,400	11,212	11,700	11,700
54500	INSURANCE	12,184	13,139	13,776	13,776
54600	BUILDING MAINTENANCE	500	500	500	500
54601	EQUIPMENT MAINTENANCE	1,600	1,600	1,600	1,600
54602	VEHICLE MAINTENANCE	10,800	7,111	10,800	10,800
55100	OFFICE SUPPLIES	3,900	3,150	3,900	3,900
55200	OPERATING SUPPLIES	15,120	14,977	15,120	15,120
55201	GAS, OIL, AND LUBRICANTS	10,800	10,346	10,800	10,800
55202	TOOLS & SMALL IMPLEMENTS	1,000	750	1,000	1,000
55401	TRAINING	500	500	500	500
Total		2,566,191	2,484,044	2,210,499	2,210,499

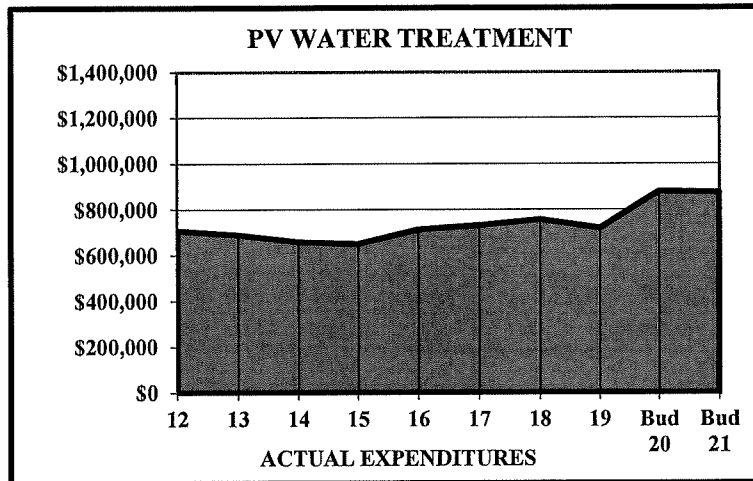
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: PONTE VEDRA WATER TREATMENT

PROGRAM DESCRIPTION:

This program is responsible for the upkeep, maintenance and operation of 4 water treatment plants and grounds for a total combined capacity of 15.0 million gallons per day (MGD). Water Treatment also operates and maintains 12 supply wells and 5 water storage tanks essential to water distribution. Management and staff oversee quality control, respond to customer complaints and maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies.

MISSION: To provide safe, clean drinking water to the citizens and visitors of Ponte Vedra through efficient, effective and professional operation of water treatment facilities and associated distribution systems.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects normal operating conditions.

REVENUE:

The revenue to fund this Program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$259,107	\$286,512	\$280,702	\$308,584	\$300,870
Operating Expenses	436,302	445,569	438,257	540,984	565,477
Capital Outlay	36,823	25,229	0	30,300	8,000
TOTAL	\$732,232	\$757,310	\$718,959	\$879,868	\$874,347

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Completed design and replacement of well #1 motor from 40 to 50 hp at Plantations WTP.
- ◆ Started design of new .5 MG replacement ground storage tank at Sawgrass WTP.
- ◆ Completed 5 year cleaning/inspection of Marsh Landing ground storage tank.
- ◆ Design and installation of new corrosion control system at Innlet Beach WTP.
- ◆ Design and installation of new corrosion control system at Plantations WTP.
- ◆ Achieved 100% compliance at all water treatment plants.
- ◆ Delivered Water Quality Reports to all St. Johns County Utility customers.

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Monitor the expansion of water resource availability through the implementation and continual improvement of the Utility's strategic Integrated Water Resource Plan.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTEs)	4	4	4
	Total Operating and Maintenance Expenditures	\$718,959	\$818,197	\$866,347
O U T P U T	Number of Customer Accounts (Water ERC's)	14,174	14,200	14,226
	Millions of Gallons Pumped and Purchased	1,554.7	1,565.4	1,585.6
E F F I C	% Program Cost of Total Utility Budget (excluding Reserves)	2.2%	4.4%	3.4%
	Program Cost per Customer Account	\$50.72	\$57.62	\$60.90
	Average Flow (MGD) / FTE	1.06	1.07	1.09
E F F E C T	% of Days in Federal/State Compliance	100%	100%	100%
	% Preventive Maintenance Completed on Schedule	100%	100%	100%
	Lost Time Due to Workplace Accidents (days)	0	0	0

4471 - PV Utility: Water

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	195,232	183,888	212,523	212,523
51400	OVERTIME EMPLOYEES	12,446	13,794	12,446	12,446
51500	SPECIAL PAY	7,201	-	7,201	7,201
52100	FICA/MEDICARE TAXES	16,438	16,164	17,761	17,761
52200	RETIREMENT CONTRIBUTIONS	21,810	21,374	25,121	25,121
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	43,284	38,432	44,573	44,573
52400	WORKERS COMP	4,459	5,003	4,008	4,008
53100	PROFESSIONAL FEES	19,500	19,442	17,500	17,500
53120	CONTRACTUAL SERVICES	9,670	6,710	8,200	8,200
53400	REFUSE	1,640	1,640	1,640	1,640
54000	TRAVEL AND PER DIEM	2,800	1,800	2,800	2,800
54100	COMMUNICATIONS	3,113	3,692	3,778	3,778
54300	UTILITIES	314,000	269,100	291,200	291,200
54400	LEASE/RENTAL OF EQUIPMENT	2,500	2,500	2,500	2,500
54500	INSURANCE	25,324	25,102	27,651	27,651
54600	BUILDING MAINTENANCE	5,000	5,000	5,000	5,000
54601	EQUIPMENT MAINTENANCE	-	1,595	45,000	45,000
54602	VEHICLE MAINTENANCE	5,400	5,405	6,600	6,600
54603	OTHER MAINTENANCE	70,400	73,655	90,400	90,400
55100	OFFICE SUPPLIES	500	470	500	500
55102	SOFTWARE	-	-	-	-
55103	COMPUTER SUPPLIES	500	283	699	699
55200	OPERATING SUPPLIES	82,870	77,043	81,304	81,304
55201	GAS, OIL, AND LUBRICANTS	18,600	16,683	18,720	18,720
55202	TOOLS & SMALL IMPLEMENTS	1,000	982	1,000	1,000
55401	TRAINING	2,240	1,617	2,240	2,240
55405	DUES AND MEMBERSHIPS	420	420	120	120
56400	EQUIPMENT	8,000	5,018	-	-
56415	CAPITAL VEHICLES	-	-	-	-
Total		874,347	796,812	930,485	930,485

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

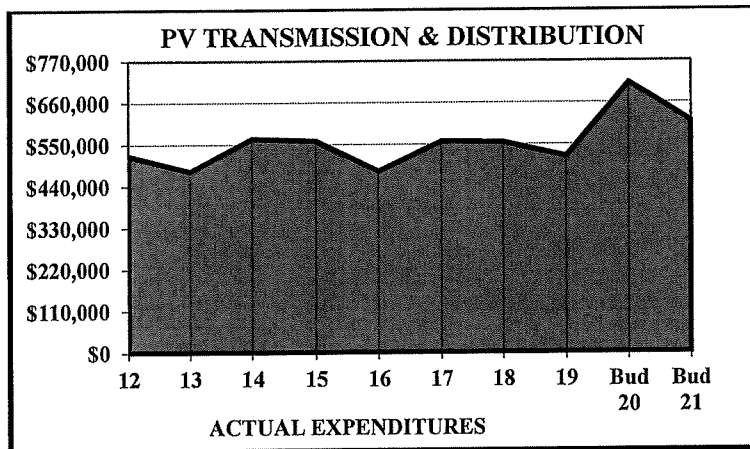
DEPARTMENT: UTILITY SERVICES

PROGRAM: PONTE VEDRA TRANSMISSION & DISTRIBUTION

PROGRAM DESCRIPTION:

This program is responsible for installation of new services, repairing all water and sewer lines, replacement of old and inadequate mains and lines, utility relocations, service extensions and maintaining assigned equipment. This Program also performs all excavation activities for water and sewer lines, maintains and repairs all gravity sewer piping, appurtenances and stoppages. Transmission and Distribution responds 24 hours per day to all emergency calls on the aforementioned items. The Program maintains approximately 305 miles of water, sewer and reuse mains throughout the utility service area and has approximately 14,150 water/sewer/reuse services connected. This program also maintains and repairs 946 fire hydrants, and locates all water and sewer lines in the service area per the Sunshine One-Call Locate Program.

MISSION: To maintain and upgrade the transmission and distribution system, including all force mains and gravity collection systems, while providing an efficient and effective level of service to all Ponte Vedra Utility customers.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects a decrease in operating and capital expenditures.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$326,568	\$314,071	\$295,828	\$325,971	\$320,323
Operating Expenses	210,688	161,671	222,784	319,725	291,160
Capital Outlay	21,430	80,393	0	67,000	0
TOTAL	\$558,686	\$556,135	\$518,612	\$712,696	\$611,483

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Processed approximately 4,144 utility locate work orders.
- ◆ Completed approximately 667 work orders for a variety of maintenance issues.
- ◆ Responded to approximately 57 after normal work hour emergency call outs.
- ◆ Maintained and repaired approximately 305 miles of water, sewer and reuse lines of various sizes.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTE's)	4	4	4
	Total Operating and Maintenance Expenditures	\$518,612	\$576,088	\$611,483
O U T P U T	Length of Water & Sewer Mains/ Maintained (miles)	305	310	315
	# of Taps Installed	18	20	20
	# of Water and Sewer Line Locates	4,144	4,100	4,150
E F F I C	Avg. Hrs. per Employee/Water Service Installed	4	4	4
	Average Response Time to Call-Outs After Normal Working Hours (minutes)	60	60	60
	New Installation Completion Time (days)	90	90	90
E F F E C T	% of Emer. Call-Outs Responded to Within 2 Hrs.	100%	100%	100%
	% of Emer. Call-Outs Repaired Within 8 Hrs.	100%	100%	100%
	% Employees having Distribution & Collection License	100%	100%	100%

4472 - PV Utility: Trans/Dist

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	199,300	188,728	220,561	220,561
51400	OVERTIME EMPLOYEES	19,500	13,794	19,500	19,500
51500	SPECIAL PAY	4,783	-	4,783	4,783
51501	ON CALL PAY	7,800	1,200	7,800	7,800
52100	FICA/MEDICARE TAXES	17,701	14,994	19,327	19,327
52200	RETIREMENT CONTRIBUTIONS	23,485	19,918	27,336	27,336
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	43,188	43,309	44,525	44,525
52400	WORKERS COMP	4,566	4,665	4,179	4,179
53120	CONTRACTUAL SERVICES	1,700	1,570	1,700	1,700
54000	TRAVEL AND PER DIEM	3,208	-	3,600	3,600
54100	COMMUNICATIONS	3,958	3,692	3,969	3,969
54400	LEASE/RENTAL OF EQUIPMENT	11,000	11,000	11,000	11,000
54500	INSURANCE	5,564	5,431	5,660	5,660
54600	BUILDING MAINTENANCE	1,250	250	1,000	1,000
54601	EQUIPMENT MAINTENANCE	2,000	1,595	2,000	2,000
54602	VEHICLE MAINTENANCE	41,750	51,170	53,750	53,750
54603	OTHER MAINTENANCE	163,500	149,462	151,500	151,500
55100	OFFICE SUPPLIES	200	158	200	200
55103	COMPUTER SUPPLIES	250	250	250	250
55200	OPERATING SUPPLIES	21,500	14,237	16,000	16,000
55201	GAS, OIL, AND LUBRICANTS	27,600	22,245	27,600	27,600
55202	TOOLS & SMALL IMPLEMENTS	5,400	4,729	5,400	5,400
55401	TRAINING	1,900	1,500	1,900	1,900
55405	DUES AND MEMBERSHIPS	380	290	290	290
56400	EQUIPMENT	-	-	8,000	8,000
56415	CAPITAL VEHICLES	-	-	-	-
Total		611,483	554,187	641,830	641,830

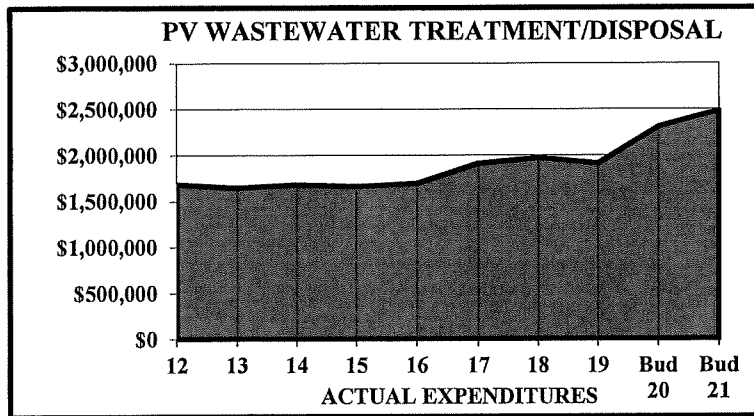
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: PONTE VEDRA WASTEWATER TREATMENT & DISPOSAL

PROGRAM DESCRIPTION:

This program is responsible for treating and disposing of domestic wastewater to protect the environment of St. Johns County. The system also produces on an annual average 774,600 gallons of reuse water per day from plants located at Marsh Landing, Players Club and Sawgrass. Class "B" aerobically digested sludge is disposed of by land spreading after dewatering by Belt Press. These three facilities comprise a total capacity of 4.7 million gallons per day (Marsh Landing-800,000, Players Club-2,400,000 and Sawgrass – 1,500,000).

MISSION: To provide efficient and effective protection to the general public and to the environment through stabilization of wastewater and to produce and distribute Reuse Water, conserving our natural resources.



FY 2021 HIGHLIGHTS: The budget primarily reflects operating and capital expenditure increases.

REVENUE:

The revenue to fund this Program is provided by Water and Wastewater User Fees.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$756,895	\$877,435	\$859,474	\$900,464	\$878,953
Operating Expenses	1,136,269	1,057,449	1,052,994	1,346,795	1,474,031
Capital Outlay	18,489	38,184	0	65,000	131,000
TOTAL	\$1,911,653	\$1,973,068	\$1,912,468	\$2,312,259	\$2,483,984

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #3: Address the County's Long-term Financial Stability

- ◆ Continued to look for ways to improve the efficiency of the wastewater treatment plants.

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Continued to meet all State and Federal facility requirements.
- ◆ Repaired Grit system, screening system and replaced all blower motors on aeration system at Sawgrass WWTP.
- ◆ Added new Chlorine skid and two new filter pumps at Sawgrass WWTP.
- ◆ Added Alum feed system to Marsh Landing for Phosphorus removal.
- ◆ Expanded Wastewater Plant Optimization and Lab software to treatment facilities in the Ponte Vedra service area.

KEY OBJECTIVES:

St. Johns County Goal -- World-Class Living: The Place to Live, Work, and Play

- Maximize cost effective, beneficial reuse, thus limiting nutrient discharge to surface water bodies.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTE's)	11	11	11
	Total Operating and Maintenance Expenditures	\$1,912,468	\$2,103,510	\$2,352,984
O U T P U T	Number of Samples Collected & Analyzed	12,800	12,800	10,600
	Number of Customer Accounts (Sewer ERC's)	12,347	12,593	12,719
	Million Gallons Treated or Wholesaled per Year	1,111	763	714
	Wet Tons Solids processed	1,542	1,550	1,600
E F F I C	% Program Cost of Total Utility Budget (excluding Reserves)	6.0%	11.3%	9.1%
	% of Samples in Compliance	99.9%	99.0%	99.0%
	Average Flow (MGD) / FTE	0.277	0.190	0.178
E F F E C T	% of FDEP Inspections in Compliance	100%	100%	100%
	% of Preventative Maint. Completed on Schedule	100%	100%	100%
	% of Certified Operators	82%	91%	91%

4473 - PV Utility: Waste Water

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	582,841	562,353	616,869	616,869
51400	OVERTIME EMPLOYEES	37,258	37,258	44,307	44,307
51500	SPECIAL PAY	25,613	-	25,613	25,613
52100	FICA/MEDICARE TAXES	49,397	44,440	52,539	52,539
52200	RETIREMENT CONTRIBUTIONS	65,540	6,248	74,311	74,311
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	108,022	115,227	122,611	122,611
52400	WORKERS COMP	10,282	10,229	9,100	9,100
53100	PROFESSIONAL FEES	43,151	47,709	52,061	52,061
53120	CONTRACTUAL SERVICES	432,890	530,249	575,055	575,055
53400	REFUSE	6,000	4,400	4,800	4,800
54000	TRAVEL AND PER DIEM	2,200	-	2,200	2,200
54100	COMMUNICATIONS	16,343	15,916	17,144	17,144
54300	UTILITIES	516,000	474,595	522,000	522,000
54400	LEASE/RENTAL OF EQUIPMENT	3,000	2,920	3,000	3,000
54500	INSURANCE	55,483	55,067	60,730	60,730
54600	BUILDING MAINTENANCE	18,000	3,174	30,500	30,500
54601	EQUIPMENT MAINTENANCE	867	867	867	867
54602	VEHICLE MAINTENANCE	6,000	8,026	9,000	9,000
54603	OTHER MAINTENANCE	115,220	114,743	213,700	213,700
54900	ADVERTISING	1,000	1,500	1,000	1,000
55100	OFFICE SUPPLIES	2,000	2,223	2,500	2,500
55102	SOFTWARE	-	-	-	-
55103	COMPUTER SUPPLIES	2,365	250	6,250	6,250
55200	OPERATING SUPPLIES	221,567	236,480	271,800	271,800
55201	GAS, OIL, AND LUBRICANTS	14,600	12,845	12,500	12,500
55202	TOOLS & SMALL IMPLEMENTS	3,000	3,647	3,000	3,000
55401	TRAINING	3,100	3,096	3,100	3,100
55405	DUES AND MEMBERSHIPS	560	645	560	560
56400	EQUIPMENT	106,800	83,900	29,000	55,400
56403	COMPUTER EQUIPMENT	3,885	3,884	-	-
56415	CAPITAL VEHICLES	31,000	31,000	-	-
Total		2,483,984	2,412,891	2,766,117	2,792,517

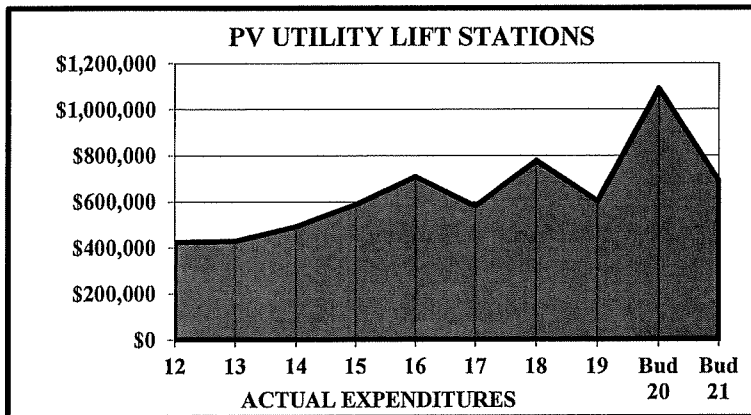
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: PONTE VEDRA UTILITY SERVICES
PROGRAM: SEWER LIFT STATIONS

PROGRAM DESCRIPTION:

This program is responsible for the operation and maintenance of approximately 86 lift stations and approximately 200 step tanks. The program also maintains a preventative maintenance program for all 4 water and 4 wastewater treatment plants as well as all well field pumps. In addition, the program provides major electrical and mechanical repairs to all treatment facilities and responds 24 hours per day to all emergency calls pertaining to any of the above.

MISSION: To maintain and upgrade all sewer lift stations and water and wastewater treatment facilities for compliance with State and Federal regulations and obtain collection licenses for all Lift-Station employees.



FY 2021 HIGHLIGHTS: The budget reflects a decrease primarily due to a decrease in Capital expenditures.

REVENUE:

The revenue to fund this program is provided by Water and Wastewater User Fees and Service Charges.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$229,885	\$238,457	\$225,639	\$243,241	\$250,623
Operating Expenses	308,212	289,804	331,774	409,379	442,081
Capital Outlay	43,904	250,967	46,612	440,000	0
TOTAL	\$582,001	\$779,228	\$604,025	\$1,092,620	\$692,704

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ Rehabilitated nine (13) lift stations.
- ◆ Pumped out 10 Step Tanks for preventative maintenance.
- ◆ Replaced mechanical pumping equipment at four (12) lift stations and replaced electronic level controllers at three (2) other lift stations.
- ◆ Installed suction pipes for bypassing on twenty-nine (16) lift stations for maintenance and emergency pump outs.
- ◆ Installed for (1) High-Vent odor control units.
- ◆ Installed (13) SCADA Units

KEY OBJECTIVES:

St. Johns County Goal -- Customer Service: Putting People First

- Provide consistent and transparent communication of pertinent environmental and water quality information to our customers.

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalent (FTE's)	4	4	4
	Total Operating and Maintenance Expenditures	\$557,413	\$582,641	\$692,704
	Total Number of Lift Stations / Step Tanks	84/193	86/193	87/195
O U T P U T	Number of Lift Stations Rebuilt	8	13	5
	Number of Wetwells Refurbished	7	13	5
	Number of Step Tanks Replaced	18	28	25
E F F I C	% Program Cost of Total Utility Budget less Reserves	1.7%	3.1%	2.7%
	Average Hours per Employee per Call Out	2.5	2.5	2.5
	Average # of Call Outs per Month	15	15	15
E F F E C T	% Response Time Within 60 minutes	100%	100%	100%
	Time Loss Due to Workplace Accidents (days)	2	0	0
	% of Employees Licensed and/or Certified	75%	75%	100%

4474 - PV Utility: Lift Stations

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	156,245	160,551	174,265	174,265
51400	OVERTIME EMPLOYEES	13,000	13,000	13,000	13,000
51501	ON CALL PAY	3,900	3,780	3,900	3,900
52100	FICA/MEDICARE TAXES	13,246	13,835	14,624	14,624
52200	RETIREMENT CONTRIBUTIONS	17,574	18,814	20,684	20,684
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	43,380	46,162	44,717	44,717
52400	WORKERS COMP	3,278	3,374	2,608	2,608
53120	CONTRACTUAL SERVICES	11,910	10,725	11,755	11,755
54000	TRAVEL AND PER DIEM	4,540	3,540	4,600	4,600
54100	COMMUNICATIONS	4,678	5,935	6,283	6,283
54300	UTILITIES	87,000	81,482	87,600	87,600
54400	LEASE/RENTAL OF EQUIPMENT	2,250	2,250	2,250	2,250
54500	INSURANCE	24,738	23,595	25,938	25,938
54600	BUILDING MAINTENANCE	12,000	11,000	2,000	2,000
54601	EQUIPMENT MAINTENANCE	15,300	12,300	15,300	15,300
54602	VEHICLE MAINTENANCE	14,900	14,346	14,900	14,900
54603	OTHER MAINTENANCE	213,850	180,838	181,450	181,450
55100	OFFICE SUPPLIES	400	400	400	400
55103	COMPUTER SUPPLIES	250	250	250	250
55200	OPERATING SUPPLIES	13,385	11,318	14,085	14,085
55201	GAS, OIL, AND LUBRICANTS	31,200	26,874	33,000	33,000
55202	TOOLS & SMALL IMPLEMENTS	2,560	1,661	2,000	2,000
55401	TRAINING	2,900	2,600	2,900	2,900
55405	DUES AND MEMBERSHIPS	220	220	220	220
56400	EQUIPMENT	-	-	1,800	1,800
56415	CAPITAL VEHICLES	-	-	-	-
Total		692,704	648,850	680,529	680,529

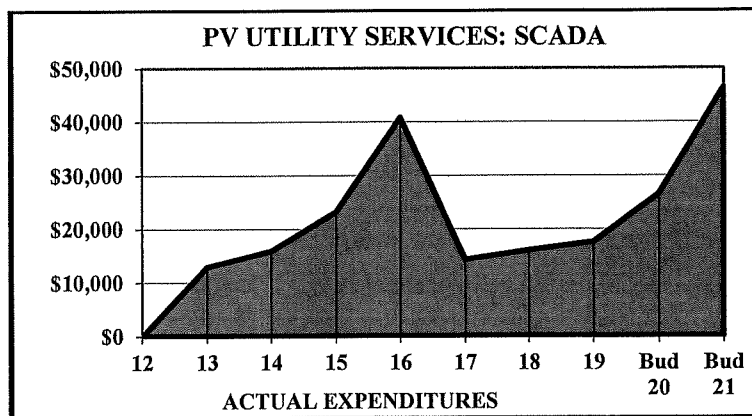
ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: PONTE VEDRA UTILITY SERVICES
PROGRAM: SCADA

PROGRAM DESCRIPTION:

This program is responsible for the Supervisory, Control and Data Acquisition (SCADA) system of the St. Johns County Utility Department Ponte Vendra Service Area to include Water, Wastewater and Lift Station facilities. Management and staff oversee daily operations related to SCADA, Instrumentation and Control. They are responsible for operations, troubleshooting, maintenance, diagnosing and performance of corrective steps to resolve problems with network communications, software configurations and hardware, related to the proper functionality and operations of the SCADA system in an effort to maintain regulatory compliance with the Florida Department of Environmental Protection (FDEP), the U.S. Environmental Protection Agency (EPA), the St. Johns River Water Management District and other regulatory agencies. Other responsibilities are to assist the Meter reading department with installing and maintaining their Network Meter Reading equipment.

MISSION: To provide 24 hour, 7 day a week, efficient and reliable remote monitoring and control of water, wastewater and lift station facilities, while minimizing the need for outside contractors.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects an increase due to operating and capital expenditures for updating system and replacing server.

REVENUE: This program is funded through water and wastewater fees.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Personal Services	\$0	\$0	\$0	\$0	\$0
Operating Expenses	14,297	16,025	17,578	26,561	38,398
Capital Outlay	0	0	0	0	8,000
TOTAL	\$14,297	\$16,025	\$17,578	\$26,561	\$46,398

ENTERPRISE FUNDS

MAJOR ACCOMPLISHMENTS LAST YEAR:

Previous County Goal #10: Improve/Expand Communication & Services to Citizens

- ◆ All of Ponte Vedra plant SCADA is now on VTS Version 12 and operating in the Master Subordinate mode.
- ◆ Supported the Players Club WRF SCADA and I&C vendors through plant construction completion. Verified all Siemens magflow meters. Assisted MIS with completing and testing the fiber network. Designed, assembled and installed a pond level monitoring system for the TPC Stadium course.
- ◆ Completed the PC WRF Storage bldg. ground system and verified it's bonding to the plant ground halo system.
- ◆ Integrated Sawgrass Village #1, Rough Creek, Fairfield #1&2, Eventide, Arbor Drive and Harbor View lift stations that previously were unmonitored. As well as Innlet Beach WWTP's conversion to a Master LS.

KEY OBJECTIVES:

St. Johns County Goal -- Infrastructure: Prioritizing Today and Planning for Tomorrow

- Utilize and improve the Utility's Maintenance Management System (MMS) to allow for corrective and proactive maintenance of utility assets.
- Develop and manage an inventory of equipment for redundancy of critical mechanical and electrical system components.
- Update Utility Standards and an Asset Management Plan biennially to facilitate management of utility infrastructure, including a programmatic renewal and replacement (R&R) program.

PERFORMANCE MEASURES		Actual FY '19	Estimated FY '20	Adopted FY '21
I N P U T	Number of Full-time Equivalents (FTE's) *	0	0	0
	Total Operating and Maintenance Expenditures	\$17,758	\$21,177	\$38,398
	Total Number of RTU's	27	35	40
O U T P U T	# of RTU's Upgraded / Replaced	2	3	10
	# of Antenna Systems Refurbished / Replaced	12	3	5
	# of Work Orders Completed	91	100	100
E F F I C	RTU's / Program Employee *	5	7	8
	% Program Cost of Total Utility Budget	0.1%	0.1%	0.1%
E F F E C T	Time Loss Due to Workplace Accident (days)	0	0	0

*All FTE's are located in the Main Utility Services SCADA Department (4490).

4475 - PV Utility: SCADA

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53100	PROFESSIONAL FEES	5,000	5,000	5,000	5,000
53120	CONTRACTUAL SERVICES	15,750	13,900	6,750	6,750
54100	COMMUNICATIONS	773	636	773	773
54500	INSURANCE	125	181	190	190
54600	BUILDING MAINTENANCE	3,500	3,500	2,500	2,500
54602	VEHICLE MAINTENANCE	3,000	2,012	3,000	3,000
54603	OTHER MAINTENANCE	7,200	4,200	7,200	7,200
55100	OFFICE SUPPLIES	250	250	250	250
55103	COMPUTER SUPPLIES	500	494	500	500
55200	OPERATING SUPPLIES	500	500	500	500
55201	GAS, OIL, AND LUBRICANTS	1,800	1,054	1,800	1,800
56403	COMPUTER EQUIPMENT	8,000	8,000	-	-
Total		46,398	39,727	28,463	28,463

ENTERPRISE FUNDS

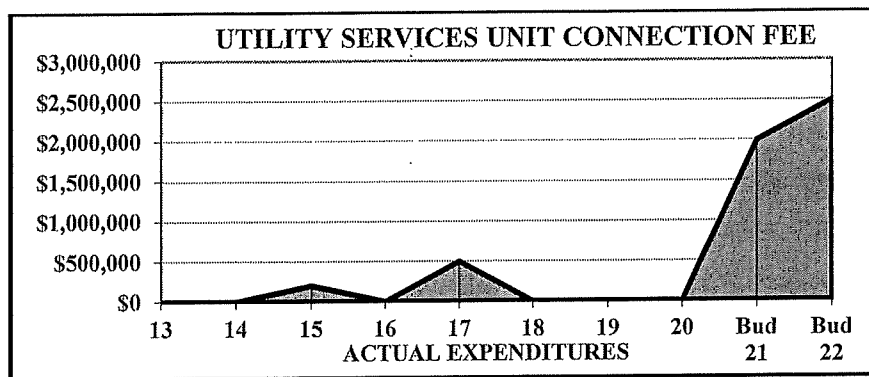
SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: PONTE VEDRA UTILITY SERVICES UNIT CONNECTION FEE PROJECTS

Players Club Wastewater Treatment Plant: Improvements to expand the Player's Club WWTF to 2.5 MGD and consolidate three of the four WWTF in Ponte Vedra.

Force Mains: Upgrades existing force mains.



REVENUES:

The listed Utility Services Projects are funded from Ponte Vedra Utility water and sewer unit connection fees.

EXPENDITURES:

Unrestricted Revenue	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Players Club WWTP	\$0	\$0	\$0	\$0	\$0
Force Mains	0	0	0	2,000,000	2,500,000
TOTAL	\$0	\$0	\$0	\$2,000,000	\$2,500,000

4458 - PV Utility: Unit Conn. Fee Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56302	SYSTEM IMPROVEMENTS	2,000,000	-	500,000	2,500,000
Total		2,000,000	-	500,000	2,500,000

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: PONTE VEDRA UTILITY SERVICES UNRESTRICTED REVENUE PROJECTS

Engineering Services: Various engineering studies are required for master planning water and sewer systems.

Force Mains: Upgrades existing force mains.

GIS Mapping: Provides a complete computerized inventory of the utility system.

Gravity Sewer Rehabilitation: Rehabilitation/replacement of gravity sewer mains within the system including mains, manhole and/or laterals.

Inlet Beach Water Treatment Plant: Improvements to enhance or expand the treatment capability of the plant.

Inlet Beach Waste Water Treatment Plant: Improvements required for meeting FDEP permit conditions of plant.

Marsh Landing Water Treatment Plant: Improvements to high service pump system and ground storage tank.

Marsh Landing Wastewater Treatment Plant: Improvements required for FDEP permit conditions of the plant.

Plantation Water Treatment Plant: Improvements required for FDEP permit conditions of the plant.

Players Club Wastewater Treatment Plant: Improvements to aeration structure, pump system, and wells.

Pump Stations: As pump stations need to be rehabilitated, they will be brought up to County standards. Most rehabilitation will include pumps, panels and piping, and possibly site work.

Sawgrass Water Treatment Plant: Improvements required for FDEP permit conditions of the plant.

Sawgrass Wastewater Treatment Plant: Improvements required for FDEP permit conditions of the plant.

Telemetry: Remote monitoring and control of utility systems, reducing travel time for operating personnel.

Water Mains: Improvements related to water service and hydraulic distribution.

REVENUES:

The listed Utility Services Projects are funded from Ponte Vedra Utility water and sewer rates.

EXPENDITURES:

Unrestricted Revenue	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Engineering Services	\$0	\$0	\$0	\$12,272	\$0
Force Mains	13,793	32,298	102,501	848,724	706,354
GIS Mapping	0	0	0	0	0
Gravity Sewer Rehabilitation	0	0	0	590,640	525,956
Inlet Beach WTP	63,445	0	0	120,999	0
Inlet Beach WWTP	0	0	0	0	0
Marsh Landing WTP	0	0	0	125,421	0
Marsh Landing WWTP	69,884	50,112	50,160	245,704	389,740
Plantation WTP	0	0	0	154,368	0
Players Club WWTP	2,999	9,888	146,098	252,641	377,882
Pump Stations	208,555	47,972	252,615	1,065,075	1,243,945
Sawgrass WTP	0	0	0	918,854	86,250
Sawgrass WWTP	0	0	44,308	659,435	1,462,850
Telemetry	0	0	0	74,737	0
Water Mains	55,094	148,291	179,457	406,633	593,643
TOTAL	\$413,770	\$288,561	\$775,139	\$5,475,503	\$5,386,620

4459 - PV Utility: Unrestricted Res Capital Projs

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53180	ENGINEERING SERVICES	12,272	-	-	-
54603	OTHER MAINTENANCE	-	-	-	-
56100	LAND	97,886	-	-	97,886
56302	SYSTEM IMPROVEMENTS	5,365,345	1,762,365	2,150,000	5,288,734
Total		5,475,503	1,762,365	2,150,000	5,386,620

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT

DEPARTMENT: UTILITY SERVICES

PROGRAM: PONTE VEDRA STATE REVOLVING LOAN PROJECTS

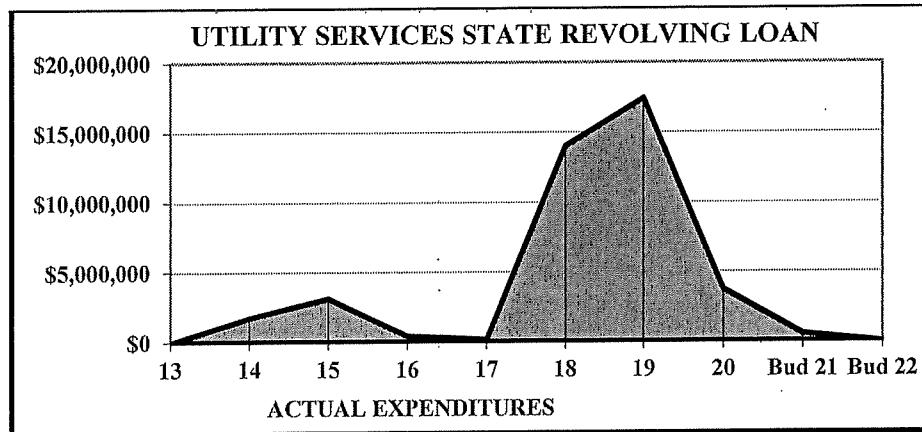
Innlet Beach Water Treatment Plant: SRF Loan funded construction of well #1 rehabilitation including a new casing sleeve and pump.

Marsh Landing Water Treatment Plant: SRF Loan funded construction of replacement high service pumps and electrical upgrades to meet current demands and Utility standards.

Plantation Water Treatment Plant: SRF Loan funded construction of replacement high service pumps and electrical upgrades to meet current demands and Utility standards.

Water Meter Replacement: Replacement of old water meters with smart meters which will provide for more accurate metering of potable water.

Players Club Waste Water Treatment Plant: A new facility will be built at the exiting Players Club WWTF site. The new 2.5 MGD Players Club WRF will incorporate wastewater flows from the Innlet Beach and Sawgrass service areas. The new facility will be upgraded to provide advanced wastewater treatment (AWT) to the area and the project is scheduled to be completed by the end of August 2020.



REVENUES:

The listed Utility Services Projects are funded from Utility water and sewer rates.

EXPENDITURES:

State Revolving Loan Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Inlet Beach Water Treatment Plant	\$0	\$0	\$0	\$0	\$0
Lift Stations	0	1,049,726	116,882	133,392	0
Marsh Landing Water Treatment Plant	0	0	0	0	0
Plantation Water Treatment Plant	0	0	0	0	0
Water Meter Replacement	0	0	0	0	0
Players Club WW Treatment Plant	14,023,875	16,418,740	3,620,493	428,284	0
TOTAL	\$14,023,875	\$17,468,466	\$3,737,375	\$561,676	\$0

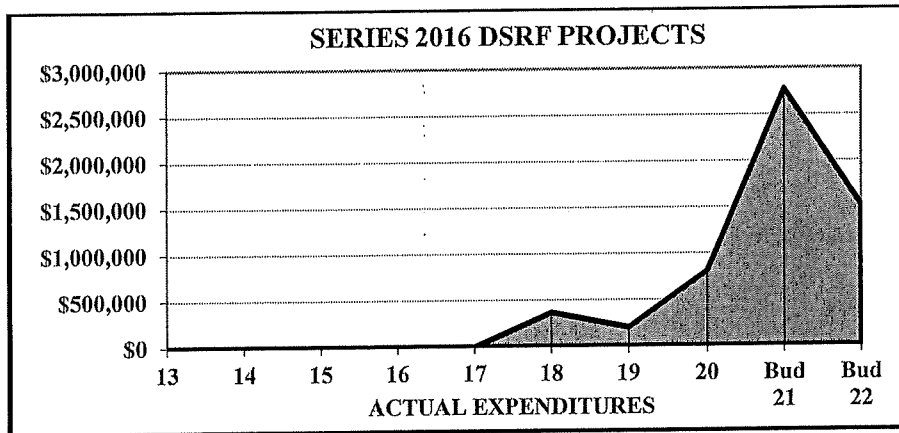
4461 - PV Utility: SRF Capital Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56302	SYSTEM IMPROVEMENTS	561,676	66,435	-	-
Total		561,676	66,435	-	-

ENTERPRISE FUNDS

SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: SERIES 2016 DSRF PROJECTS

Series 2016 Debt Service Reserve Fund Projects: Series 2016 DSRF Projects are funded capital improvements for the Ponte Vedra System. As part of the 2016 refunding of the Ponte Vedra Utility's Water and Sewer Revenue bonds, \$4,149,744 of debt service reserves were released and made available for capital improvement projects. These funds were designed to provide for continued capital reinvestment into the aging infrastructure of the Ponte Vedra Utility system. These funds will be utilized in the later years of the five year 2016 Ponte Vedra Capital Reinvestment Plan. The funds are scheduled be utilized to improve the Marsh Landing Wastewater Treatment Facility, assist in the rehabilitation of lift stations, manholes, and/or water mains and sewer force mains or gravity mains. The timing and final allocation of funding will be based on continued system criticality assessments and project prioritization by the Utility's Capital Improvement Program engineers and team.



REVENUES:

The listed Utility Services Projects are funded from released Ponte Vedra Debt Service Reserve funds in conjunction with the Series 2006 and 2007 Refunding and Utility consolidation in 2016.

EXPENDITURES:

Series 2016 DSRF Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Lift Stations	\$0	\$0	\$0	\$1,500,000	\$1,167,772
Marsh Landing WW Treatment Plant	0	204,008	808,313	989,958	304,970
Series 2016 DSRF Projects	0	0	0	149,744	0
Players Club WW Treatment Plant	365,481	0	0	134,519	34,519
TOTAL	\$365,481	\$204,008	\$808,313	\$2,774,221	\$1,507,261

4464 - PV Utility: Debt Service Reserve Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56100	LAND	67,466	-	-	67,466
56302	SYSTEM IMPROVEMENTS	2,706,755	1,017,216	-	1,439,795
Total		2,774,221	1,017,216	-	1,507,261

ENTERPRISE FUNDS

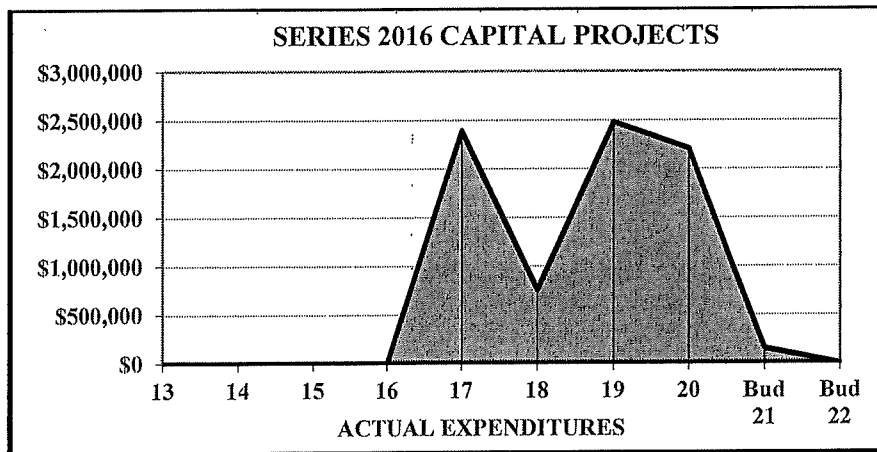
SERVICE AREA: PHYSICAL ENVIRONMENT
DEPARTMENT: UTILITY SERVICES
PROGRAM: SERIES 2016 CAPITAL PROJECTS

The Series 2016 Capital Projects program is a five year plan beginning in FY 2017 to provide capital reinvestment into the aging infrastructure of the Ponte Vedra Utility system. Approximately \$8,000,000 was funded through additional debt service to complete the following programs and projects. This program may also include other projects not listed, which may be required depending on future criticality assessments and the need for other system improvements.

Players Club Waste Water Treatment Plant: A new facility will be built at the exiting Players Club WWTF site. The new 2.5 MGD Players Club WRF will incorporate wastewater flows from the Innlet Beach and Sawgrass service areas. The new facility will be upgraded to provide advanced wastewater treatment (AWT) to the area and the project is scheduled to be completed by the end of August 2020.

Lift Stations: The 5-year capital reinvestment program is designed to allow for the inspection and rehabilitation of lift stations including wet well lining, pump replacements, SCADA technology implementation, and other reliability improvements. It is anticipated that two (2) to three (3) major lift stations will be rehabilitated each year.

Gravity Sewer Rehab: The manhole rehabilitation program is a two-step process, inspections then rehabilitation. This five (5) year program will inspect a majority of the manholes in the PV service area and make the needed repairs to avoid overflows and resulting permit violations.



REVENUES:

The listed Utility Services Projects are funded from Series 2016 Bonds.

EXPENDITURES:

Series 2016 Capital Projects	Actual Expense FY '18	Actual Expense FY '19	Actual Expense FY '20	Adopted Budget FY '21	Tentative Budget FY '22
Players Club WW Treatment Plant	\$859	\$178,204	\$0	\$0	\$0
Lift Stations	486,214	1,474,281	1,942,116	106,816	0
Gravity Sewer Rehab	274,125	830,058	266,561	47,534	0
TOTAL	\$761,198	\$2,482,543	\$2,208,677	\$154,350	\$0

4463 - PV Utility: Series 2016 Capital Projects

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
56302	SYSTEM IMPROVEMENTS	154,350	26,837	-	-
Total		154,350	26,837	-	-

4453 - PV Utility: Trane Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	16,021	16,021	16,434	16,434
57200	INTEREST	2,725	2,725	2,312	2,312
Total		18,746	18,746	18,746	18,746

4454 - PV Utility: SRL Debt Serv

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	245,436	245,436	250,667	250,667
57200	INTEREST	96,686	96,686	91,455	91,455
Total		342,122	342,122	342,122	342,122

4438 - PV Utility: SRF Loan Debt Service

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	821,923	106,537	1,567,445	1,567,445
57200	INTEREST	220,974	200,891	397,559	397,559
57203	CAPITALIZED INTEREST	246,961	16,258	-	-
57300	PAYING AGENT FEES	-	675,073	-	-
Total		1,289,858	998,759	1,965,004	1,965,004

4465 - PV Utility: 16 W/S Debt Serv

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
57100	PRINCIPAL	1,680,000	1,680,000	2,040,000	2,040,000
57200	INTEREST	2,126,300	1,603,768	1,535,868	1,535,868
Total		3,806,300	3,283,768	3,575,868	3,575,868

4478 - PV Utility: Non-Operating

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55900	DEPRECIATION EXPENSE	1,533,158	-	1,612,089	1,612,089
59900	BAD DEBT EXPENSE	-	-	-	-
59905	AMORTIZATION	50,427	-	51,747	51,747
Total		1,583,585	-	1,663,836	1,663,836

4479 - PV Utility: Reserve

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
59922	DEBT SERVICE RESERVE	1,491,942	-	1,745,513	1,745,513
59923	CONTIGENCY RESERVE	2,177,923	-	2,220,740	2,220,740
59927	CAPITAL OUTLAY RESERVE	4,068,002	-	1,669,694	2,411,334
59933	CUSTOMER DEP RESERVE	284,995	-	288,095	282,395
59935	R & R FUND	718,800	-	690,384	690,384
59941	CURRENT ACCT RESERVE	1,687,127	-	1,557,553	1,557,553
59943	DEPARTMENT RESERVES	541,680	-	-	-
Total		10,970,469	-	8,171,979	8,907,919

4446 - Convention Center

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	-	162,850	100,000	100,000
Transfers From Funds	-	-	-	-
Statutory Reduction	-	-	-	-
Fund Balance	1,692,100	1,983,925	704,745	704,745
Total	1,692,100	2,146,775	804,745	804,745

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	220,000	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	1,472,100	1,442,030	804,745	804,745
Total	1,692,100	1,442,030	804,745	804,745

4446 - Convention Center

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34750	MINIMUM REVENUE GUARANTY	-	-	-	-
34751	MINIMUM OPERATING PYMNT	-	100,000	100,000	100,000
34752	VOLUNTARY OCCUPANCY FEES	-	59,245	-	-
34754	WGV ADMISSION SURCHARGE	-	2,458	-	-
34762	WGV PYMNT IN LIEU OF TAX	-	-	-	-
36102	INTEREST EARNINGS-SBA	-	493	-	-
36121	INTEREST-SURPLUS FUNDS	-	493	-	-
36127	FEIT EARNINGS	-	102	-	-
36128	FEIT FIXED EARNINGS	-	59	-	-
36304	NON AD VALOREM ASSESSMENT	-	-	-	-
38101	TRANSFER FROM FUNDS	-	-	-	-
38999	CARRYFORWARD	1,692,100	1,983,925	704,745	704,745
Total		1,692,100	2,146,775	804,745	804,745

ENTERPRISE FUNDS

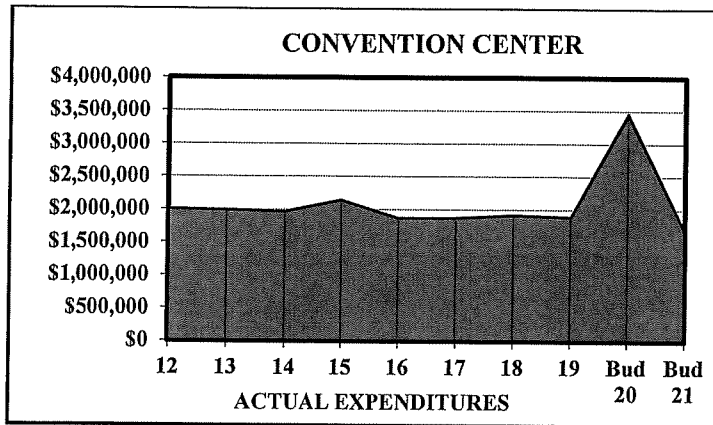
SERVICE AREA: ECONOMIC ENVIRONMENT

DEPARTMENT: COUNTY ADMINISTRATION

PROGRAM: CONVENTION CENTER

PROGRAM DESCRIPTION:

The St. Johns County Convention Center is located at the World Golf Village. The Center started operations in Spring 1998. This program primarily reflects depreciation of the construction costs associated with the Convention Center. Other items, such as debt service and reserves, are reflected in the non-operational ("Other") classification.



FY 2021 BUDGET HIGHLIGHTS: The budget primarily reflects the refunding of the 2003 Gulf Breeze Capital Improvement Bond in FY 2014 and lower Debt Service payments. Final Debt Service payment is due December 1, 2020.

REVENUE:

The revenue to fund the construction of the Convention Center was provided by a revenue bond issued in July 1996 by the Board of County Commissioners. The revenue to repay this bond will be generated from various fees and surcharges from the Convention Center and the World Golf Village facilities through a revenue sharing arrangement. Revenue streams will cease in FY 2021.

EXPENDITURES:

Category	Actual Expenditures FY '17	Actual Expenditures FY '18	Actual Expenditures FY '19	Adopted Budget FY '20	Adopted Budget FY '21
Operating Expense	\$95	\$30,000	\$0	\$20,000	\$0
Amortization	244,791	244,791	244,791	40,799	0
Depreciation	220,741	220,741	220,000	220,000	220,000
Debt Service	1,412,608	1,422,813	1,428,287	1,432,067	1,442,030
Other Expense	0	0	0	0	0
Reserve	0	0	0	1,747,046	30,070
TOTAL	\$1,878,235	\$1,918,345	\$1,893,078	\$3,459,912	\$1,692,100

4462 - Convention Center Refinancing

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
55900	DEPRECIATION EXPENSE	220,000	-	-	-
57100	PRINCIPAL	1,437,000	1,437,000	-	-
57200	INTEREST	5,030	5,030	-	-
59905	AMORTIZATION	-	-	-	-
59920	RESERVE	30,070	-	804,745	804,745
Total		1,692,100	1,442,030	804,745	804,745

INTERNAL SERVICE / TRUST & AGENCY FUNDS

Internal Service Funds account for services provided, usually on a cost reimbursement basis, by one fund to other departments or agencies within the same government. An Internal Service Fund essentially accumulates costs related to a given activity so that the costs can subsequently be allocated through charges to benefiting departments. The activity costs are to be fully recovered through such charges. St. Johns County currently maintains two Internal Service funds to account for the costs of worker compensation and employee health self-insurance, as well as maintain adequate reserves to pay related claims. Internal Service funds are somewhat unique to governmental fund accounting and have the effect of "double-counting" total budgeted expenditures, since Internal Service fund charges are reflected in County department budgets as Personal Services (employee benefit) expenditures and are reflected again in the operating expenditure budgets of the Internal Service funds.

Trust and Agency Funds account for funds held by the County in a Trustee or Fiduciary capacity (also often called Fiduciary Funds). As such, these funds are custodial in nature and usually do not involve appropriation.

WORKER COMPENSATION INSURANCE FUND

This Internal Service Fund is for the purpose of accounting for the County's worker compensation premiums and claims paid. The revenue to fund the County's Worker Compensation Fund through a payroll charge has been historically guided by rates set by the State of Florida. These rates are based on position classification and the number of employees therein. In FY 2005 a change in coverage for the Sheriff occurred, as the Sheriff was no longer covered by the County's insurer, but secured separate coverage paid directly by the Sheriff.

HEALTH INSURANCE FUND

This Internal Service Fund is for the purpose of accounting for the County's group health insurance administrative contract premiums and self-insured claims. It is a self-insured plan currently administered by Blue Cross/Blue Shield of Florida. Also included, but separately handled, are life insurance, dental and prescription drug employee benefits. The revenue that funds the County's Group Health Insurance Plan is derived primarily from the County's contribution of \$950 per month (in FY 2017) for each covered full-time employee (including Constitutional Officers) and is received through a payroll charge. This medical benefit still has an available option free for full-time employees. Revenue to the fund is also received from employees that elect additional plan coverage for total families, spouses and children. Retirees may also participate in the plan at a reduced rate individually or as retiree and spouse.

FSA – MEDICAL FUND / FSA – DEPENDENT FUND

These Employee Flexible Spending Accounts (FSA) Funds are technically Trust and Agency Funds for the purpose of accounting for the County's medical flexible spending accounts established in FY 2006. Employees essentially elect to set aside a portion of their pay as pre-tax dollars for qualified medical expenses for themselves or their dependents.

HRA – MEDICAL FUND

This Health Reimbursement Account (HRA) Fund is technically a Trust and Agency Fund for the purpose of accounting for the County's funded contribution for employees that elect high deductible healthcare coverage. These accounts reimburse such employees for incurred medical expenses not covered under their healthcare plan.

OPEB TRUST FUND

This Other Post Employment Benefits (OPEB) Fund is a Trust and Agency Fund for the purpose of accounting for retiree health benefits and other post-employment benefits other than pension benefits for employees. This fund was established in FY 2008 as an irrevocable trust to comply with GASB 45 requirements. An initial deposit of \$7 million was made from the General Fund to address the estimated OPEB liability. The revenue that funds the OPEB Trust Fund is derived primarily from the Board's and Constitutional Officers' contributions for their employees through a payroll charge. Retiree contributions for their healthcare coverage also go to this Fund.

5504 - Workers Comp

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,580,885	1,639,074	1,619,580	1,619,580
Transfers From Funds	-	-	-	-
Statutory Reduction	(750)	-	(150)	(150)
Fund Balance	1,625,702	1,763,122	1,823,658	1,823,658
Total	3,205,837	3,402,196	3,443,088	3,443,088

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	1,802,780	1,572,078	1,825,028	1,825,028
Operating Expenses	6,441	6,460	6,533	6,533
Capital Expenses	-	-	-	-
Other Expenses	1,396,616	-	1,611,527	1,611,527
Total	3,205,837	1,578,538	3,443,088	3,443,088

5504 - Workers Comp

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34161	BCC'S PR - W.C.	1,550,023	1,600,000	1,600,000	1,600,000
34164	PROPERTY APPRAISER PR-W.C	4,861	4,800	4,800	4,800
34166	SUPER OF ELECTIONS PR-W.C	1,050	1,100	1,100	1,100
34169	TAX COLLECTOR PR - W.C.	4,184	4,280	4,280	4,280
34170	CLERK'S PR - W.C.	5,767	6,400	6,400	6,400
36102	INTEREST EARNINGS-SBA	15,000	3,000	3,000	3,000
36901	REFUND PY EXPENDITURES	-	19,494	-	-
38998	5% REDUCTION	(750)	-	(150)	(150)
38999	CARRYFORWARD	1,625,702	1,763,122	1,823,658	1,823,658
Total		3,205,837	3,402,196	3,443,088	3,443,088

5507 - Workers Compensation

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
51200	REGULAR SALARIES & WAGES	226,984	197,588	227,068	227,068
51400	OVERTIME EMPLOYEES	-	1,200	-	-
52100	FICA/MEDICARE TAXES	17,364	14,871	17,371	17,371
52200	RETIREMENT CONTRIBUTIONS	23,039	25,152	30,128	30,128
52202	OPEB CONTRIBUTIONS	-	-	-	-
52300	LIFE & HEALTH INSURANCE	35,253	32,280	37,876	37,876
52305	MINIMUM PREMIUM	1,499,775	1,300,693	1,512,266	1,512,266
52400	WORKERS COMP	365	294	319	319
54500	INSURANCE	1,441	1,460	1,533	1,533
54801	SPECIAL EVENTS	5,000	5,000	5,000	5,000
59907	FINES & SETTLEMENTS	-	-	-	-
59938	CLAIMS RESERVE	1,396,616	-	1,611,527	1,611,527
Total		3,205,837	1,578,538	3,443,088	3,443,088

5505 - Group Insurance

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	23,716,315	23,470,570	24,142,812	24,142,812
Transfers From Funds	3,712,883	3,712,883	3,827,982	3,827,982
Statutory Reduction	(13,188)	-	(8,800)	(8,800)
Fund Balance	11,492,897	13,753,680	11,266,245	11,272,692
Total	38,908,907	40,937,133	39,228,239	39,234,686

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	8,896,000	10,203,800	11,325,000	11,325,000
Operating Expenses	22,293,250	19,417,553	19,447,900	19,682,482
Capital Expenses	-	-	-	-
Other Expenses	7,719,657	43,088	8,455,339	8,227,204
Total	38,908,907	29,664,441	39,228,239	39,234,686

5505 - Group Insurance

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34121	BCC PAYROLL	13,506,042	13,250,000	13,660,750	13,660,750
34122	SHERIFF PAYROLL	7,685,525	7,706,000	7,944,886	7,944,886
34124	PROPERTY APPRAISER PAYROL	424,721	402,500	414,978	414,978
34126	SUPERVISOR OF ELECTIONS P	88,750	112,000	115,472	115,472
34129	TAX COLLECTOR PAYROLL	705,204	755,475	778,895	778,895
34130	CLERK PAYROLL	1,042,307	1,020,200	1,051,826	1,051,826
34163	COBRA PAYMENTS	73,766	55,000	56,705	56,705
36102	INTEREST EARNINGS-SBA	40,000	4,300	4,300	4,300
36121	INTEREST-SURPLUS FUNDS	-	28,000	28,000	28,000
36122	INTEREST-MONEY MRKT	35,000	6,300	6,300	6,300
36127	FEIT EARNINGS	25,000	3,600	3,600	3,600
36128	FEIT FIXED EARNINGS	40,000	2,100	2,100	2,100
36130	NET INCR IN FV OF INVSTMT	-	(15,000)	-	-
36603	CONTRIBUTIONS	50,000	115,000	50,000	50,000
36901	REFUND PY EXPENDITURES	-	95	-	-
36904	MISCELLANEOUS REVENUE	-	25,000	25,000	25,000
38101	TRANSFER FROM FUNDS	3,712,883	3,712,883	3,827,982	3,827,982
38998	5% REDUCTION	(13,188)	-	(8,800)	(8,800)
38999	CARRYFORWARD	11,492,897	13,753,680	11,266,245	11,272,692
Total		38,908,907	40,937,133	39,228,239	39,234,686

5500 - Group Health Insurance

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52302	STANDARD LIFE(DISABILITY)	258,000	150,000	170,000	170,000
52308	RE-INSURANCE/STOP LOSS	950,000	1,060,000	980,000	980,000
52310	PRSCRPTN DRUG PREMIUMS	6,588,000	7,765,000	8,775,000	8,775,000
52313	HRA MEDICAL CLAIMS	1,100,000	1,228,800	1,400,000	1,400,000
53113	HEALTH/LIFE INS PYMNTS	22,140,000	19,200,000	19,300,000	19,300,000
53120	CONTRACTUAL SERVICES	45,750	109,000	79,400	79,400
53140	LEGAL FEES	2,000	-	2,000	2,000
54110	POSTAGE	1,500	-	1,500	1,500
54801	SPECIAL EVENTS	50,000	93,553	50,000	284,582
55200	OPERATING SUPPLIES	14,000	-	-	-
55801	MEDICAL CLEARANCE	40,000	15,000	15,000	15,000
59101	TRANSFER TO OFFICERS	-	43,088	-	-
59920	RESERVE	2,551,681	-	2,500,000	2,271,865
59938	CLAIMS RESERVE	5,167,976	-	5,955,339	5,955,339
Total		38,908,907	29,664,441	39,228,239	39,234,686

5510 - FSA-Medical

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	751,354	758,250	758,250	758,250
Transfers From Funds	-	-	-	-
Statutory Reduction	(234)	-	(18)	(18)
Fund Balance	223,730	234,049	144,299	144,299
Total	974,850	992,299	902,531	902,531

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	974,850	848,000	902,531	902,531
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	974,850	848,000	902,531	902,531

5510 - FSA-Medical

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34121	BCC PAYROLL	418,230	433,000	433,000	433,000
34122	SHERIFF PAYROLL	260,302	263,000	263,000	263,000
34124	PROPERTY APPRAISER PAYROL	11,908	9,800	9,800	9,800
34129	TAX COLLECTOR PAYROLL	30,746	35,000	35,000	35,000
34130	CLERK PAYROLL	25,483	17,100	17,100	17,100
36102	INTEREST EARNINGS-SBA	4,685	350	350	350
38998	5% REDUCTION	(234)	-	(18)	(18)
38999	CARRYFORWARD	223,730	234,049	144,299	144,299
Total		974,850	992,299	902,531	902,531

5511 - FSA -Medical

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52311	EMP FSA MEDICAL CLAIMS	974,850	848,000	902,531	902,531
Total		974,850	848,000	902,531	902,531

5515 - FSA-Dependent

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	113,908	93,694	93,694	93,694
Transfers From Funds	-	-	-	-
Statutory Reduction	(47)	-	(4)	(4)
Fund Balance	68,774	62,953	31,647	31,647
Total	182,635	156,647	125,337	125,337

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	182,635	125,000	125,337	125,337
Operating Expenses	-	-	-	-
Capital Expenses	-	-	-	-
Other Expenses	-	-	-	-
Total	182,635	125,000	125,337	125,337

5515 - FSA-Dependent

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34121	BCC PAYROLL	85,618	66,500	66,500	66,500
34122	SHERIFF PAYROLL	25,319	25,319	25,319	25,319
34130	CLERK PAYROLL	2,037	1,790	1,790	1,790
36102	INTEREST EARNINGS-SBA	934	85	85	85
38998	5% REDUCTION	(47)	-	(4)	(4)
38999	CARRYFORWARD	68,774	62,953	31,647	31,647
Total		182,635	156,647	125,337	125,337

5516 - FSA -Dependent

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
52312	EMP FSA DPNDNT CLAIMS	182,635	125,000	125,337	125,337
Total		182,635	125,000	125,337	125,337

6501 - OPEB Trust

Revenue

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Revenue	1,743,818	1,889,739	1,948,290	1,948,290
Transfers From Funds	-	-	-	-
Statutory Reduction	(775)	-	-	-
Fund Balance	2,237,840	3,976,836	2,147,692	2,147,692
Total	3,980,883	5,866,575	4,095,982	4,095,982

Expense

Account Type	FY 21 Budget	FY 21 Projected	FY 22 Recommended	FY 22 Tentative
Personnel Services	-	-	-	-
Operating Expenses	18,000	6,000	18,000	18,000
Capital Expenses	-	-	-	-
Other Expenses	3,962,883	3,712,883	4,077,982	4,077,982
Total	3,980,883	3,718,883	4,095,982	4,095,982

6501 - OPEB Trust

Revenue Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
34133	SELF PAY INSURERS	1,728,318	1,889,709	1,948,290	1,948,290
35901	RETURNED CHECK-SVC CHARGE	-	30	-	-
36102	INTEREST EARNINGS-SBA	15,500	-	-	-
36123	OPEB EARNINGS	-	-	-	-
36130	NET INCR IN FV OF INVSTMT	-	-	-	-
36801	BCC PAYROLL	-	-	-	-
36802	SHERIFF PAYROLL	-	-	-	-
36803	PROPERTY APPRAISER PAYROL	-	-	-	-
36804	SUPERVISOR OF ELECTIONS P	-	-	-	-
36805	TAX COLLECTOR PAYROLL	-	-	-	-
36806	CLERK PAYROLL	-	-	-	-
38998	5% REDUCTION	(775)	-	-	-
38999	CARRYFORWARD	2,237,840	3,976,836	2,147,692	2,147,692
Total		3,980,883	5,866,575	4,095,982	4,095,982

6502 - OPEB Trust

Expense Account	Account Title	FY 21 Adopted	FY 21 Projected	FY 22 Recommend	FY 22 Tentative
53120	CONTRACTUAL SERVICES	18,000	6,000	18,000	18,000
59100	TRANSFER TO FUNDS	3,712,883	3,712,883	3,827,982	3,827,982
59920	RESERVE	250,000	-	250,000	250,000
Total		3,980,883	3,718,883	4,095,982	4,095,982